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**ECONOMIC DEVELOPMENT COMMITTEE**  
**OF THE**  
**SUFFOLK COUNTY LEGISLATURE**

A meeting of the Economic Development Committee of the Suffolk County Legislature was held in the Maxine S. Postal Legislative Auditorium in the Evans K. Griffing County Center, 300 Center Drive, Riverhead, New York, on March 1, 2017 at 2:00 p.m.

**Members Present:**

Legislator Bill Lindsay - Chairman  
Legislator Steve Stern - Vice-Chair  
Legislator Kara Hahn  
Legislator Kevin McCaffrey  
Legislator Robert Trotta

**Also in Attendance:**

Sarah Simpson - Assistant Counsel to the Legislature  
Laura Halloran - Legislative Budget Analyst/Budget Review Office  
William O'Brien - Budget Review Office  
Amy Ellis - Chief Deputy Clerk/Suffolk County Legislature  
Zach Giglio - Aide to Legislator McCaffrey  
Zach Baum - Aide to Legislator Hahn  
Katie Horst - County Executive's Office  
All Other Interested Parties

**Taken By:**

Lucia Braaten - Court Stenographer

1                   (\*The meeting was called to order at 2:00 p.m.\*)

2  
3 **CHAIRMAN LINDSAY:**

4 Good afternoon. Welcome to the Economic Development Committee  
5 meeting. If we could all please rise for the Pledge of Allegiance,  
6 led by Legislator Trotta.

7  
8                   (\*Salutation\*)

9  
02:00PM 10 Good afternoon. Welcome to the Economic Development Committee  
11 meeting. Thank you for coming today. Madam Clerk, do we have any  
12 comment cards?

13  
14 **MS. ELLIS:**

15 No, sir.

16  
17 **CHAIRMAN LINDSAY:**

18 Okay. If there's anyone in the audience that would like to speak  
19 during the Public Portion, please come forward. Not seeing anyone,  
02:00PM 20 I will close the Public Portion and move on into the agenda.

21  
22                   **INTRODUCTORY RESOLUTIONS**

23  
24 We'll start with *Resolution 1044 - Directing the Department of*  
25 *Economic Development and Planning to assess the effectiveness of*  
26 *economic development incentives in Suffolk County (Pres. Off.).*  
27 For the point of discussion, I'll make a motion to approve. And do  
28 I have a second?

29  
30 **LEG. MC CAFFREY:**

31 Second.

32  
33 **CHAIRMAN LINDSAY:**

34 Second by Legislator McCaffrey, and then --

35  
36 **LEG. MC CAFFREY:**

37 Just for the point of discussion.

38  
39 **CHAIRMAN LINDSAY:**

02:00PM 40 Sure.

41  
42 **LEG. MC CAFFREY:**

43 Thank you.

44  
45 **CHAIRMAN LINDSAY:**

46 And then if we have anybody who wants to comment on this at the  
47 moment? Katie, does the Administration have a perspective on this?

48  
49 **MS. HORST:**

02:01PM 50 We spoke with the IDA and they don't have an issue with the  
51 resolution.

52  
53 **CHAIRMAN LINDSAY:**

54 Okay. Legislator Trotta.

55  
56 **LEG. MC CAFFREY:**

1 No you go first, go ahead.

2

3 **LEG. TROTТА:**

4 I'm all for this, except I don't think they should be reviewing  
5 themselves. I think that someone from the outside should be  
6 reviewing them. I mean, it would be almost like -- almost like me  
7 giving myself a performance evaluation.

8

9 **CHAIRMAN LINDSAY:**

02:01PM 10 Yeah. My understanding is, from the Presiding Officer, is he's  
11 asking for the department to do a study just that would include an  
12 analysis of the benefits of the tax incentives that they've given  
13 and how that's translated into jobs. I think it could be a  
14 starting off point, and then if you wanted to do a deeper dive from  
15 there and take the information that you receive. But I think --  
16 it's better than the information we have now, which is very  
17 limited.

18

19 **LEG. TROTТА:**

02:01PM 20 I think they do -- I go to every IDA meeting. I think they do  
21 summarize it like yearly, I think. I think, yeah. I think -- I  
22 saw a report. They talked about it or --

23

24 **LEG. HAHN:**

25 I don't go to every meeting, but I've been to quite a few, and I  
26 remember getting some sort of report. But there might be -- the  
27 Presiding Officer might want more than that.

28

29 **LEG. TROTТА:**

02:02PM 30 I would want -- but I just think it should be someone from the  
31 outside, you know, whether it be staff members of the Legislature  
32 to take a look at it. I mean, I just don't think that you should  
33 be reviewing your own work.

34

35 **CHAIRMAN LINDSAY:**

36 At the very least, I think it's a starting off point, and if --  
37 from there, if you wanted to do a deeper dive into the information,  
38 I think you have the opportunity, but I don't see any harm in  
39 getting at least that preliminary information up front. Legislator  
02:02PM 40 Stern?

41

42 **LEG. STERN:**

43 Yeah, thank you. I'm supportive of the effort. I think, number  
44 one, it would depend on who conducts the review. And number two,  
45 yeah, how deep the dive is, because I think it would be relatively  
46 easy to take a look at a summary and determine what the incentives  
47 were, and do a cost benefit analysis at that cursory level. But,  
48 like anything else, the real answer is much deeper than that. And  
49 so I would hope that this effort would not only take a look at the  
02:03PM 50 incentives that were offered and the jobs that were either  
51 maintained, or retained, or created, but also the impact on  
52 surrounding areas and other levels of government, and what the  
53 impact to those other levels and ultimately to our taxpayers has  
54 been along the way. That's the real substantive in-depth analysis  
55 that I think needs to be done in order to make this a real  
56 meaningful effort, and I would like to see those discussions. But

1 whoever's going to be conducting it, I think that would be an  
2 important element as well. Local area businesses that hadn't  
3 necessarily received those incentives and how they've seen it  
4 impact business as a whole in a particular area, other levels of  
5 government, and certainly our local school districts and the impact  
6 that it has had on them to do a real cost benefit analysis. Thank  
7 you.

8  
9 **CHAIRMAN LINDSAY:**  
10 Legislator McCaffrey.

11  
12 **LEG. MC CAFFREY:**  
13 Thank you. My understanding is that the State Comptroller  
14 routinely does these audits, and, in fact, in his reports in some  
15 of these other counties has encompassed all the concerns that  
16 Legislator Stern has brought up and others, and it talked about the  
17 impact on the taxpayers. It has inventoried how many jobs they've  
18 got, how much they've spent, and how much of the overall  
19 effectiveness of the IDA. And I agree, that, you know, it's -- I  
20 wouldn't say it's like the fox watching the henhouse, but, you  
21 know, they're trying to say, "Well, we've done these great things  
22 and everything." I think it's best to have an outside agency come  
23 in. It's no cost to us. And my recommendation would be that we  
24 send a letter to the Comptroller, have us all sign the letter  
25 requesting an audit of our IDA under the same guidelines that he's  
26 done previously to other counties or their county IDAs, and get a  
27 true measure from an outside voice out there with no -- with no  
28 question about whether there is any conflict.

29  
30 **CHAIRMAN LINDSAY:**  
31 Personally, I wouldn't be against that. I would take it a step  
32 further and make it a comparative analysis of all the IDAs, because  
33 there has been some talk, in the private sector at least, of the  
34 need to consolidate IDAs and have one countywide IDA, rather than  
35 all these IDAs in some townships throughout the County.

36  
37 **LEG. MC CAFFREY:**  
38 I agree with you, that overall, the effectiveness of the IDAs.  
39 But, I mean, if we're looking right now, just look at ours, I mean,  
40 that's the purpose of the bill before us, you know, why are we  
41 doing it ourselves? You know, why don't we have someone that does  
42 this, that has got the expertise, that's done it before, has a  
43 template, and experience, and the staff, and it doesn't cost us  
44 anything to do it? And I'm sure our people can be doing other  
45 things, other than watching what they're doing.

46  
47 **CHAIRMAN LINDSAY:**  
48 Sure. I don't -- I don't want to speak for the IDA. I can't  
49 imagine this is a lot of work for them, so I don't see any harm in  
50 getting this information from them, and then the next step is to  
51 request the Comptroller to conduct a similar or maybe a deeper dive  
52 into the information, and we could do a comparative analysis  
53 between what the IDA provides us with and any other information  
54 that's available. So I just don't see how this could be harmful.  
55 If it's -- whether you trust the information or not, it's not --  
56 there's no cost to it, but at least it's giving us something to

1 review at this point.

2

3 **LEG. MC CAFFREY:**

4 Well, I mean, there is a cost to it. I mean, it's our staff, and  
5 we were recently told we need to hire more people in that  
6 department, you know, so there is a cost to us. And so I would --  
7 I would say that, you know, it's not just something that's getting  
8 done for free, as opposed to the State Comptroller, who is -- who  
9 is part of what he does, and truly is not a cost to us individually  
10 here. And I would recommend that. Instead of this bill, let's go  
11 farther. Let's write a letter to him requesting that he do the --  
12 an IDA audit for us, similar to what he's done in other counties,  
13 and I think that would be more effective.

02:06PM

14  
15 **CHAIRMAN LINDSAY:**

16 Katie, could you come back up to the podium, please? I'm not sure  
17 if you have this information available, but do you know how far  
18 back any of this information goes, either from the Comptroller --  
19 I'm sure the IDA keeps their information on an annual basis, how  
20 much time would be involved for them, or Eco. Dev. to put together  
21 this information.

02:07PM

22  
23 **MS. HORST:**

24 I don't know how far back they go, but the IDA did tell us getting  
25 this -- getting the department this information would not be a  
26 problem, and that the department said that they can handle the  
27 report or the analysis.

28  
29 **CHAIRMAN LINDSAY:**

30 With a lot of work or just a small amount of time to just gather  
31 the -- I got to imagine this information is already sitting out  
32 there, they just need somebody to aggregate it all together and put  
33 it into a report.

02:07PM

34  
35 **MS. HORST:**

36 I believe so.

37  
38 **CHAIRMAN LINDSAY:**

39 Okay.

02:07PM

40  
41 **LEG. MC CAFFREY:**

42 Well, I do know that the Comptroller has done 25 of this these over  
43 the last three years. That's the information --

44  
45 **CHAIRMAN LINDSAY:**

46 Do you know if Suffolk County's was included in those?

47  
48 **LEG. MC CAFFREY:**

49 No, we were not.

02:07PM

50  
51 **CHAIRMAN LINDSAY:**

52 We're not.

53  
54 **LEG. MC CAFFREY:**

55 We're not. So I'm just saying why don't we just have -- when we  
56 send the request to him, please, we're interested in determining

1 the effectiveness of our IDA and its impact on the taxpayers and  
2 economic development as an outsider. I mean, our Economic  
3 Development Committee is going to come back and say, "Oh, yeah,  
4 we've done these wonderful things and keep going."  
5

6 **CHAIRMAN LINDSAY:**

7 I just -- I agree with you, but, at the same point, I don't see why  
8 we couldn't do both, why -- because we have no control over the  
9 State Comptroller, how long it would take him to get that  
10 information, if he would do it at all.

11  
12 **LEG. MC CAFFREY:**

13 Well, I would support this if we could get make a consensus to  
14 support the -- making a request of the Comptroller for the State  
15 Comptroller to do the audit for our IDA, if that's -- that would  
16 be, I think, important to know.  
17

18 **CHAIRMAN LINDSAY:**

19 Kara, do you have a question, too?

20  
21 **LEG. HAHN:**

22 Well, I was going to say that maybe that could be one way they  
23 complete the requirements of this resolution, is through the  
24 Comptroller's Office completing the report. You know, it's just  
25 something to think about.  
26

27 **CHAIRMAN LINDSAY:**

28 Legislator Trotta?  
29

30 **LEG. TROTТА:**

31 I just don't think it looks good that, you know, we're doing it  
32 ourselves, you know, and if someone -- you know, I put a call into  
33 DuWayne saying I'm all for this, but, you know, maybe -- I thought  
34 maybe the Legislative Aides could take an overview of it, get  
35 involved in it, and then this way we would have firsthand knowledge  
36 of, you know, what's really going on, and provide some insight if  
37 we're wasting money or making -- you know, it's making us money.  
38

39 **CHAIRMAN LINDSAY:**

40 Again, I don't -- it's not like we're trying to decide on whether  
41 to do an either/or, or that there's some other -- that if we do --  
42 if we ask for this information, we're not going to be able to get  
43 information from any other source. And I'm sure the information is  
44 just sitting out there somewhere that somebody just has to put it  
45 together in a report. So, Katie, do you have anything you want to  
46 add to that?  
47

48 **MS. HORST:**

49 (Shook head no)  
50

51 **CHAIRMAN LINDSAY:**

52 Well said, okay.  
53

54 **LEG. MC CAFFREY:**

55 Right. So we don't know if that report exists, because it looks at  
56 some of the findings here, looking on the Comptroller's, State

1 Comptroller's website, is that these IDAs are required to do that.  
2 And because there was some -- a couple of them got ding'd for not  
3 reporting that stuff. So, I mean, if this is a matter of just  
4 gathering the IDA's reports and bringing them back to us, I don't  
5 have a problem with it. But I don't want this to make it look  
6 like, all right, we did it and it's done. I'd like to be able to  
7 see that it gets further review by the -- by the State Comptroller,  
8 because I share the same concerns that you do, and I think  
9 everybody does, and so -- but if the purpose of them is to gather  
02:10PM 10 existing reports that the IDA already has, I'm okay with that. But  
11 I would also say, in conjunction with that, that we need to take it  
12 a step further and request the State Comptroller to do that.

13  
14 **CHAIRMAN LINDSAY:**

15 Okay.

16  
17 **LEG. MC CAFFREY:**

18 So I hope we could get support for that.

19  
20 **CHAIRMAN LINDSAY:**

21 Well, just for the purpose of this bill, because that's what we're  
22 looking at here, if we -- what I would like to do is, at the behest  
23 of the Presiding Officer, pass this out of committee, let it go  
24 before the full Legislature next week. If we could have the  
25 Commissioner on hand to answer any questions about the amount of  
26 time it would take to put the report together, and the information  
27 that would be received, that would be very helpful, and we could  
28 discuss it in more depth within -- amongst the full Legislature.

29  
02:11PM 30 **LEG. TROTТА:**

31 Can I do one of those motion to discharge without recommendations?

32  
33 **CHAIRMAN LINDSAY:**

34 If you want, you could make that motion, sure.

35  
36 **LEG. TROTТА:**

37 I will make that motion.

38  
39 **LEG. MC CAFFREY:**

02:11PM 40 I'll second.

41  
42 **CHAIRMAN LINDSAY:**

43 We have two motions, a motion to approve, right, Madam Clerk, and a  
44 motion to discharge without recommendation? You did second the  
45 motion to approve, right?

46  
47 **LEG. MC CAFFREY:**

48 I know, I shouldn't have.

49  
02:11PM 50 **LEG. TROTТА:**

51 For the purpose of talking about it.

52  
53 **MS. SIMPSON:**

54 You'd have to withdraw your motion -- right, you'd have to withdraw  
55 your second.

1 **CHAIRMAN LINDSAY:**  
2 You'd have to withdraw your motion -- your second. Okay.

3  
4 **LEG. MC CAFFREY:**  
5 Yeah, I'll withdraw my second.

6  
7 **LEG. HAHN:**  
8 I'll make a motion and second.

9  
10 **CHAIRMAN LINDSAY:**  
11 All right. So we have --

12  
13 **LEG. HAHN:**  
14 I mean, I'll second.

15  
16 **CHAIRMAN LINDSAY:**  
17 We have two motions going. You got all that straight, Madam Clerk?

18  
19 **MS. ELLIS:**  
02:11PM 20 Yes.

21  
22 **CHAIRMAN LINDSAY:**  
23 Okay. So the discharge without recommendation goes first. All  
24 those in favor? Opposed?

25  
26 **LEG. HAHN:**  
27 Opposed.

28  
29 **CHAIRMAN LINDSAY:**  
02:12PM 30 Opposed.

31  
32 **LEG. STERN:**  
33 Opposed.

34  
35 **CHAIRMAN LINDSAY:**  
36 Abstain? (*Vote: Discharge Without Recommendation 2-3-0-0*)

37  
38 So now we'll go to the second motion to approve. All those in  
39 favor? Opposed?

02:12PM 40  
41 **LEG. STERN:**  
42 Just on the motion.

43  
44 **CHAIRMAN LINDSAY:**  
45 On the motion, I'm sorry.

46  
47 **LEG. STERN:**  
48 I could easily have supported the motion to discharge without  
49 recommendation, because I share a lot of the same concerns. So I'm  
02:12PM 50 going to support the motion to approve, but reflecting some of the  
51 same concerns that still stand, that I share with Legislators  
52 McCaffrey and Trotta. That while I'm supportive of the effort and  
53 what needs to be done, I think that in order to get a true analysis  
54 on how effective this kind of program is or needs to be going  
55 forward, it does need to be a much more in-depth analysis than  
56 perhaps can be done just simply relying on our existing staff



1 within the department. So I'm going to share that concern, and  
2 also share and join in the call for something that's going to be  
3 done more expansively, something that doesn't utilize all of the  
4 resources that we have here in Suffolk County that can and should  
5 be used for other more pressing purposes, so I'm with you on that.  
6 But, yeah, let's let it go forward and let's have that discussion  
7 with the Presiding Officer.

8  
9 **CHAIRMAN LINDSAY:**

02:13PM 10 And just before I call the vote, as a point of clarity, my  
11 understanding from the language in the bill is that the Department  
12 of Economic Development would be the one that would be putting the  
13 information together. The IDA is a separate independent body from  
14 the Department of Economic Development. So I understand there is  
15 some crossover there, but, you know, let's be correct in our  
16 language here. It's not the department self-auditing them, you  
17 know, internally. So I understand that there might be some  
18 questions on how independent, but they are independent of each  
19 other.

02:13PM 20  
21 With that said, I will call the vote to approve. All those in  
22 favor? Opposed? Abstentions?

23  
24 **LEG. TROTТА:**  
25 Abstain.

26  
27 **LEG. MC CAFFREY:**  
28 Abstain.

29  
02:14PM 30 **CHAIRMAN LINDSAY:**

31 Two abstentions, so the motion carries. (*Vote: Approved*  
32 *3-0-2-0/Abstentions: Legislators McCaffrey and Trotta*)

33  
34 We'll go on to *Introductory Resolution 1046 - To appoint Liz*  
35 *Fanning Holdorf as a member of the Suffolk County Citizens Advisory*  
36 *Board for the Arts (Pres. Off.)*. Ms. Fanning Holdorf, are you  
37 here? If you wouldn't mind coming forth. You could have a seat.  
38 We have a seat there for her, Madam Clerk?

39  
02:14PM 40 **MS. FANNING HOLDORF:**  
41 Good afternoon.

42  
43 **CHAIRMAN LINDSAY:**

44 Good afternoon. Thank you for coming before the committee today.  
45 We -- if you wouldn't mind just telling us a little bit about  
46 yourself and why you think you would be a good addition to the  
47 Citizens Advisory Board For the Arts.

48  
49 **MS. FANNING HOLDORF:**

02:14PM 50 Sure. Thank you. As both a consumer of and a professional in the  
51 arts, I jumped at the opportunity to join this Board. I own Great  
52 South Bay Dance, a dance education company, and I contract with  
53 towns, schools, libraries to provide onsite dance programs across  
54 both Suffolk and Nassau Counties.

55  
56 Additionally, I operate a dance school in Amityville, where we

1 offer a diverse curriculum-based dance program for children, as  
2 well as adults. I believe that these dance credentials, along with  
3 my experience as president of the Amityville Chamber of Commerce,  
4 will lend itself and benefit this advisory board, if I were to be  
5 appointed.

6  
7 **CHAIRMAN LINDSAY:**

8 Well, thank you very much. Just after reviewing your resume,  
9 obviously very impressive, I think you would make a great addition  
02:15PM 10 to the Board. And I just want to commend you for your willingness  
11 to volunteer. It's a great board, it's very active. And the arts  
12 are one area of our economy that are extremely needed, as well as  
13 just for our children and the next generations as they come up to  
14 have that appreciation for the arts as well, so I appreciate that.

15  
16 I'll open it up to the rest of the committee to see if they have  
17 any questions. Not seeing any, I will make a motion to approve.

18  
19 **LEG. STERN:**

02:16PM 20 Second.

21  
22 **LEG. MC CAFFREY:**

23 I'll second.

24  
25 **CHAIRMAN LINDSAY:**

26 Second by -- sorry, Legislator Stern beat you there, Legislator  
27 McCaffrey. All those in favor? Opposed? Abstentions? So the  
28 motion carries. (*Vote: Approved 5-0-0-0*)

29  
02:16PM 30 Just to understand the next step here, this will go before the full  
31 Legislature. You're more than welcome to be there on Tuesday next  
32 week, but you don't have to attend. And once, hopefully, and I'm  
33 confident you'll get our full approval from the full Legislature,  
34 then you would be -- officially be a member of the board. So thank  
35 you very much for coming in today, I appreciate you coming out.

36  
37 **MS. FANNING HOLDORF:**

38 Thank you.

39  
02:16PM 40 **CHAIRMAN LINDSAY:**

41 Have a great day. That is the last item on the agenda, so we are  
42 adjourned.

43  
44 (*\*The meeting was adjourned at 2:16 p.m.\**)  
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