Review of the 2007 Recommended Suffolk County Operating Budget

October 19, 2006

SUFFOLK COUNTY LEGISLATURE
Budget Review Office

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SUFFOLK COUNTY LEGISLATURE

Gail Vizzini
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BUDGET REVIEW OFFICE

October 19, 2006

Presiding Officer William J. Lindsay
and Members of the Suffolk County Legislature
William H. Rogers Legislature Building
725 Veterans Memorial Highway
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Dear Legislators:

Accompanying this letter is the Budget Review Office evaluation of the County Executive's 2007 Recommended Operating Budget.

Each budget presents fiscal and policy challenges for the Legislature. This year the major issues in the budget adoption process include compliance with the tax levy cap and transparency, continued reliance on large fund balances, significant reductions in contracted services, the transfer of seven additional positions to be paid from Water Quality funding, and the provision of a Police class of 50 to keep pace with community needs and anticipated retirements. The Tax Stabilization Reserve Fund remains untapped and will achieve an all time high of $123 million by year-end 2007 and the General Fund Property Tax levy is actually reduced by a little over $1 million.

This report discusses department operations in relation to resources provided and offers many recommendations and Legislative policy options. I would like to extend my thanks to the staff of the Budget Review Office for their diligence and perseverance in the preparation of this report. We are ready to assist the Legislature in dealing with these and other issues during the budget adoption process.

Very truly yours,

Gail Vizzini

Gail Vizzini, Director
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"At times it is difficult to keep a proper balance in our lives. But over time, an improper balance will lead to problems."

. . . . . Catherine Pulsifer, Author

A budget is both a fiscal and policy document. Implicit in the 2007 recommended budget are several policy issues. The budget is balanced by a continued reliance on a significant year end fund balance of $122 million in the General Fund and over a billion dollars in revenue from one source: sales tax. Ironically, much of the fund balance is attributable to budgetary savings afforded to us by actions of New York State. The $122 million carry-over fund balance from 2006 consists of $27.1 million in relief provided by the state cap on Medicaid and $49 million in relief from the State instituted lag payment of the 2006 retirement bill. The surplus also contains approximately $19.1 million in savings from a refunding undertaken in 2004 and the cumulative impact of savings associated with a very restrictive hiring policy. Transfers are made from several reserve funds to mitigate any increase in General Fund property taxes. Meanwhile, the Tax Stabilization Reserve Fund remains untouched and will achieve an all time high of $123 million by year-end 2007.

Operating government is a formidable task. The County performs a variety of core and discretionary functions which make us subject to scrutiny and evaluation by various formal and informal groups. The financial rating agencies score Suffolk at it's highest for a variety of reasons pertaining to our economy, management, and fiscal stability. The public often judges local government to be a success or a failure on the basis of one indicator: the level of increase or decrease in taxes needed to fund operations. Suffolk's $1.9 billion General Fund is balanced on a property tax levy of $50.9 million, which if not for the offset from fund balance could have been $173.3 million. Actually, the General Fund property tax levy is reduced by more than $1 million in 2007.

The recipients of the County's services have another scale by which we are measured and our rating is not as favorable. It is problematic. The restrictive hiring policy has contributed to significant service delays and high caseloads in our departments of Social Services, Health and Probation. The 2007 recommended budget recognizes the problems in Social Services that include large Child Protective Services caseloads, delayed investigations, the need for enhanced preventative services, detection of Medicaid fraud, and more efficient Medicaid transportation services. The solution is to contract out and rely upon the retiree pool to augment current staff resources.

Our Health Department suffers from an absence of administrative direction, lack of prioritization and a lack of staff across all divisions. Caseloads are unacceptable in numerous divisions, the methadone maintenance clinic is closing, more public health sanitarians are required to perform necessary investigations to protect the public health and the health clinics are operating under crisis management. The budget includes sufficient appropriations in Health, but will approvals be given to fill a sufficient number of vacancies to address the problems?

Probation has operated with the same number of filled positions for the last several years despite new responsibilities for preventative programs and alternatives to incarceration. In order to economize on the size of a replacement jail facility it is imperative to resource a cost effective alternative such as Probation's Day Treatment and monitoring programs. The efficiencies proposed in Public Safety include a Police Class of 50 to mitigate annual retirements that average about 100 and the abolishing of 58 vacant Correction Officer positions negating the likelihood of a class in 2007.

Public Works is adversely impacted by restrictive hiring and all divisions have significant vacancies that contribute to delays in capital projects, increased overtime expenditures, reduced preventative maintenance, and the ability to perform only top priority assignments.

Can we achieve the balance needed to mitigate the problems? What we do in 2007 will serve as the base for 2008. Like any institution that relies upon personnel to deliver its product, the cost for the County to do business will increase in 2008 in personal services due to contractual increases and associated employee benefits. Even our contracted services have automatic cost escalators, prevailing wage considerations, and increased costs that are passed on to us. Nearly 30% of the County workforce is eligible for retirement. Although retirements could foster some cost savings, the loss of institutional knowledge will have detrimental impacts on many departments unless new blood is brought in and trained in their operations.

The rate of growth for our largest single revenue source, sales tax, is slowing after years of unprecedented growth. Fortunately, the County has the availability of the $123 million Tax Stabilization Reserve Fund which can be accessed after a modest 2.5% increase in property taxes. The balance we seek should include a policy to reduce our reliance upon huge year end fund balances, the filling of vacancies in service areas, policy criteria to restructure services if they are duplicated at other levels of government and a modest and gradual increase in property taxes to permit accessing the Tax Stabilization Reserve Fund. We have huge surpluses, substantial revenue from sales tax, huge reserves, and great rating agency scores. We also have an exceptionally small General Fund property tax, service delivery shortcomings and an aging workforce. What we don't have is Balance.

SUMMARY OF FINDINGS AND RECOMMENDATIONS

The 2007 Recommended Property Tax Warrant

- Overall property taxes are recommended to increase by $6,384,584 or 1.3%. The breakdown by fund is a proposed decrease of $1,098,406 in the General Fund and increases of $976,492 for the College, $6,340,835 in the Police District and $165,663 in the District Court.
- The combined funds recommended property tax translates into an increase in the average homeowner tax bill of an estimated $8.20. This represents a 0.9% increase in County taxes, but only a 0.1% increase in the average homeowner's total tax bill.

Cap Compliance

- The 2007 recommended budget is not in compliance with the tax levy cap (Local Law 29 of 1995).
- The recommended budget incorrectly treats specific mandated revenues as discretionary. For 2007, in just three sources of funding the budget classifies $86.6 million in mandated revenue as discretionary.
  - Interfund revenue from the Debt Service Reserve Fund goes to pay for mandated debt service costs, but the recommended budget treats these revenues as discretionary.
  - Interfund revenue from the Retirement Contribution Reserve Fund goes to pay for mandated retirement expenses, but the recommended budget treats these revenues as discretionary.
  - The recommended budget departs from the predetermined formula and allocates too much sales tax revenue to the discretionary side of the budget and not enough to the mandated side.
- There are several other mistakes made in the Executive's presentation of the mandated and discretionary budgets. These mistakes offer a budget presentation that shows a negative discretionary property tax. Once corrected, it can be shown that a negative discretionary tax makes no sense.
- The Budget Review Office recommends that the Legislature adopt the 2007 operating budget with numerous changes in order to comply with the tax levy cap and to present a logical and consistent breakdown of the mandated and discretionary budgets. Adoption of such a resolution would require 14 votes.
- The Budget Review Office recommends replacing the existing cap laws with a more sensible one.
  - The Budget Review Office recommends replacing the cap on discretionary expenditures across all funds with one that targets the combined General Fund and Police District only. With a new cap on the

combined General Fund and Police District, the discretionary tax levy cap on the two combined funds can be repealed. While a discretionary tax levy cap sounds like a good idea, it has not been workable. Repealing the existing cap laws and replacing them with the recommended new legislation proposed here would require a referendum of the voters of Suffolk County.

Resolved Clauses

- Resolved clauses contained in the 2007 recommended budget, pages 34 through 38 in volume 1 and pages 1 through 3 in volume 2, should be expunged and eliminated from the 2007 adopted budget document.

General Fund (001)

- Over the past four years the County General Fund has generated historically high surpluses of over $100 million per year. The 2007 recommended fund balance is $122.4 million or 6.3% of total funds available. In comparison, over the past 20 years the surplus has averaged $45 million in 2006 dollars or 2.3% of total funds available.
- It is not realistic for the County to continue to generate such a large surplus each year.
- One saving grace is that the Tax Stabilization Reserve Fund (403) is recommended to have a year-end 2007 surplus of $123.5 million. These funds can be used as interfund revenue for the General Fund, with the requirement that the tax levy increase by at least 2.5% before it can be accessed.
- A policy should be established to allow for only smaller more realistic surpluses, determine how much of the Tax Stabilization Reserve Fund the County is willing to tap into, and how much of a General Fund property tax increase is acceptable.
- Four budget items account for most of the large surplus and low tax levy in the 2007 recommended General Fund budget. Our analysis indicates that the effective savings associated with these four items account for $135.9 million.
  - In actions taken by the State that have benefited the County, there is $27.1 million in savings from the State Medicaid Cap and $49.7 million in savings from the State allowing municipalities to lag the payment of their retirement bill by paying in February instead of December.
  - In actions taken by the County, there is $19.1 million in savings from the 2004 refunding bond that reduced debt service costs by taking advantage of lower interest rates and $40 million over two years generated by keeping staffing levels down in order to generate a fund balance surplus.
  - As for saving from the 2004 refunding issue, given that there was never a budgetary shortfall, the County would have been better off following a

more traditional refunding, with the refunding structured to lower future debt service costs, not to maximize upfront savings.

- The policy of keeping staffing levels down in order to generate a fund balance surplus has led to staffing shortages in a number of areas.

Interdepartment Operation & Service Fund (Fund 016)

- Increase the 2006 estimated and 2007 recommended revenue from Commissions (016-CIV-2450) by $335,000 each year, for a total of $670,000 and reduce the transfers required from other funds.

Self-Insurance Fund (Fund 038)

- The recommended budget for the Self Insurance Fund is under funded by $1,171,225, which should be corrected by an increase in funding from other funds.

Gasoline Rebate Fund (Fund 104)

- The County Executive has proposed a Gasoline Rebate Fund contingent upon a settlement of at least $16 million resulting from a lawsuit between the County and LIPA relating to the Shoreham Settlement Surcharge and other issues.
- The Budget Review Office has several concerns relating to the legality and practicality of this proposal.
- The Budget Review Office recommends that any funds resulting from a possible settlement in this lawsuit be dedicated to reducing energy use on behalf of all Suffolk County LIPA ratepayers. Alternatives include a Virtual Suffolk County Power Plant through reduced energy use at County facilities and a Suffolk County Energy Fund administered through the Suffolk County Electrical Agency.

District Court Fund (Fund 133)

- The 2007 recommended real property tax levy of $7,886,166 is under stated by $1,694,200.
- The County Legislature should mandate that all costs and revenues associated with the District Court should be initially captured and recorded in the District Court Fund (133) as part of the County's Integrated Financial Management System (IFMS) as is done for the Police District Fund (115).

Hotel/Motel Tax (Fund 192)

- Decrease the 2006 recommended Hotel/Motel tax revenue (192-1152) by $447,319, which results in 2006 ending and 2007 beginning fund balance deficits of $48,811.

Tax Stabilization Reserve (Fund 403)

- Fund 403 is also subject to Local Law 29 of 1995, which requires a minimum of 25% of the General Fund actual discretionary fund balance surplus be transferred to the Tax Stabilization Reserve Fund 403 or Debt Service Reserve Fund 425 (see Article 4 of the County Charter, page 38.43).
- Resolution No. 923-2006 amends Local Law 29 of 1995 by capping the required General Fund transfer to the Tax Stabilization Reserve Fund (403) at the greater of $120 million or 5% of the General Fund budget. Use of funds in excess of the $120 million cap may be either returned to the taxpayers or appropriated for approved purposes. This resolution includes a referendum to be placed on the ballot this November. A strict interpretation is that the amended legislation would not be in effect until the 2008 operating budget.
- The 2007 recommended year-end fund balance of $123.5 million is the largest in the history of the reserve fund.
- The County's outside auditor should be directed to reverse the $78,000 in revenue from rental of real property (403-2410) credited to Fund 403 in 2005. These monies should be credited to the General Fund to reflect payment for rental of county facilities.

Debt Service Reserve Fund (425)

- The 2006 adopted budget planned to make the $5,312,831 transfer to the Tax Stabilization Reserve Fund (403). The 2006 estimate shows that the transfer will instead be made to Fund 425. This is a policy option that is at the discretion of the Legislature to either approve or to amend the budget and make the transfer to Fund 403 as adopted in 2006. The benefit of making the transfer to Debt Service Reserve is that there is no requirement in the future to raise taxes by 2.5%, as would be the case with Fund 403, in order for the General Fund to access this funding.
- As per Local Law 29 of 1995, the 2007 recommended General Fund transfer to Fund 425 of $5,955,054 is intended to represent 25% of the 2005 actual General Fund discretionary fund balance surplus. Based on the surplus shown in the recommended budget, the transfer should be $10,006,632 higher.
- Resolution No. 923-2006 amends Local Law 29 of 1995 and would not require the General Fund transfer subject to referendum to be placed on the ballot this November.

- A strict interpretation of Resolution No. 923-2006 is that the amended legislation would not be in effect until the 2008 operating budget. Under a strict interpretation, the budget should increase the General Fund transfer to the Debt Service Reserve Fund by $10,006,632.
- The recommended budget is constructed based on the spirit and intent of that Resolution No. 923-2006 which is subject to referendum, will pass and in legislation would not require a transfer in 2007. It is up to the Legislature and Legislative Counsel to determine whether a strict or liberal approach is appropriate.
- The 2007 Recommended Budget deposits three revenue sources in the Debt Service Reserve Fund that are General Fund revenues. This is a questionable practice that makes it difficult to follow what is going on in the budget and does not provide the appropriate paper trail.
  - The Budget Review Office recommends amending the recommended budget by moving the following revenues from Fund 425 to the General Fund: (1) $6,899,496 in 2007 recommended Tobacco Settlement Payments (2640), (2) $9,100,000 in 2006 estimated Refunds of Prior Year Expenses (425-2701, which should be posted as 001-1001-Real Property Taxes), and (3) $11,618,262 in 2006 estimated State Aid: Category 620/621 Recoveries (3603).
  - Once the revenue is booked in the General Fund it is at the discretion of the Legislature to make Fund 425 whole by providing equivalent interfund transfers to Fund 425 (001-E425) or to determine the appropriate use of the funding.
- To comply with State law, reserves in Fund 425 should be dedicated for the re-payment of specific bonds. The fund as currently constituted does not comply. We recommend rectifying this oversight.

Suffolk County Water Protection (Fund 477)

- Transfer the 69 positions funded with Water Quality Protection Funds (477) and the associated costs to the General Fund at a cost of approximately $5.23 million to the General Fund. The benefits include: 1) providing $5.23 million in water quality funds for projects that meet the program criteria and 2) allowing the departments to assign a broader range of duties to those employees, rather than to restrict their responsibilities to the limits of the Water Quality Protection Program.

State Administered Sales and Use Tax (Revenue Code 1110)

- The sales tax allocation for the Police District in 2005 was one-quarter cent; $62,501,973.
- In 2006, sales tax revenue in the Police District was adopted at a fixed dollar amount of $58,604,838, which represents an estimated $4,559,829 less than one-quarter of one-cent.
- The 2007 recommended sales tax revenue in the Police District is a fixed dollar amount of $72,708,621, which is an increase of $14,103,783 over the 2006 amount. This represents an estimated $6,364,102 more than one-quarter cent.
- Sales tax growth in 2005 was 2.77% and is estimated to be 2.75% this year and recommended at 2.5% for 2007.
- Adjusted growth implicit in the recommended budget is higher for 2005 and 2006, but lower for 2007 (3.2% for 2005, 4.3% for 2006, and 1.8% for 2007). Adjusted growth rates approximate the growth in consumer spending by accounting for a variety of factors, including the 1% temporary reduction in the home energy tax.
- The Budget Review Office agrees with the budgeted amount for 2006 estimated sales tax across all funds. However, the breakdown between the General Fund and the Suffolk County Water Protection Fund is not properly allocated. The General Fund is overstated by $1,773,710 and the Water Protection Fund is understated by the same amount.
- The 2007 recommended sales tax growth rate of 2.5%, once adjusting for a full year of home energy sales tax revenue, translates to an adjusted growth rate of 1.8%. While 2007 is not expected to be a good year, adjusted growth is not likely to be less than the 2.3% increase experienced in 2001. That year was highlighted by the 9/11 terrorist attack and represented the lowest adjusted growth since at least the second half of the 1990's.
- Consistent with a 2.3% adjusted growth rate or 3.0% unadjusted growth, the Budget Review Office recommends increasing 2007 sales tax revenue by $5,711,496, or $5,387,654 in the General Fund and $323,842 in the Suffolk County Water Protection Fund.
- Consideration should also be given to a more conservative approach consistent with a 2.0% adjusted growth rate or 2.72% unadjusted growth. That would translate into increasing 2007 sales tax revenue by $2,513,058, or $2,370,568 in the General Fund and $142,490 in the Suffolk County Water Protection Fund.
- To the extent that the Legislature wants to continue the policy of generating large fund balance surpluses in the General Fund to avoid property tax increases or to avoid having to access the Tax Stabilization Reserve Fund, the Legislature may choose to leave 2007 recommended sales tax revenue unchanged.

General Fund Revenue

- Interest Earnings (001-FIN-2401) from overnight and short-term investments of cash by the County Treasurer are overstated by $1,000,000 in 2006 and $550,000 in 2007.
- Department Interest Earnings (001-FIN-2403) will be $226,450 and $216,300 more in 2006 and 2007, respectively, than included in the recommended budget.
- Interest Earnings: Other Gov'ts (001-FIN-2404) is understated in the recommended budget by $500,000 for 2006 and $650,000 for 2007.
- Fines and Forfeited Bail (001-DIS-2610) is likely to be $115,000 less than the 2006 estimate.
- STOP DWI Fines (001-DIS-2615 and 115-POL-2615) is overstated in the Executive's proposed budget for both 2006 ($170,295) and 2007 ($170,295).
- Other Unclassified Revenue (001-AAC-2770) is overstated for 2007 by $190,000.
- Federal Aid: Other (001-EXE-4089) will likely be $32,455 more in 2006 and $114,700 more in 2007 than what is included in the recommended budget.
- Other Indirect Costs (001-DSS-4091) appear to be understated by $107,727 for 2006.

Personnel Costs and Issues

- The 2007 recommended budget includes $1.4 billion for personnel costs, salaries, and employee fringe benefits, which represents 52% of the $2.7 billion recommended budget.
- The 2007 recommended budget includes 11,931 authorized positions consisting of 44 new positions and 100 abolished positions (including 58 vacant correction officers), for a net reduction of 56 positions.
- Departments requested 213 new positions, however some departments were reluctant to request new positions in order to comply with All-Department-Heads-Memorandum (15-06) that instructed them not to request new positions unless the costs of the positions can be offset by corresponding reductions in overtime expenses, increases in revenues, or grant funds.
- The net number of active employees on the payroll has only increased by 43 from 10,570 on the January 18, 2004 payroll to 10,613 on the payroll September 24, 2006 payroll. This most recent payroll includes 100 Police recruits that started this September.
- County-wide, 1,278 (10.7%) of the authorized positions are vacant. Compared to the same payroll as last year, the number of vacant positions exceeds last year's 1,252 vacant positions by 26.
- Retirements are anticipated to increase as the workforce ages. The county can anticipate the retirement of 100 employees annually, exclusive of sworn police personnel. Approximately 30% of the workforce is age 55 or older and during the next five years an average of 260 employees annually will become 55 years

old. Retirements are likely to have an adverse impact on service delivery in the Departments of Social Services and Health Services.

- The Budget Review Office recommends establishing a Centralized Retiree Workforce Pool to use the talents of recent retirees to fill the urgent needs of departments that have staffing shortages. Responsibility for administering such a program might be appropriately placed in the Department of Civil Service and Human Resources.

Employee Benefits

- The 2007 recommended fringe benefit costs for health insurance, retirement, social security, benefit fund, and other miscellaneous benefits are increasing by $153.3 million (48.9%) from the estimated 2006 cost of $313.4 million to $466.7 million. A significant portion of the increase, $104.5 million, is attributable to the one-time deferment of retirement payments from 2006 to 2007 as allowed by State Law.
- The 2007 recommended budget includes an increase of $29.2 million for health insurance expenditures, from $216.5 million in the 2006 estimated budget (net of the $10 million transfer to the retirement reserve fund) to $245.7 million in the recommended budget. Health insurance expenditures include the community college. The budget includes revenue from the college for health insurance; $15.2 million is estimated for 2006 and $16.1 million is projected for 2007.
- PricewaterhouseCoopers projects the county's health insurance costs to grow by 12.8% in 2007.
- The recommended health insurance budget is based upon an average of 20,600 enrollees, which provides for the equivalent of only 70 additional employees, including the college.
- Reduce the 2006 estimated health insurance revenue, Recoveries from Health Card (039-2682), by $777,250 to reflect the consultant's independent revenue projections.
- The 2007 recommended budget includes the one-time deferment of the retirement payment from one fiscal year (2006) to the next fiscal year (2007) as allowed by Chapter 260, New York State Laws of 2004.
- The recommended retirement budget of $117.1 million reflects the employer contribution to the New York State and Local Retirement System due February 1, 2007. The ERS portion of the bill, $58.8 million, is based upon an aggregate employer contribution rate of 11.0% of salaries and the PFRS portion of the bill, $60.4 million, is based upon an aggregate employer contribution rate of 17.6% of salaries.
- The 2007 recommended budget appropriates $12.8 million from the Retirement Reserve Fund (420) to pay a portion of the 2007 retirement bill in proportion to each fund's contribution to the Retirement Reserve Fund ($6.7 million for the General Fund, $5.2 million for the Police District and $955,977 for other funds).

- The 2007 recommended funding for Social Security is based upon generating a $21 million personal services appropriation surplus in the General Fund. The General Fund Social Security appropriation would have to be increased by $1.5 million if the County Executive intends to expend the 2007 recommended General Fund personal services budget of $535.4 million.
- The Governmental Accounting Standards Board (GASB) issued GASB Statement No. 45 with new accounting standards requiring state and local governments to determine the cost (liability) of health benefits for future and current retirees. The 2006 estimated budget includes $100,000 for actuarial services to determine liability for retiree health insurance as required by GASB 45. The 2006 estimated budget can be reduced by $100,000 as the consultant will not be selected until early 2007 and the funding is duplicated in the 2007 recommended budget.
- Reduce the 2007 recommended unemployment insurance appropriation (038-MSC-9040-8350) by $250,000 for a one-time claim settlement that was included in both the 2005 and 2006 adopted budgets but was not expended. The Budget Review Office recommends deleting the $250,000 from the recommended budget (038-MSC-9040-8350).

Debt Service

- Decrease 2007 recommended General Fund repayment of principal on serial bonds (001-9710-6900) by $1,582,259.
- Increase 2007 recommended General Fund interest payments on serial bonds (001-9710-7800) by $130,988.
- Decrease 2007 recommended General Fund interest payments on TANS (001-9760-7840) by $2 million.
- To be consistent with the 2007 adopted capital budget, 2007 recommended pay-as-you-go funding (001-E401) should be increased from $0 to $3,874,300. If possible, consideration should be given to recent funding levels of $8.9 million in 2004 or $10.9 million experienced in 2000.

Energy Trends for Light, Power and Water

- The year-to-date annual average futures price for crude oil is more than 21% higher than the 2005 annual average for the same period. Natural gas futures are tracking an average of 5% below the 2005 annual average.
- There has been a precipitous decline in energy prices since August. This may bring near-term relief to certain energy markets (particularly gasoline), but the cost of KeySpan natural gas and fuel oil for space heating may be higher than last winter by 10% and 7% respectively.

- LIPA has implemented a nominal 4% reduction in the new Power Supply Charge that includes excess fuel and purchased power costs, which may be adjusted again effective January 1, 2007 depending on global energy pricing.
- OPEC has announced it will cut oil production by 1 million barrels per day to keep the price of crude oil above its desired market price.
- According to Public Works, the actual average unit prices paid for energy in 2005 increased by 238% for fuel oil, 203% for natural gas, and 35% for electricity compared to 1988.
- The Executive's total recommended funding for energy expenditures in 2007 is approximately $44.7 million compared to actual 2005 expenditures of $32.6 million, an increase of approximately $12.1 million, or 37%.
- Year-to-date 2006 actual expenditures for Light, Power & Water are $4 million higher than actual expenditures for the same period last year. The Executive's recommended 2007 funding represents a 25% increase over 2005 actual expenditures.
- The Budget Review Office combined 2006 and 2007 recommended increases total $5,338,437 for Light, Power & Water (object 4020) across all funds.

Contract Agency Funding

- Contracted services across all departments are recommended at $7.4 million less than estimated for 2006. To offset increases in some areas such as Public Works due to prevailing wage provisions, cuts are made to Health Services, Human Services and Economic Development.

Departments and Miscellaneous Agencies

Audit & Control

- Increase the 2007 recommended funding for permanent salaries (001-AAC-1315-1100) by $32,604 to fund one additional auditor position for three-quarters of the year.
- Increase revenue by $600,000 in 2007 for audit recoveries (001-AAC-2702) to more accurately reflect anticipated revenues.
- The department has restructured their Audit Division to form a new Investigative Unit to specialize in audits containing fraud or improprieties which require investigation more forensic in nature.

Board of Elections

- Increase the 2006 estimate for overtime salaries (001-BOE-1450-1120) by $300,000 to more accurately reflect anticipated expenses associated with the General Election in November.
- Decrease the 2006 estimate for permanent salaries (001-BOE-1450-1100) by $220,678.
- Decrease the 2006 estimate for repairs: special equipment (001-BOE-1450-3680) by $40,000 based upon historical and year-to-date expenditures.
- Decrease the 2007 recommended funding for repairs: special equipment (001-BOE-1450-3680) by $60,000 as the new voting machines come with five year warranties.
- Increase the 2007 recommended funding for overtime salaries (001-BOE-1450-1120) by $259,000 to account for training expenses associated with the implementation of new voting machines.
- Increase General Fund revenue by $777,000 to reflect anticipated HAVA funding to be received from the State for poll worker training.

Campaign Finance Board

- Suffolk County should review the findings of the Center of Governmental Studies' analysis of public financing of American elections to determine if the County can structure campaign finances so that it is workable and effective.
- If the Legislature determines that the Campaign Finance Board is no longer viable, it may wish to repeal Charter Law 25-1998 which created the board.

Consumer Affairs

- Fill one consumer affairs investigator I (grade 18) position for three-quarters of the year, in lieu of the senior clerk typist (grade 12) which has a signed Form 167.

Cornell Cooperative Extension

- Future budget requests submitted by CCE should utilize pseudo codes, object codes, and sub object codes to allow a greater degree of oversight and aid in delineating expenses and revenues.
- Request that the Comptroller audit all CCE county funded programs to minimize the county's vulnerability to financial improprieties.
- Decrease the recommended budget for Restoration of Peconic Bay Scallops and Fisheries (477-CEX-8751-4980-HSN1) by $10,000 to reflect the decrease in staff as requested by the agency.

District Attorney

- Decrease 2006 estimated permanent salaries by $200,000.
- Increase 2007 rent: business machines and systems (001-DIS-1165-3510) by $5,121 to include funding for pagers as requested by the department.
- The Detective Investigators PBA has been awarded a contract covering May 3, 2004 through December 31, 2007. The Executive's estimated and recommended budgets account for the award and include sufficient funding.

Economic Development and Workforce Housing

- Create one administrative aide position (grade 19) for the Workforce Housing Division and provide funding for three-quarters of the year to assist the Director of Workforce Housing in addressing the increased workload in developing workforce and affordable housing throughout the County.
- Abolish one vacant community development program analyst position (grade 24).
- Decrease airport revenues by $125,168 in 2006 and by $253,450 in 2007, and increase the General Fund transfer to the Aviation Enterprise Fund by $375,177.
- Include $500,000 in Fund 191 for CP 6412, Suffolk County Downtown Revitalization Program.
- Include $500,000 in pay-as-you-go funds for CP 6418, Downtown Beautification & Renewal.

Environment and Energy

- Revenue generated from the sale of tax-acquired properties (001-1051) should be reduced by $5,500,000 in 2007 and $685,588 in 2006. It is premature to include the 2007 revenue until the Toussie litigation and appeals are closer to settlement.
- Revenue from the Sale of Tax Liens (001-1082) should be reduced by $3,500,000 in 2007 as it is unlikely that the county will have a Brownsfield tax lien policy in place and complete a sale that generates $3,500,000 by the end of 2007.
- Fund the recommended new farmland administrator ($60,761) in the General Fund, not with Water Quality Protection Funds (Fund 477).
- If there is not a final disposition of the Toussie litigation in 2007, in order not to unjustly enrich those who participated in the November/December 2004 auction, consideration should be given to rescinding the contracts for the $8,023,800 in Lis Pendens parcels and re-auction these properties when the county is able to hold new auctions

Finance and Taxation

- The Real Estate Unit and neighborhood aide position should remain within the Department of Finance and Taxation as opposed to being transferred to the Department of Environment and Energy, requiring an increase in permanent salaries of $154,176 in Finance and Taxation and a corresponding decrease in Environment and Energy.
- Decrease the 2006 estimate and 2007 recommended funding for tax advertisement and expense (001-FIN-1362-4740) by $100,000 each to reflect cost savings realized as a result of editing changes as recommended by the County Attorney.
- Decrease office machines (001-FIN-1325-2020) by $6,568 and increase computer software (001-FIN-1325-3160) by $6,568 in 2007.
- Decrease repairs: office equipment (001-FIN-1325-3610) by $12,200 and increase office supplies (001-FIN-1325-3010) by $12,200 in 2007.

Fire, Rescue & Emergency Services (FRES)

- Reinstate the OSA II position (001-FRE-3400-0700) at a cost of $48,225 in salary and fringe benefits.
- Add $12,210 in 2007 for the replacement of five desktop computers, two laptops and one server (001-FRE-3400-2450).
- Add $7,500 in 2007 for clothing and accessories (001-FRE-3400-3310) to meet the requirements of uniformed staff.
- Add $5,000 in 2007 for advertising (001-FRE-3400-3770) for personnel recruitment and volunteer programs.
- Coordinate with the Department of Public Works to obtain a decommissioned vehicle to replace the 1988 Chevrolet dump truck.
- Direct FRES to report to the Legislature on the status of the establishment of the Pre-Disaster Mitigation plan to ensure that the County does not jeopardize future federal mitigation awards.
- Add $67,395 in 2007 for VEEB (001-FRE-3450-4770) to address contractual salary increases and increasing costs in fuel and employee health benefits.

Health Services

- The underlying theme for the entire Department of Health Services is staffing shortages. The recommended 2007 budget includes an additional $8.75 million, or 10.7%, over the 2006 estimated amount for permanent salaries. This should allow the Department to fill a large quantity of their critical vacant positions. It will be the responsibility of the Department in conjunction with the County Executive to fill these positions in 2007.
- The Budget Review Office recommends that the Department of Health Services work with the County's Space Management Steering Committee in finding a location for a new methadone clinic on the south shore for the Division of Community Mental Hygiene.
- In order to meet the new DEC mandate on Petroleum Bulk Storage (PBS) enforcement and avoid losing revenue, include funding for the database upgrade and partial funding for the positions and equipment required in 2007 in the Division of Environmental Quality, as follows.
    1. Two Public Health Sanitarian Trainees, Grade 16 at $59,748 in permanent salaries and fringe benefits.
    2. $41,563 for supplies and equipment such as computers, two-way radios, gas meters and protective suits.
    3. $50,000 in 001-4400-4560-Fees for Services to hire a consultant to upgrade the PBS database.
- Increase turnover savings in the John J. Foley Skilled Nursing Facility by $393,060 and reduce the transfer from the General Fund by a like amount based upon historical recruitment and hiring practices.
- Create an assistant chief of toxicology position in the Division of Medical, Legal & Forensic Sciences and abolish the assistant toxicologist position at a minimal cost of $2,700.
- Create the position of director of patient care, (grade 40), for the Division of Patient Care at a cost of $139,091 in salary and fringe benefits.
- In order to help address recruitment problems we recommend that all registered nurses hired by the County be hired at Step 5.
- An additional $2 million will be required for the various health centers to allow them to perform their primary mission as the health care safety net for Suffolk County citizens.
- Reduce the 2007 recommended funding by $100,000 for medical, dental and laboratory supplies (001-4101-2080) in the Division of Patient Care based on historical expenditures.
- Resolution No. 563-2006 requires that it shall be the policy of the County of Suffolk to administer mercury-free vaccines in its health centers and facilities to

pregnant women and children age three and under. An additional $300,000 should be added in 001-4101-3370 for these vaccines in the Division of Patient Care.

- The Suffolk Health Plan should fill the neighborhood aide positions as these employees recruit and assist in the enrollment of eligible people throughout the health centers countywide. It would be optimal to have one present at all health centers during peak hours.
- Fill one special education coordinator, (grade 23), in the Bureau of Services for Children with Disabilities (001-4813). There are sufficient funds included in the Division's recommended budget for this position. This position will help to increase reimbursement and reduce overtime and temporary salaries.
- Add funding of $50,000 in 2007 for the Committee on Preschool Special Education (001-4813-4190) to compensate non-County attendees to enable the Committee to review more cases for appropriate and cost efficient services in the Bureau of Services for Children with Disabilities. Enhancing this effort will allow the mandated expense for services for handicapped children (001-2960-4170) to be reduced by $400,000.
- Starting in 2007 a new law will require participants in the tobacco cessation program to be charged up to $500, based upon their insurance coverage and their ability to pay. This fee schedule will severely diminish participation in the program, generate limited revenue and cause major health cost increases in the future. We believe participants should not be charged and fee schedule should be modified and the Law amended to reflect the change.
- The recommended budget includes $6.89 million in the Debt Service Reserve Fund 425 for additional tobacco settlement funds, above the recommended revenue of $18.6 million, based upon pending litigation from several tobacco companies that failed to make payments in recent years. The $6.89 million included in Fund 425 should be eliminated as it is unlikely this revenue will materialize.
- Due to the continued growth of the amount of contacts to the on-line medical control program contracted with SUNY Stony Brook Hospital, the Division of Emergency Medical Services could use one additional FTE console operator to ensure prompt response to field provider contacts, appropriate care for the pre-hospital patient and the appropriate management of high risk situations. The additional cost would be approximately $60,000 including fringe benefits.
- Create one emergency medical services officer (grade 23) to allow further advanced EMT classes to be offered while generating revenue and becoming less reliant on per diem staff. The cost of this position would be $51,772 including fringe benefits for three-quarters of the year. If the position is created, Fees for Services (001-4618-4560) can be reduced from $460,000 to $430,000 as less per diem instructors will be necessary.

Human Services

- The number of congregate meals will remain constant at 288,691 from 2006 to 2007 despite an increase in funding. The increase in funding is offset by the increase in the cost of each meal.
- The veteran population in Suffolk County has risen by 6,545 or 6.3% as a result of members of the armed forces returning from combat duty in the Middle East.
- The cost to restore contract agencies to 2006 levels for each division is:
    1. Aging $439,573
    2. Youth $1,560,742
    3. Veterans $140,900
- The cost to restore the contract for Legal Aid to the 2006 adopted amount is $249,565.
- The Office of Women's Services should submit an operating budget request to the Legislature.

Information Technology

- Priority should be given to filling vacant positions as soon as possible. There are sufficient appropriations to fill all twelve vacancies for a half year.

Labor

- Abolish the vacant assistant intergovernmental relations coordinator (grade 26) position and create one new labor technician (grade 17) position at a cost of $31,529 for salary and fringe benefits for three-quarters of the year resulting in a net savings of $26,037.

Law

- Lower level attorney positions should be competitive or non-competitive Civil Service titles to reduce turnover and loss of institutional knowledge as administrations change.
- Consideration should be given to the use of paraprofessional personnel to optimize the time of professional legal staff.
- The Insurance and Risk function should be transferred to the Department of Audit and Control because of the financial expertise that exists in Audit and Control to support Insurance and Risk Management.

Legal Aid Society

- The recommended budget provides funding to cover increases in operating costs such as retirement, health insurance, and disability insurance. Funding of $300,000 is not provided for requested salary increases.
- The LAS provides a vital service to seniors. Funding should be maintained at current levels, requiring an additional $282,030 in the Office for the Aging for the contract, 001-6772-4980-GER1 Legal Aid Society.

Parks, Recreation and Conservation

- Add an accountant trainee (grade 17) position (001-7110-Parks-1000-Administration) at a cost of $41,344 for three-quarters of the year in salary and fringe benefits to assist the contracts unit.
- Add an accountant trainee (grade 17) position (001-7110-Parks-1000-Administration) at a cost of $41,344 for three-quarters of the year in salary and fringe benefits to assist the finance unit.
- To be in compliance, through December of 2005, with Resolution No. 242-1999, 14 new park police officers are required at a cost of $44,630 each for three-quarters of the year in salary and fringe benefits or a total of $624,820. Additionally, the five vacant park police officer positions will need to be filled.
- Amending Resolution No. 242-1999 to delete farmland preservation purposes from the land acquisition calculation will reduce the number of park police officers needed to comply by four, to ten.
- Increase the 2006 estimate for contracted agencies by $30,746 to reflect expenditures to date.

Planning

- Water Quality Protection and Restoration Funds (Fund 477) are more suitable for capital expenditures rather than used to fund positions in the operating budget.
- The Charter should be amended if responsibility for monitoring Cornell Cooperative Extension's Water Quality Protection and Restoration funds are assigned to the Planning Department.

Police

- Add an additional class of 50 recruits in March of 2007 at a cost of $3.4 million.
- The Police Department should provide a detailed report to the Public Safety Committee on the progress of the civilianization initiative at each scheduled meeting.
- Reduce 2006 terminal vacation and sick pay in the General Fund and the Police District Fund by $2.3 million and $380,000, respectively.
- Reduce 2006 holiday pay in the General Fund and the Police District by $324,000 and $136,000, respectively.
- Increase revenues by $133,089 in the Police District in 2006 for grant income not included in the estimated budget.
- Increase revenue by $304,000 in the Police District account 115-1081, Payments in Lieu of Taxes.
- Reduce the purchase of marked sedans by 50 and decrease the 2007 recommended budget amount in the Police District by $1,350,000.

Probation

- Add $196,040 in 2006 for Personal Services.
- Create three probation investigators in Probation's main appropriation, 3140, for the Criminal Court Release on Recognizance (ROR) unit at a cost of $124,035 for salary and fringe benefits for three-quarters of the year.
- Create two senior probation officers, one senior psychiatric social worker and one drug counselor (Sp Spk) in the Day Reporting Center (DRC) (3138) at a cost of $203,567 for salary and fringe benefits for three-quarters of the year.
- Create one probation officer (Sp Spk) in the Sex Offender Program (3169) at a cost of $48,225 for salary and fringe benefits for three-quarters of the year.
- Create one new probation officer (grade 21) at a cost of $48,225 and one new probation officer assistant (grade 15) at a cost of $38,364 in the Electronic Monitoring unit (3189).
- Create one probation officer (Sp Spk) in the Suffolk Options for Female Adolescents (SOFA) Program (3180) for the departments East End program at a cost of $48,225 for salary and fringe benefits for three-quarters of the year.
- Increase DPW's recommended budget for vehicles by $465,800 for an additional 13 replacement and 14 new vehicles.
- For a more comprehensive assessment of the status of the recommendations in the May of 2005 report completed by the Sub-Committee of the Criminal Justice Coordinating Council (CJCC), the Legislature can direct the Criminal Justice Coordinating Council to provide a report of the status of all 29 recommendations.

- Correct the expenditure detail for appropriation 001-PRO-1239-Probation: Day Reporting to reflect the correct description of this appropriation to read 001-PRO-1239-Stop DWI: Vehicle Seizure Program. Additionally, in keeping with the reorganization of the department's codes, the appropriation for this program should be moved into a 3000 appropriation code.
- Increase the fees-for-services: non-employee funding in appropriation 001-PRO-3541-4560 by $48,000 for a total of $48,400 in 2007 to hire approximately ten certified alcohol and substance abuse counselors for 40 weeks, to provide correctional and treatment services to Alcohol/DWI Offenders.
- To provide a 2% increase over the 2006 adopted budget amounts for the Juvenile Intensive Supervision Program (001-PRO-3173), Community Service Adult Alternative Sentencing Program (001-PR0-3184), and the Community Service Juvenile Alternative Sentencing Program (001-PRO-3187), as requested by the department in its August update, a total of $46,204 is required in 2007 as follows: $304 in appropriation 001-PRO-3173, $26,214 in appropriation 001-PR0-3184 and $19,686 in appropriation 001-PRO-3187.
- Add $107,500 in appropriation 001-PRO-3140-4980 in 2007 as follows: $7,500 to allow inventory officers to keep records of seized property that comply with legal requirements, $50,000 for data conversion of the department's caseload management software to its new system, $50,000 to expand educational advocacy and assessment services provided to Persons in Need of Supervision (PINS) to include juvenile delinquent (JD) cases.
- Add $168,110 in 2007 to Rental: Business Machines (001-PRO-3189-3510) in the Electronic Monitoring Program for a total of $536,350 as follows $310,250 for 100 GIS/GPS Real-time Monitor Transmitters, $124,100 for Secure Continuous Remote Alcohol Monitor devises (SCRAM) and $102,000 for Electronic Monitoring & Sobrietor Units.
- Add $200,000 requested in 2007 for Rental: Business Machines and Systems in appropriation 001-PRO-3189-3510 to the Probation General Administration appropriation (001-PRO-3140-3510) for the rental of 250 Probation Officer Remote Access Systems (PORAS).
- Add $5,000 in 2007 for computer software (001-PRO-3140-3160) to meet the demands of the department.

Public Works

- The total authorized staff of the Department of Public Works (DPW) is recommended at 1,021 positions, which includes the abolishment of one position. This is a decrease of 36 in authorized staff from the 2004 adopted level.
- Resolution No. 84-2006 transferred all positions (15) from the Water Quality Protection section to the Department of Environment & Energy.
- In the last several months, the department has experienced the departure of its Commissioner, Chief Deputy Commissioner and Deputy Commissioner. The Commissioner position remains vacant.
- The recommended budget highlights the creation of a new General Services Division. However, other than a modification to the department's organizational chart, there are no other apparent changes.
- Due to new wage rates for the custodial titles contracted to provide services at the Cohalan Court Complex, the 2006 estimate and the 2007 recommended funding for fees for services should be increased by $110,118 and $470,680, respectively. There is offsetting revenue of $327,123 in 2007.
- Reduce the 2006 estimate for rental expenses by $350,000 due to the revised occupancy date for the new Smithtown Social Services Center and Health Clinic and other changes concerning new and negotiated leases.
- If the contracts for Route 110 Redevelopment Corporation (GQR1) and Suffolk Community Council Transportation Advocacy (GXP1) are not progressed, the 2006 estimates can be reduced accordingly.
- Based on year to date expenditures, the 2006 estimate for overtime in the Buildings, Operations, and Maintenance Division should be increased by $150,000, to $450,000.
- Due to a large increase in the hourly rates for helicopter spraying, additional funding of $100,000 is needed in 2007 to maintain the current level of service.
- It appears that, of the seven vacant custodial positions, four were created in the 2005 Omnibus Resolution and never filled.
- Funding of $140,000 is included to pay for contractual services to provide security at the County Farm in Yaphank for Cornell Cooperative Extension. This is a new arrangement as DPW did not previously provide security at this location.
- Reduce the 2006 estimate for office machines by $8,000 concerning the purchase of equipment for the Print Shop.
- The County is providing 30 hybrid/electric vehicles as replacement vehicles for Social Services, Health Services and Probation.

- Additional funding will be needed if the temporary lane and traffic safety measures along County Road 39 are to continue.
- The 2007 recommended funding for snow removal is 4.67% higher than the average expenditures for the period 2003-2006.
- The department will request the creation of new operations positions related to proposed additional sewer districts when the legislation to form the districts is considered.
- The recommended budget includes $500,000 for a sludge management analysis, which was not requested by DPW, to evaluate sludge disposal costs and consider future options.
- The schedule of charges and fees for the disposal of scavenger wastes at the Southwest Sewer District has been raised resulting in a 33% increase in revenue compared to the 2006 adopted revenue.
- The department is finalizing an agreement with a transportation consultant to analyze the entire Suffolk County Transit bus system. A combination of state and federal grant funding will cover 90% of the $430,000 cost.
- Additional funding of approximately $6 million is included in 2007 for paratransit and fixed route operations for increases in contracted agencies and fuel costs and the continuation of service enhancements for several bus routes.
- Add funding of $28,963 for permanent salaries and benefits to fill the vacant clerk position for three-quarters of 2007.
- The estimated number of riders in 2006 for fixed route and paratransit services is 5,966,180, compared to 4,777,567 last year. Using that estimate and the 2007 recommended level of expenditures, the cost per ride is $7.78. The net county cost per ride is $3.27.
- The bus fares have not increased since August of 1991. Based on the 2006 estimated ridership, each $0.25 increase in the full fare, student and reduced fares would result in approximately $1 million in increased fare receipts. However, this does not take into consideration the potential loss of riders due to the fare increase.
- The 2006 estimate for Mass Transit Operating Assistance should be increased by $5,411,979 to equal the 2007 recommended revenue amount of $16,845,000. This is a substantial increase compared to the 2006 adopted revenue of $11 million.
- Based on year-to-date expenditures and the 2005 actual expenditures, reduce the 2006 estimate for advertising by $98,700, to $2,500.

Real Property Tax Service Agency

- Increase the 2006 estimated revenue from Tax Map Certification Fees (001-RPT-1291) by $750,000. Transfer the revenue to Tax Stabilization Reserve.

Sheriff

- Reinstate eight of the 58 Correction Officer positions recommended to be abolished. These positions were not part of the 50 Correction Officer positions created in 2005 to staff the new correctional facility. The cost to reinstate these positions is $90,936 in appropriation 001-3150-1100.
- Hire a class of at least 25 Correction Officers in September 2007, filling all existing vacancies including the eight positions recommended to be reinstated as described above. With the addition of the $90,936, there will be sufficient appropriations for a class of 25.
- Hire a class of at least 20 Deputy Sheriffs filling all existing vacancies to coincide with the scheduled Police Officer class in September 2007. There are sufficient appropriations for this policy decision.
- Ten new Correction Officer positions should be included in the adopted budget as requested by the Sheriff. The cost of these promotional positions is minimal; however the vacancies resulting from the creation of these positions should be added to the recommended class in September at a cost of $113,670 in appropriation 001-3162-1100.
- Five new Deputy Sheriff positions should be included in the adopted budget; a Deputy Sheriff II Investigator and one Deputy Sheriff I Investigator I should be added to the Criminal Intelligence Bureau and three Deputy Sheriff I Investigators should be added to the Family Court Bureau. The vacancies resulting from the creation of these positions should be added to the recommended class in September at a cost of $52,763 in appropriation 001-3110-1100.
- Create one additional neighborhood aide position to expand the bail expeditor function to the lockup at the District Court in Central Islip at a cost of $35,645 including fringe benefits.
- Reduce the permanent salary accounts for the 2006 estimates by a total of $1,040,000 in the following appropriations; 001-3110-1100 by $152,000, 001-3115-1100 by $144,000 and 001-3150-1100 by $744,000.
- Reduce account 001-3110-2040 by $136,500 for the replacement of six vans which are also budgeted in the Department of Public Works.
- Increase revenues in the following accounts by a total of $506,083: 001-1510 by $100,000 in 2006 and $200,000 in 2007, 001-2260 by $15,992 in 2006 and by $28,337 in 2007, 001-4089 by $103,090 in 2007 and 001-4329 by $29,332 in 2006 and by $29,332 in 2007.
- Increase overtime expenses by $2.6 million in 2007 in the following accounts: 001-3110-1120 by $344,000, 001-3115-1120 by $228,000, 001-3150-1120 by $ 1,170,000 and 001-3162-1120 by $930,000.

Social Services, Overview

- Total expenditures for the Department of Social Services across all divisions are recommended for 2007 at $537.4 million, which is a 5% increase over the 2006 estimate. Total revenue for DSS in 2007 is recommended at $277.6 million (52% of all costs) resulting in a net county cost of $247.3 million.
- Ninety-two percent of 2007 recommended program costs for DSS are mandated by the federal and state governments.

Social Services, General Administration

- Overtime and temporary salary costs increased by 56% between 2005 and 2007 or nearly $185,000, inclusive of a chronic need in DSS Accounting to address vendor and client payment backlogs.
- High ongoing levels of overtime and temporary salaries in DSS Accounting indicate and support the need for reinstatement and reassignment of the abolished account clerk position.
- BRO questions the inclusion of $500,000 in 2007 for DSS Administration that relates to Local Law No. 1 of 2006. The law is not clear as to whether DSS is responsible for payment of incentives to Suffolk's towns and villages to increase building code enforcement regarding illegal multi-family housing.
- Increase the 2006 estimate for DSS Administration fees for services by $60,000 to reflect year-to-date and year-to-end costs in this account.
- Increase the 2007 recommended funding for the Amy Watkins Caseworker Education Program in Training and Staff Development from $51,610 to $58,329 to reflect the recently increased amount of next year's award.

Social Services, Client Benefits

- Overtime and temporary salary costs for CBA increased by 37% between 2005 and 2007, an increase of more than $200,000 to help the PA centers stay in compliance with State regulations.
- 2007 CBA program funding increases include $4.0 million more for Family Assistance due to rising costs per case and $3.0 million more for Safety Net primarily associated with rising costs for singles in need of public assistance.
- Publicity surrounding the Suffolk HEAP program brought more people forward to seek help from the federally funded HEAP program.
- The Suffolk HEAP program will end December 31, 2006 with 75% of the $1 million in authorized funding estimated to be unexpended by year's end.
- The 2007 Recommended Budget needs to be amended if the Legislature opts to continue the 100% county funding for the Suffolk HEAP program.

- The 2006 estimate and the 2007 recommended levels of funding for Day Care are overstated by $2,417,500 and $1,205,000, respectively. Day Care program costs are 96% federally funded.

Social Services, Family and Children's Services

- Nine new Child Protective Services (CPS) positions created in 2006 via Resolution No. 884-2006, which accepted $297,429 in 100% State grant funding to improve CPS staff-to-client ratios, are continued in the recommended budget although grant monies run out March 31, 2007. To be in compliance with Charter Section C4-37, this portion of the budget requires 14 votes for approval or should be treated in a separate resolution. BRO supports the continuation of this program.
- Overtime and temporary salary costs for FCSA are increased by $134,000 (28%) in 2007 over the 2006 adopted level to address CPS and foster care backlogs and operational requirements.
- The CPS Retiree Project, which has successfully utilized experienced retirees to conduct CPS investigations on a part-time basis, is recommended to increase from $150,000 in 2006 to $250,000 in 2007.
- 2007 FCSA program funding increases include $1.6 million more for DSS Institutional Foster Care, $1.0 million in higher Handicapped Children's Program payments and $900,000 in increased Adoption Subsidies.
- Not included in the 2007 Recommended Budget, apparently in error, is $183,000 in contract agency funding for Nassau/Suffolk Law Services (001-6017-4980-AMF1) to assist victims of domestic violence in preparation of orders of protection, child custody and child visitation petitions. This is distinguished from the Touro/Nassau Suffolk Law contract for divorce-related legal services, which was funded in the Office for Women (001-8051-4980-HTX1) for $162,225.
- Reduce the DSS Institutional Foster Care appropriation (001-6118-4690) by $1.5 million in 2007 to reflect the more current downward trend in CPS-related foster care placements and the ongoing benefits of preventive programs already in place and enhancements recommended for funding next year.
- The 2007 Recommended Budget includes $49,562 in funding for a domestic violence services contract with VIBS (001-6035-4980-GSG1) that was 100% State funded and terminated on June 30, 2006. If State funding is not reauthorized for 2007, the $49,562 will become 100% county cost. Pursuant to Charter Section C4-37, the continuation of a grant funded program with county funds would require 14 votes.
- The 2007 adopted budget document should be amended to indicate the more correct and current names for two foster care appropriations in Family and Children's Services, 001-6118-4690 "Institutional Foster Care – DSS" and 001-6119-4690 "Family Foster Care".

Social Services, Housing and Adult Protective Services

- As requested, one new Spanish speaking caseworker trainee is recommended for 2007 to serve a growing APS caseload and to provide improved services to an increasing Spanish speaking population.
- Amend the recommended budget to show that DSS requested $146,087 for allocation of 100% federal pass-through funds to the Beacon House III Project in 2007.

Social Services, Child Support Enforcement Bureau

- CSEB has increasingly relied on overtime and temporary salary costs to address backlogs and special projects in accounting, enforcement and establishment of new and increased child support orders, establishment of paternity and calculations of interest on money judgments.
- The "new" domestic violence contract included in the 2007 budget is an exact combination of two legal services contracts for victims of domestic violence in uncontested divorce disputes transferred from CSEB and contested matrimonial disputes moved from DSS domestic violence programs to the Office For Women by the Legislature.

Social Services, Medicaid Services

- Create one new senior assets analyst position in Medicaid Administration to maximize recoveries from the estates and trusts of deceased MA clients at zero county cost.
- Build a performance standard clause into the RFP and contract for the Medicaid Transportation Broker to assure that cost savings materialize.

Social Services, Staff

- DSS requested a total of 56 additional positions in 2007 across all divisions, operations and responsibilities, while the recommended budget provides 16 new positions, nine of which are continued from a State grant accepted in 2006.
- The 2007 budget incorporates the costs related to 9 new Child Protective Services (CPS) positions created via Resolution No. 884-2006 that accepted $297,429 in 100% State funding to improve CPS staff-to-client ratios.
- Current on-board DSS staff aged 55 and older comprise 33% of the total staff.
- If an early retirement incentive is adopted in Suffolk in 2007, the impact to DSS could be a substantial loss of institutional knowledge and experience that cannot easily be replaced. This could cause delays and decreases in service delivery.

- Personal services costs appear to be budgeted for DSS in 2007 at a level that could limit the number and speed in refilling positions vacated due to retirements. If a sizeable number of DSS staff opt to retire in 2007, higher than budgeted time and accrual pay-outs will be paid from potentially insufficient personal services appropriations.
- DSS cites an overall improvement in the turnover rate attributable to a strengthening of the probationary period for new workers and the application of an auto-fill policy for positions failing probation, two major reasons for a better quality of personnel coming into and staying with DSS.
- Over the past decade DSS overtime has more than doubled and temporary salaries have more than tripled. Together, overtime and temporary salaries have grown from $1.0 million in 1997 to more than $3.0 million in the 2007 recommended budget.
- The single most important factor in driving the overall use of overtime and temporary clerical support is understaffing DSS, particularly in the three major areas of service delivery, with Medicaid, Family and Children's Services and Client Benefits making up 75% of all overtime and temporary salaries expended or budgeted.
- Reinstate the abolished account clerk in DSS General Administration and reassign the position to DSS Accounting where there is a chronic need for overtime to address vendor and client payment backlogs.
- Create one new senior assets analyst in Medicaid Administration to maximize recoveries from the estates and trusts of deceased Medicaid clients at zero county cost.

Social Services, Medicaid Cap

- The local share of the Medicaid Program for Suffolk County has been capped by New York State legislation and set at $211,261,849 in 2006 and $218,934,181 in 2007.
- Effective January 1, 2006, 100% of the costs of salaries, fringe benefits and overhead for Medicaid administrative staff are covered by federal and state aid under the state's Medicaid Cap legislation.

Social Services, Child Protective Services

- Suffolk County's average number of CPS reports per worker is higher than five of six most comparable counties in New York State.
- The percentage of CPS reports overdue for determination in Suffolk are lower than four of six most comparable NYS counties, but are also increasing.
- Permanent reinstatement of the auto-fill policy for CPS vacancies (discontinued in January 2004 and resumed in the spring of 2006) is essential to provide

adequate levels of CPS staff to protect the lives and well-being of Suffolk County's children at-risk population.

- A soon-to-be released workload study authorized by the New York State Legislature will better define staff-to-client ratios for CPS workers.
- Following the issuance of this State CPS workload study, a formal presentation should be given the Suffolk County Legislature on the results and recommendations. The 2007 Operating Budget may require amendment to bring Suffolk CPS into compliance with the new standards for child welfare staff.

Social Services, 621 Recoveries

- Total retroactive Medicaid claims for the miscoded Chapter 620/621 Eligible population, which are former State psychiatric inpatients, were recovered by Suffolk in a settlement with the State on March 31, 2006 in the amount of $11,618,262.
- In the BRO Review of the 2006 Operating Budget, we stated our belief that the policy decision to place this revenue in the Debt Service Reserve Fund (425) was inappropriate and this policy decision should be revisited.
- These revenues are connected to previous Medicaid charges to the County for former State mental inpatients and this funding should be dedicated to the special needs and problems faced by this population in the community.
- Allocate a portion of the $11.6 million in 621 Recoveries received to the $7.3 million proposal developed as a cooperative effort of the Sheriff and the Suffolk Coalition of Mental Health Service Providers to divert 100 non-violent, mentally ill inmates from the jail into community mental health services.
- To properly correct the budget presentation, the 2006 estimated should include the $11.6 million recovery in the General Fund.

Soil & Water

- Add $9,081 to permanent salaries (001-SWC-8730-1100) and $6,295 in fringe benefits for a total of $15,376 to fill the vacant soil district technician position for three-quarters of the year.

Vanderbilt Museum

- Direct the Purchasing Division of DPW to conduct a Request For Proposal (RFP) to obtain a current contractual agreement for investment management services of the Museum's Endowment Trust Fund.
- Direct the Museum and the Executive's office to reconcile their fiscal discrepancies.
- Take precautionary measures to avoid further depletion of the Endowment Trust Fund and the potential for financial support from the County for the Museum's operating budget. The Endowment Trust Fund has not recovered from the 2001-

2002 market downturn and the Museum continues to have difficulty independently meeting its operating budget fiscal requirements.

- Request that the Museum prepare a financial plan to address its potential 2006/2007 operating budget deficits.

Suffolk County Historical Society

- Add $65,777 to keep pace with inflation and deter further depletion of the society's endowment fund.

THE 2007 RECOMMENDED PROPERTY TAX WARRANT

Resolution No. 1010-2006 eliminated the requirement for town-by-town property tax impacts to be included in the operating and capital budgets, as well as for fiscal impact statements accompany that legislation during the year. This legislation was not adopted until after the 2007 recommended operating budget document was issued. The Executive's recommended budget did not include the required town by town property tax impacts. This section of our report reproduces the October 10, 2006 Budget Review Office memo to all Suffolk County Legislators. That memo provided most of the information that previously would have been included in the recommended budget.

The accompanying table summarizes the recommended property tax, showing totals for the major County funds and the apportionment of County taxes by town. The left-side of the table displays total property taxes raised by the County, while the right-side estimates average homeowner tax bills.

Overall, property taxes are recommended to increase by $6,384,584 or 1.3%. The breakdown by fund is a proposed decrease of $1,098,406 in the General Fund and increases of $976,492 for the College, $6,340,835 in the Police District and $165,663 in the District Court. The Police District and District Court service the five western towns only, while the General Fund and College service the entire County.

The combined funds recommended property tax translates into an increase in the average homeowner tax bill of an estimated $8.20, which is a 0.9% increase in County taxes, but only a 0.1% increase in the average homeowner's total tax bill. As seen in the table, the impact varies considerably on a town-by-town basis. The largest discrepancies can be found in East Hampton and Southampton, where apportionment of countywide taxes (General Fund and College) will increase the most.

Suffolk County Property Tax Warrant: Comparison of 2007 Recommended to 2006 Adopted

town-by-town breakdowns and average homeowner tax bills represent Budget Review Office estimates

	Total Tax Levy appearing on the tax warrant (county portion)				Average Homeowner Tax Bills (county portion)				
	2006 Adopted	2007 Recommended	Change	Percent Change (county portion of tax warrant)	2006 Adopted	2007 Recommended	Change	Percent Change (county portion of tax warrant)	Percent Change in Total Tax Bill (county, town, school and special district taxes)
County Portion of the Tax Warrant:									
General Fund	$52,032,399	$50,933,993	**-$1,098,406**	-2.1%	$94.03	$90.68	-$3.35	-3.6%	-0.05%
College	$4,097,721	$5,074,213	**$976,492**	23.8%	$7.42	$9.03	$1.61	21.8%	0.02%
Police District	$422,722,349	$429,063,184	**$6,340,835**	1.5%	$941.19	$952.97	$11.78	1.3%	0.2%
District Court	$7,720,503	$7,886,166	**$165,663**	2.1%	$16.53	$16.84	$0.31	1.9%	0.004%
Combined Funds	$486,572,972	$492,957,556	**$6,384,584**	**1.3%**	$888.43	$896.63	**$8.20**	**0.9%**	**0.1%**
Combined Funds Breakdown:									
Babylon	$57,931,692	$60,760,420	$2,828,728	4.9%	$830.94	$872.04	$41.10	4.9%	0.6%
Brookhaven	$160,918,446	$162,638,801	$1,720,355	1.1%	$972.71	$977.64	$4.93	0.5%	0.1%
Huntington	$98,430,238	$96,504,988	-$1,925,250	-2.0%	$1,334.35	$1,311.30	-$23.05	-1.7%	-0.2%
Islip	$100,285,645	$102,512,327	$2,226,682	2.2%	$960.81	$982.10	$21.29	2.2%	0.3%
Smithtown	$51,476,629	$50,070,678	-$1,405,951	-2.7%	$1,270.06	$1,236.65	-$33.42	-2.6%	-0.4%
East Hampton	$3,797,000	$5,477,849	$1,680,849	44.3%	$194.15	$272.63	$78.47	40.4%	1.3%
Riverhead	$1,837,142	$1,796,993	-$40,149	-2.2%	$106.30	$104.50	-$1.81	-1.7%	-0.03%
Shelter Island	$603,505	$644,818	$41,313	6.8%	$228.64	$243.07	$14.43	6.3%	0.3%
Southampton	$8,964,783	$10,853,745	$1,888,962	21.1%	$224.10	$249.62	$25.51	11.4%	0.4%
Southold	$2,327,892	$1,696,937	-$630,955	-27.1%	$152.87	$109.89	-$42.98	-28.1%	-0.7%
County Total	$486,572,972	$492,957,556	$6,384,584	1.3%	$888.43	$896.63	$8.20	0.9%	0.1%
5 Western Towns	$469,042,650	$472,487,214	$3,444,564	0.7%	$1,040.33	$1,045.63	$5.30	0.5%	0.1%
5 Eastern Towns	$17,530,322	$20,470,342	$2,940,020	16.8%	$188.25	$209.78	$21.54	11.4%	0.4%

Accompanying footnotes are on the next page.

Footnotes accompanying the attached table

1. Average tax bills for “County Total”, “Five Western Towns”, and “Five Eastern Towns” are weighted averages, with the weights equal to the number of residential parcels in each town.
2. The 2006 recommended stand alone property tax levy is apportioned among the ten towns based on each town’s share of the total full-equalized value (FEV) of property. FEV is derived by dividing each town’s assessed value of property by the state determined equalization rate.
   - 2.a. The 2007 assessed value of property implicit in the above table represents the preliminary or final assessment rolls in all ten towns.
   - 2.b. Equalization rates used to apportion the 2007 recommended stand alone tax levy are the state determined 2006 final equalization rates.
   - 2.c. In order to apportion the fund balance, the $159 million 2005 actual fund balance surplus is apportioned among the towns based on each town's share of 2005 full equalized value (FEV) of property, while the $36.6 million 2006 estimated fund balance deficit is apportioned based on 2006 FEV. 2005 FEV uses state determined 2004 final equalization rates, which were the rates used to adopt the county's 2005 budget. 2006 FEV uses state determined 2005 final equalization rates, which were the rates used to adopt the county's 2006 budget.
3. Data for apportionment of the 2006 property tax warrant by town comes from the county's tax warrant resolution, Res. No. 1265-05.
4. Average homeowner tax bills are based on 2006 average assessed value (AV) of residential property in each town. These data were made available by the County Treasurer's office. To arrive at average tax bills corresponding to the 2006 adopted and 2007 recommended budgets, in 8 of the 10 towns the average residential AV for 2006 is multiplied by the assessed value tax rate in each of the two years. An exception needs to be made in Shelter Island and Southampton, where the assessed value of property has increased in part as a result of increased market values. Shelter Island and Southampton are the only towns in Suffolk that assess property at 100% of market value.
5. For 2007 the apportionment of countywide property taxes (General Fund and College) will increase the most in Southampton and East Hampton. Due to the large 2005 actual fund balance surplus ($159 million) used to reduce the tax levy, East Hampton ends up with the largest increase in General Fund property taxes. This is because the large 2005 actual surplus is apportioned based on each town's share of 2005 property values. In 2005 the apportionment to East Hampton was considerably lower than that town’s 2007 apportionment. Therefore, East Hampton does not get as large a share of the 2005 surplus as would be the case if it were apportioned based on 2007 property values.

RL PropTax07

CAP COMPLIANCE

The 2007 recommended budget is required to comply with two cap laws adopted by referendum:

- Local Law 21-1983: Expenditure cap, restricting growth in discretionary appropriations across all funds to 4 percent for 2007.
- Local Law 29-1995: Tax levy cap, restricting growth in the combined General Fund and Police District discretionary tax levy, net of any fund balance surplus or deficit, to 4 percent for 2007.

The Executive's recommended budget document shows compliance with both cap laws. While the Budget Review Office has verified that the budget is in compliance with the expenditure cap, we find that the budget is <u>not in compliance with the tax levy cap</u>.

The discretionary portion of the budget for 2006 is shown to be $11,663,153 below the expenditure cap and $2,136,072 below the tax levy cap. This presentation can be found on pages 39 and 40 in Volume No. 1 of the 2007 Recommended Operating Budget. Our determination that the budget is not in compliance with the tax levy cap is presented in the accompanying table. The recommended budget incorrectly treats specific mandated revenues as discretionary. In particular:

- Interfund revenue from the Debt Service Reserve Fund is used to pay for mandated debt service costs. These revenues by definition have to be treated as mandated. The recommended budget includes them as discretionary revenue.
- Interfund revenue from the Retirement Contribution Reserve Fund is used to pay for mandated retirement expenses. These revenues, which are used to pay mandated retirement expenses, must also be considered mandated. The recommended budget includes them as discretionary revenue. It should be noted that the 2006 adopted budget included retirement as mandated for the first time. Prior to 2006 it was discretionary. While the Budget Review Office believes that retirement should be classified as discretionary, the budget cannot show the expenses as mandated and the revenue as discretionary.
- In general, sales tax revenue is treated in the budget as unallocated revenue. Unallocated means that it is not directly related to mandated or discretionary expenditures. The exception to this rule is that 3/8^{ths} of one-cent of the sales tax is dedicated for discretionary public safety purposes. When these rules are taken into account, in calculating cap law compliance, it can be shown that the recommended budget allocates too much sales tax revenue to the discretionary side of the budget and not enough to the mandated side.

General Fund Revenue Incorrectly Treated as Discretionary in the 2007 Recommended Budget			
	2006 Adopted	2007 Recommended	2007 Recommended *minus* 2006 Adopted
001-R425-Interfund revenue from the Debt Service Reserve Fund	$0	$23,011,147	$23,011,147
001-R420-Interfund revenue from the Retirement Contribution Reserve Fund	$26,955,982	$6,694,958	-$20,261,024
001-1110-Discretionary 3/8^{ths} public safety portion of sales tax	-$16,410,969	$56,907,624	$73,318,593
Totals Misclassified Revenue (mandated revenue considered discretionary in the budget)	$10,545,013	$86,613,729	$76,068,716

The recommended budget shows that the County is $2,136,072 below the tax levy cap. The table above identifies what revenue is misclassified. Once misclassified revenue is correctly accounted for, the 2007 recommended budget far exceeds the levy cap. There are several other miscalculations in the Executive's determination of cap law compliance and in the presentation of the mandated and discretionary budgets. The result is a budget presentation that relies on an inconsistent interpretation of what is mandated expenses and revenues and a negative discretionary property tax which is counterintuitive.

Budget Review Office Recommendations

The Legislature has several policy options to consider:

1.) Use the Executive's presentation and adopt the recommended budget as being in compliance with the tax levy cap law. Based upon the reasons presented in this write-up, we do not believe that this is a defensible position.

2.) Reclassify mandated and discretionary revenue and expenditures to comply with the Budget Review Office's interpretation and to comply with the Local Law 29-1995 tax levy cap.

As shown in the above table, there are several misclassified revenues in the General Fund budget. For 2007, just three sources of funding classifies $86.6 million in mandated revenue as discretionary. An accurate and consistent presentation requires that these and other errors be corrected. If the budget is to present an accurate interpretation of Local Law 29-1995 for the mandated and discretionary budgets, our recommendations should be made. These changes can be accomplished with either a stand alone budget amending resolution or as part of an omnibus resolution of changes

to the recommended budget. Since the budget is not in compliance with the tax levy cap, adoption of such a resolution would require a super-majority of 14 votes to pierce the tax levy cap.

3.) Replace the existing cap laws with a more sensible one.

In the past this office has identified numerous problems with the caps laws which can be categorized as follows:

- The cap laws make the budget process unnecessarily complex and confusing, require considerable calculations, time and monitoring to achieve compliance and make the form of the budget more important than the substance of the budget.
- The classification of revenue and expenditures into mandated and discretionary and the methodology used to calculate cap law compliance is difficult to understand and has led to interpretations by County Executives that have at times been arbitrary.
- The cap laws make for a budget presentation that is difficult to follow.
- In most years, since the inception of the cap laws, the recommended budget has not truly been in compliance. This is attributed to either the Executive making interpretations that were not consistent with past practices or inclusion of a companion resolution in the recommended budget to avoid the cap laws. Although the 2006 budget is in compliance, an interpretation of convenience is still made in the case of retirement, with the motivation presumably being to soften the disparity between mandated and discretionary property taxes.
- The cap laws may have the unintended consequence of actually increasing costs. Since debt service is mandated, there is an incentive to avoid less costly discretionary pay-as-you-go financing of capital projects and to substitute more expensive bonding for engineering consultants and equipment which is paid out of mandated debt issues.

Problems with cap laws also exist at the national level and in the European Union (EU). At the national level, the Budget Enforcement Act (BEA) of 1990, which is still in effect, caps discretionary spending. Experience has shown that rules have been circumvented to get around restrictions on spending. In the EU, member nations are required to keep deficits below 3-percent of GDP. When Germany exceeded the deficit target, no moves were taken to levy the required fines. As such, cap compliance is often an exercise in creative ways to present the discretionary budget within the required limits. Effective and meaningful budgets are distorted by artificial constraints required by law.

The Budget Review Office believes that the budget should be a straight forward and transparent document. If expenditures are to be categorized as mandated or discretionary, there should be consistency in those designations. The cap laws do not contribute to this transparency or this consistency.

Therefore, the Budget Review Office recommends that the Legislature and the County Executive work collaboratively, recognize the problems associated with applying the cap laws and move toward a workable replacement or repealing them in their entirety. This would require a referendum of the voters of Suffolk County.

We recognize there may be resistance to repealing the caps, since there is a perception that they serve to restrict government spending. In actuality the caps are manipulated to continue the perception. We propose an alternative that will allow for less manipulation and more transparency.

Instead of a cap on discretionary expenditures across all funds, the Budget Review Office recommends replacing this with a cap on discretionary expenditures for the combined General Fund and Police District only. These are the funds that drive property taxes. The concern is not with other funds, such as sewer districts.

Once this more targeted expenditure cap is in place, the discretionary tax levy cap on the combined General Fund and Police District is no longer necessary. Experience has shown that it is too problematic to be able to calculate a discretionary tax levy. A major factor is that most revenue, the largest being the sales tax, is not directly related to mandated or discretionary functions. As a result it is somewhat arbitrary to determine how to apportion these revenues in order to be able to come up with a discretionary property tax. The point here is that there is no such thing as a discretionary property tax.

In addition, the discretionary tax levy, as calculated for cap law compliance, does not include the fund balance. The real concern to the public is the final tax levy after the fund balance surplus has been appropriated to reduce the levy. For instance, the 2007 recommended General Fund tax levy (mandated and discretionary combined) of $50.9 million is the difference between the 2007 stand alone property tax of $173.4 million, before the fund balance is appropriated, and the $122.4 million surplus. The tax levy cap only considers the discretionary portion of the $173.4 million stand alone property tax. However, property owners are not concerned with this, but rather the portion of the $50.9 million tax levy that they have to pay.

In summary, we recommend replacing the cap on discretionary expenditures on all funds with one that targets the combined General Fund and Police District only. With a new cap on the combined General Fund and Police District, the discretionary tax levy cap on the two combined funds can be repealed. While a discretionary tax levy cap sounds like a good idea, it has not been workable. Repealing the existing cap laws and replacing them with the recommended new legislation proposed here would require a referendum of the voters of Suffolk County.
RL CapCompliance07

RESOLVED CLAUSES

The County Executive has submitted in both the discretionary and mandated budgets additional resolved clauses after the narrative portion as he has done in each of his previous recommended county operating budgets and recommended college operating budgets. It appears that the intent of the County Executive is to include this language in the budget document itself, and not as separate stand-alone resolutions, and have these RESOLVED clauses adopted as part of the budget. Pages numbered 34 through 38 of the discretionary budget contain a total of 20 RESOLVED clauses briefly described below. Pages numbered 1 through 3 of the Volume 2 mandated budget includes twelve of the same RESOLVED clauses as listed in the discretionary budget and excludes eight RESOLVED clauses that do not pertain to the mandated budget.

These RESOLVED clauses attempt to implement policy through the budget adoption process. It has been the opinion of Legislative Counsel that it is inappropriate to include RESOLVED clauses in the budget document. The Legislature removed these clauses from both the two pervious county operating budgets and the two previous college budgets. It is the recommendation of both Legislative Counsel and the Budget Review Office that these RESOLVED clauses be omitted from the adopted budget document. The County Charter requires the County Executive to submit legislation through the Presiding Officer. If it is the intent of the County Executive to have the Legislature consider the RESOLVED clauses embedded in the recommended operating budget, he should submit separate resolution(s) through the Presiding Officer.

The following is a summary of the RESOLVED clauses as they are numbered in the recommended discretionary budget document.

- The 1st clause adopts the budget as proposed.
- The 2nd, 3rd and 4th clauses reaffirm and extend for every subsequent year the Tax Stabilization Reserve Fund.
- The 5th clause reaffirms and extends the Retirement Contribution Reserve Fund through 2007.
- The 6th clause establishes the Reserve Fund for Payment of Bonded Indebtedness for 2007 and subsequent years, if necessary. It also requires that any revenues received by the county from the 1998 National Master Litigation Settlement with tobacco companies, in excess of the amount provided in the 2007 Recommended Operating Budget, which in total is $25,558,666 shall be deposited into this reserve fund.
- The 7th clause reestablishes the Capital Reserve Fund for “pay-as-you-go” capital project funding.
- The 8th clause reaffirms the chargeback methodology for the employee medical health program (EMHP) from budgeted appropriations to number of enrollees. It also directs Audit and Control to establishment a year-end reserve and/or

- accrual to preserve appropriations to prevent incurred but not reported expenses (IBNR) from closing to fund balance or being used for other purposes.
- The 9th clause allows for the payment of $221,740 to the Long Island Regional Planning Board, formally known as Nassau-Suffolk Regional Planning Board, contingent upon Nassau County providing $388,740 to the Board.
- The 10th clause grants the County Executive the authority to accept federal and state grant funds designated for Bio-Terrorism and to allocate the funds to specific bio-terrorism related units within Health Services, FRES, and/or the Police Department.
- The 11th clause amends the Suffolk County Salary and Classification Plan to add three titles; Assistant Commissioner of Health Services, Public Affairs (grade 33), Senior Energy Specialist (grade 24), and Graphic Information Systems Technician III (grade 23).
- The 12th clause allocates $72,708,621 from sales tax revenue to the Police District.
- The 13th clause restricts payments from the Veterans Services Fund until revenues materialize from the repayment of military pay from eligible county employees who served in active military service since September 11, 2001 in exchange for remaining on the payroll during active duty without loss of pay and accruals. The proceeds of the repayments are to be used for the sole purpose of funding start-up costs for a new East-End Veterans Clinic.
- The 14th, 15th, and 16th clauses limit the transfer, expenditure or utilization of contingency accounts for the specified purpose pursuant to a separate resolution.
- The 17th clause sets the parameters for Gasoline Rebate Fund.
- The 18th clause is a severability clause.
- The 19th clause ratifies the pseudo code index numbers.
- The 20th clause sets the 3rd RESOLVED clause to take effect immediately; the Tax Stabilization Reserve is subject to permissive referendum.

We believe that including RESOLVED clauses as an integral part of the budget document establishes a dangerous precedent. It could be interpreted that if the RESOLVED clauses are not altered or deleted by the Legislature they are deemed adopted. We believe this is an attempt to have certain policies adopted that may not have sufficient votes for approval had they been submitted individually as introductory resolutions.

We recommend that the Legislature have these RESOLVED clauses that are included in both discretionary and mandated, expunged entirely as part of the budget adoption process. If the Legislature chooses, some of these clauses can be included in resolutions used to amend and adopt the 2007 Operating Budget.

GENERAL FUND (001)

The status of funds presentation for the General Fund is included on page 41 of the Executive's 2007 Recommended Operating Budget, Volume 1. In this section of our report we present an analysis of the revenue, expenditures and fund balance surplus implicit in that status of funds. To put the budget into prospective, we first provide an historic overview of General Fund surpluses generated by the County over the past 20 years. This is followed by a discussion of the major factors contributing to the large surplus and low property tax levy recommended for 2007. We conclude with a more detailed comparison of the 2007 recommended budget to the 2006 adopted budget.

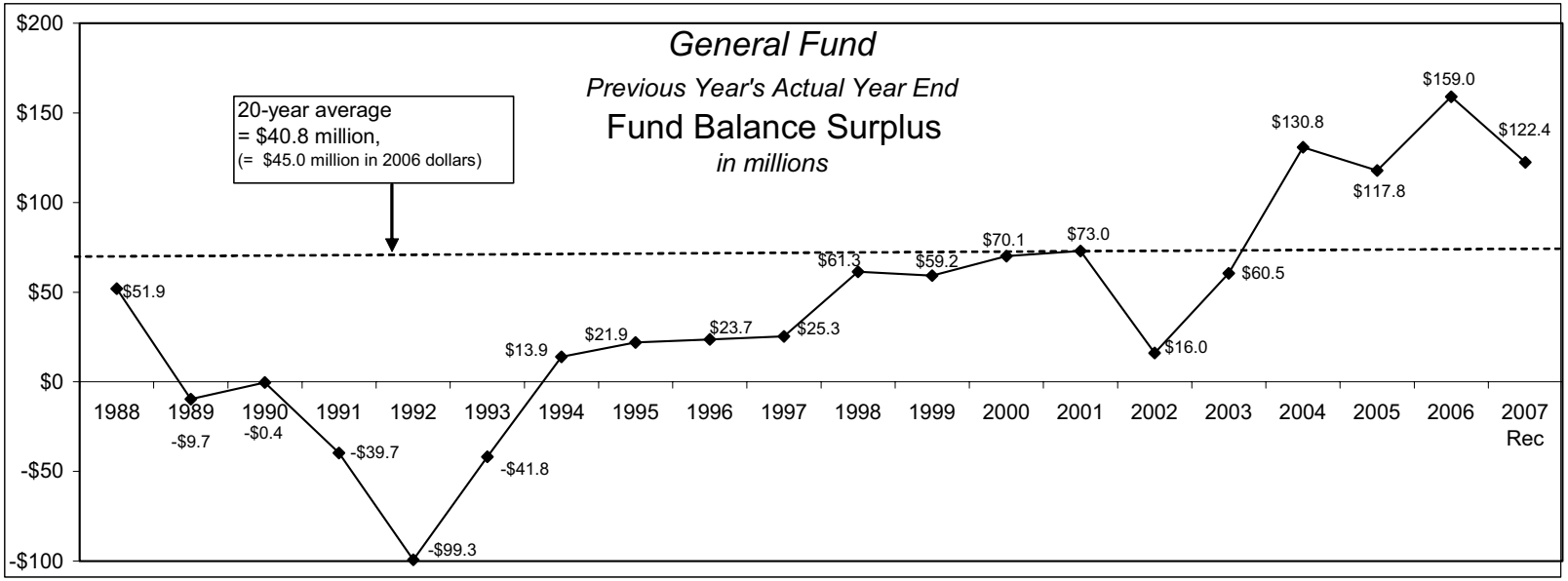
1. The Fund Balance Surplus

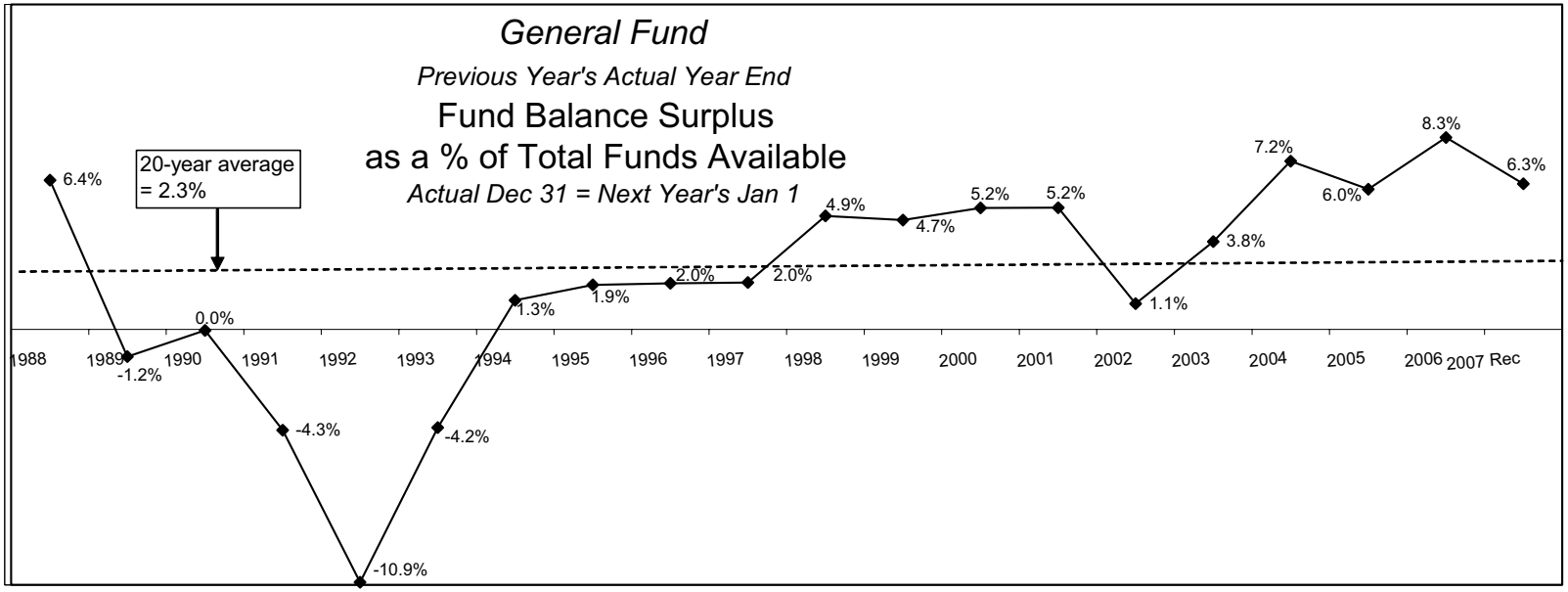
The graphs below show that in each of the past four years (including the estimate for 2006) the General Fund surplus has exceeded $100 million. The previous largest surplus was $73.0 million in 2001. The budget appropriates the estimated surplus each year to reduce the tax levy[1]. Over the past 20 years the surplus has averaged $40.8 million; adjusting for inflation that equates to $45.0 million in 2006 dollars. Times were not always so good. Over the five-year period from 1989 to 1993 the General Fund experienced a deficit that ranged from a modest $0.4 million to a burdensome $99.3 million. Scaling the fund balance to the size of the budget, over the past 20-years the surplus averaged 2.3% of total funds available (revenue plus fund balance). The 2007 recommended budget includes a surplus that is 6.3% of total funds available. Only in 2004 and 2006 was the surplus a larger proportion of the budget.

It is not realistic for the County to continue to generate such a large surplus each year. The 2007 recommended fund balance of $122.4 million reduces the $173.4 million tax levy to $50.9 million. Without the benefit of this surplus, unless other actions were taken, the tax levy could be over 3.4 times higher. One saving grace is that the Tax Stabilization Reserve Fund (403) is recommended to have a year-end 2007 surplus of $123.5 million. These funds can be used as interfund revenue for the General Fund, with the requirement that the tax levy increase by at least 2.5% before it can be accessed.

[1] With the exception of 2006, the fund balance surpluses reported here are actuals, as opposed to the estimated amounts that are appropriated to reduce the tax levy.

Finally, over the past four years we have seen that County General Fund finances have never been better. Not only have we generated historically high surpluses of over $100 million per year, but the Tax Stabilization Reserve Fund is at an all-time high. The downside is that beyond 2007 it is not prudent to expect such large fund balance surpluses to continue. A policy should be established to allow for only smaller more realistic surpluses, determine how much of the Tax Stabilization Reserve Fund the County is willing to tap into, and how much of a General Fund property tax increase is acceptable. With the property tax designed to be the budget balancing source of funds it is problematic to establish a General Fund property tax that is recommended to be only 2.61% of expenditures. An unexpected fall off in non property tax revenue or increase in expenditures that amounts to a modest 2.61% of the budget could double the property tax.


General Fund
Previous Year's Actual Year End
Fund Balance Surplus
in millions
20-year average
= $40.8 million,
(= $45.0 million in 2006 dollars)
$200
$150
$100
$50
$0
-$50
-$100
1988
1989
1990
1991
1992
1993
1994
1995
1996
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
Rec
$51.9
-$9.7
-$0.4
-$39.7
-$99.3
-$41.8
$13.9
$21.9
$23.7
$25.3
$61.3
$59.2
$70.1
$73.0
$16.0
$60.5
$130.8
$117.8
$159.0
$122.4


General Fund
Previous Year's Actual Year End
Fund Balance Surplus
as a % of Total Funds Available
Actual Dec 31 = Next Year's Jan 1
20-year average
= 2.3%
1988
1989
1990
1991
1992
1993
1994
1995
1996
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
Rec
6.4%
-1.2%
0.0%
-4.3%
-10.9%
-4.2%
1.3%
1.9%
2.0%
2.0%
4.9%
4.7%
5.2%
5.2%
1.1%
3.8%
7.2%
6.0%
8.3%
6.3%

2. Major factors contributing to the large surplus and low property tax levy

The 2007 recommended General Fund property tax levy of $50.9 million is the third lowest levy in the past 27 years (1981-2007). In 1981 the levy was $46.5 million and in 2001 it was $48.9 million. A major contributing factor is the $122.4 million 2007 recommended fund balance surplus, which is the largest ever surplus appropriated to reduce the tax levy.

There are numerous changes in revenues and expenditures that have contributed to this strong financial position. For simplicity, we have identified four budget items that account for most of the large surplus and low tax levy.[2] These items are presented in the table below.

Major factors contirbuting to the 2007 recommended General Fund
$122.4 million fund balance surplus and $50.9 million tax levy
in millions of dollars

1. Medicaid: **State** Medicaid Cap savings	$27.1
2. Retirement: **State** instituted lag payment of pension costs	$49.7
3. 2004 Refunding Bond: **County** takes advantage of lower interest rates	$19.1
4. Not filling vacant positions: **County** budgets excess funds to build up surplus	$40.0
Totals	$135.9

[2] To arrive at surplus funds in the 2007 recommended budget that are attributed to the first two items in the table, Medicaid and retirement, we calculate the sum differences in net costs between (1) 2005 actual and 2005 estimated amounts, (2) 2006 estimated and 2006 adopted amounts, and (3) 2007 recommended and 2006 estimated amounts.

As a result of the Medicaid Cap instituted by the State this year, our analysis indicates that the effective savings implicit in the 2007 recommended budget is $27.1 million.[3] This savings resulted from State mandate relief.

To provide budgetary relief in 2004, the State allowed municipalities to make annual retirement payments in February of the next year (i.e. 2005) instead of December of the current year (i.e. 2004). Since 2005 the County has adopted its budget with the intent to avoid one year's payment and to pay in February instead of the previous December. So far the County has opted to make payment in December to avoid interest expenses associated with the lagged payment. The 2007 recommended budget plans to make the 2006 payment in February of 2007 instead of December of 2006. Assuming the County's cash flow, as expected, does not allow for payment in December, the large one-time savings will not be available for the 2008 budget. The net impact on the 2007 recommended budget is a savings of $49.7 million.[4] As was the case with Medicaid, this savings was not a County action, but rather an option made available by the State.

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[3] Medicaid: State Medicaid Cap

In calculating budget savings, Medicaid expenditures are budgeted under appropriations 6102, 6103, 6101. These appropriations are Medicaid only. In addition, Medicaid administrative expenses are included as part of several appropriations. For the most part, administrative expenses are 100% reimbursed from a combination of revenue codes 3610 and 4610. Most Medicaid administrative expenses appear in appropriation 6201, although a small amount is also included in appropriation 6005, and smaller amounts in a variety of other DSS appropriations.

Medicaid only revenue is found in the budget under revenue codes 1801, 3601, 4601. In addition, the one-time receipt of Medicaid revenue under revenue code 3603, which was booked in 2006 under Fund 425, is considered. As noted above, Medicaid administrative expenses are reimbursed as part of revenue codes 3610 and 4610. Those revenue codes include reimbursement for other programs as well as Medicaid. Finally, some indirect costs associated with Medicaid are reimbursed under revenue 4091, which is applicable to a variety of departments.

In order to estimate net Medicaid costs one additional nuance needs to be accounted for. With the introduction of the State Medicaid cap in 2006, most Medicaid expenses, which were previously paid out of appropriation 6102, are now paid through appropriation 6103. While 6102 was program expenses only, 6103 includes about $5.8 million more for the local share of administration that the State used to pay. This portion of 6103 is reimbursed at 100% under revenue code 3610.

[4] Retirement: State instituted lag payment of pension costs

Savings are based on appropriation 001-9010-Retirement net of interfund revenue from the Retirement Contribution Reserve Fund (001-R420).

In 2004 the County took advantage of historically low interest rates and refunded $145,925,000 of existing debt. The net impact over the 2005 to 2007 period covered in the recommended budget is a net savings of $19.1 million.[5] Unlike the savings from Medicaid and retirement, these savings are a County initiative. In hindsight, it is questionable as to whether or not it was wise to structure the refunding issue in the way it was implemented. Typically the savings from a refunding are structured to lower future debt service costs. Instead, the 2004 refunding was designed to maximize upfront savings and allowed for higher debt service costs, or dissavings, starting in 2006. At the time of the refunding, the County Executive's office proposed higher upfront savings and in return larger dissavings between 2007 and 2014. It was the opinion of the County Executive that there was a budgetary shortfall and additional immediate savings were needed. In the end, negotiations with the Legislature and Comptroller reduced the dissavings in order to moderate future debt service costs rather than the increases proposed by the County Executive. At the time the Budget Review Office was skeptical about the shortfall. In hindsight, there was no shortfall; in fact Suffolk County ended 2004 with the second highest surplus ever, $130.8 million. This was superseded in 2005 by an actual surplus of $159.0 million. In the long run the County would have been better off implementing a traditional refunding.

On page 52 of last year's review of the 2006 recommended operating budget, this office noted that "In 2004 and 2005 an effective policy of restricting the size of the county workforce has slowed growth in permanent salaries and has contributed to a large fund balance surplus." More specifically, it was estimated that "$24.1 million of the $116.0 million estimated fund balance surplus in the General Fund can be attributed to a combination of surplus permanent salaries (001-1100) and surplus retro & vacation pay (001-1080)." In this year's 2007 recommended budget we once again find that there are surplus appropriations for salaries. We estimate that surplus salaries in the 2007 recommended budget are approximately $20 million. Over two years this action leads to savings of at least $40 million. This savings represents funding for new positions over and above back filling of employees leaving county service as a result of retirements and other separations. This action represents a policy that the County has implicitly embraced, restricting hirings in order to generate a fund balance surplus. As noted elsewhere in this review, this policy has created staffing shortages in a number of areas.

[5] 2004 Refunding Bond: County takes advantage of lower interest rates
$26.1 million of the 2005 General Fund surplus is attributed to reduced debt service costs from the 2004 refunding issue of $145,925,000. This is offset by higher debt service payments of $3.5 million each in 2006 and 2007. The higher payments are part of how the refunding issue was structured.

In conclusion, the 2007 recommended General Fund budget has largely benefited from four actions. Two of these actions, savings from Medicaid and retirement ($76.8 million), are due to measures taken by the State. The remaining two are County actions ($59.1 million). As for the 2004 refunding issue, given that there was never a budget shortfall, in the long term the County would have been better off following a more traditional refunding, structured to lower future debt service costs, not to maximize upfront savings. Finally, the County should review the benefits versus the costs associated with keeping staffing levels down in order to generate a fund balance surplus.

General Fund Status of Funds *(in millions of dollars)*	2005 Estimated	2005 Actual	**2006 Adopted**	2006 Estimated	**2007 Recommended**
Fund Balance, Jan. 1	$117.8	$117.8	$119.1	$159.0	$122.4
Revenue, Jan. 1-Dec. 31	$1,759.8	$1,781.4	$1,807.1	$1,765.0	$1,828.6
Total Funds Available	$1,877.6	$1,899.2	$1,926.2	$1,924.1	$1,951.0
Less Expenditures, Jan. 1-Dec. 31	$1,758.6	$1,740.1	$1,926.2	$1,801.6	$1,951.0
Fund Balance, Dec. 31	$119.1	$159.0	$0.0	$122.4	$0.0

Stand Alone Net Property Tax Levy	$171.1	$173.4
less Surplus Appropriated to Reduce Tax Levy	$119.1	$122.4
equals Property Tax Levy	$52.0	$50.9

Change *(in millions of dollars)*	**2005** 2005 Actual *minus* 2005 Estimated	**2006** 2006 Estimated *minus* 2006 Adopted	**2007** 2007 Recommended *minus* 2006 Estimated
Fund Balance, Jan. 1	$0.0	$40.0	-$36.6
Revenue, Jan. 1-Dec. 31	$21.5	-$42.1	$63.6
Total Funds Available	$21.5	-$2.1	$27.0
Less Expenditures, Jan. 1-Dec. 31	-$18.4	-$124.5	$149.4
Fund Balance, Dec. 31	$40.0	$122.4	-$122.4
Stand Alone Fund Balance, Dec. 31 ***less*** Jan. 1 (***equals*** Revenue ***minus*** Expenditures)	$40.0	$82.4	-$85.8

3. Status of Funds

We conclude this section of our report with a more detailed analysis of revenue and expenditures. As seen in the table on the preceding page, the 2006 adopted General Fund property tax levy of $52.0 million benefited from a fund balance surplus of $119.1 million. Without that surplus, assuming no other adjustments to the budget, the property tax would have been $171.1 million. The 2007 recommended budget benefits from an even larger surplus, $122.4 million. The recommended $50.9 million tax levy is the difference between a property tax of $173.4 million, before the fund balance is appropriated, and the $122.4 million surplus.

The $122.4 million fund balance surplus was generated by a combination of (1) a 2005 actual surplus that was $40.0 million higher than the estimate included in the 2006 budget and (2) a 2006 estimated surplus that is $82.4 million above the required 2006 adopted balanced budget surplus of zero. In what follows we will look at a variety of revenues and expenditures that have contributed to this surplus. Our discussion will involve an analysis of some of the major differences between (1) 2005 actual and 2005 estimated amounts and (2) 2006 estimated and 2006 adopted budgets. To fully understand the 2007 budget we will then consider differences between 2007 recommended and 2006 estimated amounts.

2005

The 2005 actual General Fund year-end fund balance surplus was $159.0 million. This is almost $40.0 million more than the $119.1 million that was estimated last year. The 2005 estimate of $119.1 million was used to lower the 2005 property tax warrant. The greater than estimated fund balance of $40.0 million was the result of $21.5 million more in actual revenue and $18.4 million less in actual expenditures than was estimated.

2005 Revenue

As shown in the table below, the $21.5 million in additional revenue from 2005 is attributed to a variety of sources, including:

- Almost $27 million in interfund revenue from the Retirement Contribution Reserve Fund (001-R420). The 2006 adopted budget intended to use these funds to pay the retirement bill in February of 2006. Instead, after the 2006 budget was adopted, the County had sufficient cash to make the payment in December of 2005 to avoid interest expenses. These interfund revenues were then used in 2005 as a partial offset for the unplanned early payment of the $52.8 million retirement bill (001-9010).

- An unanticipated $11.9 million in State aid for Social Services Administration (001-3610) that was received in 2005 as an advanced payment for revenues that would eventually have been paid in 2006 and beyond.

- PS/EI (Pre-School/Early-Intervention) State aid (001-3277) was $6.0 million above the budget estimate in 2005. These revenues fund educational programs

- for handicapped children of preschool age. Related expenditures for the Education of Handicapped Children (001-2960) Program also increased by more than the budgeted amount; however, the $1.4 million increase in expenditures was more than offset by the $6.0 million gain in revenue. The reason for the disparity in the County's favor is attributed in part to the success that the County has had in an ongoing program to evaluate children to ensure only those who need the services receive them. The result has moderated cost increases. Since revenue growth lags expenditures, the increase in revenue reflects higher caseloads from the previous year or so.

- The County received $4.2 million in Medicaid revenue (001-3601) over the budgeted 2005 estimate. The surplus relates to the uncertainty that surrounded the new State Medicaid Cap that took effect this year.

- An additional $4.1 million in revenue from Earnings Investment - Capital (001-2956). This relates to an unexpected premium, which represents the amount the County bonds are sold above face value

There were also revenue shortfalls in the budget.

- Revenue from the State for Bad Debt And Charity (001-1673) was $4.9 million less than expected in 2005. These funds relate to patient care services. The problem is that the Federal government has for the most part stopped funding its share. In addition, the NYS Dept. of Health has recently enacted more stringent reporting requirements, which has slowed down their share of funding. The State is expected to make good on the Federal share through this year, but it remains to be seen when these revenues will materialize.

- The largest revenue shortfall was for sales tax, which came in $6.6 million less than budgeted for 2005. On the one hand, since the shortfall represents only two-thirds of one-percent (0.66%) it does not represent a significant shortfall. On the other hand, in recent years the County has benefited from sales tax revenue that has come in well above budgeted amounts.

Large Differences in 2005 General Fund Revenue, Actual minus Estimated			
FD-Rev Code-Description	2005 Estimated	2005 Actual	2005 Actual *minus* 2005 Estimated
001-R420-IFT-Trans Fr Retire Contrib Reserv	$0	$26,955,982	$26,955,982
001-3610-DSS-Social Services Administration	$17,318,479	$29,253,130	$11,934,651
001-3277-HSV-PS/EI State Aid	$84,553,764	$90,564,215	$6,010,451
001-3601-DSS-Medical Assistance	$25,363,636	$29,582,642	$4,219,006
001-2956-DBT-Earnings Investments - Capital	$2,140,200	$6,252,184	$4,111,984
001-1673-HSV-Bad Debt And Charity	$9,000,000	$4,059,205	-$4,940,795
001-1001-FIN-Real Property Taxes	$56,471,354	$51,087,151	-$5,384,203
001-4610-DSS-Social Services Administration	$28,223,221	$22,538,676	-$5,684,545
001-1110-FIN-State Admin Sales & Use Tax	$992,976,739	$986,417,478	-$6,559,261
General Fund Total Revenue	$1,759,817,275	$1,781,363,463	$21,546,188

2005 Expenditures

The General Fund actual surplus in the recommended budget also benefited from 2005 expenditures that were $18.4 million less than what was estimated in last year's budget. Contributing items include:

- Expenditures in the following four Social Service accounts totaled $34.5 million below the estimated budget; $20.6 million for Medicaid (001-6102), $5.9 million for Family Assistance (001-6109), $4.6 million for Day Care (001-6170), and $3.5 million for Safety Net (001-6140). These four accounts represent the largest decreases in the General Fund from 2005 estimated to 2005 actual. Almost $30 million of this savings represents reduced spending on mandated functions (of the four, only Day Care is not mandated).

- General Fund retirement (001-9010) costs in 2005 were $52.8 million above the budget estimate for the reason noted above. The 2006 adopted budget did not include funds to pay the retirement bill in the 2005 estimated budget. The County had sufficient cash at the end of 2005 and decided to pay the bill in December to avoid interest expenses. This $52.8 million expense was partially offset by $27 million in interfund revenue from the Retirement Contribution Reserve Fund (001-R420), resulting in a net cost of a more modest $25.8 million.

Large Differences in 2005 General Fund Expenditures, Actual minus Estimated			
FD-UNIT-Unit Name	2005 Estimated	2005 Actual	2005 Actual *minus* 2005 Estimated
001-6102-DSS-Medical Assistance/MMIS	$239,000,000	$218,436,476	-$20,563,524
001-6109-DSS-Family Assistance	$54,100,000	$48,214,248	-$5,885,752
001-6170-DSS-Day Care	$32,700,000	$28,131,678	-$4,568,322
001-6140-DSS-Safety Net	$37,600,000	$34,091,724	-$3,508,276
001-9010-Retirement	$0	$52,779,693	$52,779,693
General Fund Total Expenditures	$1,758,559,353	$1,740,131,999	-$18,427,354

2006

Referring back to the "General Fund Status of Funds" table, the recommended budget estimates that a surplus of $82.4 million will be generated in 2006 from the adopted budget. This surplus is made up of expenditures that are estimated to be $124.5 million less than adopted, less a shortfall in revenue that is estimated to be $42.1 million less than adopted.

2006 Revenue

Some of the larger discrepancies, shown in the table below, that contribute to 2006 estimated General Fund revenue being $42.1 million less than 2006 adopted are:

- A shortfall of $27 million in 2006 adopted interfund revenue from the Retirement Contribution Reserve Fund (001-R420), which was used in 2005 instead of 2006. The combined 2005 and 2006 impact is zero.
- State and Federal aid for Social Services Administration (001-3610 and 001-4610) are estimated to be down $16.2 million and $11.0 million, respectively. The decrease is due in part to a combination of the Child Support Unreimbursed Assistance Project (URA) and the State Medicaid Cap. The loss of revenue related to Medicaid is a partial offset that resulted from decreasing County expenditures related to the State Medicaid Cap enacted in 2006.
- As was the case mentioned above for 2005, revenue from the State for Bad Debt And Charity (001-1673) is also down in 2006. Estimated revenue is $4.2 million less than adopted. As noted above, the shortfall is attributed to the Federal government eliminating funding and the State enacted more stringent reporting requirements that have slowed the flow of revenue.

There were also revenue surpluses in the budget.

- Three of the four largest increases in revenue (estimated over adopted for 2006) are DSS revenues, totaling $16.2 million; $2.1 million for Services For Recipients

(001-4670), $6.7 million for Expanded In Home Services (001-3776), and $7.4 million for Repay Aid Dependent Children (001-1809).

- Interest And Earnings (001-2401) are expected to exceed the adopted budget by $2 million this year. The gain is largely attributed to the rise in interest rates.

Large Differences in 2006 General Fund Revenue, Estimated minus Adopted			
FD-Rev Code-Description	2006 Adopted	2006 Estimated	2006 Estimated minus 2006 Adopted
001-R420-IFT-Trans Fr Retire Contrib Reserv	$26,955,982	$0	-$26,955,982
001-3610-DSS-Social Services Administration	$40,458,323	$24,211,685	-$16,246,638
001-4610-DSS-Social Services Administration	$34,581,427	$23,603,727	-$10,977,700
001-1673-HSV-Bad Debt And Charity	$8,200,000	$4,000,000	-$4,200,000
001-2401-Interest And Earnings	$6,800,000	$8,800,000	$2,000,000
001-4670-DSS-Services For Recipients	$8,541,988	$10,599,284	$2,057,296
001-3776-EXE-Expanded In Home Services	$1,661,163	$4,049,467	$2,388,304
001-4619-DSS-Child Care (ADC - FC)	$24,474,125	$31,208,468	$6,734,343
001-1809-DSS-Repay Aid Dependent Children	$2,091,362	$9,500,000	$7,408,638
General Fund Total Revenue	$1,807,118,041	$1,765,015,756	-$42,102,285

2006 Expenditures

The recommended budget estimates that $124.5 million or 6.5% of 2006 adopted expenditures will not be spent. Contributing to the reduction in spending is:

- A reversal of the $52.8 million increase in 2005 General Fund payments to the State for retirement (001-9010). As noted above, the 2006 adopted budget planned to make the payment in 2006. The County had sufficient cash at the end of 2005 and decided to pay the bill in December to avoid interest expenses. The net savings is a more modest $25.8 million after one accounts for $27 million in interfund revenue from the Retirement Contribution Reserve Fund (001-R420) that was budgeted in 2006, but was used in 2005 to offset the prepayment.

- 2006 is the first year of the new State Medicaid Cap. There was considerable uncertainty at this time last year concerning the cost to the County. The 2006 adopted budget included $26.6 million more than is now being estimated to be spent for the mandated Medicaid Cap Payment (001-6103).

- Social Service expenditures on two mandated programs, Family Assistance (001-6109) and ADC Foster Care (001-6118), are estimated to be $8.9 million and $6.44 million less than adopted for 2006, respectively.

- Pay-as-you-go financing of capital projects are estimated to be $7.45 million less than adopted for 2006. The funding source in the budget for these projects is the

General Capital Reserve Fund (001-E401). Only $0.46 million of the $7.91 million budgeted in 2006 is being spent.

- On the surface the recommended budget shows that the $6.755 million adopted in 2006 for a Contingent (001-1991) account for unsettled contracts is not being spent. This is not actually the case. Based on year-to-date expenditures as of October 1, 2006, $3.6 million of these funds were already appropriated for Retro & Vacation Pay (1080). As such the savings are not $6.755 million, but rather at most $3.155 million.

- $4.2 million in 2006 estimated savings from the adopted budget is attributed to police headquarters, Police: General Administration (001-3120). This is largely due to delaying the recent Police class of 100, from March to September, and to not filling many of the civilian positions in the budget.

- Finally, it should be pointed out that the $5.3 million 2006 adopted Transfer to Tax Stabilization Reserve Fund 403 is instead recommended to be made to the Debt Service Reserve Fund 425. This is a policy decision that is up to the discretion of the Legislature.

Large Differences in 2006 General Fund Expenditures, Estimated minus Adopted

FD-UNIT-Unit Name	2006 Adopted	2006 Estimated	2006 Estimated minus 2006 Adopted
001-9010-EMP-Retirement	$52,940,197	$3,500	-$52,936,697
001-6103-DSS-Medicaid Cap Payment	$237,844,226	$211,261,849	-$26,582,377
001-6109-DSS-Family Assistance	$57,887,000	$49,000,000	-$8,887,000
001-E401-IFT-General Capital Reserve Fund 401	$7,910,261	$457,151	-$7,453,110
001-1991-MSC-Contingent	$6,755,000	$0	-$6,755,000
001-6118-DSS-ADC Foster Care	$25,850,000	$19,410,000	-$6,440,000
001-3120-POL-Police: General Administration	$77,403,755	$73,222,688	-$4,181,067
001-E403-IFT-Transfer to Tax Stabilization Reserve Fund 403	$5,312,831	$0	-$5,312,831
001-E425-IFT-Transfer to Debt Service Reserve Fund 425	$0	$5,312,831	$5,312,831
General Fund Total Expenditures	$1,926,192,202	$1,801,643,478	-$124,548,724

2007

Referring back to the "General Fund Status of Funds" table, the recommended budget includes an increase in revenue of $63.6 million more than the 2006 estimate. The increase in revenue will partially offset an increase of $149.4 million in expenditures. The resulting shortfall of $85.8 million (= $63.6 million – $149.4 million) is made up of the $122.4 million fund balance surplus less a 2006 estimated shortfall of $36.6 million ($85.8 million = $122.4 million – $36.6 million).

The recommended budget must always be presented as balanced, with total revenues equal to total expenditures. Property taxes are the balancing item, representing the difference between expenditures and non-property tax revenue. For 2007, the

Executive's budget recommends a General Fund property tax warrant of $50.9 million, which is a decrease of $1,098,406 from the 2006 adopted General Fund property tax.

2007 Revenue
The $63.6 million increase in revenue from the 2006 estimated to the 2007 recommended is attributed in part to:

- Over half (53.9%) of the increase is from interfund revenues, with $23 million from the Debt Services Reserve Fund (001-R425) and $6.7 million from the Retirement Reserve Fund (001-R420).
- $11.2 million of the increase is from sales tax revenue (001-1110). While the dollar increase may seem to be substantial, it represents a growth rate of only 1.1%, which is low compared to previous years.
- Mass Transit Operating Assistance (001-3594) from the State has been very generous, recommended to increase by $5.4 million in 2007 over 2006 estimated assistance.
- The 2007 recommended budget includes $5.5 million in Gain from Sale Tax Acquired Property (001-1051) and $3.5 million for Sale of Tax Liens (001-1082) on Brownfield properties. As stated elsewhere in this report, the Budget Review Office does not believe that these two revenues are likely to materialize. In the case of the sale of tax acquired property, the county has not held an auction since 2004. This is due to legal proceedings that are effectively blocking potential buyers from acquiring properties that the county has taken title. This legal dispute is awaiting the judge's determination which is then subject to appeal. As for the Brownfield properties, there are serious questions as to their marketability.

Large Differences in 2006-2007 General Fund Revenue, 2007 Recommended minus 2006 Estimated

FD-Rev Code-Description	2006 Estimated	2007 Recommended	Recommended *minus* 2006 Estimated
001-R425-IFT-Transfer From Debt Service Reserve Fund 425	$0	$23,011,147	$23,011,147
001-1110-FIN-State Admin Sales & Use Tax	$1,020,529,835	$1,031,803,684	$11,273,849
001-R420-IFT-Trans From Retirement Contribution Reserve Fund 420	$0	$6,694,958	$6,694,958
001-3594-DPW-Mass Transit Operating Assist	$11,433,021	$16,845,000	$5,411,979
001-1051-FIN-Gain Sale Tax Acqrd Property	$900,000	$5,500,000	$4,600,000
001-1082-FIN-Sale of Tax Liens	$0	$3,500,000	$3,500,000
General Fund Total Revenue	$1,765,015,756	$1,828,624,591	$63,608,835

2007 Expenditures
The $149.5 million increase in expenditures recommended in 2007 above the 2006 estimated amount is attributed in part to:

- The 2007 General Fund retirement bill (001-9010) is recommended to be $56.6 million. Estimated retirement costs in 2006 are close to zero. This reflects early payment of the $52.8 million 2006 retirement bill in December 2005. Accounting for this, the 2007 increase in retirement costs is effectively only $3.8 million ($56.6 million – $52.8 million) and the overall increase in General Fund expenditures, over this year's budget estimate, is less than $100 million.

- A $20.9 million Contingent (001-1991) account for unsettled contracts is recommended for 2007. Although the budget shows no expenses from this account are estimated for 2006, $3.6 million has already been appropriated in 2006 for Retro & Vacation Pay (1080). As such, the effective increase is at most $17.3 million (= $20.9 million - $3.6 million).

- There is a $10.2 million or 8.8% recommended increase (2007 over the 2006 estimate) to cover the Employee Medical Health Plan (EMHP) in the General

- Fund (001-E039). The use of the $10.9 million reserve for catastrophic illness moderated the growth to 8.8%.

- Debt service payments on capital projects (001-9710-Serial Bonds) are recommended to increase by $8.1 million over this year's estimate. The increase is consistent with our review of the capital program, where it was pointed out that the level of borrowing by the County has increased and that an additional $3.5 million in payments are the result of the 2004 refunding issue.

- Expenditures are recommended to go up by a total of $24.6 million in nine Social Service accounts that are proposed to increase by at least $1 million over this year's estimate. The largest is Medicaid. Consistent with the new State Medicaid Cap, the Medicaid Cap Payment (001-6103) for 2007 is recommended to increase by $7.7 million.

Large Differences in 2006-2007 General Fund Expenditures, 2007 Recommended minus 2006 Estimated			
FD-UNIT-Unit Name	2006 Estimated	2007 Recommended	2007 Recommended *minus* 2006 Estimated
001-9010-EMP-Retirement	$3,500	$56,598,638	$56,595,138
001-1991-MSC-Contingent	$0	$20,868,300	$20,868,300
001-E039-IFT-Transfer To EMHP Fund 039	$115,698,884	$125,877,301	$10,178,417
001-9710-DBT-Serial Bonds	$77,195,384	$85,284,642	$8,089,258
Department of Social Services (DSS):			
001-6103-DSS-Medicaid Cap Payment	$211,261,849	$218,934,181	$7,672,332
001-6109-DSS-Family Assistance	$49,000,000	$53,000,000	$4,000,000
001-6140-DSS-Safety Net	$38,000,000	$41,049,000	$3,049,000
001-6201-DSS-Medical Assist Admin	$13,721,273	$16,302,133	$2,580,860
001-6010-DSS-Community Svcs Admin	$26,116,705	$28,521,892	$2,405,187
001-6118-DSS-Adc Foster Care	$19,410,000	$21,000,000	$1,590,000
001-6005-DSS-Administration	$7,615,137	$8,766,996	$1,151,859
001-6015-DSS-Public Assist Admin	$19,137,259	$20,238,154	$1,100,895
001-6012-DSS-Handicap Child Maintenance Program	$16,500,000	$17,500,000	$1,000,000
001-5631-Planning: Omnibus	$38,091,632	$44,481,245	$6,389,613
001-2960-Education Handicapped Children	$170,477,417	$174,455,976	$3,978,559
001-3120-POL-Police: General Administration	$73,222,688	$76,959,392	$3,736,704
001-E016-IFT-Transfer To Fund 016	$17,839,209	$20,151,196	$2,311,987
001-9030-EMP-Social Security	$34,571,365	$36,719,640	$2,148,275
001-1494-DPW-Bldgs Operations & Maint	$24,705,938	$26,821,298	$2,115,360
001-1165-DIS-District Attorney	$24,742,783	$26,630,207	$1,887,424
001-3110-SHF-Sheriff: General Admin	$17,930,653	$19,498,552	$1,567,899
001-3150-SHF-Sheriff: Cty Correctional Fac	$57,427,729	$58,974,713	$1,546,984
001-1998-MSC-Contingent: Living Wage	$0	$1,500,000	$1,500,000
001-4101-HSV-Patient Care Programs	$10,328,396	$11,774,047	$1,445,651
001-8715-EVE-Div Of Real Prop Acq & Mgmt	$1,994,112	$3,138,794	$1,144,682
001-4109HSV-Medical Program	$6,786,478	$7,815,530	$1,029,052
001-1171-LAW-Bar Assn Indigent Defendants	$3,250,000	$4,250,000	$1,000,000
General Fund Total Expenditures	$1,801,643,478	$1,951,044,572	$149,401,094

RL GeneralFund07

Interdepartment Operation and Service Fund (016)

The Interdepartment Operation and Service Fund was established in 1983 to account for the costs of certain centralized functions in County government so that these costs could be:

1) redistributed to those County departments that benefit from the services supported by this fund to foster accountability and control, and

2) allocated to those fund entities like the General Fund and the Police District Fund to ensure equity between each of these real property tax supported jurisdictions.

Starting with the 1999 adopted budget, the system utilized for the Inter- department Operation and Service Fund was modified to eliminate departmental expenditure charge backs, while retaining charge backs to other fund entities. The cost allocations made to other fund entities is determined based on analyses performed by the Executive's Budget Office with input provided by the departments that are centrally impacted which, up to six years ago, was performed by a private consultant. Cost allocations have been made according to the following criteria:

Interdepartment Operation and Service Fund **Interfund Chargebacks** **Cost Allocation Criteria**		
Dep'tal Function	**Cost Type**	**Chargeback Criteria**
Fleet Operations	**Gasoline Usage**	**Actual Utilization**
	Vehicle Purchases	
	Maintenance: Labor & Parts	
	All Other Cost Items	
Telecommunications	**All Costs Together**	**Number of Employees**
Information Services	**I.F.M.S.**	**Number of Employees**
	Communications	**Number of Vouchers Paid**
	Main Frame	**No. of Personal Computers**
	Personal Computer Licenses	
	Desktops	
	All Other Cost Items	

The Interdepartment Operation and Service Fund is funded largely through interfund transfers from other fund entities that are supported by services provided by fleet operations, telecommunications, and computer supported information services (see previous table). There are some seventeen different fund entities that contribute to the revenue of the Interdepartment Operation and Service Fund, although the General Fund and the Police District Fund contribute the most of any of these fund entities, which are both supported directly by real property tax levies.

The Executive's proposed budget for the Interdepartment Operation and Service Fund projects a 2006 year end fund balance deficit of $59,489. This is close to the projected zero fund balance that was included in the 2006 adopted budget (see table to follow).

Interdepartment Operation and Service Fund **Fund Balance Statement** **For The Year 2006**				
Description	**As of Date Period of Time**	**Adopted Budget**	**Executive Estimate**	**Pos. (Neg.) Difference**
Carryover Fund Balance	**Jan. 1, 2006**	**$ 5,473,376**	**$ 5,185,022**	**$ (288,354)**
Estimated Revenues	**Jan. 1 – Dec. 31**	**41,941,829***	**41,941,829**	**- 0 -**
Total Available Funds	**Jan. 1 – Dec. 31**	**47,415,204**	**47,126,851**	**(288,354)**
Estimated Expenditures	**Jan. 1 – Dec. 31**	**47,415,204**	**47,186,340**	**228,864**
Year End Fund Balance	**Dec. 31, 2006**	**$ 0**	**$ (59,489)***	**$ (59,490)***

***$1 discrepancy is apparently due to a rounding error.**

Based on our analysis of the activity in the revenue accounts affecting the Interdepartment Operating and Service Fund, we believe the Executive's 2006 estimate of Commissions (account 016-CIV-2450) is under stated. The Executive's estimate of $575,000 is the same amount that was included in the adopted budget. Based on trends in prior years, we think that year to date receipts of $566,131 (through September, 2006) will probably grow to about $910,000 by the end of the year or $335,000 more than what is in the Executive's proposed budget.

The Executive estimates that the Interdepartment Operation and Service Fund will expend $47,186,340 in 2006, which is $228,864 less than the $47,415,204 included in the adopted budget. The predominant portion of this expense will be incurred by the Telecommunications Division and the Information Technology Service Division of the new Department of Information Technology and the Fleet Services Division of the Department of Public Works. Not included in this cost estimate is the usual expense this Fund incurs for employee retirement costs, which have been deferred to the following year (2007). Pending any adjustments that may be disclosed in other sectional write-ups in this report, the Executive's cost estimate of $47,186,340 appears to be reasonable.

We believe the Interdepartment Operation and Service Fund's 2006 year end fund balance will likely be a surplus of $275,511, and not the Executive's estimated deficit of $59,489 (see table to follow).

Interdepartment Operation and Service Fund **Fund Balance Statement** **For The Year 2006**				
Description	**As of Date Period of Time**	**Executive Estimate**	**BRO Estimate**	**Pos. (Neg.) Difference**
Carryover Fund Balance	**Jan. 1, 2006**	**$ 5,185,022**	**$ 5,185,022**	**$ - 0 -**
Estimated Revenues	**Jan. 1 – Dec. 31**	**41,941,829**	**42,276,829***	**335,000**
Total Available Funds	**Jan. 1 – Dec. 31**	**47,126,851**	**47,461,851**	**335,000**
Estimated Expenditures	**Jan. 1 – Dec. 31**	**47,186,340**	**47,186,340***	**- 0 -**
Year End Fund Balance	**Dec. 31, 2006**	**$ (59,489)**	**$ 275,511**	**$ 335,000**

*** Pending other adjustments, if any, that may be suggested in other sections of this report.**

The recommended budget for the Interdepartment Operation and Service Fund includes $47,669,247 for 2007, which is $482,907 (1%) more than the $47,186,340 included in

the estimated 2006 budget. Interestingly enough, this slight increase in costs is expected to be achieved despite recommended reductions in the Telecommunications Division, the Information Technology Service Division, and the Fleet Services Divisions' respective budgets in comparison to 2006 estimated costs (see other sectional write-ups for discussion on this matter). All other costs normally chargeable to this fund entity are expected to be either equal or higher to 2006 costs estimates and are budgeted accordingly.

To finance these anticipated costs in 2007 of $47,669,247 and the expected 2006 year end fund balance deficit of $59,489, the Executive has budgeted $4,155,958 from various revenue sources and $43,572,778 from interfund charge backs for a total of $47,728,736. We don't agree with these estimates for the following reasons:

1. As previously stated, the Executive's estimated 2006 year end fund balance deficit of $59,489 is, in our judgment, unlikely to occur as we believe the Interdepartment Operation and Service Fund is more likely to have a surplus $275,511.

2. The 2007 recommended budget for Commission revenue is $575,000 which is the same amount as the 2006 estimated budget. We recommend including $910,000 in 2007 for this revenue based upon the last four years the average revenue of $811,345.

In essence, we project $670,000 more in funding to finance 2007 operating costs of the Interdepartment Operation and Service Fund than the 2007 recommended budget. This additional revenue means that the inter fund transfer requirements from the other seventeen accounting fund entities (e.g. General Fund, Police District Fund, etc.) can be lowered with a corresponding reduction in their real property tax levies.

Our recommended adjustments for the "Status of Funds" presentation for the Interdepartment Operation and Service Fund differ from the 2007 recommended budget in the following manner:

Interdepartment Operation and Service Fund **Status of Funds** **For The Year 2007**				
Description	**As of Date Period of Time**	**Executive Estimate**	**BRO Estimate**	**Pos. (Neg.) Difference**
Carryover Fund Balance	**Jan. 1, 2007**	**$ (59,489)**	**$ 275,511**	**$ 335,000**
Estimated Revenues	**Jan. 1 – Dec. 31**	**47,728,736**	**47,393,736***	**(335,000)**
Total Available Funds	**Jan. 1 – Dec. 31**	**47,669,247**	**47,669,247**	**- 0 -**
Estimated Expenditures	**Jan. 1 – Dec. 31**	**47,669,247**	**47,669,247***	**- 0 -**
Year End Fund Balance	**Dec. 31, 2007**	**$ 0**	**$ 0**	**$ - 0 -**

*** Pending other adjustments, if any, that may be suggested in other sections of this report.**
TC 016IntSev&OperFd07

Self-Insurance Fund (038)

Suffolk County has assumed most of the financial risk against claims resulting from workers compensation injuries, medical malpractice, automobile accidents, negligence, etc. In certain instances, the County has acquired specialty insurance policies against particular types of risks such as those potentially involving aviation and marine accidents. In addition, the County maintains stop-loss insurance coverage to minimize losses due to highly unusual or catastrophic events. In these instances, the County retains a certain level of risk exposure which, if the loss exceeds a predetermined threshold for a covered event, the excess is paid for by the third party insurer.

First instance funding against all insurance risk exposures is accommodated through the County's Self-Insurance Fund. This allotment of funds is mostly provided for through budgetary transfers from the General Fund and the Police District Fund, which have a direct impact on the real property tax levies of these two accounting entities. In the event appropriations in the Self-Insurance Fund are inadequate to cover losses resulting from court awards or negotiated settlements, the County will bond the required payout and pay off the resulting debt over a period of time unless the losses are otherwise covered by specialty or stop-loss insurance policies.

The cost of insurance premiums, bonds, state assessments, and administrative expenses including private consulting and service fees are also paid for from the resources allocated to the Self-Insurance Fund. Other internally incurred costs for the administration of the Insurance and Risk Management Division of the Department of Civil Service/Human Resources and the Insurance Tort Unit of the Department of Law are also paid from the resources allocated to the Self-Insurance Fund.

The Self-Insurance Fund's cumulative (year to year) residue of all financial resources received less all financial outlays is called the "fund balance." When there is a deficit, the Self-Insurance Fund must be replenished and made whole in the following business year. When there is a surplus, the funds can be held in reserve or used to mitigate funding requirements in the next business year. Last year (2005), the Self-Insurance Fund finished the year with a $1,945,808 surplus, which was only partially used to lower funding requirements for 2006 since the adopted budget had anticipated a surplus of only $277,973.

For this year (2006), the Executive Office is anticipating that the Self-Insurance Fund will have a year-end fund balance surplus of $2,989,057, which includes $1,667,835 ($1,945,808 minus $277,973) of the unbudgeted surplus left over from 2005. It also includes $256,942 more in revenue and $1,064,280 less in expenditures than what was included in the adopted budget (see table to follow).

SELF INSURANCE FUND Status of Funds For The Year 2006				
Description	As of Date Period of Time	Adopted Budget	EXC. Estimate	Pos. (Neg.) Difference
Carryover Fund Balance	Jan. 1, 2006	$ 277,973	$ 1,945,808	$ 1,667,835
Estimated Revenues	Jan. 1 – Dec. 31	41,935,873	42,192,815	256,942
Total Available Funds	Jan. 1 – Dec. 31	42,213,846	44,138,623	1,924,777
Estimated Expenditures	Jan. 1 – Dec. 31	42,213,846	41,149,566	1,064,280
Year End Fund Balance	Dec. 31, 2006	$ 0	$ 2,989,057	$ 2,989,057

Based on year to date receipts relative to historical collection patterns, we believe the Executive's 2006 revenue estimate is over stated by $329,562 (see table to follow).

SELF INSURANCE FUND Disputed Revenue Estimates For The Year 2006				
Account Title	Account No.	Executive Estimated	BRO Estimated	Difference More (Less)
Interest and Earnings	038-FIN-2401	$ 27,141	$ 52,000	$ 24,859
Insurance Recoveries	038-AAC-2680	1,495,200	920,000	(575,200)
Other Comp. for Loss	038-AAC-2690	497,221	718,000	220,779
TOTAL	----------	$ 2,019,562	$ 1,690,000	$ (329,562)

Based on year to date receipts relative to historical collection patterns, we believe the Executive's 2006 expenditure estimate is over stated by $1,184,984 (see table to follow).

SELF INSURANCE FUND Disputed Expenditure Estimates For The Year 2006				
Account Title	Account No.	Executive Estimated	BRO Estimated	Difference More (Less)
Unallocated Insurance	083-MSC-1910	$ 4,568,000	$ 4,360,000	$ (208,000)
Auto Physical Damage	038-MSC-1911	1,665,325	1,868,000	202,675
VDT Claims	038-MSC-1912	85,000	63,000	(22,000)
General Liability	038-MSC-1914	1,300,726	1,003,000	(297,726)
County Bus	038-MSC-1916	1,374,776	1,305,000	(69,776)
Workers Compensation	038-MSC-9040	24,125,157	23,335,000	(790,157)
TOTAL	----------	$33,118,984	$31,934,000	$(1,184,984)

Barring any unusual and unforeseen events that might cause a change in our revenue and expenditure estimates between now and the end of the year, we believe the following table depicts how our differences with the recommended budget should appear in the "Status of Funds" portion of the adopted budget for the Self-Insurance Fund.

SELF INSURANCE FUND Status of Funds For The Year 2006				
Description	As of Date Period of Time	Executive Estimate	BRO Estimate	Pos. (Neg.) Difference
Carryover Fund Balance	Jan. 1, 2006	$ 1,945,808	$ 1,945,808	$ - 0 -
Estimated Revenues	Jan. 1 – Dec. 31	$ 42,192,815	41,863,253*	(329,562)
Total Available Funds	Jan. 1 – Dec. 31	44,138,623	43,809,061	(329,562)
Estimated Expenditures	Jan. 1 – Dec. 31	41,149,566	39,964,582*	1,184,984
Year End Fund Balance	Dec. 31, 2006	$2,989,057	$ 3,844,479	$ 855,422

***Pending other adjustments, if any, that may be suggested in other sections of this report.**

As the previous table indicates, we believe there will be $855,422 more in the 2006 year end fund balance to help finance that portion of the 2007 Recommended Operating Budget that will pay for the County's Self-Insurance Program.

Our review of the Executive's 2007 revenue budget for the Self-Insurance Fund suggests that there will be $86,608 less funds available to finance operations than what is indicated (see list to follow).

1. Interest Earnings should be higher than the $52,000 we expect will be earned in 2006. Economists forecast that short-term interest rates will continue to rise until the fourth quarter of 2006, and then level off for all of 2007. Therefore, we believe that interest earnings will be about $57,000 in 2007 if normal cash flow conditions exist, which is well above the Executive's recommendation of $32,500.

2. Insurance Recoveries (Workers Compensation) should be higher than the $920,000 we anticipate will be received in 2006. Only once in the last four years has revenue from this source exceeded the Executive's recommendation of $1,534,300. Moreover, revenues from this source declined by 44.3% in 2005, and we expect a decline of 32.1% in 2006. Based on our 2006 estimate, the Executive is recommending an increase of 66.7% in 2007. We believe the average amount we expect will be received for the last five years (2002 to 2006) of $1,223,000 would represent a more reasonable alternative, which is 32.9% more than our 2006 estimate of $920,000.

3. Other Compensation For Loss should be at least the same amount ($718,000) we are estimating for 2006. Revenues posted to this account have grown by 74% over the last three years (from 2002 to 2005), and we are expecting them to grow by another 37.9% in 2006. The Executive's recommendation of $517,808 would be a decrease of 27.9% from our 2006 estimate of $718,000.

Our review of the Executive's 2007 expenditure budget for the Self-Insurance Fund's program accounts (i.e. excluding administrative and debt costs) indicates that they are collectively under budgeted by $1,940,039 (see list to follow).

1. Unallocated Insurance (account 038-MSC-1910) for 2007 should be higher than the $4,360,000 we expect will be expended in 2006. The Executive has requested $4,928,387 for 2007, which is 13% more than what we believe will be expended in 2006.

   This heightened funding request is based on the presumption that the County will increase its risk exposure due to the expected addition of a new helicopter to the Police fleet either later this year or early next year, and the impact the hurricane threat to Long Island will have on insurers' perception of their risk exposure to incur significant losses.

   The Police Department's helicopter fleet will not be expanding beyond the immediate four helicopters since one helicopter will be retired. The new helicopter should be more reliable and thus will provide less risk to the County and its insurer.

   It is now mid October and the hurricane season has posed no threat to Long Island, and it appears that the risk for something to happen before the end of the year is less likely. This relatively calm hurricane season should have a positive affect on insurer attitudes for 2007.

   In each of the last two years (2004 and 2005), the Insurance and Risk Management Division has expended 80.9% and 89.8% of its adopted budget, respectively. Our recommended amount of $4,722,000 for 2007 is 95.8% of the $4,928,387 included in the proposed budget, and is 8.3% higher than the $4,360,000 we believe will be expended in 2006.

2. Auto Physical Damage (account 038-MSC-1911) coverage for 2007 should be lower than the $1,868,000 we expect will be expended in 2006, but higher than the $1,348,951 that is recommended by the Executive which, if adopted, would represent a 27.8% reduction.

   The Executive's 2007 Recommended Operating Budget includes sufficient funding to purchase 436 new vehicles, which will be used to replace an equivalent number of vehicles that will be retired due their age and condition. This represents about seventeen to eighteen percent of the County's total fleet of vehicles.

   New vehicles cost more to repair when they are involved in a collision than older ones, which are often times discarded rather than repaired due to their age and condition. The Executive's decision to replace a significant portion of the fleet will add to the County's risk exposure in this area.

The County has chosen to extend coverage under its self-insurance umbrella to private companies operating under contract with us for the operation of the public transportation system. When buses are involved in accidents, the County is responsible for their repair. Because there were several large bus repair bills paid from this year's budget, the expense associated with this risk exposure will be the highest in at least the last four years (2003 to 2006).

In each of the last three years (2003, 2004, and 2005), actual auto physical damage costs exceeded the adopted budget amount by a considerable margin, that is, 71.3%, 64.9%, and 28.7%, respectively. For 2006, we are anticipating that actual costs will be 83.6% more than what was provided for in the adopted budget.

It is our recommendation for Auto Physical Damage to budget $1,650,000 or slightly more than the average cost for the last four years.

3. County Bus (account 038-MSC-1916) coverage for 2007 should be higher than our 2006 estimate of $1,305,000, but less than the $1,514,132 recommended by the Executive. The Executive's recommended amount represents a 16% increase over what we believe will be expended in 2006.

   Although appropriations in this account have been under expended (47.8% on average from 2003 to 2005), and are expected to be under expended in 2006 by 19.4%, there has been significant growth from $551,632 expended in 2002 to an estimated cost of $1,305,000 in 2006.

   It is, therefore, our conclusion that this account should be funded at $1,444,100, which is $70,032 less than what is in the recommended budget. Our recommended figure of $1,444,100 would represent a 10.7% increase in funding over the $1,305,000 we expect will be expended in 2006.

4. Workers Compensation (account 038-MSC-9040) coverage for 2007 should be higher than our 2006 estimate of $23,335,000, but less than the $26,808,470 included in the recommended budget. The Executive's recommended amount represents a 14.9% increase over our 2006 projection.

   In the last few years, the growth in the cost to the County for workers compensation has been somewhat irregular. In 2005, the program costs were less than the year before. Over the period from 2002 to 2005, however, there was a 22.3% growth in costs or about 7.4 annually on average.

   Insurance and Risk Management is concerned about the possibility next year of an increase in the indemnity rate for those individuals receiving workers compensation who are considered permanently disabled, and thus are eligible for payments for the remainder of their lives. Because indemnity rates

have not been increased in fourteen years, the likelihood of an increase seems plausible.

Assuming a 5% increase in indemnity rates for 2007, and allowing for a 7.4% overall increase (the average annual increase in workers compensation costs over the last three years 2002 to 2005), we recommend the budget include $25,500,000 for 2007, which is a 9.3% increase over the $23,335,000 we project for 2006.

5. Medical Malpractice (account 038-MSC-9090) coverage for 2007 should be much higher than our 2006 estimate of $414,500 and the Executive's recommended amount of $505,000 which, if adopted, would be less than what was paid out in any of the last four years (2002 - 2005). During 2002 through 2005, the average annual amount expended on medical malpractice claims and related costs was $3,185,762.

   Adopted budgets to pay for medical malpractice claims and related administrative costs has been woefully under budgeted in recent years due to the policy to bond most medical malpractice settlements or awards. This practice ultimately adds Debt Service to the overall cost to settle claims.

   The Insurance and Risk Management's consultant, Actuarial & Technical Solutions, Inc. recommends providing $3,728,879 in the 2007 budget to pay for expected negotiated settlements or court awards of medical malpractice claims. While it is difficult to predict with any degree of reliability when medical malpractice claims will be settled through either negotiation or court decision, they do carry the potential for the County to pay a considerable amount upon their disposition.

   Despite past history and the recommendation from the insurance consultant, the Insurance and Risk Management Division requested only $505,000 for 2007, which is the amount included in the recommended budget. The recommended budget's funding level may require deferring settlements to 2008 bonding.

   It is imprudent assume that there will be no significant medical malpractice claim settlements in 2007, most of which are already in the pipeline. Therefore, we recommend that the consultant's recommended funding level of $3,728,879 be included in the 2007 adopted budget. This funding level represents a 17.1% increase over the average annual medical malpractice claims payments over the last four years.

Under the umbrella of the County's Self-Insurance Program, potential casualty loss payouts, employee entitlements, and administrative expenses for 2007 will not, in all probability, be adequately funded by $1,171,225 included in the recommended budget. We recommend increasing funding by an equivalent amount.

If our recommendations are adopted, The Self-Insurance Fund's "Status of Funds" statement would differ from the 2007 Recommended Budget in the following manner (see table to follow).

SELF INSURANCE FUND Status of Funds For The Year 2007				
Description	As of Date Period of Time	Executive Rec'ded	BRO Rec'ded	Pos. (Neg.) Difference
Carryover Fund Balance	Jan. 1, 2007	$ 2,989,057	$ 3,844,479	$ 855,422
Estimated Revenues	Jan. 1 – Dec. 31	42,651,311	43,735,928	1,084,617
Total Available Funds	Jan. 1 – Dec. 31	45,640,368	47,580,407	1,940,039
Estimated Expenditures	Jan. 1 – Dec. 31	45,640,368	47,580,407	(1,940,039)
Year End Fund Balance	Dec. 31, 2007	$ - 0 -	$ - 0 -	$ - 0 -

TC 038SelfInsFd07

Gasoline Rebate Fund (104)

Gasoline Rebate Fund

The Executive's 2007 Recommended Operating Budget proposes a Gasoline Rebate Fund (104) contingent upon settlement of at least $16 million resulting from a lawsuit between the County and LIPA relating to the Shoreham Settlement Surcharge, and other issues. The 17th Resolved clause on page 37 of the budget document states that the Executive's proposal will include a third party contract to be awarded through an RFP process that would facilitate the dispersal of settlement dollars from that lawsuit to owners of non-commercial vehicles registered in Suffolk County. The proposed program would require the issuance of a Gasoline Purchase Debit Card to each such registered owner. The Executive does not stipulate a limit of how many vehicles per owner would be included in the proposed rebate.

Not withstanding the logistical issues relating to administering the proposed Gasoline Rebate Fund, the Budget Review Office has several concerns relating to the legality and practicality of the proposal.

Legal Issues:

Based on conversations with Legislative Counsel, there are several legal considerations relating to the proposed Gasoline Rebate Fund:

1. It must be determined whether the proposed rebate would constitute an impermissible gift under the State Constitution.
2. The County Legislature instituted the lawsuit against LIPA and therefore, any settlement must be approved by the Legislature.
3. It is unknown whether the Legislature would approve a settlement that directed all proceeds to a gasoline rebate.
4. It is unclear whether a gasoline rebate would adequately compensate electric ratepayers, on whose behalf the County Legislature initiated this lawsuit.

Practicality:

1. The Executive's proposal does not return Suffolk County LIPA ratepayer dollars to Suffolk County LIPA ratepayers.
2. It is not possible to correlate Suffolk County LIPA ratepayers and owners of non-commercial vehicles registered in Suffolk County, so the program would seem to discriminate against at least some Suffolk County LIPA ratepayers.

The Budget Review Office recommends that funds resulting from any settlement relating to the lawsuit in question be appropriated to reducing energy use on behalf of all Suffolk County LIPA ratepayers. Budget Review offers the following suggestions on energy reducing measures that we believe are in the best interests of all parties:

1. Suffolk County Virtual Power Plant: Invest in demand-side-energy management measures to reduce the energy use profile of Suffolk County facilities. This would help other Suffolk County electric ratepayers by:
    a. Reducing demand on LIPA's system throughout Suffolk County and thereby increasing available electrical capacity for other Suffolk County electric ratepayers, and
    b. Relieving pressure on the cost of electricity for all Suffolk County ratepayers by helping to reduce the level of investment LIPA makes on upgrades to its infrastructure, to support the continued increase in demand for electricity.
2. Establish a Suffolk County Energy Fund: Budget Review has recommended establishing an energy fund that could be administered by the Suffolk County Electrical Agency (SCEA) on behalf of all electric ratepayers in Suffolk County. Among other things, the fund could:
    a. Supplement existing LIPA programs by offering incremental rebates on LIPA approved energy efficiency, energy conservation, and alternative energy projects. (This would be a near-term solution to promote reduced energy consumption, and lower electric bills, until the SCEA developed programs of its own.)
    b. Make a direct contribution to the New York Energy Research and Development Authority (NYSERDA) that would open access to NYSERDA programs and funding for all of Suffolk County electric ratepayers.

Depending upon the outcome and amount of the lawsuit, it is the opinion of the Budget Review Office that the available funds be utilized for or returned to LIPA ratepayers. Given the enormous task of developing and distributing a rebate, it is our opinion that the funds be used to reduce energy consumption.

JS 104GasolineRebateFd07

County Road Fund (105)

Background

- Section 114 of the New York State Highway Law requires all highway funds be segregated in a common fund.
- The County Road Fund operates as an extension of the General Fund. In addition to the maintenance of county roads and snow removal, it is used to fund non-highway functions such as the relocation of county employees into different buildings.

Status of Funds

2006 Expenses

- Estimated expenses total $22,897,804, which is $1,114,565 less than adopted.
  - Highway and Bridge Maintenance costs were $1,084,565 less than adopted.
  - Snow removal costs were $30,000 less than adopted.
  - The transfer to the General Fund (001) was $6,648,319, as adopted.
  - The transfer to other funds (016, 038, 039 and 259) was as adopted.
  - Debt service costs were equal to the adopted level.

2006 Revenues

- Estimated revenues total $24,132,028, which is $932,320 more than adopted.
  - Motor Vehicle Registration Surcharge revenues were $401,877 more than adopted.
  - Interest and Earnings increased by $25,000.
  - Revenue from Residential Permits increased by $200,000.
  - State Aid for CHIPS was $183,926 more than adopted.
  - The transfer from the General Fund (001) was $9,178,137, as adopted.

2007 Expenses

- Recommended expenditures for 2007 are $812,225 less than the 2006 adopted amount of $24,012,369, due primarily to the following changes.
  - Decrease of $1,081,042 in the transfer to the General Fund (001).
  - Increase in the transfers to other funds (016, 038, 039, 259) totaling $282,472.

2007 Revenues

- There is a decrease of $1,486,620 in the recommended 2007 revenue compared to the 2006 adopted, due primarily to the following changes.
  - Decrease of $2,432,530 in the transfer from the General Fund (001).
  - Increase of $151,877 in Motor Vehicle Registration Surcharge revenues.
  - Increase of $220,000 in Residential Permits.
  - Increase of $449,034 in State Aid for CHIPS.

Budget Review Office Recommendations

- The Budget Review Office agrees with the status of funds presentation for the County Road Fund (105) in the 2007 recommended operating budget.

Police District Fund (115)

2005

The actual 2005 police district fund balance is a deficit of $25,225,407. Last year at this time the fund balance was estimated to be a surplus of $5,530,527. The tax warrant was based on that carry over surplus. The $30,755,934 change from an estimated surplus to an actual deficit was due to the following:

- Actual 2005 revenue was $9,095,688 higher than estimated. A majority of this difference was due to an $8.0 million transfer from the Retirement Contribution Reserve Fund which was estimated at $0.

- The 2005 actual expenditures were $39,851,622 more than estimated. The difference was derived mostly from overestimated salary accounts of $3,065,125 in Police District Administration, appropriation 115-3121, a $44,938,266 payment of retirement expenses in 2005 which was estimated at $0 and a decrease of $2,564,335 in the transfer to the Employee Medical Health Plan Fund.

2006

The Police District fund balance at the end of 2006 is estimated to be a surplus of $10,608,744. This is $5,078,217 more than the 2005 estimated fund balance of $5,530,527 that was carried over into 2006. The 2006 surplus consists of $5,893,227 less in revenues and $47,257,905 less in expenditures compared to adopted levels.

- Estimated 2006 Police District Fund revenue is $5.9 million less than adopted. This is primarily due to the Police District not receiving an $8.0 million budgeted

- transfer from the retirement contribution reserve account offset by a $1.9 million in additional Federal Aid.
- The estimated 2006 expenditures are $47.2 million less than adopted. This is primarily due to the non-expenditure of $45.4 million in 2006 adopted retirement expense and a reduction in salary expenses.

See Employee Benefits section for more information concerning 2006-2007 retirement payments.

2007

The projected year's budget must always be presented as balanced, with total revenues equaling total expenditures. After all other revenue sources are projected; property taxes are calculated to balance the budget.

For 2007, the recommended budget includes a Police District fund property tax warrant of $429,063,184, which is $6,340,835 or 1.5% more than the 2006 adopted property tax warrant. The net levy, or the amount required to fund 2007 expenses on a stand-alone basis, is recommended at $439,671,928, an increase of $11,419,052 or 2.7%.

Recommended 2007 revenue is $18.7 million more than the 2006 adopted revenue and $24.6 million more than the 2006 estimated revenue. Revenue from sales tax increased by $14.1 million, or 24.1% to $72,708,621. Revenue from the transfer of funds from the retirement contribution reserve fund increased by $5.2 million as compared to the 2006 estimate. Property taxes revenue increased by $6.3 million.

- Police District Fund expenditures for 2007 are recommended to be $525,422,173, which is $23,767,289 more than adopted for 2006. These additional expenses are primarily due to existing union contract salary increases and increased retirement and health insurance costs.
- Police District Fund expenditures for 2007 are recommended to be $71,025,194 million more than 2006 estimated expenditures due to contractual salary increases, increased health insurance costs and $52.0 million in retirement expenses which were not incurred in 2006 but are budgeted 2007.

District Court Fund (133)

The District Court for Suffolk County was created by the State Legislature in 1963. Its responsibility extends to the five western most towns of Suffolk; Babylon, Brookhaven, Huntington, Islip, and Smithtown. The court oversees misdemeanor criminal cases, felony cases prior to indictment, civil actions involving sums up to $15,000, landlord and tenant matters, park and recreation law enforcement, transportation law, environmental violations, and small claims.

Effective April 1, 1977, the State established a unified court system for all regional districts under its direct control and jurisdiction. The State agreed to assume responsibility for payment of all operational or non-facility related costs, while the County accepted responsibility for the care of all District Court facilities located in Suffolk. Although the County initially paid for all maintenance and capital improvements, these costs are now shared with the State.

Since the District Court is a separate taxing jurisdiction with its own tax levy, a District Court Fund was established to account for all of its financial resources and cost outlays. Although the County's share of the costs to run the District Court system are initially accounted for in the General Fund, a subsequent accounting adjustment is made to charge these costs to the District Court Fund. Funding needed to pay for these charge-backs and related debt service is secured from several sources: state aid, interest earnings from cash investments, fines and forfeited bail, real property taxes and other receipts in lieu of real property taxes.

The 2006 estimated budget for the District Court Fund forecasts a 2006 year end fund balance deficit of $682,632, which is attributable to:

1. a $1,374,583 beginning fund balance deficit at the start of 2006 that was carried over from 2005, which is $57,948 less than the $1,432,531 deficit that was anticipated in the 2006 adopted budget;

2. a shortage in revenues of $1,326,392 than what was provided for in the 2006 adopted budget ($13,924,661 estimated to $15,251,053 adopted);

3. a reduction in costs of $585,812 below what was provided for in the 2006 adopted budget ($13,232,710 estimated compared to $13,818,522 adopted) (see table to follow).

DISTRICT COURT FUND Fund Balance Statement For The Year 2006				
Description	As of Date Period of Time	Adopted Budget	Executive Estimate	Pos. (Neg.) Difference
Carryover Fund Balance	Jan. 1, 2006	$ (1,432,531)	$ (1,374,583)	$ 57,948
Estimated Revenues	Jan. 1 – Dec. 31	15,251,053	13,924,661	(1,326,392)
Total Available Funds	Jan. 1 – Dec. 31	13,818,522	12,550,078	(1,268,444)
Estimated Expenditures	Jan. 1 – Dec. 31	13,818,522	13,232,710	585,812
Year End Fund Balance	Dec. 31, 2006	$ - 0 -	$ (682,632)	$ (682,632)

Based on earnings through September of this year in comparison to historical collection patterns, the Executive's 2006 revenue estimates for the District Court Fund would appear to be over stated by $480,700 for the following reasons:

1. the Executive's estimate of $4,250,000 for the Fines And Forfeited Bail account (133-MSC-2610) is, in our estimation, more likely to be about $4,180,000 or $70,000 less than what is in the recommended budget;

2. the Executive's estimate of $55,000 for the Fines – Handicapped Parking account (133-MSC-2614) is, in our estimation, more likely to be about $62,000 or $7,000 more than what is in the recommended budget;

3. the Executive's estimate of $520,000 for Other Payments In Lieu Of Taxes account (133-FIN-1081) is, in our estimation, more likely to be about $102,800 or $417,200 less than what is in the recommended budget.

Expenditures from the District Court Fund consist of two items: debt service that is used to pay for capital improvements to District Court facilities and an interfund transfer to reimburse the General Fund for those costs (e.g. custodial, maintenance, utilities, etc.) that are incurred in support of District Court operations. Because these costs are not separately identified in the County's Integrated Financial Management System, they are not readily estimable for purposes of this budget review. Therefore, we make no judgment about the reasonableness of the Executive's 2006 estimated General Fund chargeback to the District Court Fund (see table to follow).

DISTRICT COURT FUND Fund Balance Statement For The Year 2006				
Description	As of Date Period of Time	Executive Estimate	BRO Estimate	Pos. (Neg.) Difference
Carryover Fund Balance	Jan. 1, 2006	$(1,374,583)	$(1,374,583)	$ - 0 -
Estimated Revenues	Jan. 1 – Dec. 31	13,924,661	13,444,461*	(480,200)
Total Available Funds	Jan. 1 – Dec. 31	12,550,078	12,069,878	(480,200)
Estimated Expenditures	Jan. 1 – Dec. 31	13,232,710	13,232,710*	- 0 -
Year End Fund Balance	Dec. 31, 2006	$ (682,632)	$(1,162,832)	$ (480,200)

***Pending other adjustments, if any, that may be suggested in other sections of this report.**

For 2007, the Executive's recommended expense budget for the District Court Fund is $14,285,329, which is $1,052,619 (7.95%) more than the $13,232,710 the Executive estimates will be expended in 2006. For the same reason indicated previously, we make no judgment about the appropriateness of this budget recommendation.

To help pay for the anticipated 2006 carry over fund balance deficit of $682,632 and 2007 recommended expense budget of $14,285,329, the Executive is expecting revenues (excluding real property taxes) to be $7,081,795. Our analysis indicates that these revenues (in total) appear to be over stated by $886,877 for the following reasons:

1. The 2007 recommended budget includes $5,000,000 for the Fines And Forfeited Bail account (133-MSC-2610), which represents a 17.7% increase over the 2006 estimate and a 19.6% increase according to our 2006 estimate. Revenue in this account declined in each of the last two years (2004 and 2005) by 2.3% and 15.2%, respectively. The estimated budget projects this down turn to continue into 2006 with revenues estimated to be 6% lower than the previous year (2005), where as we are expecting them to be 7.6% lower. We project revenue from Fines and Forfeited Bail revenue for 2007 to be $4,180,000, which is $820,000 less than the recommended budget.

2. The 2007 recommended budget includes $55,000 for the Fines – Handicapped Parking account (133-MSC-2614) which is the same amount as the 2006 estimated budget. For the three years just prior to 2006, this revenue account generated $125,454 on average with the lowest amount being $98,225. Therefore, we believe that this revenue account will exceed our 2006 estimate of $62,000 by as much as $13,000 and should be budgeted at $75,000 or $20,000 more than the 2007 recommended budget.

3. The 2007 recommended budget includes $524,000 for the Other Payment In Lieu Of Taxes account (133-FIN-1081) which is slightly more ($4,000) than the 2006 estimated budget of $520,000. Year to date receipts of $96,761 (through September, 2006) is 10.3% less than what was received at this time last year (2005) when $107,833 was collected. Historically, almost all of the revenue received and deposited in this account occurs by the end of September. For the last four years (2002 to 2005), revenue credited to this account averaged $76,729 with the highest occurring in 2005 when $114,564 was received. Revenue in this account will reach its normal historical levels of approximately $110,000, which is $414,000 less than the $524,000 included in the recommended budget.

4. The 2007 recommended budget includes $1,427,795 for Court Facilities Aid. Additional costs in Public Works for Court Facility maintenance totaling $580,798 will result in additional aid totaling $327,123 in 2007.

The 2007 recommended real property tax levy of $7,886,166 to pay for the net costs that are expected to be incurred to support District Court operations in 2007 is

understated. We believe this proposed levy is not sufficient and that a levy of $9,580,366 or $1,367,077 more will be required to balance the budget in 2007 for the following reasons:

1. The estimated 2006 year end fund balance deficit of $682,632 will need to be paid for out of 2007 funds along with another $480,200 due to an over estimate of 2006 revenues.

2. The 2007 recommended revenue (excluding the real property tax levy) is over stated by $1,214,000 (see table to follow).

DISTRICT COURT FUND Real Property Tax Levy Requirement For The Year 2007			
Description	**EXC. Rec'ded**	**BRO Rec'ded**	**Pos. (Neg.) Difference**
Funding Requirements:			
Carryover Deficit	**$ 682,632**	**$ 1,162,832**	**$ (480,200)**
Debt Service	**296,052**	**296,052**	**- 0 -**
Transfer to General Fund	**13,989,277**	**13,989,277**	**- 0 -**
Total Funding Requirements	**14,967,961**	**15,448,161**	**(480,200)**
Funding Sources:			
Payments In Lieu of Taxes	**524,000**	**110,000**	**(414,000)**
Interest Earnings	**75,000**	**75,000**	**- 0 -**
Fines and Forfeited Bail	**5,000,000**	**4,180,000**	**(820,000)**
Fines – Handicapped Parking	**55,000**	**75,000**	**20,000**
State Aid for Court Facilities	**1,427,795**	**1,754,918**	**$327,123**
Total Funding Sources	**7,081,795**	**6,194,918**	**(886,877)**
Real Property Tax Levy	**$ 7,886,166**	**$ 9,253,243***	**$(1,367,077)**

***Pending other adjustments, if any, that may be suggested in other sections of this report.**

If adopted, our recommended adjustments will cause the "Status of Funds" presentation of the District Court Fund to appear as follows in the County Operating Budget:

DISTRICT COURT FUND Fund Balance Statement For The Year 2007				
Description	As of Date Period of Time	Executive Rec'ded	BRO Rec'ded	Pos. (Neg.) Difference
Carryover Fund Balance	Jan. 1, 2007	$ (682,632)	$(1,162,832)	$ (480,200)
Estimated Revenues	Jan. 1 – Dec. 31	14,967,961	15,448,161*	480,200
Total Available Funds	Jan. 1 – Dec. 31	14,285,329	14,285,329	- 0 -
Estimated Expenditures	Jan. 1 – Dec. 31	14,285,329	14,285,329*	- 0 -
Year End Fund Balance	Dec. 31, 2007	$ - 0 -	$ - 0 -	- 0 -

***Pending other adjustments, if any, that may be suggested in other sections of this report.**

The District Court Fund is not treated the same way in the budget as the Police District Fund even though both have the same real property tax base covering the five western most towns in Suffolk County. Unlike the Police District Fund, costs incurred on behalf of the District Court Fund are captured and reported in the General Fund portion of the budget along with all other related expenses for the maintenance of County facilities used by the Supreme Court, Family Court, etc. The District Court's portion of these costs is determined by the Department of Public Works and the Executive Office's Federal and State Aid Claims Coordinator. A full apportionment is then made to charge the District Court Fund through an interfund transfer for the purpose of reimbursing the General Fund for these costs provided there is sufficient appropriations. In the past when appropriations were insufficient to facilitate full reimbursement, subsequent year's appropriations were used to pay for prior year expenditures.

The General Fund does not separately identify the costs that are likely to be incurred to maintain the facilities belonging to the District Court. A separate set of accounts to keep track of the District Court's expenditure requirements are not provided for in the County's budgetary accounting system. Therefore, the system does not readily facilitate budgetary projections and management analysis of the District Court Fund's cost of operations. Given the fact that the District Court represents a separate taxing jurisdiction with its own real property tax levy similar to the Police District Fund, the Legislature should require the Executive to separately identify in Fund 133 all costs incurred on behalf of and all revenues received in support of the District Court in all future budgetary presentations.

TC 133DistCourtFd07

Suffolk County Downtown Revitalization Program Fund (191)

Major Issues

The recommended budget does not provide additional funding for Fund (191) Suffolk County Downtown Revitalization in 2007.

Budget Review Office Evaluation

The Downtown Revitalization Fund (191) provides county grant funding for downtown revitalization programs. Participating towns, villages and not-for-profit organizations submit their proposals to the Downtown Citizen Advisory Committee a/k/a Citizen Advisory Panel (CAP) for preliminary approval. After approval from CAP, funding is approved by the Suffolk County Legislature via the adoption of a resolution. There have been five (V) main rounds of grant funding. Since the program was established by Resolution No. 444-1997, a total of $4,158,441 in grant funding has been distributed. Each round of county grant funding has been unique in its mix of downtown revitalization programs, contribution requirements and completion dates for approved projects.

The Department of Economic Development and Workforce Housing administers the Downtown Revitalization Program grants and maintains a Downtown Revitalization grants log. The majority of Downtown Revitalization Programs have been multi-year construction projects.

The following table summarizes the funds allocated to Downtown Revitalization projects that are funded through capital project (CP6412), Suffolk County Revitalization Program, as of September 29, 2006:

Project Number	Project Description	Grant Funds	Expended	Encumbered	Balance
6412	Downtown Revitalization Program	$4,158,441	$2,324,978	$822,420	$1,011,043

The 2006 Adopted Operating Budget includes $500,000 for round six (VI), which is scheduled in the 2006 Adopted Capital Budget, Suffolk County Downtown Revitalization Program (CP6412). A capital budget apportioning resolution is required in 2006 to transfer the funds to Capital Project, CP6412.

The 2007 recommended budget does not provide the $500,000 scheduled for round seven (VII), in the 2007 Adopted Capital Budget (CP6412). The Budget Review Office

recommends including $500,000 in the 2007 Operating Budget to be consistent with the funds scheduled in the 2007 Adopted Capital Budget for the Suffolk County Downtown Revitalization Program (CP 6412).

The 2006 operating budget includes $501,000 for the County Executive initiative, Downtown Economic Development Zones. The following table lists the identified areas for funding in 2006:

RORG	Downtown Economic Development Zones	2006
HNM1	Lindenhurst Village - Chamber of Commerce	$50,000
HJP1	Bellport - Chamber of Commerce	$50,000
HJU1	Brentwood - Chamber of Commerce	$50,000
HJT1	Central-Islip Islanda - Chamber of Commerce	$50,000
HJV1	Greater Sayville - Chamber of Commerce	$50,000
HJR1	Greenport - Southold - Chamber of Commerce	$51,000
HJX1	Hampton Bays - Chamber of Commerce	$50,000
HJW1	Holbrook - Chamber of Commerce	$50,000
HJO1	Patchogue - Chamber of Commerce	$50,000
HJQ1	Port Jefferson - Chamber of Commerce	$50,000
	Total	**$501,000**

The 2006 funding for these participating sponsors is not transferred to the capital program. The funding presentation requires these participating sponsors to complete their projects by December 31, 2006. This procedure is anticipated to stimulate a fast track approach to revitalizing theses identified areas.

The 2007 recommended budget does not continue this one-time County Executive initiative.

Budget Review Office Recommendations

The Budget Review Office recommends the inclusion of $500,000 in the 2007 Operating Budget to provide funds scheduled in the 2007 Capital Budget for the Suffolk County Downtown Revitalization Program (CP 6412), for round seven (VII) grant funding.
MUN 191DowntownRevitalization07

Hotel/Motel Tax Fund (192)

Major Issues

1. Hotel / Motel tax revenue and fund balances
2. Distribution of the Hotel / Motel tax revenue

Budget Review Office Evaluation

The hotel/motel tax is deposited into Fund 192 in accordance with Chapter 327, Hotels and Motels, Article II of the Suffolk County Code. The revenue collected through a hotel and motel tax assists the county in promoting tourism and convention business and in supporting its cultural programs and activities relevant to the continuation and enhancement of the tourism industry. The term hotel and motel establishments includes: resorts, convention centers, tourist homes, lodging houses, cottages, bed-and-breakfast inns, campgrounds, tourist cabins, camps, taverns, inns, boardinghouses, or any other establishment comparable or equivalent to any of those previously mentioned. Establishments that are covered by this law are required to obtain a certificate of registration from the County Treasurer or face fines.

The hotel and motel tax rate is 0.75% of the per diem rental rate (exclusive of sales tax) actually imposed for lodging. The tax is 75 cents per $100.

The collection of the current hotel and motel tax in Suffolk County is authorized through Section 1202-0 of the New York State Tax Law. Resolution 1032-2005 extended this tax to December 31, 2010 and strengthened the County's enforcement powers as they relate to the collection of this tax. Hotel and motel operators, if found guilty of not complying with this law, are now subject to misdemeanor penalties and/or a fine of up to $1,000.

The County's allocation formula for the distribution of Hotel / Motel tax revenue is as follows:

- 66.66% of all revenues collected shall be allocated to a contract agency for the promotion of tourism in Suffolk County.
- 33.33% of all revenues shall be utilized in support of cultural programs and activities relevant to the continuation and enhancement of the tourism industry. Such revenues shall be apportioned equally as follows:
    - 16.66% for the care, maintenance and interpretation for the general public of the historic structures and sites and unique natural areas that are managed by the Suffolk County Department of Parks and Recreation for sites and activities that are open to tourists on a regular and predictable basis.

- 16.66% for the program support of nonprofit museums and cultural organizations in Suffolk County subject to the final approval of the Suffolk County Legislature.

- Chapter 327 requires the County to enter into a contract, as mandated by Tax Law § 1202-o (5), with a tourism promotion agency to administer programs designed to develop, encourage, solicit and promote convention business and tourism within the County of Suffolk. The promotion of convention business and tourism shall include any service sponsored or advertised by the tourism promotion agency with the intent to attract transient guests to the County.

  - Such contract shall provide that all sums paid to the tourism promotion agency shall be expended on Suffolk County tourism, and/or historic or cultural areas, programs or activities as required under Tax Law § 1202-o (5).
  - Such contract shall provide that the tourism promotion agency must adhere to a business, marketing and/or financial plan which clearly delineates how the moneys received shall be utilized.
  - Schedules of availability of all historic and cultural activities and events funded from any part of these revenues shall be provided to the tourism promotion agency so as to enhance tourism promotion and tourist visitation.
  - The tourism promotion agency shall be subject to an audit by the County Comptroller relating to the contract and moneys received.

Local Law No. 6-2005, and Local Law No. 25-2005 require the tourism promotion agency to adhere to a business, marketing and/or financial plan which clearly delineates how county funds are to be utilized. The legislation requires all advertising activities or promotions paid for, in part or in whole, with Suffolk County hotel/motel tax revenues be used to promote tourism within Suffolk County and shall not direct visitors to any particular business.

Fund 192

The following table compares the Executive's 2006/2007 Fund 192 forecast and BRO's 2006/2007 estimates.

Executive Estimated	BRO Estimated	Status of Fund 192	Executive Recommended	BRO Recommended
2006	**2006**		**2007**	**2007**
$822,743	$398,508	Fund Balance, January 1	$822,743	($48,811)
$2,790,656	$2,343,337	Plus Revenue, January 1 to December 31	$1,918,801	$1,918,801
$3,613,399	$2,741,845	Total Funds Available	$2,741,544	$1,869,990
$2,790,656	$2,790,656	Less Expenditures, January 1 to December 31	$2,741,544	$1,869,990
$822,743	($48,811)	Fund Balance, December 31	$0	$0

The 2006 estimated hotel/motel tax revenue is $2,790,656. The Budget Review Office estimated the 2006 hotel/motel tax revenue at $2,343,337, which is $447,319 less than the estimated budget. The lower revenue projection decreases the ending 2006 fund balance to -$48,881. The restated beginning fund balance January 1, 2006, is based on Resolutions 539-2005 and 82-2006, which re-appropriated $424,235 from the 2005 year-end fund balance. Based upon historical trends and year-to-date data, the Budget Review Office concurs with the recommended 2007 hotel/motel tax revenue of $1,918,801. Using our 2006 estimated fund balance of -$48,881 and the 2007 recommended revenue projection, the 2007 Fund 192 total available funds are $1,869,990, which is $871,554 less than the 2007 recommended amount.

Annual element allocations are based on the allocation formula and the actual annual hotel/motel tax revenue received. We recommend adjusting the budget to reflect the lower revenue forecast. Correct allocation of hotel/motel tax revenue requires unexpended allocations to remain within their element until expended. Using the appropriate method and allocation formula and maintaining recommended estimated 2006 element allocations we anticipate $1,246,660 will be available for promoting tourism within Suffolk County, $311,665 will be available for the Department of Parks and Recreation for sites and activities that are open to tourists, and $311,665 will be available for support of nonprofit museums and cultural organizations in 2007.
The following chart illustrates the appropriations included in the 2007 recommended budget for the distribution of the hotel/motel tax and the Budget Review Office's recommended 2007 budget adjustments.

X/R ORG	OBJ	AGY	Agency Name / ORG Name	Object Name	2007 Executive Recommended	2007 BRO's Recommended	Difference
6410	4770	ECD	Economic Development & Workforce Housing	Special Services	$456,878	$311,665	($145,213)
6410	4980	ECD	Economic Development & Workforce Housing	Contracted Agencies	$1,827,788	$1,246,660	($581,128)
7510	1130	PKS	PARKS: HISTORIC SERVICES	Temporary Salaries	$49,404	$49,000	($404)
7510	3050	PKS	PARKS: HISTORIC SERVICES	Fuel For Heating	$120,596	$112,665	($7,931)
7510	3250	PKS	PARKS: HISTORIC SERVICES	Building Materials	$19,440	$10,000	($9,440)
7510	3500	PKS	PARKS: HISTORIC SERVICES	Other: Unclassified	$35,740	$15,000	($20,740)
7510	3650	PKS	PARKS: HISTORIC SERVICES	Repairs: Buildings	$181,698	$100,000	($81,698)
7510	4560	PKS	PARKS: HISTORIC SERVICES	Fees For Services: Non-employee	$50,000	$25,000	($25,000)
				Total	**$2,741,544**	**$1,869,990**	**($871,554)**

Table 1: Budget Review Office's recommended 2007 budget adjustments are based on the allocation formula for the distribution of Hotel / Motel tax revenue as required under New York State Tax Law § 1202-o (5).

Budget Review Office Recommendations

- Decrease the recommended Hotel / Motel tax revenue (192-1152) by $447,319 in 2006.
- Adjust recommended Fund 192 expenditures to the correct allocation formula for the distribution of Hotel / Motel tax revenue as required under New York State Tax Law § 1202-o (5) as shown above.

Sewer District #3 - Southwest (203)

Background

- Southwest Sewer District, Fund 203, was formed under County Law Section 271 as an ad valorem sewer district with specific authority for alternate methods of assessment including user fees and special parcel or lot charges based on benefits received.
- All residents of the district pay real property taxes to support the capital costs and those residents connected to the facilities pay for the operating expenses commonly referred to as operation and maintenance (O & M) costs.
- The Southwest Sewer District received substantial federal grant money in building the facility. Part of the agreement provided that the district would be formed as an ad valorem district as well as a user benefit district. This would guarantee sufficient revenues for repayment of bonds since taxes are collected from those who have not hooked up to the district.
- It was understood that all residents would eventually be required to hook up to the Bergen Point Sewage Treatment Plant in order to lower operating costs by spreading expenses over the broadest possible user base. The county has never required residents who have not connected to pay user fees.

Status of Funds

2006 Expenses

- 2006 estimated expenditures are $2,990,151 less than adopted due primarily to the following changes.
  - A decrease of $2,529,785 attributed primarily to lower permanent salary, equipment, chemical, sludge removal, building repair, computer service and fees for services costs at the Southwest sewage treatment plant.
  - A decrease of $707,579 in retirement costs due to Resolution No. 1345-2005. This legislation amended the 2005 operating budget to provide the appropriations to pay the 2005/2006 pension obligation in 2005.

2006 Revenues

- 2006 estimated revenues are $146,056 less than adopted, primarily related to minor changes in numerous revenue accounts.

2007 Expenses

- The 2007 recommended amount is $5,871,422 more than the 2006 adopted mainly due to the following increased costs.
  - An increase of $1,778,956 in debt service costs.
  - An increase of $4,126,331 in the transfer to Fund 261 - Sewer Operation & Maintenance.

2007 Revenues

- Recommended 2007 revenues are $6,099,511 more than the 2006 adopted, mostly attributed to the following increases.
  - A $1.2 million increase in property taxes (3%) necessary if the district is to receive revenue from the Assessment Stabilization Reserve Fund (404).
  - A combined increase of $658,367 in residential and commercial sewer rents.
  - An increase of $1,623,256 in scavenger waste revenue, mainly due to an increase in charges and permit fees for disposal of scavenger wastes.
  - An increase of $462,982 in sewer services.
  - An increase of $1,896,643 in the transfer from Fund 404 - Assessment Stabilization Reserve.

Budget Review Office Recommendations

The Budget Review Office agrees with the status of funds presentation in the 2007 recommended operating budget for Sewer District #3 – Southwest (203).

Tax Stabilization Reserve Fund (403)

Suffolk County's Tax Stabilization Reserve Fund (403) is authorized under Section 6E of New York State General Municipal Law and was adopted by County Resolution No. 1154-1997. Only the General Fund can have a tax stabilization reserve fund.

Expenditures from the Fund (403-E001-Transfer to General Fund) are used to avoid a projected increase in the real property tax levy in excess of 2.5%. The resulting interfund revenue received by the General Fund cannot exceed an amount that would lower the tax levy increase to less than 2.5%. It should be noted that Section 6E of New York State General Municipal Law defines the tax levy to include fund balance. In addition, expenditures from the Tax Stabilization Reserve Fund can be made to finance an unanticipated revenue loss or an unanticipated expenditure for which there are insufficient appropriations.

Contributions to the Fund cannot exceed 10% of the eligible portion of the annual General Fund budget. The 2007 recommended year-end surplus in Fund 403 represents 6.33% of General Fund expenditures.

Fund 403 is also subject to Local Law 29 of 1995, which requires a minimum of 25% of the General Fund actual discretionary fund balance surplus be transferred to the Tax Stabilization Reserve Fund (403) or Debt Service Reserve Fund (425) (see Article 4 of the County Charter, page 38.43).

Resolution No. 923-2006 amends Local Law 29 of 1995 by capping the required General Fund transfer to the Tax Stabilization Reserve Fund (403) at the greater of $120 million or 5% of the General Fund budget. Use of funds in excess of the $120 million cap may be either returned to the taxpayers or appropriated for one of the following approved purposes: (1) clearing of snow and ice, (2) road maintenance, (3) heat, light and power, (4) disaster preparedness, (5) debt service, or (6) pay-as-you-go financing pursuant to LL 23-1994. Resolution No. 923-2006 includes a referendum to be placed on the ballot this November. A strict interpretation of the legislation is that it would not be in effect until the 2008 operating budget.

The General Fund transfer to the Tax Stabilization Reserve Fund (001-E403) was $12,767,659 in 2005. The recommended budget proposes to make the General Fund transfer in 2006 and 2007 to the Debt Service Reserve Fund (425) instead of Fund 403. The 2006 adopted budget includes $5,312,831 to be transferred to Fund 403. The 2006 estimated budget instead transfers the funds to Fund 425. This is a policy option that is at the discretion of the Legislature to either approve or to amend the budget and make the transfer to Fund 403 as adopted. The benefit of making the transfer to Debt Service Reserve is that there is no requirement in the future to raise taxes by 2.5% for the General Fund to access these funds.

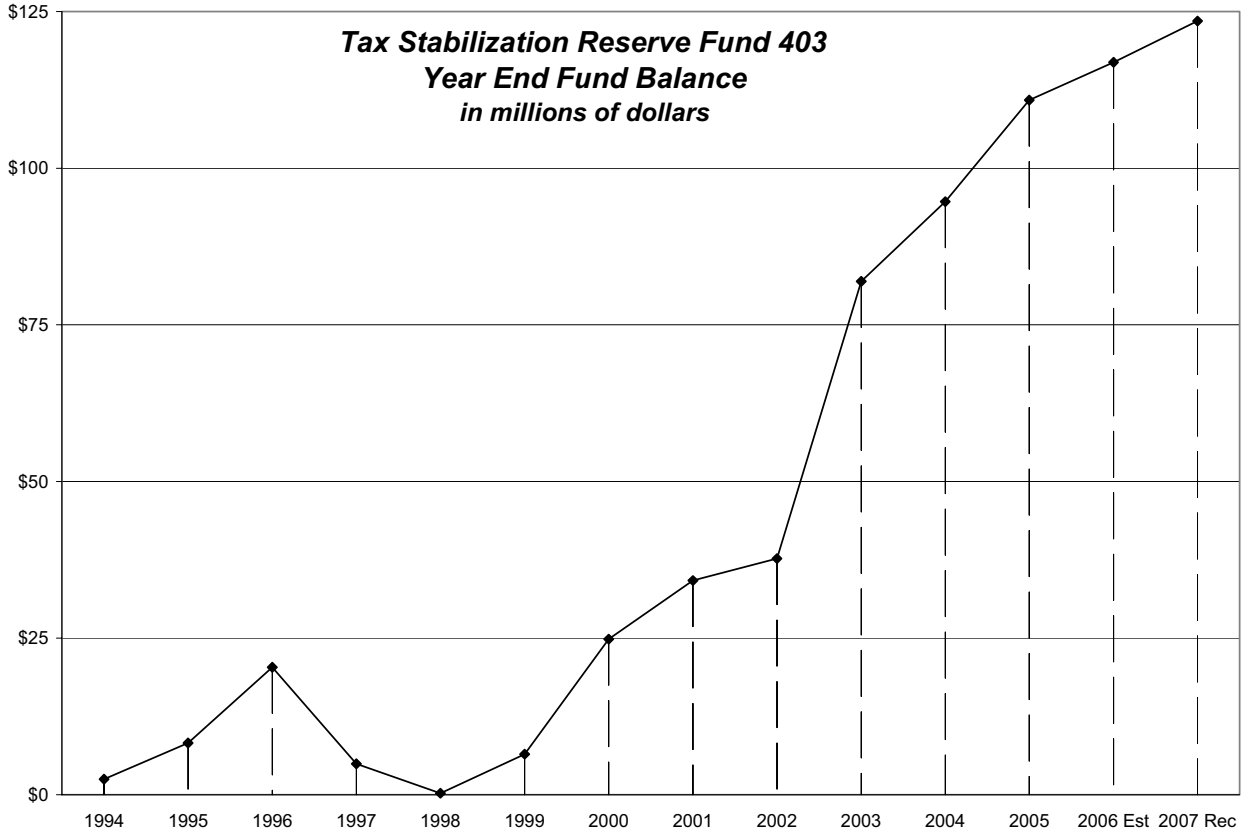
Status of Funds

There are no expenditures being made by Fund 403 over the 2005 to 2007 period covered in the recommended budget. As a result, the fund balance surplus has increased by the amount of revenues coming into the fund.

In 2005 the Tax Stabilization Reserve Fund started the year with a fund balance surplus of $94.7 million. The surplus increased by $16.2 million to $110.9 million by year-end. The increase in 2005 was due to a combination of the $12.8 million transfer from the General Fund, almost $3.4 million in interest and earnings on existing reserves, and $78,000 for rental of real property (that more appropriately should be recognized in the General Fund).

For 2006 the budget estimates that interest and earnings will add another $6 million in revenue, resulting in a year-end fund balance of $116.9 million. The Executive recommends increasing the reserve fund by another $6.6 million to $123.5 million by the end of 2007. All revenues in 2007 are again attributed to interest and earnings.

The accompanying chart graphs the year-end tax stabilization reserve fund balance over time. As can be seen from the chart, the 2007 recommended fund balance is the largest in the history of the reserve fund.



Budget Review Office Evaluation

There are two issues affecting Fund 403 that also relate to Fund 425: *(1)* what the proper General Fund transfer to the Tax Stabilization Reserve Fund or Debt Service Reserve Fund should be in 2007 and *(2)* the appropriateness of having included 2005 revenue from rental of real property in Fund 403.

The issue of the proper transfer from the General Fund will be discussed in our section on the Debt Service Reserve Fund (425). The County has the discretion to make the transfer to either fund. Since the recommended budget chooses to make the transfer to Fund 425, we refer the reader to our discussion in that section.

Finally, $78,000 in revenue from rental of real property (403-2410) credited to Fund 403 in 2005 represents rental of county facilities for cell towers, which is a General Fund revenue. It is not appropriate to include these revenues in Fund 403. The County's outside auditor should be directed to reverse this entry and to credit these monies to the General Fund. This practice of crediting General Fund revenue to a reserve fund is followed on a much larger scale in the Debt Service Reserve Fund. Once again, for a more in-depth analysis we refer the reader to our discussion in that section.
RL 403TaxStabResrvFd07

Assessment Stabilization Reserve Fund - Sewers (404)

Background

Revenue apportioned to the Assessment Stabilization Reserve Fund (ASRF) has enabled the county to operate sewer districts with minimal increases in sewer tax rates and user fees. This legislative initiative has provided stabilization funds to offset what would have been considerable rate increases in most sewer districts and has provided funds for necessary infrastructure and capital improvements without the need to bond for small projects.

In 1984, Resolution No. 823-84 allocated a quarter cent (.25%) of sales tax revenue to the ASRF. This continued through 1989 when the .25% sales tax was moved to fund the county's Water Quality Protection Program (Fund 475).

The ASRF did not receive any further sales tax revenue until 1994 and 1995 when $7.6 million and $12.5 million, respectively, was allocated. These were sum certain amounts that were paid 1/12 each month.

Starting in December of 2000, the ASRF received 35.7% of the .25% sales tax revenue allocated to Fund 477: Water Protection Program. Local Law No. 35-1999 authorized this revenue stream, which is scheduled to sunset at the end of 2013.

Local Law No. 35-1999 also requires sewer districts to increase rates by a minimum of three percent before funds can be transferred from the ASRF to stabilize sewer taxes/usage fees in a district.

Status of Funds

2006 Expenses

Funding is distributed to sewer districts in the amount needed to stabilize tax rates after the mandated three percent rate increase. In 2006, fourteen sewer districts were supplemented with $11.2 million of transfers.

Another $511,278 is distributed to towns and village sewer districts. This amount has been constant since 1995. With the mandatory three percent increase in user fees in all the other sewer districts, the Legislature should review the policy of continuing transfers to the towns if their rates have not increased by at least three percent annually.

$900,000 was transferred to Fund 261 for sewer Operation & Maintenance chargebacks.

An additional $2,040,000 was transferred to Fund 527 for capital improvements and $150,000 to Fund 528 – Southwest Sewer District. Funds transferred for capital improvements must be repaid to the ASRF with interest by the sewer district receiving those funds.

2006 Revenues

The majority of revenue received by the Assessment Stabilization Reserve Fund is a transfer from Fund 477 - Water Quality Protection, which receives funding from sales tax revenue. In 2006, Fund 404 is estimated to receive $22,565,137 from this source, an increase of $142,895 from 2005.

Ten sewer districts transferred a total of $3,117,239 to Fund 404.

Overall, revenues are estimated to be $394,424 more in 2006 than 2005.

2007 Expenses

Expenditures are recommended at $15,840,311. This is $3.3 million more than the 2006 adopted and $13.3 million less than the 2005 actual. The majority of the decrease compared to 2005 can be attributed to the reduction or elimination of transfers to Fund 527 for capital projects and Fund 528 for the Southwest Sewer District.

The 2007 Adopted Capital Program schedules $1.42 million in ASRF funding and the recommended budget includes the transfer to the 2007 capital budget. After these funds are appropriated by resolution, the transfer from the ASRF to the capital fund will be shown in the 2007 estimated expense.

Transfers to sixteen sewer districts are recommended at $13,009,033 for 2007. This represents an increase of $1,840,901 from 2006.

Another $511,278 is distributed to towns and village sewer districts.

2007 Revenues

The transfer from Fund 477 - Water Quality Protection increases by $1,248,376, to $23,813,513, compared to the 2006 estimate.

Seven sewer districts will transfer a total of $4,057,216 to Fund 404 for the repayment of capital projects, an increase of $939,977 from 2006.

Budget Review Office Recommendations

The Budget Review Office agrees with the status of funds presentation in the 2007 recommended operating budget.

RG 404AssessStabResFd07

Debt Service Reserve Fund (425)

Suffolk County's Debt Service Reserve Fund is authorized under Section 6-h of New York State General Municipal Law for the purpose of stabilizing the payment of debt service costs. Only the General Fund can have a debt service reserve fund. Expenditures from the fund (425-E001-Transfer to General Fund) are used to pay for mandated principal and interest payments on General Fund serial bonds. These are bonds issued to finance long-term County borrowing, which for the most part is used to fund capital projects.

Status of Funds

The Debt Service Reserve Fund was first established in the current 2006 adopted budget. As seen in the following table, the 2006 adopted year-end fund balance surplus is $13 million and the 2006 estimated fund balance is $26,156,093. The recommended budget proposes a surplus of $15,999,496 for year-end 2007.

Revenue

The accompanying table shows that there are five sources of revenue in the Debt Service Reserve Fund budget. The first is interest and earnings (425-2401) on funds deposited in Debt Service Reserve. The next source of funds is interfund revenue from the General Fund (425-R001). The recommended budget proposes to transfer $5,312,831 in 2006 and $5,955,054 in 2007.

The 2006 adopted budget planned to transfer $5,312,831 from the General Fund to the Tax Stabilization Reserve Fund (403). However, the 2006 estimated budget transfers the funds instead to Fund 425. This is a policy option that is at the discretion of the Legislature to either approve or to amend the budget and make the transfer to Fund 403 as adopted. The benefit of making the transfer to Debt Service Reserve is that there is no requirement in the future to raise taxes by 2.5%, as would be the case with Fund 403, in order for the General Fund to access this money.

The 2007 recommended transfer of $5,955,054 is presumably meant to represent 25% of the 2005 actual General Fund discretionary fund balance surplus. Unfortunately, based on the surplus shown in the recommended budget, the transfer should be $10,006,632 higher.

The remaining three sources of funds are all General Fund revenues that should not be deposited directly in the Debt Service Reserve Fund. This is discussed in our "Budget Review Office Evaluation".

Debt Service Reserve Fund 425
Status of Funds

	2005 Estimated	2006 Adopted	2006 Estimated	2007 Recommended
Fund Balance, Jan. 1		$0	$0	$26,156,093
plus Revenue	$0	$13,000,000	$26,156,093	$12,854,550
Total Funds Available	$0	$13,000,000	$26,156,093	$39,010,643
less Expenditures	$0	$0	$0	$23,011,147
Fund Balance, Dec. 31	$0	$13,000,000	$26,156,093	$15,999,496
Total Revenue	$0	$13,000,000	$26,156,093	$12,854,550
425-2401-Interest and Earnings	$0	$0	$125,000	$0
425-R001-Transfer from General Fund	$0	$0	$5,312,831	$5,955,054
425-2640-Tobacco Settlement Payments	$0	$0	$0	$6,899,496
425-2701-Refunds of Prior Year Expenses	$0	$0	$9,100,000	$0
425-3603-State Aid: Category 620/621 Recoveries	$0	$13,000,000	$11,618,262	$0
Expenditures				
425-E001-Transfer to the General Fund	$0	$0	$0	$23,011,147

Should be General Fund revenues

Expenditures

As seen in the attached table, the 2007 recommended budget transfers $23,011,147 to the General Fund. These funds will effectively be used to pay for 27% of the $85,284,642 in 2007 recommended debt service payments (001-9710-Serial Bonds).

Budget Review Office Evaluation

There are three issues affecting the Debt Service Reserve Fund 425: *(1)* what the proper General Fund transfer should be in 2007, *(2)* the appropriateness of treating three General Fund revenue sources as Fund 425 revenues, and *(3)* changes to the fund that follow State law for how it should be established.

1. What the proper General Fund transfer should be in 2007.

Fund 425 is subject to Local Law 29 of 1995, which requires a minimum of 25% of the General Fund actual discretionary fund balance surplus be transferred to the Tax Stabilization Reserve Fund 403 or Debt Service Reserve Fund 425 (see Article 4 of the County Charter, page 38.43). The appropriate 2007 transfer should be 25% of the 2005 actual General Fund discretionary fund balance surplus. As shown on page 86 of the 2007 Recommended Operating Budget, Volume 1, the 2005 discretionary fund balance is $63,846,744. Twenty-five percent of this amount is $15,961,686 or $10,006,632 more than the recommended 2007 budgeted transfer.

Resolution No. 923-2006 amends Local Law 29 of 1995 by capping the required General Fund transfer to the Tax Stabilization Reserve Fund (403) at the greater of $120 million or 5% of the General Fund budget. Once the fund balance surplus in Fund 403 exceeds $120 million no transfer is required.

Resolution No. 923-2006 includes a referendum to be placed on the ballot this November. A strict interpretation of the amended legislation is that it would not be in effect until the 2008 operating budget. Under this strict interpretation, the 2007 budget should increase the General Fund transfer to the Debt Service Reserve Fund by $10,006,632. A more liberal interpretation would be that, should the referendum pass, the spirit of the legislation would not require a transfer in 2007. That is, since the 2007 recommended year-end fund balance in Fund 403 is $123.5 million, there is no need to make a transfer next year. We recommend that the Legislature and Legislative Counsel review the amended legislation to determine which policy approach is appropriate.

2. Treatment of three General Fund revenue sources as Fund 425 revenues.

The 2007 Recommended Budget deposits three revenue sources in the Debt Service Reserve Fund that are General Fund revenues. This questionable practice makes it difficult to follow what is going on in the budget and does not provide the appropriate paper trail. There is no acknowledgement that the General Fund ever received these monies. If the intent is to provide the Debt Service Reserve Fund with an equivalent amount of revenue, then proper budgeting requires the revenue to be recognized in the

General Fund then transfered to Fund 425. This budget presentation would provide a record in the General Fund on the amount it contributed to establish reserves for future payment of debt service. Other than interest and earnings, the only other source of revenue in Fund 425 should be interfund revenue from the General Fund (425-R001). It should also be pointed out that placing these revenues directly into Fund 425 circumvents the County's cap laws.

As seen in the accompanying table, the three sources of revenue we are referring to are:

- $6,899,496 in 2007 recommended Tobacco Settlement Payments (425-2640). These payments have always been General Fund revenues.
- $9,100,000 in 2006 estimated Refunds of Prior Year Expenses (425-2701). This reserve represents Court ordered payments covering almost 3 years of back property taxes for one LIPA property. This revenue should have been deposited in the General Fund in either 001-1001-Real Property Taxes or possibly 001-1090-Interest & Penalties-Real Property Taxes. Not booking these revenues in the General Fund property tax receipts understates their revenue.
- $11,618,262 in 2006 estimated State Aid: Category 620/621 Recoveries (425-3603). This source of state aid was reimbursement for the County's share of Medicaid expenditures incurred by former institutionalized in-patients. Medicaid is a General Fund program. By not including these revenues in the General Fund, Medicaid expenditures, net of revenue, are overstated. In addition, these revenues relate to an underserved population of former institutionalized in-patients who among other things, are faced with a shortage of adult homes to live in and often end up in our criminal justice system, including our correctional facilities that are ill equipped to handle their psychological needs. A case can be made for using some of these recoveries to address the needs of this population.

3. <u>Changes to the fund that follow State law for how it should be set up</u>.

Finally, as noted last year in our review of the 2006 operating budget, the legal authority to establish this type of a reserve fund requires it to be dedicated for the re-payment of specific bonds. The fund as currently constituted does not specify what capital projects the reserves are dedicated to repay. We recommend rectifying this oversight.
RL DebtServResrvFd425 07

Suffolk County Water Protection Fund (477)

Local Law 35 of 1999 approved by the voters in November 1999 extended the quarter percent sales tax to December 31, 2013.

- The program is not a direct continuation of the 1989 Water Quality Protection Program, but it does have two land acquisition components.
- Funds for this program are accounted for in Fund 477, Suffolk County Water Protection Fund. Since these land acquisition components are not a direct continuation of the Water Quality Protection Program they are not subject to its tests or prohibitions.

The program requires mandatory annual allocations of all revenue to its five component parts. For 2007, total revenues generated including the $13,027 in interfund revenue are to be apportioned as follows:

- 13.55% or $9,040,227 recommended in 2007 for the acquisition of open space.
- 11.25% or $7,505,724 recommended in 2007 for water quality protection and restoration programs.
- 7.35% or $4,903,740 recommended in 2007 for farmland acquisition.
- 32.15% or $21,449,692 recommended in 2007 to reduce or stabilize the county's general property taxes and/or police/public safety property taxes for the subsequent fiscal year.
- 35.70% or $23,818,163 recommended in 2007 for sewer district tax rate stabilization, only in those instances in which the pertinent sewer district will experience an increase in rates that would exceed 3% without revenue from Fund 477.

The actual expenditures of the program through 2005, estimated for 2006 and recommended for 2007 are shown in the following table. It should be noted that starting in 2005, the estimated Open Space component includes the repayment of EFC funding. In 2007 the debt service for the EFC funding is $1.3 million.

Category	2000/01	2002	2003	2004	2005	2006	2007	Totals
Open Space	$6,880,000	$8,428,758	$7,129,340	$6,584,826	$1,651,234	$5,046,357	$1,332,817	$37,622,080
Water Quality	$0	$732,112	$6,308,198	$6,262,656	$13,942,872	$8,365,267	$6,774,421	$42,385,526
Farmland	$100,000	$2,000,000	$10,944,000	$6,230,115	$759,000	$1,150,825	$0	$21,183,940
Tax Relief	$16,499,540	$16,486,542	$18,108,153	$19,728,695	$20,192,579	$20,321,265	$21,445,503	$132,782,277
Sewer Tax Relief	$18,321,418	$18,306,984	$20,107,654	$21,907,136	$22,422,242	$22,565,137	$23,813,513	$147,444,084
Totals	$41,800,958	$45,954,396	$62,597,345	$60,713,428	$58,967,927	$57,448,851	$53,366,254	$380,849,159

2006 Estimated

The 2006 opening fund balance for fund 477 was $14.7 million. The revenue earned in 2006 from the one-quarter percent sales tax receipts and interest is estimated to be $63.2 million. Of the $77.9 million in total available funds for 2006, $57.5 million is estimated to be expended. The breakdown is $20.3 million transferred to the General Fund, $22.6 million transferred to the Assessment Stabilization Reserve Fund 404, $6.2 million for land acquisitions and debt service, and $8.3 million for Water Quality Protection.

The $8.3 million for Water Quality Protection is composed of both capital and operating expenses. Operating expenses are estimated to be $6,251,267 and capital expenses are estimated to be $2,114,000. Of the 63 positions provided in the 2006 budget, 13 or 21% are vacant as of September 24, 2006. Both the Planning and Health positions have been vacant all year.

For a number of years the Budget Review Office has expressed concern about the continued growth of Water Quality Protection operating expenses. The Water Quality Protection Fund should not be used as a substitute for General Fund expenses. For 2007, operating expenses are recommended at $6.8 million or approximately 91% of the approximate $7.5 million in Water Quality Protection Program quarter percent sales tax receipts. As the following table shows, with the fund balance depleted and multi-year operating expenses institutionalized at approximately 91% of projected revenue, there will be very little revenue available for other initiatives.

WATER QUALITY PROTECTION & RESTORATION PROGRAM FUND BALANCE

Year	Open Fund Balance	Revenue	Expenses	End Fund Balance
2000	$0	$450,221	$0	$450,221
2001	$450,221	$5,344,255	$0	$5,794,476
2002	$5,794,476	$5,805,750	$732,112	$10,868,114
2003	$10,868,114	$6,370,401	$6,308,198	$10,930,318
2004	$10,930,318	$6,935,073	$6,262,656	$11,602,735
2005	$11,602,735	$7,125,347	$13,942,872	$4,785,210
2006	$4,785,210	$7,110,863	$8,365,267	$3,530,806
2007	$3,530,806	$7,505,724	$6,774,421	$4,263,109
TOTALS		$46,647,634	$42,385,526	

The repayment of the debt service on $10.8 million of Environmental Facilities Corporation (EFC) bonds, borrowed to finance the purchases of the Duke and AVR properties, commenced in 2005. The total cost of repayment is $10.8 million through 2013.

2007 Recommended

Available funds for 2006 include the $20,470,193 carryover fund balance, $66,344,519 in sales tax receipts, $13,027 adjustment from retirement, and $360,000 in interest, for a total of $87,187,739.

The fund balance does not include $25,000 in 2002 water quality funds under appropriation 477-E001 that were charged against the General Fund. These funds were appropriated by Resolution No. 260-02 ($5,000) and Resolution No. 535-02 ($20,000).

Appropriations are recommended at $53,366,254, which should result in a recommended year-end fund balance of approximately $33.8 million which is composed of open space ($17.1 million), farmland ($11.3 million), water quality protection ($4.3 million), tax relief ($.5 million), and sewer rate relief ($6 million).

The allocations recommended are as follows:

HSV-4415	Water Protection	$679,547
ECD-6411	Comp.Shellfish Restoration	$150,000
PLN-8038	Water Quality Improvement	$100,067
EVE-8210	Division of Water Quality Improvement	$979,458
EVE-8210	Division of WQ Improvement Stormwater	$365,100
CEX–8751	CCE-Alt Mgt Strategies	$142,566
CEX-8751	CCE- Develop & Impleme	$284,080
CEX-8751	CCE-Integrated Pest Ma	$204,000
CEX-8751	CCE-Restoration of Pec	$359,064
EMP–9030	Social Security	$252,225
EMP-9080	Welfare Fund Contribution	$68,877
EMP-9010	Retirement	$241,615
EMP-9055	Unemployment Insurance	$2,000
DBT-9750	EFC Long Term Financing	$1,332,817
IFT- E039	Tr to Fd 039, EMHP Fund	$267,961
IFT – E038	Tr to Fd 038, Self-Insurance Fund	$128,893
IFT– E016	Tr to Fd 016, Interdepartmental Service Fund	$119,772
PKS-7114	Organic Maintenance Program	$2,429,196
IFT-E001	Transfer to the General Fund	$21,445,503
IFT-E404	Transfer to the Assessment Stabilization Fund	$23,813,513
Total		$53,366,254

Budget Review Office Evaluation

Suffolk County Environmental Program Trust Fund
Local Law No. 35-1999 created the “Suffolk County Environmental Program Trust Fund”. Fund 477, Suffolk County Water Protection Fund, is not titled correctly in accordance with Local Law No. 35-1999. The budget should be amended to correctly title this fund.

To meet the goals and priorities of the program, three independent trust funds should be established to account for the five components of the program.

Appropriations should not be created until such time as expenses are incurred. The law established legislative control of fund allocation by requiring that *"The annual appropriation of such revenues shall be effectuated via duly enacted resolutions of the County of Suffolk."*

As was done with town revenue sharing under Section 12-5(D) of the Water Quality Protection Program, funds should be appropriated during the year by legislative resolution as needed.

- All revenues must be allocated by the percentages indicated in the law. The use of this fund must fall into one of the five categories and be tracked accordingly.

Suffolk County Taxpayers Trust Fund
The original legislation contained several stipulations that the County has not implemented. For example, the General Fund portion of revenues should be deposited in the "Suffolk County Taxpayers Trust Fund" for property tax relief. The recommended budget does not create this fund.

The revenues deposited to this fund may only be appropriated via a duly enacted resolution of the County of Suffolk in the subsequent fiscal year. Local Law 35-99 tracks the language of the original Water Quality Protection Program. Our 1989 review of that program stated "Only taxes collected shall be used to reduce the County's general property taxes for the subsequent year's budget. It is our opinion that only a sum certain of collected taxes may be used to reduce property taxes, and that the reduction will only occur for the subsequent not the current year."

Local Law No. 35-1999 sets two conditions for county-wide tax protection.

- The first condition is that revenues may not be used to fund new programs or positions of employment, which is defined as programs or positions not budgeted by Suffolk County in the prior fiscal year.
- The second condition is that revenues must be credited in direct proportion to the real property taxes assessed and collected by the County of Suffolk from parcels within the county.
- The recommended budget fails to comply with the first condition in that it flows all of the sales tax receipts into Fund 477, the Suffolk County Water Protection Fund, and then transfers 32.15% of the sales tax receipts into the General Fund. Such a treatment complies with neither the letter nor the spirit of the legislation because there is no audit trail to determine that the funds were allocated in accordance with legislative conditions.
- To establish the required audit trail, the adopted budget should contain separate appropriations for those items funded from the Suffolk County Taxpayers Trust Fund. This type of treatment was done for the two percent sales tax payment for

- Parks Maintenance and Security under Section 12-5(E) of the 1989 Water Quality Protection Program. The separate appropriation would thereby identify the existing program that is being funded with Suffolk County Taxpayers Trust Fund sales tax receipts.

Suffolk County Sewer Assessment Stabilization Fund (404)
To account for Sewer Taxpayer Protection, Local Law No. 35-1999 creates a "Suffolk County Sewer Assessment Stabilization Fund" into which 35.7% of the total revenues from the quarter cent sales tax generated each calendar year shall be deposited.

- The revenues from this fund are subject to an annual appropriation by the Legislature and can only be used to reduce the projected sewer rate increases to a minimum of three percent in the aggregate for user charges, operations and maintenance charges, per parcel charges and ad valorem assessments for the year in question.
- As in previous years, the recommended budget does not establish a "Suffolk County Sewer Assessment Stabilization Fund" but instead flows all of the sales tax receipts into Fund 477, the Suffolk County Water Protection Fund, and then transfers 35.7% of the sales tax to the existing Assessment Stabilization Reserve (Fund 404). Such a treatment does not comply with the legislation.
- Fund 404 was an established fund with a 1999 actual fund balance of $14,988,115. Fund 404 continues to receive revenues from sources other than the quarter cent sales tax. These funds, together with the fund balance, are commingled with quarter percent sales tax receipts. Commingling blurs funding sources and obscures the audit trail to determine how the funds were allocated.
- Fund 404, Assessment Stabilization Reserve Fund, is not to be subjected to the same restrictions as the Local Law No. 35-1999 sales tax receipts.
- Local Law No. 35-1999 does not provide for continuation of funding for other municipal sewer districts unless they comply with the three percent increase in user charges detailed above.
- Resolution 207-206 appropriated $1,000,000 of assessment stabilization reserve funds of which $700,000 was used to purchase land in the Core Preservation Area to be dedicated to the Long Island Pine Barrens Preserve for the purpose of protecting groundwater. In addition, the resolution authorized the payment of the following two fines: $200,000 to the United States and $100,000 to the State of New York.

Suffolk County Water Quality Protection and Restoration Program

- Resolution No. 659-2002 implemented the Suffolk County Water Quality Protection and Restoration Program by setting up an advisory committee that will make recommendations to the Legislature on project funding. Legislative

- Counsel has indicated that the committee's role is purely advisory and that the Legislature may act with or without their advice.
- Since 2005, the Water Quality Protection fund balance has been used to fund a wide range of Water Quality Protection and Restoration Capital Projects totaling approximately $20 million. The accounting for these WQPRP projects is provided under five designated capital project numbers. The problem with this accounting is that that there is not an item by item accounting detailing where funding has been allocated.
- To address the commingling of 477 funds for Cornell Cooperative Association, separate appropriations were established in the 2007 recommended budget. This issue is discussed further in the review of Cornell Cooperative Extension.
- Section 12-3 of the Suffolk County Charter provides that the management, administration, and supervision of this program shall be provided by the Budget Office, which shall maintain the official records of moneys expended pursuant to each of the funding components. The reason that responsibility was assigned to the Budget Office was to provide for a comprehensive review of the expenses submitted. The 2007 Recommended Budget indicates that the Executive is moving the oversight of Cornell Cooperative Extension to the Planning Department in order to enhance the coordination and management of programs. The recommended budget is not specific as to whether or not the management and coordination involves Cornell's 477 programs. If it is the Executive's intent to transfer the management of the WQPRP, the Charter would have to be amended.
- It is our understanding that the Executive intends to submit a housekeeping resolution to pay prior years expenses for Cornell Cooperative Extension. Last year Cornell had submitted prior year expenses of $581,984 which were paid. The payment was to be a one time payment for all prior unpaid expenses not a precedent.
- The contract process for 477 funding should be improved. There should be a written evaluation of the programmatic performance with measurable standards for both the multiyear and single year contracts. This evaluation, which should be done by the Department of Public Works, was established by Resolution No. 659-2002. Copies of the evaluation should be provided to both the Executive and Legislature to determine whether the contract performance was in accordance with the terms of the agreement. If contract performance was not as expected, then this would be the basis not to renew the contract.
- As the following charts detail, a number of Water Quality projects staffed with county personnel have been institutionalized in the operating budget. These projects involve county departments and contract agencies. In January 2005, there were 42 positions that were funded by the Water Quality Protection Program. The 2006 adopted budget provided 63 positions at a cost of $2,619,599. The 2007 Recommended Budget provides 69. It has been the opinion of the Budget Review Office that Water Quality funds should not be used

- as a substitute for operating funds, especially permanent salaries and the associated fringe benefits.

2006 Estimated Total Operating Cost -$6,251,267
Total Positions – 63

DEPARTMENT	SALARY	BENEFITS	SUPPLIES	EQUIPMENT	OTHER	CONTRACT
Parks/40	$1,638,860		$534,934	$298,000	$13,000	
Public Works/15	$159,859		$8,100	$361		$357,825
Health/6	$93,174					
Planning/2	$17,460		$2,300	$8,450	$250	
Environment & Energy	$393,763		$25,000	$6,000		$143,975
Benefits/63		$710,236				
Cornell						$989,710
Shellfish Rest						$850,000
TOTAL	$2,303,126	$710,236	$570,334	$312,811	$13,250	$2,341,510

- 477 staff are no longer assigned to the Department of Public Works. Resolution 84-2006 amended the 2006 Operating Budget to transfer staff and funding to the Department of Environment and Energy. The resolution transferred 15 positions from the Department of Public Works and four of the six positions from the Health Department to the Department of Environment and Energy.

- For 2007 the trend to institutionalize positions as 477 expenses continues in the Health Department. The Recommended Budget abolishes a vacant Biologist position Grade 21 (47-4415) and transfers $656,761 in permanent salary. Other salary costs such as longevity, medical, and retirement were not transferred to Fund 477. The seven filled positions had been funded by the General Fund. Since the Health Department did not request this transfer and there are several individuals in the titles being transferred we could not tell which incumbent would be transferred.

- The following chart identifies the titles being created/transferred in or being abolished/transferred out of the Water Quality Protection and Restoration Program by the 2007 Recommended Budget.

Approp	Created / Transfer In	Abolish / Transfer Out	Grade	Differ
47-4415	Prin Pub Hlth Eng		34	+1
47-4415	Chf Pub Hlth San		34	+1
47-4415	Marine Biologist		29	+1
47-4415	Prin Envir Anal		29	+1
47-4415	Ass Pub Hlth San		28	+1
47-4415	Sr Env Planner		24	+1
47-4415	Env Planner		21	+1
47-4415		Biologist	21	-1
47-8210	Farmland Admin		28	+1
47-7114		Parks Sup 1	15	-1
	TOTAL			+6

- A vacant Biologist position Grade 21 in the Health Department (47-4415) is abolished and a Park Supervisor I Grade 15 is transferred to the General Fund as requested by the department. Two other positions that Parks requested to be transferred from Fund 477 to the General Fund were not.
- There are seven Environmental Quality positions transferred into Fund 477 from the Health Department. A Farmland Administrator Grade 28 is created in Department of Environment and Energy and funded by Fund 477.
- Total recommended operating expenses increased by approximately $525,000 from the 2006 estimated expenses as detailed in the chart. The character of the expenses continues to shift from one-shots to recurring expenses. Permanent salary and benefits have increased by $1.4 million to over $4.4 million as outside contracts, which may not be recurring, decreased by $740,000.
- The $1,000,000 shellfish restoration program has been in the WQPRP since 2005 when it was included as an amendment to the operating budget by the Legislature. To date there are no expenditures. In the 2006 budget, the Executive expensed $150,000 of these funds as a 2005 expense and included the $850,000 as a 2006 appropriation. The 2007 recommended budget expenses the $850,000 as a 2006 expense and appropriates another $150,000 for 2007. It is our understanding that the scope of this project has changed, an RFP was waived, and a contract was signed with the Nature Conservancy. The terms involve reimbursement to the contract agency at a rate of one dollar for every two dollars expended.

2007 Recommended Total Operating Cost -$6,774,421
Total Positions – 69

DEPART	SALARY	BENEFITS	SUPPLIES	EQUIP	OTHER	CONTRACT
Parks –39	$1,712,535		$497,234	$206,427	$13,000	
EVE H2O–20	$834,558		$20,500	$16,400	$8,000	$465,100
Health – 8	$679,547					
Planning -2	$94,142		$2,700	$2,975	$250	
Benefits -69		$1,081,343				
Cornell						$989,710
Shellfish Rest						$150,000
TOTAL	$3,320,782	$1,081,343	$520,434	$225,802	$21,250	$1,604,810

- Last year's report discussed that Parks Department Water Quality funded positions were performing tasks that could be considered routine park maintenance and as such should be funded from the General Fund. The Department of Public Works did not provide information on their Water Quality activity until after the budget was adopted. The information, when finally provided, showed that the tasks being performed by Water Quality funded positions in Public Works could also be categorized as routine maintenance, drainage, and remediation. The four different types of projects that may be funded using WQPRP are delineated in Section 12-2(B) of the Suffolk County Charter.
- For 2007 we again requested details of work performed by positions with Water Quality funding from Environment & Energy (EVE) and Parks. Public Works Water Quality staff were transferred to EVE. The Planning and Health positions have been vacant all year. Parks has supplied information on Fund 477 overtime work and is still assembling information for work performed on regular hours. No information has been received from EVE. The Parks overtime work did show that not all of the work done was water quality related. The Parks Department indicated that assignment of overtime was controlled by seniority and availability. Therefore, an individual assigned to Fund 477 may perform snow removal or other emergency work and will be compensated from Fund 477. Overtime is charged to the appropriation where an individual is assigned, not where the work is performed. This inconsistency, which exists throughout the county, can be addressed by charging back the general fund work to Fund 01.

Department	Adopt 06	Res 84-06	Vacant /24	Rec 07	Difference
Planning	2		2	2	0
Parks	40		4	39	-1
Health	6	-4	2	8	+2
Public Works	15	-15	0	0	-15
EVE	0	+19	5	20	+20
Total	63	0	13	69	+ 6

- We recommend that the 69 positions funded with 477 – Water Quality Protection Funds and the associated fringe benefit costs be transferred to the General Fund. This will be a cost of approximately $5.23 million to the General Fund but will have the benefit of 1) making $5.2 million in water quality funds available for projects that meet the program criteria and 2) allow the departments to assign a broader range of duties to those employees, rather than to restrict their responsibilities to the limits of the Water Quality Protection Program.

Suffolk Health Plan Fund (613)

Background

- Suffolk Health Plan (SHP), an enterprise fund, is a Medicaid and Child Health Plus (CHP) managed care plan owned by Suffolk County and operated by the Department of Health Services.
  - SHP has recently become a Family Health Plus (FHP) provider which will generate additional revenue.
  - Approximately 80% of expenditures for 613-HSV-4105 are for medical expenses for the managed care plans they operate.
  - Offsetting revenue for these expenses is derived from Medicaid managed care fees, FHP premiums (when approved), State and Federal aid for CHP.

2005

- The 2005 actual expenditures were $40 million and actual revenue was $37 million.
- The actual year end fund balance for 2005 was $2.9 million.

2006

- For 2006 total gross expenditures are estimated at $38.7 million.
  - $38.2 million is estimated for SHP Administration and $452,731 for interfund transfers.
  - $129,078 is transferred to the General Fund, 613-IFT-E001-Transfer to the General Fund.
- For 2006 SHP revenue is estimated at $36.5 million.

- The 2006 estimated fund balance is $825,047, with a statutory reservation of $2.2 million.

2007

- The 2007 recommended expenditures total $43.2 million, compared to $38.7 million estimated for 2006.
- For 2007 revenue is recommended at $43.4 million with projected increases in Managed Care Fees, FHP Premiums, State and Federal aid for CHP, compared to 2006 estimated amounts.

A full review of the SHP's reporting of their expenses and revenues should be conducted. There have been inconsistencies since 2003 in how expenses and revenues have been reported. The Budget Review Office will work in conjunction with the SHP and the Executive's Budget Office in reconciling these reporting issues.

Suffolk County Ballpark Fund (620)

Budget Review Office Evaluation

This enterprise fund was created in 2000 after the ballpark was built in 1999. The fund was created to provide improved accountability of the expenses and revenue generated by the ballpark.

Resolution No. 642-1998 accepted and appropriated a $14.4 million grant from the NYS Empire State Development Corporation for the construction of the ballpark and the purchase of the land.

The County share for the project was $4,500,000 or 23.8%. Resolution No. 1213-1998 amended the 1998 Capital Budget and appropriated the $4.5 million in Suffolk County serial bonds for the construction of the ballpark. The total cost of the ballpark was $17,809,000.

The ballpark is the home of the 2004 Atlantic League Champion Long Island Ducks. It is a 6,000-seat two story steel and concrete structure with a small parking area located in Central Islip adjacent to the Cohalan Court Complex. The building houses the team business office, locker rooms, public restrooms, concession stands, 20 skyboxes, press booth, and other space required for a ball park.

Expenditures

- The major cost centers for the ballpark are:
    1. Debt service to pay the County's portion of the construction costs.
    2. Fees for services to pay for the consultant's annual fee for securing the naming rights.
    3. General building repairs.
- The 2006 estimated debt service is $580,360, which is $60,719 more than the 2006 adopted amount. Estimated expenditures exceed adopted appropriations by the same $60,719. There are no other available appropriations from within the fund to transfer into these accounts. However, there are sufficient funds available in the fund balance to accommodate these expenditures.
- The consultant will receive $34,501 annually for ten years for obtaining Citibank as the title sponsor of the ballpark.
- The total expenses for 2007 are recommended at $583,046. This is $906,815 or 61% less than the 2006 estimate due to the elimination of the $800,000 transfer to the General Fund and an increase of $60,719 in debt service. A $300,000 transfer was made to the General Fund in 2002, and in 2003 it was increased to $1,000,000 in 2004, reduced to $340,711 in 2005, and increased again to $800,000 in 2006. The $800,000 transfer in 2006 creates a negative unreserved fund balance at the end of fiscal 2006.
- Each year, $90,000 is reserved for future capital improvements to the ballpark when necessary. The total amount reserved through 2006 is properly budgeted at $630,000. An additional $90,000 is included in the 2007 recommended budget. The funds are shown as a reserve of the fund balance.
- 2007 recommended expenditures include:
    1. An decrease in debt service of $56,815 to $523,545
    2. Repairs to Buildings: a reduction of $50,000 to $25,000
    3. Fees for Services: $34,501
    4. There is no transfer to the General Fund

Revenue

Revenue	2006 Estimated	2007 Recommended
Title Sponsorship (Citibank)	$230,001	$230,001
Ticket Sales	$400,000	$400,000
Sky Box Sales	$130,000	$130,000
Advertising	$180,000	$180,000
Concession & Merchandise Income	$7,500	$7,500
Interest & Earnings	$11,000	$9,000
TOTAL	**$958,501**	**$956,501**

- Overall revenue is estimated at $958,501 for 2006. An analysis of the funds revenue accounts indicates that revenue is reasonably budgeted for each year.

John J. Foley Skilled Nursing Facility Fund (632)

Background

- John J. Foley Skilled Nursing Facility (JJFSNF), an enterprise fund, is a skilled nursing facility operated by the Department of Health Services.
  - Over 80% of expenditures for 632-HSV-4530 are for personal services and employee benefits for the staff at the facility.
  - Offsetting revenue for these expenses is derived from Medicaid, Medicare, Third Party Health Insurance (TPHI), private pay and subsidy from the General Fund.

2005

- The fund balance for 2005 was a deficit of $4,518,232.
- Total expenditures were $36.5 million and revenue $31.8 million.

- The General Fund transfer for 2005 totaled $7.3 million.

2006

- For 2006 total gross expenditures are estimated at $35.9 million
- For 2006 revenue, exclusive of the General Fund transfer, is estimated at $28.1 million.
- The 2006 fund balance is estimated to be a deficit of $334,273.
- The General Fund transfer for 2006 totaled $11.9 million.

2007

- The 2007 recommended expenditures total $40.3 million. The increase in expenditures from 2006 is attributable to personnel costs and State Retirement payments.
- For 2007 revenue, exclusive of the General Fund transfer and transfer from the Retirement Contribution Reserve Fund, is recommended at $30 million. Of this revenue, 87% is from Medicaid and Medicare.
- The General Fund subsidy will decrease by $1.6 million compared to the 2006 estimate. We agree with the Status of Funds presentation for Fund 632.

GENERAL FUND REVENUE

Real Property Taxes (Revenue Code 001-FIN-1001)

This General Fund revenue account is funded by taxes imposed on real property owners at a rate based on the value of their property. The County's property tax levy is apportioned among the ten towns based upon each town's share of the County's total full equalized value (FEV) of property. FEV is derived by equalizing each town's assessed value of property, which is accomplished by dividing the town's assessed value by the State determined equalization rate for that town. The towns are responsible for distributing the levy once it has been apportioned. All real property in Suffolk County is accounted for in this revenue base with the exception of authorized tax exempt organizations.

One unique attribute of this stream of revenue is that it is used to make all other taxing jurisdictions whole including schools, towns, and other County taxing funds.
Some factors which influence this revenue include, but are not limited to, the economic health of a locality, quantity of tax exempted properties, demand for government services, shifting tax bases, sum of non property tax revenues, and budgetary requirements with respect to spending. The options for increasing revenue are generally limited to improving collection procedures and increasing the tax rate. According to the Department of Finance and Taxation, real property tax delinquencies have increased over the last three years. The percent of the total real property tax warrant which is unpaid has increased from 3.46% in 2005 to 3.7% currently in 2006. The 2006 estimated budget includes $49,600,000 for real property taxes, which is $2,432,399 (4%) less than the adopted budget.

The County received $8,050,000, as ordered by the courts, from the Town of Islip in September 2006 which represents almost three years of back taxes on a LIPA owned property. Additionally, the County anticipates receiving another payment of $1,079,733 from LIPA by year's end. The court order stipulates that the County waive all interest and penalties, which is approximately $900,000. The Executive has chosen to place these monies directly in the Debt Service Reserve Fund (425-2701) as opposed to the General Fund real property taxes (001-FIN-1001) which makes General Fund property tax receipts appear lower than they actually are. The Budget Review Office recommends correcting the budget presentation by including these funds in the General Fund real property tax revenue (001-FIN-1001). It is a policy decision as to how this revenue should be applied.

If the Legislature concurs with the Executive's policy to include the LIPA tax payments in the Debt Service Reserve Fund (425), an interfund transfer can be made from the General Fund to Fund 425.

State Administered Sales and Use Tax (Revenue Code 1110)

The allocation of sales tax revenue is presented in **Table 1**. The breakdown of the sales tax rate is as follows:

- General Fund (001): Sales tax revenue in the General Fund comes from 4% of the 4.25% county portion of the sales tax. The General Fund does not receive the full 4%, but instead allocates a share to the Police District. For the 2005 to 2007 period covered by the recommended budget, the General Fund portion was 3.75% in 2005, slightly above that amount in 2006 and is recommended to be slightly less than that for 2007. The remaining 0.25% goes to the Suffolk County Water Protection Fund.
- Police District Fund (115): Resolution 952-2005 increased the portion of sales tax revenue allocated for public safety purposes from one-quarter cent to three-eighths of one-cent. Public safety purposes can be any combination of General Fund or Police District public safety functions. The allocation given to the Police District in 2005 was one-quarter cent. That amounted to $62,501,973. In 2006, sales tax revenue was adopted at a fixed dollar amount of $58,604,838, which represents an estimated $4,559,829 less than one-quarter of one-cent. The 2007 recommended funding level is a fixed dollar amount of $72,708,621, an increase of $14,103,783. Recommended sales tax revenue for 2007 represents an estimated $6,364,102 more than one-quarter cent.
- Suffolk County Water Protection Fund (477): Resolution 650-2000 extended 0.25% of the County sales tax, taking effect on 12/01/2000 and scheduled to sunset on 12/31/2013. These funds are dedicated to the Suffolk County Water Protection Fund and are distributed, as per Local Law 35-1999, with 35.7% for sewer rate relief (Fund 404), 32.15% for tax relief (General Fund), 7.35% for farmland acquisitions, 13.55% for open space acquisitions, and 11.25% for water quality protection and restoration programs.
- New York State sales tax (including the portion going to the MTA): The state temporarily raised its share of the sales tax for two years, increasing it from 4.0% to 4.25% on June 1, 2003 and then returning to 4.0% on June 1, 2005. Also on June 1, 2005 sales tax revenue received by the New York State Metropolitan Transportation Authority (MTA) went up by one-eighth of one-cent, from 0.25% to 0.375%.
- In total the current 8.625% sales tax rate in Suffolk County is broken down into 4.25% for county purposes and 4.375% for state purposes.

In **Table 2** we present recommended sales tax revenue. As can be seen from the table, growth in sales tax revenue is budgeted at less than 3% over the 2005 to 2007 period covered by the recommended budget. Actual growth in 2005 was 2.77% and is estimated to be 2.75% this year and recommended at 2.5% for 2007.

As a comparison we also calculate adjusted growth rates. These rates approximate the growth in consumer spending by *(1)* adjusting for the temporary 1% home energy exemption from Dec. 1, 2005 to May 31, 2006, *(2)* netting out receipts that are not part of current vendor sales, and *(3)* sequencing vendor sales with collections. Adjusted growth implicit in the recommended budget is higher for 2005 and 2006, but lower for 2007 (3.2% for 2005, 4.3% for 2006, and 1.8% for 2007). The lower adjusted rate for 2007 reflects a full year of sales tax revenue at the 2.5% rate for home energy, compared to a rate of 1.5% in 2006 through the end of May.

In order to put these growth rates into proper perspective, sales tax growth over the past several years is presented in the **graphs** below. The graph at the top of the page displays annual growth rates going back to 1996. The graph at the bottom of the page displays quarterly growth rates since the beginning of 2005.

Over the past ten years (1996 to 2005 actual) growth has averaged over 6% per year. The only year over this period that growth was negative was in 1996, but that was attributed to a 0.25% decrease in the tax rate at the beginning of the year. If we adjusted the data to account for the factors noted above, we derive an adjusted growth rate that approximates increases in consumer spending. The lowest adjusted growth rate since 1996 was an estimated 2.3% in 2001. This is directly related to the 9/11 terrorist attack. The second lowest was last year's 2005 adjusted growth rate of 3.2%. Although actual growth is estimated to be down slightly this year, that is not the case after adjusting for the 6-month temporary 1% reduction in the home energy tax (from Dec. 2005 to May 2006). The 2.75% estimated growth for 2006 translates into an adjusted growth rate of 4.3%.

The problem is that sales tax growth has slowed over the course of 2006. This can be seen from the quarterly growth rates in the second graph. Adjusted growth was 7.2% in the first quarter of 2006, but slowed to 3.1% in the second quarter and less than 1% in the third quarter.

In order for 2006 estimated sales tax to come in on budget, fourth quarter growth would need to be 2.65%. The Budget Review Office believes this to be a reasonable to attain target. Although sales tax revenue has slowed over the first three quarters, the fourth quarter should be up. Contributing factors include *(1)* energy prices are down, which translates into additional discretionary income, *(2)* consumer confidence is up, and *(3)* expectations are up for a relatively strong holiday spending season. It should be noted that 2006 estimated sales tax revenue is $5,424,417 less than adopted. In order to reach the adopted level fourth quarter growth would have to be 4.29%. Although this is plausible, we do not believe it would be prudent to increase 2006 estimated sales tax revenue.

Unfortunately, it appears that the breakdown of 2006 estimated sales tax revenue between the General Fund and the Suffolk County Water Protection Fund is not

properly allocated. Based on Budget Review Office estimates, the General Fund is overstated by $1,773,710 and the Water Protection Fund is understated by the same amount. The breakdown of 2007 recommended sales tax revenue between the funds is allocated properly.

As seen in tables 2 and 3, the 2007 recommended growth rate of 2.5%, once adjusting for a full year of home energy sales tax revenue, translates to an adjusted growth rate of 1.8%. The consensus view is that sales growth will moderate going forward, with contributing factors being slower job growth and the weakening housing market. Among other things, mortgage equity withdrawal (MEW) during the housing boom allowed homeowners to supplement their incomes to finance consumption. As MEW continues to decline, there will be a gradual deceleration in consumption growth.

In **Table 3** we consider options for changes to 2007 recommended sales tax revenue. In particular:

- BRO Scenario #1: Weighing the expected slowdown in consumer spending, the County's previous experience noted above, and our statistical analysis of sales tax revenue, we conclude that while 2007 is not expected to be a good year, adjusted growth is not likely to be less than the 2.3% increase experienced in 2001. That would be consistent with an unadjusted growth rate of 3.0%, compared to the recommended 2.5% increase. The higher growth rate would result in an additional $5.7 million. The breakdown by fund is $5.4 million for the General Fund and $0.3 million for the Suffolk County Water Protection Fund.
- BRO Scenario #2: A more conservative approach is an unadjusted growth rate of 2.72%, which would equate to a 2.0% adjusted growth rate, increasing revenue by $2.513 million. The breakdown by fund is $2.371 million for the General Fund and $0.142 million for the Suffolk County Water Protection Fund.

The third option would be to error on the conservative side and not change the recommended budget. This option is compatible with the continued policy of generating large fund balance surpluses in the General Fund to avoid property tax increases or to avoid having to access the Tax Stabilization Reserve Fund.

Table 1
Suffolk County Sales Tax Rates

Start Date	2005 January	2005 June [1.]	2006	2007 Recommended
State	4.25%	4.00%	4.00%	4.00%
NYS Metropolitan Transportation Authority (MTA)	0.25%	0.375%	0.375%	0.375%
General Fund (001)	3.75%	3.75%	4.0% less the $58,604,838 allocation to the Police District	4.0% less the $72,708,621 allocation to the Police District
Police District (115) [2., 3.]	0.25%	0.25%	$58,604,838	$72,708,621
Suffolk County Water Protection Fund (477)	0.25%	0.25%	0.25%	0.25%
Total	8.75%	8.625%	8.625%	8.625%
State & MTA	4.50%	4.375%	4.375%	4.375%
County Total	4.25%	4.25%	4.25%	4.25%

Table 2
Sales Tax Revenue in the 2007 Budget

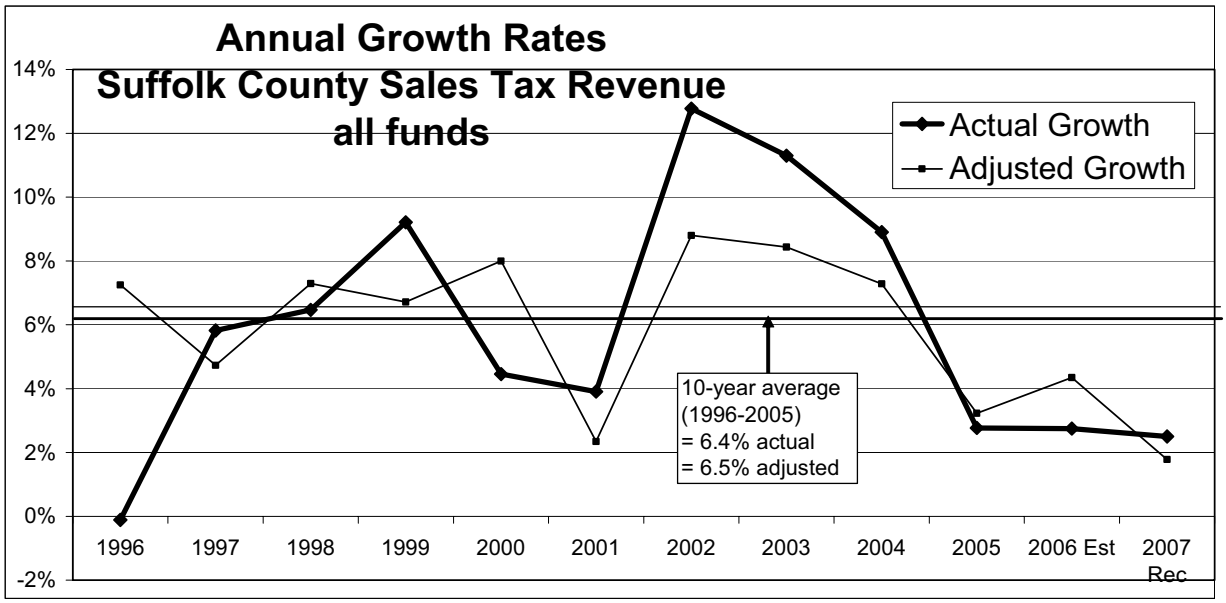
Fund	2005 Actual	2006 Estimated	2007 Recommended
Executive's Recommended Budget			
General Fund (001)	$986,417,478	$1,020,529,835	$1,031,803,684
Police District (115)	$62,501,973	$58,604,838	$72,708,621
Suffolk County Water Protection Fund (477)	$62,807,400	$63,164,667	$66,344,519
Total, All Funds	$1,111,726,851	$1,142,299,340	$1,170,856,824
Rate Of Growth From Previous Year (Total, All Funds)			
Actual Growth Rate	*2.77%*	*2.75%*	*2.50%*
Adjusted Growth Rate [4.]	*3.2%*	*4.3%*	*1.8%*

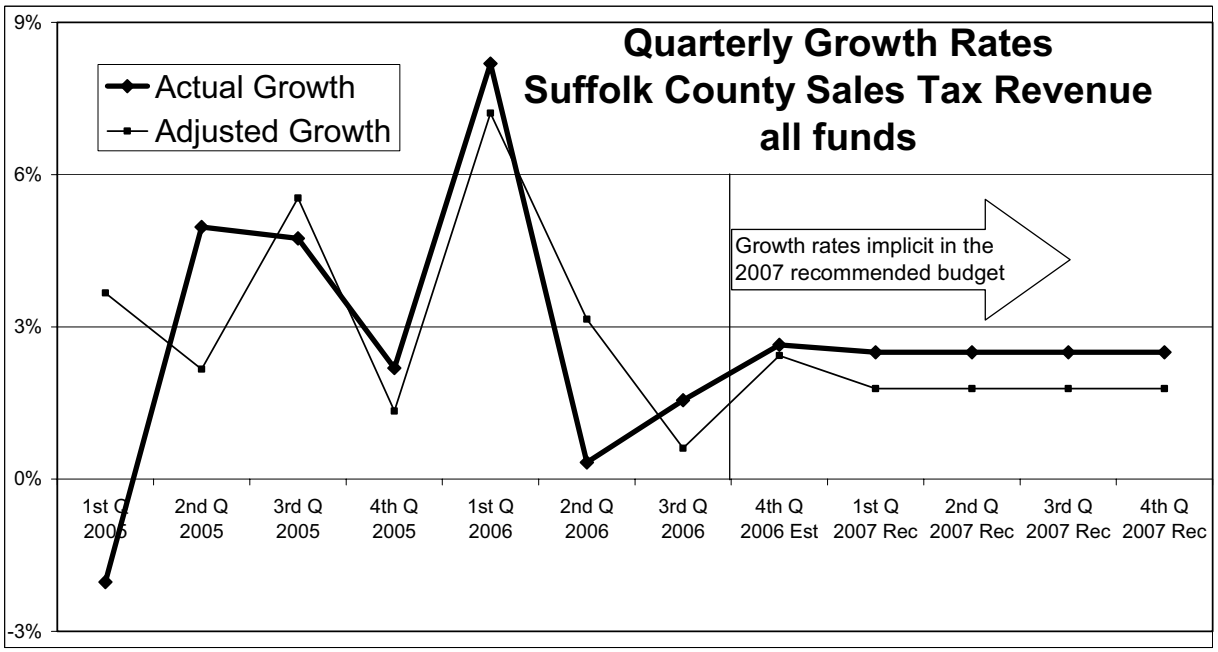
1. The sales tax rate fell by one-eighth of a cent on June 1, 2005, from 8.75% to 8.625%. The decrease is made up of (a) a decrease in the state portion of the tax from 4.25% to 4.0% and an increase in the MTA portion from 0.25% to 0.375%. In addition, Res. No. 952 of 2005 extended one-cent of the sales tax from December 1, 2005 to November 30, 2007. The same resolution also increased the portion of sales tax revenue allocated for public safety purposes by one-eighth of one-cent, from one-quarter cent to three-eighths of one-cent.

2. The $58,604,838 allocated to the Police District in 2006 represents an estimated $4,559,829 less than one-quarter of one-cent of the sales tax. The $72,708,621 recommended for 2007 represents an estimated $6,364,102 more than one-quarter cent.

3. A portion of Police District (115) sales tax revenue is given to the town and village police departments in Suffolk County that are not included in the Police District. For the most part these payments appear in the budget under appropriation 3135. Funding to the relevant towns and villages was $3,088,343 in 2005. For 2006 funding increased by $1.5 million to $4,588,343. For 2007 funding is recommended to increase by an additional $500,000 to $5,088,343. These revenue sharing payments appear in the budget under 115-3135-Town & Village Revenue Sharing.

4. Adjusted Growth Rate approximates the growth in consumer spending by (1) netting out receipts from assessment penalites, late-filers, and prior period adjustments, (2) sequencing vendor sales with tax revenue collections (the so-called EFT adjustment), and (3) adjusting for the temporary 1% home energy exemption from Dec. 1, 2005 to May 31, 2006.





"Adjusted Growth" approximates the growth in consumer spending by (1) netting out receipts from assessment penalties, late-filers, and prior period adjustments that are not part of current vendor sales, (2) adjusting for changes in the tax rate (0.25% decrease to 4.0% on 1/1/96 and 0.25% increase back to 4.25% on 6/1/01), (3) sequencing vendor sales with tax revenue collections (the so-called EFT adjustment), and (3) adjusting for the permanent 1% increase in the home energy tax to 2.5% on March 1, 2002, and (4) adjusting for the temporary 1% home energy exemption from Dec. 1, 2005 to May 31, 2006.

Table 3: Options for Consideration Changes in 2007 Recommended Sales Tax Revenue, all funds					
			Increase in 2007 Recommended Sales Tax Revenue		
	Unadjusted Growth	Adjusted Growth *	Total	General Fund	Suffolk County Water Protection Fund
County Executive	2.5%	1.8%	$0	$0	$0
BRO Scenario #1	3.0%	2.3%	$5,711,496	$5,387,654	$323,842
BRO Scenario #2	2.72%	2.0%	$2,513,058	$2,370,568	$142,490

* Adjusted Growth: These rates are calculated by the Budget Review Office to approximate the growth in consumer spending by (1) adjusting for the temporary 1% home energy exemption from Dec. 1, 2005 to May 31, 2006, (2) netting out receipts that are not part of current vendor sales, and (3) sequencing vendor sales with collections.

Off-Track Pari-Mutual Tax (Revenue Code 1150)

- The Off-Track Betting (OTB) Corporation of Suffolk County began operations in 1975. Its purpose was to curb illegal bookmaking, to provide gaming revenues to support education, to provide a source of revenue to local governments, and to help ensure the well-being of the horse racing industry.
- Since its inception, the off-track pari-mutuel tax has been an important source of revenue for the County and more particularly the General Fund. The County's share of the "Handle," that is, the total dollar amount wagered by OTB's betting customers, is derived in two ways:
  1. the County receives half of a 5% surcharge levied against all wagers if the race is running in the area, and the full surcharge for races run on out-of-state tracks;
  2. the County receives the residue of the betting handle after payouts for winning bets are made, obligations to racetracks and racing associations are satisfied, remittances to the State are deducted, and all OTB operating expenses are paid.
- After experiencing successive years of increasing earnings distributions to the County, Suffolk OTB suffered a reversal in 2003 that resulted in a decrease to $5,730,218 from the previous year's amount of $6,221,551, which has since been followed by two more years (2004 and 2005) of lower earnings distributions in the amounts of $3,476,472 and $2,847,765, respectively.

- Last year we estimated that Suffolk OTB would remit to the County approximately $2,800,000 for 2005 or $200,000 more than the $2,600,000 estimated by the Executive Office. The actual remittance for 2005 was $2,847,765 or an 18.1% reduction from the previous year.
- Part of the reason for lower earnings distribution to the County can be explained by a decrease in Suffolk OTB's net betting handle, which went from $211,536,771 in 2003, to $205,292,864 in 2004, and then to $199,046,907 in 2005 (see table to follow).

Suffolk OTB County Earnings / Betting Handle For The Years 2000 Through 2005				
	County's Earnings*		Betting Handle^	
Years	Amount	% Chg.	Amount	% Chg.
2000	$ 5,022,550	N / A	$ 174,302,864	N / A
2001	$ 5,923,235	17.9 %	$ 186,820,326	7.2 %
2002	$ 6,221,551	5.0 %	$ 205,293,049	9.9 %
2003	$ 5,730,218	(7.9)%	$ 211,536,771	3.0 %
2004	$ 3,476,472	(39.3)%	$ 205,292,864	(3.0)%
2005	$ 2.847,765	(18.1)%	$ 199,046,907	(3.0)%

***Figures are based on actual receipts received by the County as reported in IFMS.**
^Figures are based on what was reported in Suffolk OTB's audited financial statements.

- Suffolk OTB earnings distributions to the County were lower in each of the past three years (2003, 2004, and 2005) for the following reasons:
  1. increased competition from Nassau's newly established luxury Race Palace located at exit 48 on the Long Island Expressway or just 15 miles west from Suffolk's best called the Racing Forum at exit 57;
  2. the imposition by the State of a regulatory fee of .39% on the net betting handle (changed to .50% effective July 11, 2005) to help fund the operating costs of the New York State Racing and Wagering Board;
  3. the State legislated requirement that Suffolk OTB, like all other regional off-track betting corporations, must pay higher fees and track commissions for simulcasting New York Racing Association (NYRA) races than what Suffolk OTB pays to any other non NYRA sponsored track through out the country;
  4. the proliferation of gambling on the internet and through off-shore corporations that cannot legally operate within New York State and its

resulting unfair competitive advantage on wagering, which serves as an inducement to wagers who place their bets with these organizations;

5. a reduction in the "takeout" assigned to the County for New York Racing Association (NYRA) race tracks at Aqueduct, Belmont, and Saratoga, which is now reportedly the lowest "takeout" in the nation;
6. an increase in Suffolk OTB operating costs largely due to higher employee retirement costs and health insurance premiums, although the former expense item declined in 2005 due to lower employee pension contributions and a reduction in early retirement incentive payments.

- OTB revenue allocations to the County through August 31 are 16.5% above last year's amount at this time, which reverses the downward trend of the three previous years (2003, 2004, and 2005).
- The 2006 estimated OTB revenue of $3,500,000 is $900,000 more than 2006 adopted budget of $2,600,000 and is 22.9% more than the 2005 revenue of $2,847,765.
- Our analysis of historical trends relative to year to date receipts concludes that OTB revenue is likely to be about $3,350,000 or $150,000 less than the $3,500,000 estimated by the Executive.
- Although 2006 OTB revenue is estimated to improve significantly over that of the previous year (2005), the Executive is recommending 2007 OTB revenue at $3,000,000 or $500,000 less than his 2006 estimate of $3,500,000.
- We concur that OTB revenue will be lower in 2007 than our 2006 estimate for the following reasons:

1. although OTB's "Betting Handle" is expected to be down about 1% or slightly more in 2006 for the third consecutive year of reductions, OTB is hopeful that it will remain flat for next year (2007), especially if favorable conditions occur (e.g. Triple Crown Race at Belmont Racetrack);
2. after setting aside a portion of the proceeds from the sale of a building to meet future capital needs in accordance with a predetermined formula stipulated for its Capital Asset Reserve Trust, OTB made a one-time distribution to the County of the remaining portion of the sale proceeds in 2006;
3. even though OTB's operating costs have been mitigated in 2006 through management initiatives such as the elimination of company vehicles assigned
4. to employees, reductions in employee benefits, and staff retrenchment through attrition, we believe normal business activities and inflationary pressures will probably cause operating costs to rise in 2007;
5. increasing payouts to the State, the New York Racing Association (NYRA), and the racing tracks themselves has had the effect of reducing OTB's share

of the "Betting Handle," and thus the amount of revenue OTB collects to pay its operating costs and capital asset financial obligations.

- The Budget Review Office projects 2007 OTB revenue to be $3,150,000 which is $150,000 more than the Executive's recommended amount of $3,000,000.
- In summary, we believe that County revenues from Suffolk OTB will be $150,000 less than what the Executive has estimated for 2006, and $150,000 more than what the Executive has recommended for 2007 (see table to follow).

OTB Revenues Executive versus BRO Recommendations For The Years 2006 and 2007			
Year	**EXC. Rec'ded Amount**	**BRO Rec'ded Amount**	**Difference In Amount More (Less)**
2006	**$ 3,500,000**	**$ 3,350,000**	**$ (150,000)**
2007	**$ 3,000,000**	**$ 3,150,000**	**$ 150,000**
TOTAL	**$ 6,500,000**	**$ 6,500,000**	**$ - 0 -**

Interest Earnings (Revenue Code 001-FIN-2401)

This General Fund revenue account called Interest Earnings (revenue code 001-FIN-2401) is the responsibility of the Department of Finance and Taxation, which is headed by an elected County official, namely the County Treasurer. This department is responsible for receiving, depositing, and recording all revenue due the County, and investing all surplus cash in accordance with the County's formally adopted investment policy. The revenue deposited into this account is derived from overnight and short term investments of cash that is not required by the County Treasurer to pay operating and capital cash disbursements. The most significant factors affecting this revenue account are:

- the length of time cash is available for investment, and
- prevailing interest rates in the banking industry.

The history of this revenue account indicates that there can be great swings in the level of interest earnings achieved each year. Whereas the County earned $4.5 million in

2001, in 2002, 2003, and 2004 interest earnings were $2.6 million, $2.4 million, and $2.9 million, respectively (see chart to follow).

There was a dramatic up turn in 2005 when $5,854,606 in interest earnings was earned, which is considerably more ($2,264,745) than the $3,589,861 that was included in the adopted budget. Although the 2006 adopted budget provides for interest earnings in the amount of $6.8 million, the Executive is estimating a much larger amount of $8.8 million which, if achieved, would be almost three million dollars more than last year's amount.

Although interest earnings this year reached $6,086,096 as of August 31, it is still short ($2,713,904) of the Executive's estimate of $8.8 million for the entire year. In each of the last four years (2002 to 2005), interest earnings after August 31 never amounted to more than $1,212,265 and averaged $805,790. Economic forecasts for the last quarter of 2006 indicate that the growth in short-term interest rates is expected to end and level off. Based on historical collection patterns in this account over recent years, we are inclined to believe that interest earnings will not reach the Executive's estimate of $8.8 million. Instead we believe that the final figure for 2006 will be approximately $7.8 million or $1 million less than what is included in the proposed budget.

For next year (2007), the Executive has recommended that interest earnings should be set at $8,800,000 or the same amount as his 2006 estimate. Economic forecasts suggest that short term interest rates will probably continue at about the current rate through 2007. This means that interest rates for all of 2007 will probably be higher than what they were for all of 2006. Given this expectation, we believe 2007 interest earnings should be budgeted at $8,250,000. This figure is $450,000 more than the $7,800,000 we believe will be earned in 2006.

In summary, we believe the Executive's proposed budget over estimates interest earnings for 2006 and over budgets interest earnings for 2007 in the total amount of $1,550,000 (see table to follow).

Department of Finance and Taxation Interest Earnings (001-FIN-2401) For the Years 2006 and 2007			
Year	**Executive Rec'ded**	**BRO Rec'ded**	**Pos. (Neg.) Difference**
2006	**$ 8,800,000**	**$ 7,800,000**	**$ (1,000,000)**
2007	**$ 8,800,000**	**$ 8,250,000**	**$ (550,000)**
TOTAL	**$ 17,600,000**	**$ 16,050,000**	**$ (1,550,000)**

Department Interest Earnings (Revenue Code 001-FIN-2403)

Many departments maintain bank accounts that must be approved by the County Treasurer who, as the head of the Department of Finance and Taxation, has overall responsibility for receipt, custody, and control over the County's cash assets. As an interim procedure, County departments establish bank accounts, often interest bearing, to deposit revenue and other income sources before transmitting these funds to the County Treasurer. When these funds are finally remitted to the County Treasurer, the interest earned while they were in the temporary custody of the department is credited to this revenue account (001-FIN-2403). How much in departmental interest earnings are generated each year is dependent upon:

- how much in departmental income is accumulated from fees and other sources,
- how long the departments retain this income before it is remitted to the County Treasurer, which is usually no longer than 30 days, and
- what interest rates are being paid by the banking industry while these funds are in departmental custody.

The Executive's proposed budget estimates that departmental interest earnings for 2006 will be $313,550 or considerably more ($186,550) than the $127,000 that was included in this year's adopted budget. Through August 31, 2006, the County Treasurer has accumulated departmental interest earnings of $251,592.
This amount is substantially greater than the amounts accumulated at this time in any of the last four years (2002 to 2005) which averaged $46,732.

We believe the ultimate amount of interest earnings the County Treasurer will accumulate in this account will more likely be closer to $540,000 or $226,450 more than what the Executive estimates at $313,550 for the following reasons:

- the amount of interest earnings received to date (as of August 31) represents 80.2% of the Executive's estimated total for the year, where as the equivalent for the last four years (2002 to 2005) averaged 46% of the actual total for the year;
- the Federal funds rate (an overnight investment rate) advanced during the first three quarters of this year, which is expected to level off in the last quarter of the year.

For next year (2007), the Executive has recommended that interest earnings in this revenue account should be budgeted at $353,700, which is $40,150 more than his 2006 estimate. Economic forecasts for 2007 suggest that short term interest rates will remain about the same as they are expected to be for the second half of 2006. Because prevailing short term interest rates were lower in the first half of 2006 than what is expected for the second half of 2006, we believe it is reasonable to project higher interest earnings for 2007 or $570,000, which is $30,000 more than our 2006 estimate.

In summary, we believe the Executive's proposed budget understates the amount of departmental interest earnings the County Treasurer can expect to receive both this year (2006) and next year (2007) in the total amount of $442,750 (see table to follow).

Department of Finance and Taxation Interest Earnings (001-FIN-2403) For the Years 2006 and 2007			
Year	**Executive Rec'ded**	**BRO Rec'ded**	**Pos. (Neg.) Difference**
2006	**$ 313,550**	**$ 540,000**	**$ 226,450**
2007	**$ 353,700**	**$ 570,000**	**$ 216,300**
TOTAL	**$ 667,250**	**$ 1,110,000**	**$ 442,750**

Interest Earnings: Other Gov'ts (Revenue Code 001-FIN-2404)

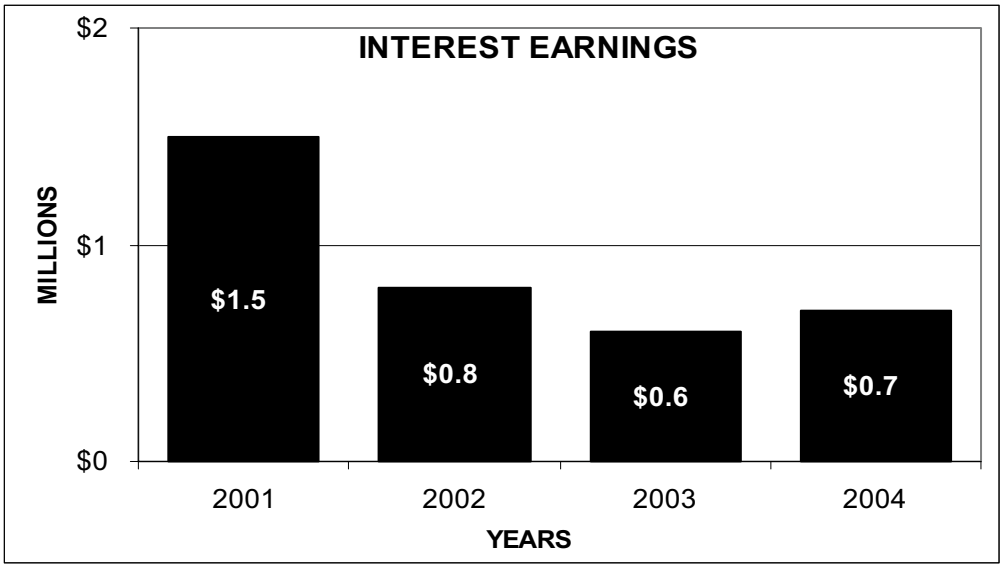
This General Fund revenue account called Interest Earnings: Other Governments (revenue code 001-FIN-2404) is the responsibility of the Department of Finance and Taxation, which is headed by an elected County Treasurer. This department is responsible for receiving, depositing, and recording all revenue due the County which, in this case, represents interest earned by other governmental entities while holding the County's money.

When money due the County is received by the County Treasurer from other governmental entities, the portion that represents interest earnings is credited to this revenue account. This interest income is typically derived from sales tax receipts held by the State government, real property taxes held by town governments, and social security taxes held by private banking institutions before they are remitted to the Federal Reserve.

The most significant factors affecting this revenue account are:

- the amount of taxes collected by other governmental entities on behalf of the County,
- the length of time these remittances are held pending their final transmittal to their entitlement agency, and
- the prevailing interest rate when other governmental entities have custody of the County's funds.

The history of this account indicates that there can be great swings in the level of interest earnings achieved each year. Whereas the County received $1.5 million in 2001, in 2002, 2003, and 2004 interest earnings were less than a million dollars (see chart to follow).



The Interest Earnings: Other Government revenue account rose in 2005 to its highest level in the last five years reaching almost $1.8 million, which was $350,000 more than the $1,450,000 included in the adopted budget. This was a clear reversal from recent years (2002 to 2004) that averaged much less at $650,175. We believe this turn around is likely to extend well into 2006 and probably 2007.

The recommended budget estimates that 2006 interest earnings in this revenue account will be $2,300,000, which is $850,000 more than what was included in this year's

adopted budget. Through August 31, 2006, the County Treasurer has received interest earnings of $1,501,688 from other municipalities and banking institutions. This amount is substantially greater than the amounts accumulated at this time in any of the last four years (2002 to 2005) which averaged $499,064.

We believe the ultimate amount of interest earnings to accumulate in this account will more likely be closer to $2,800,000 or $500,000 more than the 2006 estimate of $2,300,000 for the following reasons:

1) the amount of interest earnings received to date (as of August 31) represents 65.3% of the Executive's estimated total for the year, where as the equivalent for the last four years (2002 to 2005) averaged 53.3% of the actual total for the year;

2) the Federal funds rate, three month Certificate of Deposit rates, and three month Treasury Bill rates advanced during the first three quarters of this year, which is expected to level off in the last quarter of the year.

Interest earnings are recommended at $2,300,000 in 2007 or the same amount as the 2006 estimate. Economic forecasts for 2007 suggest that short term interest rates will remain about the same as they are expected to be for the second half of 2006. Because prevailing short term interest rates were lower in the first half of 2006 than what is expected for the second half of 2006, we believe it is reasonable to project higher interest earnings for 2007 of $2,950,000 or $150,000 more than the $2,800,000 the Budget Review Office estimates for 2006.

In summary, we believe the Executive's recommended budget under estimates 2006 and under budgets 2007 revenue in this Interest Earnings: Other Governments account by $1,150,000 (see table to follow).

Department of Finance and Taxation Interest Earnings (001-FIN-2404) For the Years 2006 and 2007			
Year	**Executive Rec'ded**	**BRO Rec'ded**	**Pos. (Neg.)Difference**
2006	**$2,300,000**	**$2,800,000**	**$500,000**
2007	**$2,300,000**	**$2,950,000**	**$650,000**
TOTAL	**$4,600,000**	**$5,750,000**	**$1,150,000**

Treasurer's Interest Savings (Revenue Code 001-FIN-2405)

This General Fund revenue account called Treasurer's Interest Savings (revenue code 001-FIN-2405) is the responsibility of the Department of Finance.
Interest deposited in this revenue account is earned on the overnight "sweep" investment account linked to the vendor checking account. The vendor checking account is the main account from which all vendors are paid. Once payments are approved on the County's integrated financial system (IFMS), a report is run so that the bank can proof the vendor payments against this report. A sufficient amount of cash is transferred to the sweep account for payment which coincides with the report. Interest earnings are accrued on these funds which remain in the account until checks clear.

The Executive's proposed budget estimates interest earnings totaling $650,000 for 2006, which is $430,000 more than the $220,000 included in this year's adopted budget. Year to date revenue is $650,958. Interest earnings to this account have accumulated at an average of $62,360 monthly for the first half of the year. Assuming interest accumulates in the same proportions through out the remainder of this year, we believe the Executive's 2006 estimate of $650,000 can be increased by $50,000 for 2006.

For next year (2007), the Executive has recommended that interest earnings in this revenue account should be budgeted at $700,000 or $50,000 more than the $650,000 estimated for 2006. We believe this amount can be increased by $50,000 if: 1) the County Treasurer follows past practices in assigning interest earnings to this revenue account, and 2) economic forecasts of short-term interest rates for next year (2007) approximate the second half of this year (2006).

Given the previous assumptions, we believe the Executive's 2006 estimated amount and 2007 recommended amount for Treasurer Interest Savings can each be increased by $50,000 (see table to follow).

Department of Finance and Taxation Interest Earnings (001-FIN-2405) For the Years 2006 and 2007			
Year	**Executive Rec'ded**	**BRO Rec'ded**	**Pos. (Neg.) Difference**
2006	**$650,000**	**$700,000**	**$50,000**
2007	**$700,000**	**$700,000**	**$50,000**
TOTAL	**$1,350,000**	**$1,450,000**	**$100,000-**

Fines and Forfeited Bail (Revenue Code 001-DIS-2610)

- The principal sources of revenue in this General Fund area forfeited bail and fines imposed by the Health Services Department.
- The Executive is estimating that 2006 revenues from Fines and Forfeited Bail will be $900,000 for the year, which is $300,000 less than the $1,200,000 that was included in the adopted budget.
- The Executive's estimate of $900,000 is lower than the amount credited to this revenue account in any of the last four years (2002 to 2005) which, on average, was $1,165,021.
- Year to date collections (as of Aug. 31) of $551,143 are $263,911 or 32.4% below the average of $815,054 that was received by this time for the previous four years (2002 to 2005).
- Based on historical collection patterns relative to year to date receipts, we believe the Executive Office's estimate of $900,000 for 2006 is probably over stated. Receipts will most likely reach only $785,000 this year or $115,000 less than what is included in the proposed budget.
- The Executive's 2007 recommended revenue amount from Fines and Forfeited Bail is $900,000 or the same amount he estimates will be received in 2006.
- Considering that revenues from Fines and Forfeited Bail have exceeded the Executive's 2007 recommended budget amount of $900,000 in each of the last four years (2002 to 2005), we feel that his recommended amount is reasonable.
- We recommend that the Executive's estimated amount of $900,000 for 2006 should be lowered by $115,000 to $785,000, while no adjustment appears necessary for 2007 (see table to follow).

Fines and Forfeited Bail Revenue Account 001-DIS-2610 For The Years 2006 and 2007			
Year	**Executive Amount**	**BRO Amount**	**Pos. (Neg.) Difference**
2006	**$900,000**	**$785,000**	**$(115,000)**
2007	**$900,000**	**$900,000**	**$0**
TOTAL	**$1,800,000**	**$1,685,000**	**$ (115,000)**

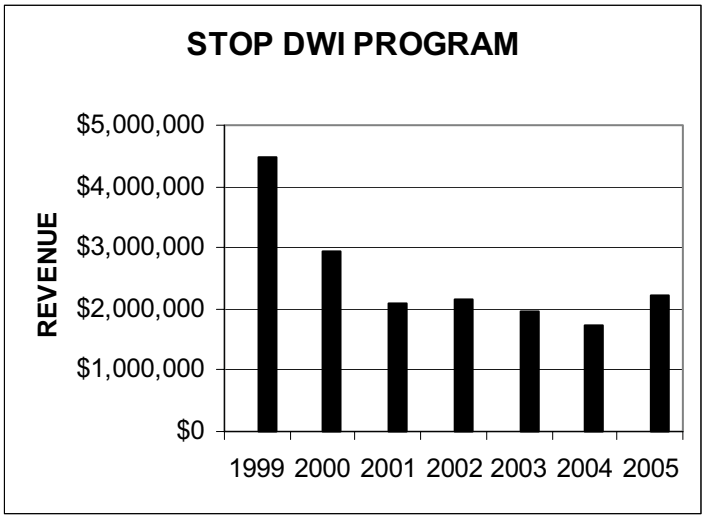
- Because this account is an amalgamation of different revenue sources, it does not lend itself to budgetary control and meaningful analysis. Therefore, we believe the Legislature should require the following changes through a budget amending resolution:
    1. Forfeited bail revenue should be combined with the County Treasurer's fee income for processing bail, which is deposited in an existing account called "Cash Bail" (account 001-FIN-1231);
    2. Fine revenue generated by the Health Services Department should be deposited in their existing "Fines-Non-Comply Article 12" revenue account (001-HSV-2613), whose title should be modified to reflect a less restrictive designation (i.e. eliminate reference to Article12);
    3. All other miscellaneous fine revenue should be retained in this account with the title modified to eliminate any reference to forfeited bail, and the code designation 001-DIS-2610 referencing the District Attorney as the revenue source should be changed to 001-MSC-2610 to indicate that this account is for miscellaneous fine revenue.

STOP DWI Fines (Revenue Codes 001-DIS-2615 and 115-POL-2615)

- Revenue deposited in these accounts are derived from fines levied by the County Court, District Court, and various Justice Courts against those convicted of the offense driving while intoxicated and related offenses.
- Whereas the County Court and the District Court remit fines to the County on a monthly basis, Justice Court fines are processed through the State, which are then remitted to the County each quarter.
- Before these fines are deposited into these revenue accounts, they are placed in a reserve account for distribution at a later date based on a tally of the quarterly expenditures incurred for related programs found in the Executive, Probation, Health, Police, District Attorney, Sheriff and Parks departments.
- These fines are subsequently apportioned between the General Fund (001-DIS-2615) and the Police District Fund (115-POL-2615), while any unspent fine income is retained in a reserve account for apportionment in the following year.
- Revenues deposited in these accounts are, among other variables, driven by the number of DWI arrests made by the County's sworn officers. By comparison to 1997, DWI arrests were down significantly in 2005, that is, 7,516 to 5,420 respectively, or a 27.9% decline (see table to follow).

STOP DWI PROGRAM Arrests By Jurisdiction For The Years 1997 and 2005				
Jurisdiction	1997	2005	Difference More (Less)	Pos. (Neg.) Pct. Chg.
County	5,885	3,809	(2,076)	(35.3) %
Towns	611	694	83	13.6 %
Villages	553	477	(76)	(13.7) %
State	467	440	(27)	(5.8) %
TOTAL	7,516	5,420	(2,096)	(27.9) %

- This downward trend in DWI arrests started in 1999 when the Police Department became more proactive under the County's revamped Vehicle Seizure Law, which would appear to have had a positive affect on driver's attitudes towards drinking and driving.
- Other factors contributing to this downturn in DWI arrests and its consequential impact on revenues has been the lack of sufficient Police staff assigned to the STOP DWI Program which, for instance, was the case in 2004 when an average of four and a half positions out of ten were filled (see chart to follow).



- The Executive's estimate of STOP DWI revenue was over stated in each of his proposed budgets from 2001 to 2005 when compared to actual amounts (see table to follow).

STOP DWI REVENUE Executive Estimated Actual Amount For The Years 1999 through 2005			
Year	Executive Estimated	Actual Amount	Difference More (Less)
1999	$3,939,715	$4,491,511	$551,796
2000	2,575,075	2,936,955	361,796
2001	2,726,456	2,140,833	(585,623)
2002	2,299,865	2,141,146	(158,719)
2003	2,418,593	1,953,780	(464,813)
2004	2,147,000	1,745,325	(401,675)
2005	2,480,326	2,216,089	(264,237)

- For 2006, the Executive Office estimates that DWI fine revenue will be $2,432,735, which would continue the turnaround from 2004's low of $1,745,325 and 2005's improving amount of $2,216,089.
- Although we agree with the Executive's belief that 2006 STOP DWI revenue will be higher than the amount earned in 2005, we feel that recent history would suggest a lower amount of $2,262,440 or $170,295 less than what the Executive has estimated at $2,432,735.
- In his proposed budget, the Executive recommends $2,517,006 in DWI fine revenue for 2007, which is $84,271 more than the $2,432,735 he expects to be earned in 2006.
- Our 2007 recommendation for DWI fine revenue is $2,346,711 or $170,295 less than the $2,517,006 recommended by the Executive for the following reasons:
    1. the limiting factor on how much the STOP DWI Program will earn in revenues in 2007 will be how much is expended on related program expenses and not the amount of fines received from the courts;
    2. the Executive Office is anticipating that there will be a surplus of $150,000 by the end of 2006, which we believe will probably be even higher due to our lower DWI fine revenue estimate (i.e. less funds being used from the reserve fund);
    3. the Police Department's STOP DWI Task Force has been operating at or near full capacity in 2006, which should mean that fine revenue used to reimburse the County for this expense will not increase except for normal pay rate increases and related fringe benefit costs;
    4. the County's other administrative units that contribute to the cost of the STOP DWI Program are expected to contribute in the same proportions in 2007 as they did in 2006;

5. the Executive has provided for an $84,271 increase in DWI fine revenue for 2007 based on an equivalent increase in costs, which is the same amount we have adopted in our projections or a 3.7% increase over our 2006 estimate.

- Altogether we believe the Executive has probably over estimated 2006 and over budgeted 2007 STOP DWI revenue in the amount of $340,590 (see table to follow).

STOP DWI PROGRAM Fine Revenue For The Years 2006 and 2007			
Description	**EXC. Amount**	**BRO Amount**	**Difference More (Less)**
2006 Est'd	**$2,432,735**	**$2,262,440**	**$(170,295)**
2007 Rec'ded	**$2,517,006**	**$2,346,711**	**$(170,295)**
TOTAL	**$4,949,741**	**$4,609,151**	**$(340,590)**

Other Unclassified Revenue (Revenue Code 001-AAC-2770)

- This revenue account of the General Fund is a "catch all" for various and sundry income items of relatively small magnitude that cannot be reasonably classified into any other revenue account.
- The Executive estimates that this revenue account will accumulate $814,783 by the conclusion of this year (2006), which is $47,449 more than the $767,334 that was included in the adopted budget.
- Our analysis indicates that the Executive's 2006 estimate of $814,783 is reasonable based on year to date receipts (as of August 31) relative to historical collection patterns over the last four years (2002 to 2005).
- For 2007, the Executive recommends that Other Unclassified Revenue should be budgeted at $1,005,000, which is substantially more ($190,217 higher) than his 2006 estimate of $814,783.

- For at least the last four years (2002 to 2005), revenue in this account has only exceeded the Executive's 2007 recommended amount of $1,005,000 in one instance, while the Executive's own estimate for 2006 is less than this amount.
- The Executive's 2007 recommended budget amount of $1,005,000 is significantly more than the average amount of $796,602 that was received during 2004 and 2005, and the Executive's 2006 estimate of $814,783.
- We believe the Executive's 2007 recommended amount of $1,005,000 is overstated and should instead be set at $815,000 or the same amount both the Executive and this Office is expecting in 2006.
- We believe the Executive's proposed budget for Other Unclassified Revenue is reasonably estimated for 2006 and over budgeted for 2007 in the amount of $190,000 (see table to follow).

Other Unclassified Revenue Revenue Code 001-AAC-2770* For The Years 2006 and 2007			
Year	**EXC. Amount**	**BRO Amount**	**DifferenceMore (Less)**
2006	**$815,000**	**$815,000**	**$0**
2007	**$1,005,000**	**$815,000**	**$(190,000)**
TOTAL	**$1,820,000**	**$1,630,000**	**$(190,000)**

***This revenue account is classified as 001-DPW-2770 in Mandated Budget.**

State Aid: Other (Revenue Code 001-CLK-3089)

This General Fund revenue account is used to record state aid for a program, project, or ad hoc activity that is not separately accounted for in any other state aid related account. Revenue items included in this account have been:

- State aid for the Sheriff Office's breakfast and lunch program for inmates less than 21 years old;
- State aid for the petroleum quality testing program conducted by the Department of Consumer Affairs;

- State aid for a records management improvement program administered by the County Clerk;
- State aid for disaster relief related to wild fires in Westhampton and the World Trade Center attack in New York City.

The Executive estimates that state aid in this revenue account will reach $50,000 by the end of this year (2006), which is $52,298 less than the $102,298 included in the adopted budget.

There has been a general downturn in revenues credited to this account over the last six years (2000 to 2005). Collections were as high as $274,268 in 2000, which fell to a low of $45,231 by 2005.

Considering that state aid of $27,849 from "other" sources is ahead of last year's $11,838 at this time (as of August 31), we believe the final amount for 2006 will be in the neighborhood of $60,000, which is $10,000 more than the $50,000 estimated by the Executive.

The Executive has recommended a figure of $50,000 for 2007 in state aid from "other" sources, which is the same amount as his 2006 estimate.

We believe it is reasonable to assume that this revenue account will earn in 2007 approximately the same amount we have estimated for 2006 or $60,000.
Taken together, we believe the Executive has under estimated 2006 and under budgeted 2007 state aid from "other" sources by the total amount of $20,000 (see table to follow).

State Aid: Other Revenue Code 001-CLK-3089* For The Years 2006 and 2007			
Year	**EXECUTIVE Amount**	**BRO Amount**	**Difference More (Less)**
2006	**$50,000**	**$60,000**	**$10,000**
2007	**$50,000**	**$60,000**	**$10,000**
TOTAL	**$100,000**	**$120,000**	**$20,000**

*** This revenue account is listed as 001-EXE-3089 in the Mandated Budget.**

Federal Aid: Other (Revenue Code 001-EXE-4089)

- This revenue account of the General Fund is used to record federal aid for a program, project, or ad hoc activity that is not separately accounted for in any other federal aid related account.
- Federal aid received and credited to this revenue account is often related to the "State Aid: Other" (revenue code 001-CLK-3089).
- Like the State Aid: Other revenue account, this account is used to record federal aid received for the Sheriff's breakfast and lunch program for inmates under twenty-one years of age.
- This revenue account is also used to account for federal aid connected to disaster relief for events such as wild fires, ice storms, blizzards, and disasters like Flight 800 and the World Trade Center.
- For 2006, the Executive has estimated that the County will receive $125,245, while the adopted budget provides for $82,557 or $42,688 less than estimated.
- Through the first eight months of this year (2006), Federal Aid: Other has been credited with $45,695, which is comparable to the amounts received in 2004 ($41,087) and 2005 ($47,990) for the equivalent time period.
- The Federal Aid: Other revenue account earned $156,560 and $158,297 for 2004 and 2005, respectively, which is more than what the Executive estimates ($125,245) for 2006.
- We believe the Executive's 2006 estimate of $125,245 is probably under stated and should be increased to $157,700 or $32,455 more than what is in the proposed budget.
- For 2007, the Executive has recommended that this revenue account should be budgeted at $43,000 or substantially less than the $125,245 estimated for 2006.
- The Executive's 2007 recommended amount for this revenue account is substantially below the levels achieved in each of the last four years (2002 to 2005) which, taken together, averaged $625,510.
- Given the fact that the lowest amount this revenue account has accumulated in any of the last four years (2002 to 2005) was $156,560, we believe a more reasonable budget amount for 2007 would be $157,700 or the same amount we are estimating for 2006.
- Altogether we believe the Executive has under estimated 2006 by $32,455 and under budgeted 2007 by $114,700 for a total of $147,155 (see table to follow).

Federal Aid: Other Revenue Code 001-EXE-4089 For The Years 2006 and 2007			
Year	EXC. Amount	BRO Amount	Difference More (Less)
2006	$ 125,245	$ 157,700	$ 32,455
2007	$ 43,000	$ 157,700	$ 114,700
TOTAL	$ 168,245	$ 315,400	$ 147,155

Other Indirect Costs (Revenue Code 001-DSS-4091)

- This revenue account of the General Fund is used to record federal aid as compensation for support services to federally sponsored programs that are for the most part conducted by the Department of Social Services.
- The County departments that provide these support services include Audit and Control, Finance and Taxation, Civil Service, Public Works, Law, and the Executive Office.
- There has been a downward spiral in the growth rate for the last three years (2003, 2004, and 2005) in federal aid for indirect costs. The growth rate has moved from 25.4% in 2003, to 22.0% in 2004, and just 7.9% in 2005.
- The Executive's 2006 revenue estimate of $5,062,273 is less than the $5,327,901 that was received in the immediately preceding year (2005), which would reverse at least a three year upward trend in this account.
- The Executive's 2006 estimate that the County will receive $5,062,273 is $295,676 less than the $5,357,949 included in the adopted budget.
- Based on historical collection patterns relative to year to date receipts, it would appear that the Executive's 2006 estimate of $5,062,273 is under stated, and that federal aid is more likely to be about $107,727 more than this amount or approximately $5,170,000.
- For 2007, the Executive has recommended a figure of $5,212,273, which is more than his 2006 estimate of $5,062,273 that we believe is more likely to be in the neighborhood of $5,170,000.

- We find that the Executive's 2007 recommended budget for this account of $5,212,273 is reasonable and comparable to our 2006 estimate of $5,170,000.
- Taken together, we believe that the Executive's proposed budget for this revenue account under estimates 2006 by $107,727, but requires no change for 2007 (see table to follow).

Federal Aid: Other Indirect Costs Revenue Code 001-DSS-4091 For The Years 2006 and 2007			
Year	EXC. Amount	BRO Amount	Difference More (Less)
2006	$5,062,273	$5,170,000	$107,727
2007	$5,212,273	$5,212,273	$0
TOTAL	$10,274,546	$10,382,273	$107,727

PERSONNEL COSTS AND ISSUES OVERVIEW

Personnel Services Costs (exclusive of the College and Vanderbilt Museum)

The 2007 recommended budget includes $1.4 billion for personnel costs, salaries, and employee fringe benefits, which represents 52% of the $2.7 billion recommended budget. The recommended budget projects personnel costs to increase by $224.1 million (18.9%) over the 2006 estimated budget. A significant portion of the increase, $104.5 million, is attributable to the employer contribution to the retirement system in 2005. The 2007 recommended budget includes the one-time deferment of retirement payments from 2006 to 2007 as allowed by State Law. (see Employee Benefits Section)

- The 2007 recommended budget personal services costs (salaries and other compensation payments to employees) are increasing by $70.8 million (8.15%) from $869.4 million in the estimated 2006 budget to $940.2 million in the recommended budget.
- The 2007 recommended includes sufficient personal service appropriations for anticipated collective bargaining agreements with the following unions:
  - Correction Officer's Association (COA) and Detective Investigators PBA whose labor agreements expired on December 31, 2003:
  - Probation Officers who decertified from AME in 2004.
  - Park Police who decertified from AME in 2006.
- The 2007 recommended fringe benefit costs for health insurance, retirement, social security, benefit fund, and other miscellaneous benefits are increasing by $153.3 million (48.9%) from the estimated 2006 cost of $313.4 million to $466.7 million.
  - A one-time change in the retirement billing due date from one county fiscal year (2006) to the next county fiscal year (2007) is responsible for $104.5 million of the increase.
  - State Legislation, Chapter 260 of 2004 allows municipalities the option to pay their retirement bill by December 15, 2006 or by February 1, 2007.
  - The 2007 recommended budget includes $117.1 million for retirement, which is an increase of $12.6 million from the 2005 actual retirement expenditure of $104.5 million.
  - The 2007 recommended budget includes an increase of $29.2 million for health insurance expenditures, from $216.5 million in the 2006 estimated budget (net of the $10 million transfer to the retirement reserve fund) to $245.7 million in the recommended budget. Health insurance expenditures include the community college's health claims costs. The

- budget includes revenue from the college for health insurance; $15.2 million is estimated for 2006 and $16.1 million is projected for 2007.

Authorized Budgeted Positions

- The 2007 recommended budget includes 11,931 authorized positions consisting of 44 new positions, 97 abolished vacant positions and three abolished filled positions for a net reduction of 56 positions.
  - The incumbents in two abolished positions are being promoted into two new positions; two abolished principal auditors in Audit and Control are being promoted into two new investigator auditor positions.
  - There is an incumbent in the abolished Public Relations Director position in FRES. Although the individual is currently working in Probation, abolishing the position in FRES will result in a layoff.
  - Departments requested 213 new positions and 29 positions to be abolished, for a net gain of 184 positions, which are 49 fewer positions than last year. Last year, departments requested a net gain of 233 new positions.
  - It appears that departments were reluctant to request new positions this year in order to comply with the All-Department-Heads-Memorandum (15-06). The County Executive memo states "No new positions should be requested unless they can be adequately justified by corresponding reductions in overtime expenses, increases in revenues, or grant funded".
- Seventy-one (71) of the 100 positions recommended to be abolished are in two departments; the recommended budget abolishes 58 vacant Correction Officer I positions in the Sheriff's Office and abolishes 13 vacant positions in the Labor Department. The following table lists the 100 positions recommended for abolishment.

2007 RECOMMENDED ABOLISHED POSITIONS				
DEPARTMENT	FD	JOB TITLE	GR	# ABOLISHED
Audit & Control	001	PAYROLL COORDINATOR	25	1
Audit & Control	001	PRINCIPAL AUDITOR	28	2
District Attorney	001	DEP CHF DET INVESTIGATOR	36	1
District Attorney	001	INVESTIGATIVE AUDITOR	29	1
Eco.Dev. & Workforce Housing	625	AIRPORT SECURITY GUARD	17	5
Eco.Dev. & Workforce Housing	625	SENIOR AIRPORT SECURITY GUARD	20	1
Environment & Energy	001	ENERGY COORDINATOR	20	1
FRES	001	OFFICE SYSTEMS ANALYST II	21	1
FRES	001	PUBLIC RELATIONS DIRECTOR	28	1
Health Services	477	BIOLOGIST	21	1
Health Services	001	BIOLOGIST	21	1
Health Services	001	CHIEF MANAGEMENT ANALYST	31	1
Health Services	001	CLERK TYPIST	9	1
Health Services	001	CLINIC ADMINISTRATOR	27	1
Health Services	001	DRUG COUNSELOR	19	2
Health Services	001	SR FINANCIAL ANALYST	24	1
Labor	320	ACCOUNT CLERK	11	2
Labor	320	BUDGET ASSISTANT	13	1
Labor	320	CLERK TYPIST	9	1
Labor	001	COMMUNITY ORGNZTN SPCLST	25	1
Labor	320	DIR OF MGMNT AND RESEARCH	36	1
Labor	320	EXEC ASST FOR FIN & ADMIN	34	1
Labor	320	LABOR SPECIALIST II	21	1
Labor	320	LABOR SPECIALIST V	27	1
Labor	320	PRINCIPAL STENOGRAPHER	15	1
Labor	320	RESEARCH ANALYST	20	1
Labor	320	SENIOR ACCOUNT CLERK	14	2
Labor	320	SENIOR CLERK TYPIST	12	1
Law	001	INVESTIGATOR IV	26	1
Probation	001	SUPVSNG PROBATION OFFICER	26	1
Public Works	259	DIR OF INFORMATION MNGMNT	33	1
Sheriff	001	CORRECTION OFFICER I	C1	58
Social Services	001	ACCOUNT CLERK	11	1
Social Services	001	ACCOUNT CLERK/TYPIST	11	1
Social Services	001	SENIOR MANAGEMENT ANALYST	24	1
				100

The following table lists the 44 recommended new positions:

2007 RECOMMENDED NEW POSITIONS				
DEPARTMENT	**FD**	**JOB TITLE**	**GR**	**# NEW**
Audit & Control	001	ACCOUNT CLERK	11	2
Audit & Control	001	INVESTIGATIVE AUDITOR	29	2
Audit & Control	001	SR INVESTIGATIVE AUDITOR	32	1
District Attorney	001	CLERK TYPIST	9	2
District Attorney	001	OFFICE SYSTEMS ANALYST II	21	1
District Attorney	001	PARALEGAL ASSISTANT	14	1
Environment & Energy	477	FARMLANDS ADMINISTRATOR	28	1
Environment & Energy	001	SENIOR ENERGY COORDINATOR	24	1
Exec., Labor Relations	001	LABOR RELATIONS ANALYST	19	1
FRES	001	GIS TECHNICIAN III	23	1
Health Services	001	ASST DEP COMM OF H S (PUB AFF)	33	1
Health Services	001	BOAT OPERATOR	16	1
Health Services	001	ENVIRONMENTAL ANALYST	19	1
Health Services	001	MEDICAL ASSISTANT	9	1
Health Services	001	PUBL HLTH SANITARIAN TRAINEE	16	1
Health Services	001	REGISTERED NURSE	19	5
Health Services	001	WELL DRILLER I	20	1
Health Services	001	X-RAY TECHNICIAN	14	1
Information Technology	016	BUDGET ANALYST	19	1
Information Technology	016	OFFICE SYSTMS ANALYST III	24	1
Law	001	ASSISTANT COUNTY ATTY	24	1
Law	001	RESEARCH TECHNICIAN	17	1
Parks	001	LABORER	8	1
Police	102	OFFICE SYSTEMS TECHNICIAN	17	1
Probation	001	ACCOUNT CLERK (SP SPKG)	11	1
Probation	001	OFFICE SYSTEMS ANALYST II	21	1
Probation	001	PRIN PROBATION OFFICER	29	1
Sheriff	001	NEIGHBORHOOD AIDE	13	2
Social Services	001	CASEWORKER TRAINEE (SP SPK)	17	1
Social Services	001	INVESTIGATOR I	17	1
Social Services	001	SOC SER EXAM I (SP SPKG)	16	2
Social Services	001	SOCIAL SERVICES EXAM I	16	3
Veterans Service	001	VOLUNTEER PROGRAMS COORD	21	1
				44

The following table compares the number of authorized positions in the County's operating budgets over the period 2001 through 2007.

Adopted for Year	Authorized Positions All Funds	Difference from Previous Line
2001	11,625	N/A
2002	11,754	129
2003	11,597	-157
2004	11,907	310
2004 Modified	11,752	-155
2005	11,882	130
2006 Modified	11,987	5
2007 Rec	11,931	-56

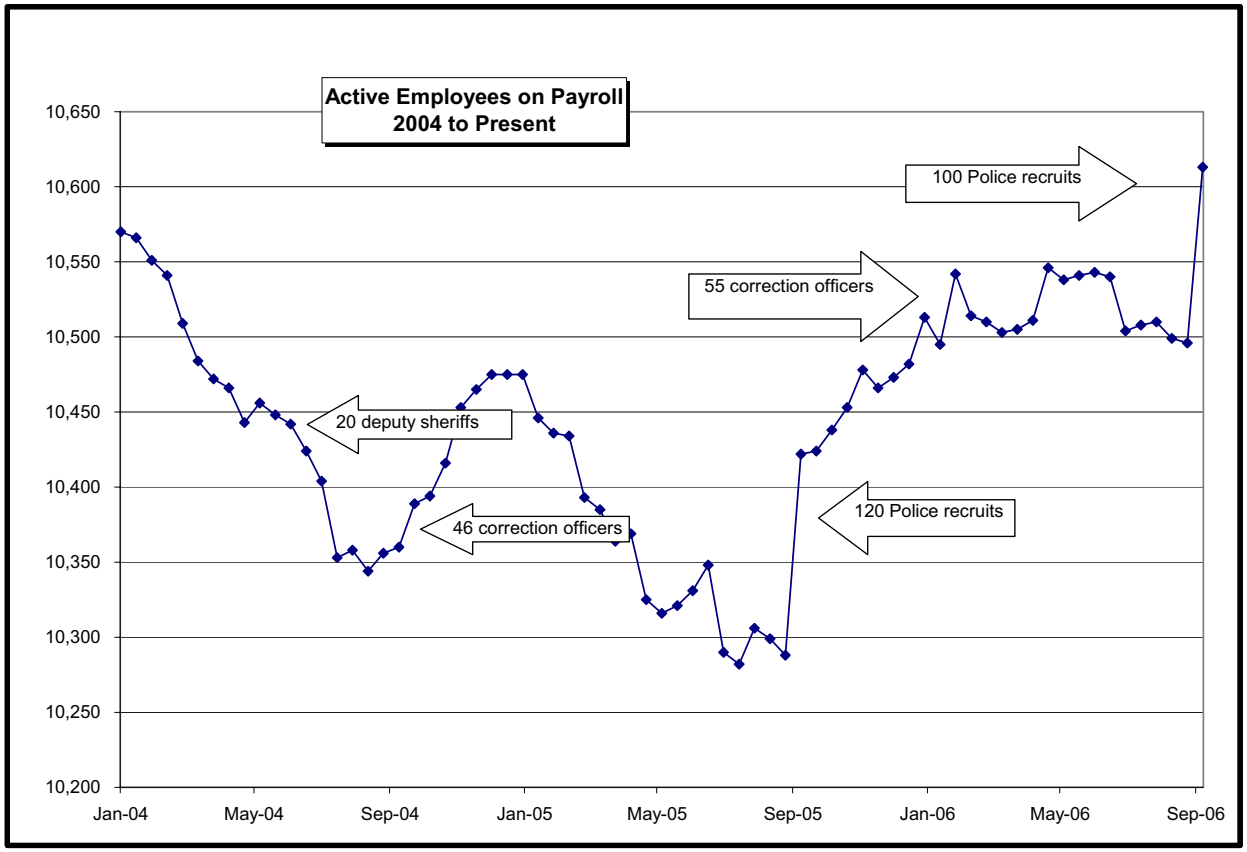
- The 2003 adopted budget included a net reduction of 157 authorized positions prompted by the 2002 early retirement incentive program (ERIP) whereby 614 employees retired and 307 of those vacated positions were abolished.
- The 2004 adopted budget increased the number of authorized positions to a level that exceeded pre-2002 ERIP authorized positions. During 2004 the Legislature abolished 175 vacant positions (Resolution No. 271-2004).

Filled Positions

In spite of the increase in the number of authorized positions since 2003, the number of active employees has only increased by a net of 43 from 10,570 on the January 18, 2004 payroll to 10,613 active employees on the payroll September 24, 2006 payroll. This most recent payroll includes 100 Police recruits that started this September.

- During 2004 to present, the county hired 220 Police recruits, but experienced a net decline of 26 active sworn personnel from 2,665 on January 18, 2004 to 2,639 on September 24, 2006. The decline in the number of sworn personnel in the Police Department is due to approximately 100 retirements annually.
- During 2004 to the present, the county hired 101 Correction Officers for a net increase of 43. As of September 24, 2006 there are 806 active Correction Officers.

- To date, the average number of active employees on the payroll during 2006 is 10,521, which is an increase of 135 over the 2005 average number of active employees.
- During 2005 the number of employees declined during the first seven months to a low of 10,282 active employees on the July 31, 2005 payroll. The hiring of 120 Police recruits in September 2005 reversed the downward trend and increased the number of employees on the payroll to 10,420. Since September 2005, the number of active employees has trended upward, mostly due to the hiring of 55 Correction Officers in January 2006 and the hiring of 100 Police recruits in September 2006. The following table plots the number of active employees during the period 2004 to September 2006.



Vacant Positions

Using data obtained from the personnel and payroll system, specifically the September 24, 2006 Position Control Register, and Biweekly Payroll Register, the Budget Review Office determined that county-wide 1,278 (10.7%) of the authorized positions are vacant. Compared to the same payroll as last year, the number of vacant positions exceeds last year's 1,252 vacant positions by 26.

- The 2007 recommended budget includes an estimated $28.5 million in permanent salary appropriations to fill 815 vacant positions at an average cost of $35,016 per vacant position.
- Currently, the County Executive has authorized the filling of 298 vacant positions at an annual 2007 permanent salary cost of $11.6 million. It is unlikely that all the positions will be filled by the end of this year. Last year, authorization to fill specific vacant positions was rescinded after December 31st.
- The following table summarizes the current number of vacant positions for each department based upon the September 24, 2006 payroll personnel system.

Department	Current # of Authorized Positions	Vacant Positions as of 9/24/06	% Vacant
Legislature	146	16	11.0%
District Attorney	404	20	5.0%
Public Administrator	6	0	0.0%
County Executive Office	226	26	11.5%
Audit & Control	88	2	2.3%
Finance & Taxation	56	6	10.7%
Real Property Tax Service	42	2	4.8%
County Clerk Office	135	14	10.4%
Law	117	11	9.4%
Civil Service	108	4	3.7%
Elections	123	5	4.1%
Public Works	1,022	118	11.5%
Sheriff	1,329	108	8.1%
Police	3,780	459	12.1%
Probation	467	42	9.0%
FRES	83	11	13.3%
Health	1,676	224	13.4%
Planning	27	3	11.1%
Social Services	1,542	125	8.1%
Labor	207	27	13.0%
Parks	220	21	9.5%
Soil & Water	8	1	12.5%
Economic Development	37	10	27.0%
Campaign Finance Board	1	1	100.0%
Environmental & Energy	66	10	15.2%
Information Technology	74	12	16.2%
Total	11,990	1,278	10.7%

- The Police Department has the greatest number of vacant positions, 459, of which 254 are Police Officer positions, 11 are Superior Officer positions, 34 are Detective positions, and 160 are civilian positions. It is not unusual to have several hundred vacant Police Officer positions in the operating budget. Historically, county operating budgets have included unfunded vacant Police Officer positions. The recommended budget includes one Police class of 50 recruits in September 2007.
- Commencing in 2005, the County Executive instituted the policy of earmarking vacant Police Officer positions to civilian titles. This administrative procedure reduces the number of authorized Police Officer positions on the position control register without abolishing the positions in the budget. Currently, 13 of the 43 earmarked police officer positions are filled as civilians. In addition, there are 13 vacant police detective positions earmarked to civilian titles.
- During 2006 the average number of active civilian employees increased by 23 to 600.
- The recommended budget abolishes 100 positions of which 58 are vacant Correction Officer positions. The recommended budget reduces the number of vacant positions in the Sheriff's Office to 52.
- The current staffing policy is unlikely to change during 2007, nor will there be a significant increase in the number of employees on the payroll. Last year, our analysis projected that the number of employees on the payroll could increase to a high of 10,650. The maximum number of employees on the payroll to date this year is 10,613 active employees on the September 24 payroll which is the first payroll including the 100 Police recruits.
- The recommended health insurance budget is based upon an average of 20,600 enrollees. Based upon the current number of health insurance enrollees, 20,433, plus the 100 Police recruits the recommended budget does not include sufficient health insurance claims appropriations for a net increase of more than 70 additional employees, including the college.

Permanent Salary Appropriations

The Budget Review Office monitors permanent salary expenditures throughout the fiscal year. Our independent analysis of the permanent salary appropriations concluded that generally the 2006 estimated permanent salary budget of $696.9 million is reasonable and is $24.2 million less than the 2006 adopted budget.

- The 2006 estimated permanent salary surplus is $5 million greater than last year's (2005 estimated to 2005 adopted) appropriation surplus of $19.2 million.
- The 2006 estimated General Fund permanent salaries; $413.0 million is $18.7 million less than the adopted budget of $431.7 million.

- The estimated General Fund permanent salaries is $5.3 million (1.3%) greater than our estimate.
- The Executive authorized the filling of 195 vacant General Fund positions which have a maximum 2006 cost of $2.1 million for the remainder of this year.
- The 2005 and the 2006 adopted permanent salary budgets were adopted by the Legislature without major changes to the Executive's recommended permanent salary appropriations (excluding minor adjustments associated with the addition of new and restored positions).
- The 2007 recommended budget includes $750.4 million for the net permanent salary cost for 11,931 authorized positions. The net cost of positions is derived by the following formula.
  - The salary cost for all existing authorized positions (filled and vacant), plus the salary cost for new positions, plus the cost of other salary adjustments (contractual wage increases), minus the salaries of the abolished positions and the salaries of vacant positions (turnover savings).
- Turnover savings is a term unique to government. The term refers to the savings that will occur in the budgeted salary costs for the time the position is vacant. The vacancy rates and the resultant turnover savings are attributable to the following:
  - The lead time in filling the current vacant positions and positions that become vacant during the year due to retirements, resignations, death, other terminations, and leaves of absences.
  - Hiring individuals into a position that becomes vacant during the year at a lower step (pay rate) than the previous incumbent.
  - Not filling new positions in a timely fashion.
- The Budget Review Office created an interactive computer model that allows modeling of both gross and net turnover savings under differing scenarios. The model allows differing fill rates for new positions as well as existing vacancies and also takes into account the estimated changes in state or federal aid associated with adjusting turnover savings.
  - To create this model, we first verified the recommended amounts included in the total cost of positions, new positions, abolished positions, salary adjustments, transfers, and turnover savings. This analysis was based upon the payroll register of September 13, 2006.

- Our model enables the Budget Review Office to verify that the 2007 recommended net appropriations for permanent salaries include:
  - Accurate amounts for new and abolished positions,
  - Transfer-in salaries are equal to transfer-out salaries, and
  - Scheduled step increases.
- Our analysis concludes:
  - The Recommended Budget properly funds the 44 new positions at an annual cost of $1,886,816.
  - The transfer-in salaries equal the transfer-out salaries, $23,755,608.
  - The 2007 turnover savings for all funds is $41.0 million which represents 5.2% of the permanent salaries.
  - In the General Fund, turnover savings represents 2.9% of the permanent salaries which leaves approximately $12 million to fill vacant positions.
  - The high turnover savings in the Police District, 9.4% of permanent salaries, is attributable to: 254 vacant Police Officer positions with only 50 Police recruits starting in September 2007 and 100 anticipated retirements of sworn personnel.

Fund	Fund Name	Recommended Cost for all Positions	Turnover Savings	Net Cost, Permanent Salaries	% Turnover Savings
001	General Fund	$ 460,795,276	$ (13,254,910)	$ 447,540,366	2.9%
016	Interdepartmental Service	$ 8,804,414	$ (244,122)	$ 8,560,292	2.8%
038	Self-Insured	$ 2,742,676	$ (5,000)	$ 2,737,676	0.2%
039	EMHP	$ 450,358	$ -	$ 450,358	0.0%
102	E-911	$ 7,334,977	$ (208,804)	$ 7,126,173	2.8%
105	County Road	$ 4,812,773	$ (264,702)	$ 4,548,071	5.5%
115	Police	$ 260,061,644	$ (24,505,203)	$ 235,556,441	9.4%
203	Southwest Sewer	$ 6,543,768	$ (359,908)	$ 6,183,860	5.5%
259	Building/Sanitation	$ 3,215,734	$ (67,848)	$ 3,147,886	2.1%
261	Sewer O/M	$ 10,112,378	$ (454,901)	$ 9,657,477	4.5%
320	Labor	$ 3,531,164	$ (238,815)	$ 3,292,349	6.8%
351	Economic Development	$ 593,646	$ (81,041)	$ 512,605	13.7%
477	Water Quality	$ 3,278,652	$ (117,027)	$ 3,161,625	3.6%
613	Suffolk Health Plan	$ 1,338,216	$ (157,774)	$ 1,180,442	11.8%
625	Gabreski Airport	$ 486,613	$ (48,204)	$ 438,409	9.9%
632	Skilled Nursing Facility	$ 17,384,526	$ (1,043,072)	$ 16,341,454	6.0%
Total		$ 791,486,815	$ (41,051,331)	$ 750,435,484	5.2%

LR PersonnelCosts&IssuesOverview07

RETIREE WORKFORCE POOL

Staffing is the paramount issue for most county departments. Current low staffing levels hinder departments from effectively performing their core missions. In addition, retirements are anticipated to increase as the workforce ages. Approximately 30% of the workforce is age 55 or older.

In 2002, 614 employees participated in the 2002 early retirement incentive program (25.8% of the retirement aged personnel excluding sworn police personnel). This unprecedented participation rate demonstrated that a significant number of employees were ready to retire. The Budget Review Office analyzed the county's workforce demographics, exclusive of the college and sworn police personnel. Our analysis is based upon the September 24, 2006 payroll and omits the 190 active employees for which there was no date of birth listed on payroll file.

- 2,154 (27.7%) of the county's current employees are age 55 or older.
- During the next five years an average of 260 employees annually will become 55 years old.
- During 2007, 283 employees will turn 55 years old.
- Thirty percent or more of the workforce in many major county departments are retirement age.
- Based upon demographics, the county can anticipate the retirement of 100 employees annually, which represents 4.6% of the 55 and over workforce. Retirements are likely to have an adverse impact on the service delivery in the Departments of Social Services and Health Services.
    - ✓ Currently, 469 of Social Service's 1,420 active employees are age 55 or older which represents 33.0% of the department's employees.
    - ✓ Currently, 470 of Health Services' employees are age 55 or older which represents 32.3% of the department's active employees.

Staffing shortages have had a long history in the Department of Social Services and were exacerbated in 2002 with the early retirement of 137 employees. In our review of both the 2003 and 2004 operating budgets, the Budget Review Office recommended the County consider establishing a policy to re-hire trained county retirees, on a temporary or part time basis, as a cost effective stop gap measure to mitigate the experience drain caused by the loss of large numbers of employees through an early retirement incentive which typically results in a significant loss of institutional knowledge and manpower.

Legislator Viloria-Fisher sponsored Resolution No. 229-2003 which waived the early retirement program restrictions on rehiring participants and allowed Social Services to hire no more than 10 retirees for no more than six months and with a maximum expenditure to address serious backlogs in Child Protective Services. The temporary

program was extremely successful in reducing backlogs and time frames for reports in a cost efficient manner. Later it was extended to the Medicaid Division. Administrators and supervisors are supportive of the program. New staff was able to be trained without being inundated by the existing backlogs. The Department of Social Services deserves credit for supporting and managing this effective program so well. This successful program continues to operate and is recognized by the New York State Retirement System as a critical component worthy of an exemption from restrictions on retirees' earnings. The 2007 recommended budget provides $250,000 to hire retirees to conduct Child Support Protection investigations.

In consideration of the age of the workforce, the time to train new employees to full productivity and the fiscal challenge to operate efficiently, the Budget Review Office recommends establishing a Centralized Retiree Workforce Pool that would make expertise available to each department. Responsibility for administering such a program might be appropriately placed in the Department of Civil Service and Human Resources.

We recommend that Civil Service design and incorporate a questionnaire to be included in the retiree's exit interview from the county to determine their areas of expertise and willingness to participate as a part time worker. In order to establish a database of interested retirees, the county should contact all retirees who left county service within the past 18 months. Departments could advise Civil Service of their needs or Civil Service could refer resumes from interested retirees directly to suitable departments. The protected database could also be shared so that departments could seek out available retirees directly from the database.

Retired employees have various areas of general expertise including computer systems, payroll, budgeting, administration, as well as specific skills such as investigation, and eligibility determinations. Funding could be offset with reductions in overtime.

Departments such as Public Works, Sheriff, and Health Services may find this program cost effective. The advantages to contracting with retirees to address backlogs, training and peak workloads are as follows:

- ✓ The department can select from among the best qualified retirees
- ✓ The cost can be predetermined by contract
- ✓ There is no additional fringe benefit cost
- ✓ Retirees do not require the extensive training as do new employees

LR RetireeWorkforcePool07

RECLASSIFICATION & EARMARKING

Reclassifications

- Reclassification is the process whereby the Department of Civil Service, pursuant to the authority of Civil Service Law Sections 116-121, identifies the proper title or classification of a position.
- Reclassification may involve filled positions for which duties and responsibilities have changed justifying a change in title. Resolution No. 123-1980 precludes the reclassification of a vacancy without Legislative approval. Therefore, when a department changes the duties or responsibilities of a vacant position, earmarking provides a temporary change in title. When the position is filled, it is reclassified to its appropriate title.
- Reclassifications and earmarks impact the operating budget by changing the title of a position and thereby increasing or decreasing the cost for personnel services.
- Civil Service processed 388 reclassifications during the period January 1, 2006 through September 20, 2006, including the College. The Budget Review Office was able to analyze 374 of the 388 due to the timing of payroll cycles. Of these, 212 or 57 percent were earmarked prior to reclassification and 162 or 43 percent were filled positions and involved only the reclassification.
- The methodology used to calculate the cost of reclassification is based upon a comparison of biweekly salaries identified on the authorized position control register before and after the reclassification. Based upon the effective date of the reclassification, the difference in bi-weekly salary is multiplied by the number of remaining payrolls at the new rate.
- The projected 2006 cost for the 162 reclassifications not involving earmarks is $284,424 or an increase of $1,756 per reclassification.
- The following table summarizes all reclassifications by department through September 20, 2006. Costs are shown only for those positions that were not earmarked prior to reclassification.

Department	# Reclass **with** Earmarks	# Reclass **without** Earmarks	Cost of Reclasses **without** Earmark
Audit and Control	0	1	$2,864
Civil Service / Human Resources	2	7	$23,315
County Clerk	3	12	$22,923
District Attorney	0	8	$16,914
Economic Development	1	0	$0
Executive Office	14	6	$12,545
Environment and Energy	1	0	$0
Finance and Taxation	0	0	$0
Fire, Rescue and Emergency Services	0	1	$1,418
Health Services	24	25	$42,473
Information Technology Services	1	0	$0
Labor	1	7	$5,174
Law	5	2	$4,861
Legislature	0	0	$0
Parks, Recreation and Conservation	5	10	$18,899
Planning	7	0	$0
Police	26	13	$23,814
Probation	2	2	$4,308
Public Works	22	35	$64,405
Real Property Tax Service Agency	1	0	$0
Sheriff	0	8	$9,554
Social Services	80	5	$8,510
Suffolk County Community College	17	20	$22,447
Totals	**212**	**162**	**$284,424**

The Budget Review Office was previously unable to accurately track the salary change for positions that are earmarked and filled prior to reclassification because Civil Service does not provide us with the effective date of the earmark or the date the position is filled. However, this year the Budget Review Office modified its methodologies to estimate the financial impact. Our methodology compared the grade of the original title to the grade of the earmarked title upon its reclassification, utilizing entry level salaries.

- The projected net annual salary change of the 212 earmarked positions is an estimated increase of $353,592 or $1,668 per reclassification.
- The majority of reclassifications and earmarks involve changes within the same jurisdictional class and career ladder.
- The table below highlights the exceptions where an earmark or reclassification results in a change in jurisdictional class or significant change in title series. There where 11 labor class positions changed to non-competitive class positions; 6 non-competitive class positions changed to a competitive class position; one (1)

competitive class position changed to a non-competitive class position; one (1) labor class position changed to a competitive class position.

Dept.	JC	GR	Pre-Reclass Title	JC	GR	Reclassified / Earmarked to:	No.
CLK	C	10	SR MICROGRAPHICS OPERATOR	N	14	MICROGRAPHICS TECHNICIAN	1
DPW	L	08	CUSTODIAL WORKER I	N	15	MAINTENANCE MECHANIC III	1
DPW	L	08	LABORER	N	10	AUTO EQUIPMENT OPERATOR	1
PKS	L	08	LABORER	N	10	AUTO EQUIPMENT OPERATOR	6
PKS	L	08	LABORER	N	14	LABOR CREW LEADER	1
PKS	L	08	LABORER	C	09	CLERK TYPIST	1
SCC	L	08	LABORER	N	10	AUTO EQUIPMENT OPERATOR	2
CLK	N	06	MICROGRAPHICS OPERATOR	C	09	CLERK TYPIST	1
DPW	N	20	MAINTENANCE MECHANIC V	C	21	MAINT CREW CHIEF(WASTEWTR TRT	1
DPW	N	16	AUTO MECHANIC III	C	21	AUTO MECHANIC V	1
DPW	N	12	COURIER	C	17	MAIL ROOM SUPERVISOR	1
DPW	N	18	HWY LABOR CREW LEADER	C	20	ASST HIGHWAY ZONE SUPERVISOR	1
SCC	N	19	REGISTERED NURSE	C	21	REG NURSE SUPVR-CLINIC	1

The following table highlights the extremes in reclassification and earmarking that results in an increase or decrease of at least five grades; one position was downgraded by more than five grades; eleven positions where upgraded by more than five grades.

Dept.	GR	Pre-Reclass Title	GR	Reclassified / Earmarked to:	Grade Change	No.
HSV	23	EMERGENCY MED SVCS OFFICR	16	EMERGENCY MEDICAL INSTR	-7	1
DPW	18	PRIN ENGINEERING AIDE	23	ASST CIVIL ENGINEER	5	1
CIV	19	PERSONNEL ANALYST	24	SENIOR PERSONNEL ANALYST	5	2
SCC	11	CUSTODIAL WORKER II	16	CUSTODIAL WORKER III	5	1
DPW	16	AUTO MECHANIC III	21	AUTO MECHANIC V	5	1
DPW	12	COURIER	17	MAIL ROOM SUPERVISOR	5	1
DPW	11	CUSTODIAL WORKER II	16	CUSTODIAL WORKER III	5	1
PKS	08	LABORER	14	LABOR CREW LEADER	6	1
DPW	08	CUSTODIAL WORKER I	15	MAINTENANCE MECHANIC III	7	1
PKS	09	AUTO MECHANIC I	16	AUTO MECHANIC III	7	1
CIV	09	CLERK TYPIST	17	WORKERS' COMP CLAIMS EXAMINER	8	1

The reclassification process contains one anomaly this year that shows a clerk typist position grade 9, which is reclassed 19 grades upward to principal financial analyst, grade 28 in the Health Department.

The 2007 Recommended Budget includes lists in each department of those positions that were earmarked and/or reclassified up to the date of its release. The implication of this budget presentation is that earmarking, like reclassification, is a process that amends the budget. The Legislature historically has approved this earmarking method as a part of the budget presentation.

EMPLOYEE BENEFITS

Health Insurance

Major Issues

1. Outlook for the Future
2. Audit of the Pharmacy Benefit Manager
3. New Hospitalization and Major Medical Claims Administrators
4. Catastrophic Reserve Fund
5. $10 million transfer to Retirement Reserve Fund (420)
6. Expenditures
7. Revenues

Budget Review Evaluation

Effective January 1, 1992 Suffolk County started its own self-insured health program known as the Employee Medical Health Plan (EMHP) and withdrew from the fully insured New York State Empire Plan. The county's motivation to migrate to a self-insured health plan was to achieve savings over the projected costs of the Empire Plan. Ninety-eight percent of the county's employees and retirees are enrolled in the self-insured Employee Medical Health Plan (EMHP) and the remaining two percent are enrolled in one of three HMO health plans (HIP, Healthease and Vytra). As the beginning of September, the county's health insurance plan includes 20,437 enrollees representing 47,343 lives.

1. Outlook for the Future

Each year the Kaiser Family Foundation publishes its survey of employer health insurance benefits. Their most recent findings conclude that the growth in health insurance premiums has moderated during each of the past two years. "Between spring 2004 and spring 2005, premiums for employer sponsored health insurance rose by 9.2%, lower than the 11.2% increase in 2004 and the 13.9% increase in 2003."[1] Their report states that the average annual PPO premium is $4,150 for individual coverage and $11,090 for family coverage. These averages compare favorably to the 2005 EMHP self-pay rates of $5,416 for individual coverage and $11,552 for family coverage considering that generally costs in the New York metropolitan area exceed national averages. The rise in health insurance costs continues to significantly outpace overall inflation. "Over the last five years (since 2000), health insurance premiums have

[1] The Kaiser Family Foundation and Health Research and Education Trust, Employer Health Benefits 2005 Summary of Findings, page 1.

grown by 73%, compared with cumulative inflation of around 14%".[2] Based upon the findings of the Kaiser Foundation, the continued cost increases for health care are placing a strain on all employer sponsored health insurance and are not unique to Suffolk County's EMHP. The Budget Review Office anticipates that the county's employee health insurance costs will continue to increase by approximately 10% annually, $21 to $25 million, during the next two years, assuming no change in the plan design.

2. Audit of the Pharmacy Benefit Manager

In 2005 PricewaterhouseCoopers completed their audit of the claims processing procedures of the EMHP Pharmacy Benefit Manager (PBM). The scope of the audit was to determine whether or not the county received its proper pharmacy rebates from Express Scripts Inc. (ESI) for the calendar years ending December 31, 2003 and 2004. ESI agreed to the audit's identification of $845,000 in claim overpayment errors for the 2003-04 plan years. ESI agreed to pay the county $865,000 in exchange for a waiver of any claims against them. The 2006 estimated budget acknowledges the receipt of the $865,000 audit recovery.

3. New Hospitalization and Major Medical Claims Administrators

Effective November 1, 2005, Empire Blue Cross Blue Shield (PPO) became the third party administrator for hospital and major medical claims replacing Vytra. PricewaterhouseCoopers assisted the Labor/Management Committee with the evaluation and selection process. Their financial analysis concluded that the hospital and major medical discounts obtained by Empire Blue Cross Blue Shield will result in significant cost avoidance by reducing claim costs over and above the hospital and major medical discounts obtained by Vytra.

4. Catastrophic Reserve Fund

The 2006 adopted budget included, for the first time, a $10 million funded reserve for the payment of catastrophic medical claims that exceed $250,000 per year. The estimated budget includes a $10.9 million year-end fund balance in the Reserve for Catastrophic Medical Claims. The recommended 2007 budget depletes this reserve to reduce interfund transfers. The Budget Review Office did not support the County Executive's creation of this reserve last year and supports its elimination. Catastrophic medical claims are implicit in the calculation of medical claim costs. Any plan that insures 47,000 lives will have catastrophic medical claims each year

5. $10 Million Transfer to Retirement Reserve Fund (420)

The 2006 estimated budget includes the transfer of $10 million from health insurance (Fund 039) to the Retirement Reserve Fund (420) as adopted. The 2007 recommended budget apportions the retirement reserve to each fund based upon its proportionate contribution to the health insurance fund to supplement the payment of the 2007 employer contribution to the State and Local Employees' Retirement System.

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[2] The Kaiser Family Foundation and Health Research and Education Trust, Employer Health Benefits 2005 Summary of Findings, page 7.

6. Expenditures

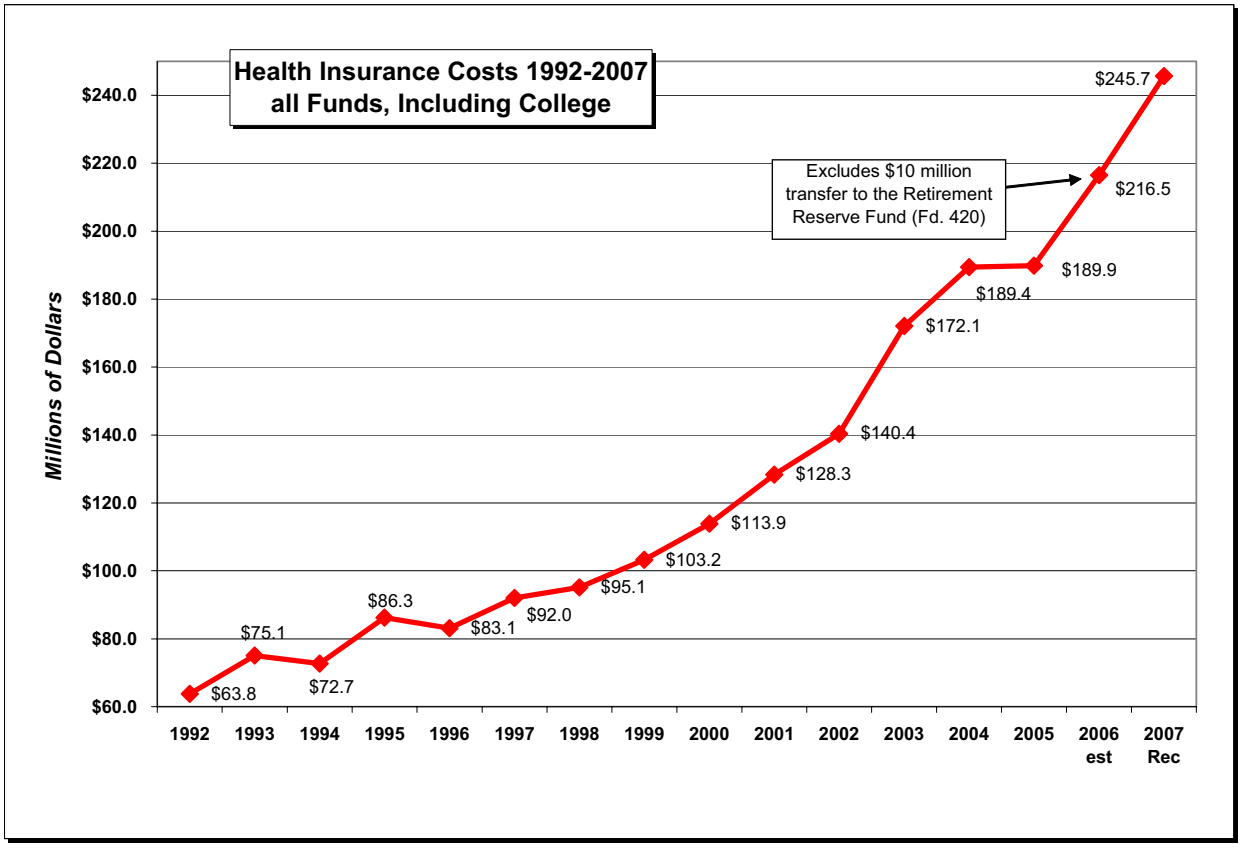
The recommended $245.7 million health insurance expenditure budget reflects PricewaterhouseCoopers' (health insurance consultants for the EMHP) 2006 draft report, Annual Health Benefits Report for Suffolk County. Their medical claims projections are based upon annual medical cost trends and actuarial assumptions specific to EMHP to estimate the county's 2006-07 health insurance costs. Their 2007 assumed annual trend rates for EMHP are; 11% for major medical and hospitalization, 16% for prescription drugs and 5% for mental health which equates to a 12.3% composite trend for these three areas.

PricewaterhouseCoopers projects the county's health insurance costs to grow by 12.8% ($27.8 million) in 2007. Their cost projection includes an increase of 141 in the average number of enrollees from 20,459 to 20,600.

The estimated budget includes $216.5 million for health insurance costs which is $3.1 million greater than the adopted budget of $213.4 million and $1 million less than PricewaterhouseCoopers' projection. Estimated major medical claims are $577,500 less and estimated hospital claims are $522,500 less than PricewaterhouseCoopers' projections. The 2006 estimated budget is reasonable.

The health insurance budget includes a funded reserve estimate for incurred but not reported claims (IBNR) specific to the line of coverage (major medical, hospitalization, prescription drugs and mental health). Generally, 98% of claims are received within six months of the close of the fiscal year. The estimated and recommend health insurance budgets are reasonable, however to what extent that actual claims experience deviates from the projected trends will determine whether the health insurance fund will end 2007 with a surplus or deficit.

The following graph shows health insurance costs since the inception of the self-insured health program in 1992 to 2007, excluding the 2006 $10 million transfer to the Retirement Reserve Fund. The source of the data is the relevant county operating budget.



7. Revenue

The 2006 estimated budget includes the 2005 actual fund balance of $18.7 million, which is $2.6 million greater than the adopted budget. The Health Insurance Fund is projected to end 2006 with a $10.9 million balance in the reserve for catastrophic illness. The recommended budget uses the $10.9 million reserve for catastrophic illness to reduce the 2007 interfund transfers health insurance. The health insurance fund receives 95% of its revenue from interfund transfers and the remaining 5% from COBRA, other premiums, interest, rebates and recoveries from providers. The 2006 estimated revenue, $218.7 million, exceeds the adopted amount by $1.5 million.

The estimated budget includes $207.7 million in revenue from interfund transfers to the Health Insurance Fund (Fund 039). The estimated interfund transfers are equal to the adopted budget. This presentation is a departure from the longstanding policy of charging back each fund on the basis of enrollees, rather than budgeted appropriations. Interfund transfers are calculated based upon the number of enrollees in a particular fund, the plan they are enrolled in and their type coverage (individual or family). This funding method matches the current year's expenditures to the proper fund. Based upon health insurance enrollment, the estimated budget overstates interfund revenue by a total of $2.94 million as summarized in the following table.

Interfund Transfers to Health Insurance

Fund	Description	2006 BRO Estimate, Based upon Enrollees	2006 Estimated Budget	Difference
001	General Fund	$ 114,398,884	$ 115,698,884	$ 1,300,000
038	Self Insurance	$ 726,969	$ 846,969	$ 120,000
105	County Road Fund	$ 1,989,753	$ 2,209,753	$ 220,000
115	Police	$ 57,234,426	$ 57,984,426	$ 750,000
613	Suffolk Health Plan	$ 197,823	$ 247,823	$ 50,000
632	Skilled Nursing Facility	$ 4,776,044	$ 5,276,044	$ 500,000
			Total	$ 2,940,000

The Budget Review Office does not endorse charging back each fund based upon budgeted appropriations. However, over the two-year period, 2006-2007, this change of funding policy has minimal impact on the various funds. Our recommendation is to continue the policy of charging each fund based upon enrollees in 2007 which is consistent with the recommended budget. The County Executive's resolution included in the recommended budget states in the 8th Resolved Clause "(EMHP) costs for 2007 shall be charged back on the basis of enrollees, rather than budgeted appropriations".

In 2003 the county did adopt a temporary funding change for health insurance whereby each month one-twelfth of the budgeted interfund health insurance appropriations were transferred to Fund 039 to address the $10 million 2002 health insurance deficit. The 2004 adopted budget reverted back to calculating interfund charges based upon the number of enrollees in each fund. At the end of 2004 excess interfund revenues were transferred to health insurance to prevent an estimated year-ending $3.9 million deficit. The additional 2004 interfund transfers matched the revenue to the year in which the expenditures occurred. This year (2006) is different from 2003 and 2004; the health insurance fund is not projecting a year-ending deficit.

The estimated budget includes $10.97 million in other revenues which is $777,250 greater than PricewaterhouseCoopers' estimate. We recommend reducing Revenue Code 039-2682, Recoveries from Health Card by $777,250 to reflect the consultant's independent estimate. The Budget Review Office agrees with the 2007 recommended revenue which represents the consultant's revenue projections.

Retirement

Major Issues

1. State funding reform and its impact on the operating budget.

Budget Review Evaluation

Chapter 260, New York State Laws of 2004 provides financing options to help ease the transition to higher employer contribution rates.

Summary of State Legislation, Chapter 260 of 2004

- Changes the retirement payment date from December 15th each year to February 1st each year. Employers continue to have the option to pay their retirement bill by December 15th at a discount.
- Allows localities to create a retirement contribution reserve fund to facilitate the payment of future pension costs. The reserve fund structure allows for the transfer of funds from various existing reserve funds, provided that no funds are transferred or expended contrary to existing law.
- Provides the option to bond or amortize SFY 2006 pension costs that are in excess of 9.5% of payroll for a maximum period of ten years.
- Provides the option to bond or amortize SFY 2007 pension costs that are in excess of 10.5% of payroll for a maximum period of ten years.
- Authorizes the State Comptroller the discretion to change the amortization rate of interest from 8% to a rate that more closely approximates the market rate.
    - 2005-2007 pension costs financed through the State Retirement System are amortized on a ten year repayment schedule. Employers have the option to make payments early without penalty.

1. State Legislation and its Impact on the 2004, 2005, 2006 and 2007 Budgets

In 2004 and in 2005 the county continued to pay its retirement bill by December 15th rather than defer payment to February 1st as authorized by Chapter 260. Payments made by December 15th are discounted at 8% for the 47-day period. Making the payments in December 2004 and 2005 reduced the county's retirement obligation by $1,159,196 in 2004 and $1,032,903 in 2005.

The policy decisions to pay retirement in December 2004 and December 2005 were not made until after adoption of the 2005 operating budget and 2006 operating budget. In 2004 local governments were not notified by the State Retirement System until November 15, 2004 (after the adoption of the 2005 operating budget) that municipalities would receive an 8% discount if the retirement bill was paid in full by December 15th. In 2005, it was not apparent until after adoption of the 2006 operating budget that the county would have sufficient cash to make the retirement payment in December 2005. Resolution 1345-2005 amended the 2005 operating budget to provide the appropriations to make the December 15, 2005 retirement payment.

The 2005 actual retirement budget reflects the $104.5 million retirement payment made in December 2005. Resolution 83-2006 amended the 2006 operating budget by striking $103 million in duplicate retirement appropriations.

The 2007 recommended budget includes the one-time deferment of the retirement payment from one fiscal year to the next fiscal year as allowed by Chapter 260, New York State Laws of 2004 by changing the retirement payment date from December 15, 2006 to February 1, 2007. The recommended retirement budget of $117.1 million reflects the employer contribution for the Employees' Retirement System (ERS) and the Police and Fire Retirement System (PFRS) due February 1, 2007. The ERS portion of the bill, $58.8 million (including the Community College), is based upon an aggregate employer contribution rate of 11.0% of salaries totaling $517.3 million and the PFRS portion of the bill, $60.4 million, is based upon an aggregate contribution rate of 17.6% of salaries totaling $338.1 million. The 2007 recommended budget appropriates $12.8 million from the Retirement Reserve Fund (420) to pay a portion of the 2007 retirement bill in proportion to each fund's contribution to the Retirement Reserve Fund ($6.7 million for the General Fund, $5.2 million for the Police District and $955,977 for other funds).

If the county chooses to pay the Retirement System by December 15, 2006, the bill would be discounted by $1,141,953, an approximate reduction of $600,000 in the General Fund and $400,000 in the Police District. This option would require adoption of a bond to create appropriations and would reduce the 2006 estimated fund balances.

Benefit Fund and Life Insurance Contributions

The county contribution to each benefit fund is based upon the negotiated per employee rate with each of the nine collective bargaining units. Each benefit fund has a Board of Trustees, designated by the Union and the county to manage their respective fund, which includes setting the benefits levels. The county also pays the life insurance premiums as stipulated in each collective bargaining agreement for employees and for retired Correction Officer Association members and Deputy Sheriff Benevolent Association members.

Two labor agreements were signed during 2006, Deputy Sheriff's Benevolent Association (DSBA) and Detective Investigator PBA (DI). One collective bargaining agreement that expired at the end of 2003 has not been settled, Correction Officer's Association (COA). Two employee groups decertified from AME and organized their own bargaining units, Probation Officers, organized in 2004 and Park Rangers organized in 2006, have not signed their respective collective bargaining agreements. Generally, the benefit fund contribution rates for all collective bargaining units and for exempt employees are tied to either the AME or the PBA contribution rate. The 2006 estimated and the 2007 recommended budgets include sufficient appropriations based upon the annual employer contribution rates for AME and for the PBA. The current annual employer contribution rates are $1,281 for AME and $1,855 for PBA benefit funds. The 2007 scheduled employer contribution rates are $1,331 for AME and $1,905 for PBA.

The estimated 2006 benefit fund/life insurance contribution of $16.4 million is $83,758 less than the adopted budget and is a reasonable estimate.

The recommended budget includes a total of $17.1 million for the benefit fund/life insurance contribution, which is an increase of $678.039 (4%) from the estimated budget. The recommended budget includes scheduled employer contribution increases and has sufficient appropriations for tentative collective bargaining agreements.

Social Security (FICA)

- The employer's contribution to Social Security tax is computed on the wage base and the rate for each of its two components.
  - The 2006 wage base for Old Age, Survivors and Disability Insurance (OASDI) is $94,200. This wage base has increased every year since 1971 while the rate has remained at 6.2% for the past 17 years. The Budget Review Office is projecting the 2007 OASDI wage base to increase by $3,900 to $98,100.
  - The Medicare tax has no maximum wage base. The Medicare tax is 1.45% on all wages.
- The estimated 2006 Social Security liability of $58.7 million is $1.6 million less than the adopted budget and represents 6.8% of the estimated personal services costs. This estimate is reasonable and consistent with the 2005 actual FICA ratio of 6.8%.
  - The estimated General Fund Social Security appropriation of $34.6 million is $846,847 less than the 2006 adopted budget and represents 7.13% of the estimated personal services. This estimate is reasonable and consistent with the 2005 actual FICA ratio of 7.15%.
  - The estimated Police District Social Security appropriation of $19.5 million is $189,699 more than the 2006 adopted budget and represents 5.97% of the estimated personal services. This estimate is reasonable and consistent with the 2005 actual FICA ratio of 5.96%.
- The 2007 recommended budget includes $62.2 million for Social Security, which represents 6.61% of the total personal services costs and is .15% less than the 2005 actual FICA ratio. This aggregated difference does not appear to be significant; however our analysis on a fund by fund basis revealed that the recommended Social Security appropriation for the General Fund is under budgeted.
  - The 2005 actual Social Security ratio for the General Fund is 7.15% of personal services and the 2006 estimated Social Security ratio for the General Fund is 7.13% of personal services. Using the two-year average, the General Fund Social Security appropriation is under budgeted by $1.5 million based upon the 2007 recommended General Fund personal services budget of $535.4 million.

- Our analysis concludes that the 2007 recommended General Fund Social Security budget is based upon generating a $21 million personal services appropriation surplus in the General Fund.
- The 2007 recommended budget includes sufficient Social Security appropriations for all funds except the General Fund, based upon the recommended personal services appropriations and historical FICA ratios.

Unemployment Insurance

- The county reimburses the State dollar-for-dollar for all unemployment claims paid to former employees.
- The 2006 estimated unemployment insurance appropriations total $597,230 for all funds. This estimate is $241,770 less than the adopted budget of $839,000. The estimated General Fund appropriation of $450,000 is reasonable based upon expenditures through June of $329,309.
- The 2007 recommended budget includes $475,000 in the General Fund, $250,000 in the self-insured fund (Fund 038) for workers' compensation and $126,000 in other remaining funds for a total of $851,000. The recommended appropriation level is reasonable for all funds except Fund 038.
  - The 2007 recommended budget continues to include $250,000 in Fund 038 for a one-time claim settlement that was included in the 2005 adopted budget and included in the 2006 adopted budget but was not expended. The Budget Review Office recommends deleting the $250,000 from the recommended budget (038-MSC-9040-8350).

Other Post Employment Benefits (OPEB) Other Than Pensions

- New accounting standards require state and local governments to determine the cost (liability) of health benefits for future and current retirees. The Governmental Accounting Standards Board (GASB) issued GASB Statement No. 45, which requires governments to report, account for and contribute toward the costs of health insurance and other non-pension benefits promised to current and future retirees. Prior to GASB 45, most governments ignored the cost for future retiree benefits, by funding benefits on a pay-as-you-go basis.
- The 2006 adopted and estimated budgets include $100,000 for actuarial services to determine the county's liability for retiree health insurance (001-MSC-1321-456) as required by GASB 45. The consultant will not be selected until early 2007 and therefore, the 2006 estimated budget can be reduced by $100,000. The Budget Review Office agrees with the 2007 recommended budget which includes $100,000 for actuarial services.

Budget Review Office Recommendations

- Reduce the 2006 health insurance revenue, Recoveries from Health Card (039-2682) by $777,250 to reflect the consultant's independent revenue projections.
- Increase the 2007 General Fund Social Security appropriation by $1,509,975 to be consistent with budgeted personal services appropriations.
- Reduce the 2007 recommended unemployment insurance appropriation (038-MSC-9040-8350) by $250,000.
- Reduce the estimated budget by $100,000 for actual services related to OPEB (001-MSC-1321-456).

DEBT SERVICE

Serial Bonds

Serial bonds are general obligation debt used to finance most capital improvements with long periods of probable usefulness, generally greater than five years. Serial bond debt service costs declined significantly in 2005, but are back up again in 2006. The one year decrease is attributed to the 2004 refunding of $145,925,000 of existing debt. That debt issue was structured to provide upfront savings of $1.4 million in 2004 and $26.1 million in 2005. Thereafter, dissavings or higher costs of almost $3.5 million per year will occur in each of the next 12 years (2006-2017), to be followed by savings that will average $3.8 million per year in the final five years of the refinanced debt (2018-2022).

Debt service on serial bonds is object 6900 in the budget, which represents principal repayment, and object 7800, which represents interest on bonds. Serial bond debt service costs for all funds, excluding the community college, is $87.8 million for 2005 actual, $104.9 million for 2006 estimated, and $112.2 million for 2007 recommended. The General Fund portion is $56.0 million for 2005 actual, $77.2 million for 2006 estimated, and $85.3 million for 2007 recommended.

In addition, lease payments are made to the Judicial Facilities Agency for the Cohalan Court Complex (001-1164-Public Works Court Facilities-4420-Payments To NYS Dormitory Authority) and the IDA for the Southwest Sewer District (203-8114-Debt Refinancing -4410-Rent: Offices & Buildings). These agencies issued debt on behalf of Suffolk County. Although they are not considered debt obligations of the county, they are reported as if they were debt in the county's official statements. The payments are considered mandated, as are all debt service costs in the budget. Lease costs were $37.2 million in 2005 ($10.7 million to the NYS Dormitory Authority and $26.5 million to the IDA), $38.9 million for 2006 estimated ($10.7 million to the NYS Dormitory Authority and $28.2 million to the IDA), and $40.7 million for 2007 recommended ($10.7 million to the NYS Dormitory Authority and $30.0 million to the IDA).

The County is expected to issue $94,175,000 in serial bonds on October 25th. Based on the September 29th preliminary debt schedule prepared by the County's financial advisor, the Budget Review Office finds that 2007 recommended General Fund serial bond debt service is overstated by $1,451,271.

Tax Anticipation Notes

Tax anticipation notes (TANS) are short-term notes, one year or less, issued for cash flow purposes in anticipation of the receipt of property taxes and delinquent property taxes (DTANS). Two borrowings take place each year; in January TANS are issued

and around November DTANS are issued. The County is expected to borrow $35 million in DTANS in early November, with interest paid off in mid September of 2007. At the beginning of January 2007 the County is expected to borrow $275 million in TANS, with interest paid off in August of 2007. Based on a current market rate available to Suffolk County of 3.6%, 2007 recommended expenditures (001-9760) are overstated by $2.47 million. To be conservative, if the rate on our November DTAN borrowing is 3.65% and the rate on the January TAN borrowing is 3.75%, the budget would still be overstated by $2.2 million. To error on the safe side, cutting borrowing costs on TANS by $2 million should still provide sufficient appropriations for 2007.

Debt Issuance and Redemption Expense

Expenses involved with the issuance of debt instruments are paid out of the operating budget under "*001-9700-DBT-Debt Issuance & Redemption Expense-4760-Bond & Note Issue Expense*". This includes costs for the issuing of official statements, bond counsel, fiscal advisors and bond insurance. The budget includes $600,000 for both 2006 estimated and 2007 recommended. In comparison, these expenses were $422,200 in 2005, but have averaged $538,561 since 2000. An increase in the amount of funds borrowed by the County could explain the increase for this year and next.

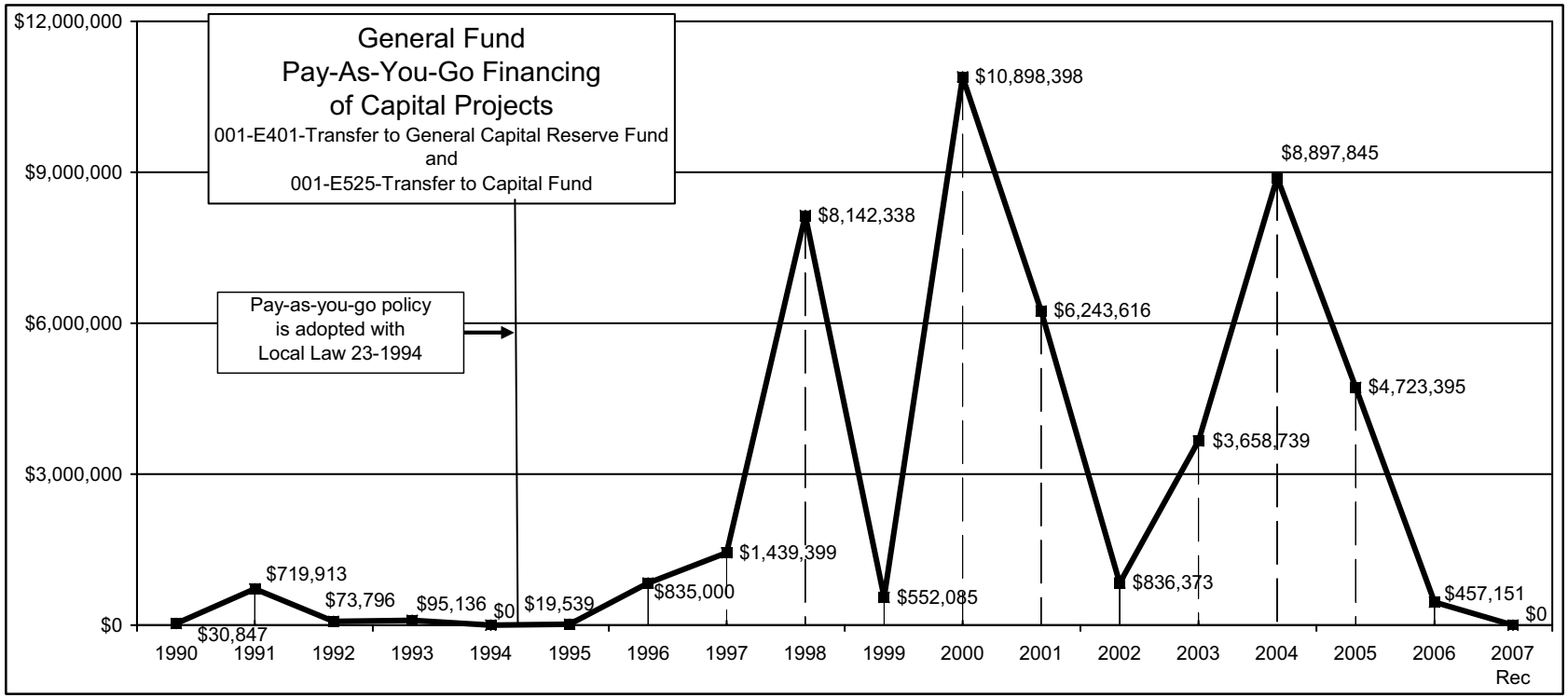
Pay-As-You-Go Financing

Local Law 23-1994, the 5-25-5 legislation, established a pay-as-you-go funding program for short lived and recurring capital projects. The program is a long-term cost effective means of controlling debt service costs and is viewed as having a positive impact on the county's credit rating. Pay-as-you-go funding is listed as a "significant" best practice by the rating agency Fitch IBCA.

As seen in the following graph, the County's record in funding pay-as-you-go has been inconsistent. Over the past 20 years (1987-2006), funding has averaged $3.0 million per year. However, in ten of those years, County funding was below $1 million, averaging only $361,984 per year. In the remaining ten years over $1 million per year was spent, with the average being $5.7 million per year. The budget includes $457,151 in 2006 estimated pay-as-you-go and zero dollars recommended for 2007. Funding for pay-as-you-go is included in the budget as Transfer to General Capital Reserve Fund (001-E401) and Transfer to Capital Fund (001-E525).

There have been a number of times over the past several years where the requirement to fund recurring capital projects with pay-as-you-go financing, instead of borrowing, has been suspended. In particular:

- Res. No. 675-2006 (Local Law 35-2006) suspended pay-as-you-go for 2006 and 2007,
- Res. No. 272-2004 (Local Law 15-2004) suspended pay-as-you-go for 2004 and 2005,
- Res. No. 41-2003 (Local Law 8-2003) suspended pay-as-you-go for 2003, and
- Res. No. 1155-2001 (Local Law 6-2002) suspended pay-as-you-go for 2002.


General Fund
Pay-As-You-Go Financing
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001-E401-Transfer to General Capital Reserve Fund
and
001-E525-Transfer to Capital Fund
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The Budget Review Office has long been an advocate of a strong pay-as-you-go policy. As we noted in last year's review of the operating budget, it seems rather curious that the recommended budget is able to keep taxes down and add substantial sums to various reserve accounts, yet not be able to find sufficient funding for pay-as-you-go. The idea behind financing recurring capital projects with pay-as-you-go operating expenditures is that the county avoids debt service costs. This policy saves money over time and, as previously noted, is viewed favorably by the financial markets. The County has never been in a more favorable financial position to be able to afford to finance this initiative.

As a testament to our strong financial position, the 2007 recommended year-end fund balance surplus in the Tax Stabilization Reserve Fund is at an all time high, $123.5 million. In addition, the County's credit rating continues to show improvement. In particular:

- Suffolk County just received the highest rating for its short-term borrowing (TANS and DTANS), receiving a MIG1 from Moody's and an SP1+ from Standard & Poor's.
- Suffolk County also received an upgrade from Moody's in its credit rating on long-term borrowing, with the rating going from the high end of the A range (A1) to the low end of the AA range (AA3).

Suspending pay-as-you-go is short-sighted and results in higher costs in the long run. This approach has allowed the County to avoid using the Tax Stabilization Reserve Fund. We believe a better long-term strategy is to use Tax Stabilization to help underwrite an aggressive pay-as-you-go strategy. An aggressive pay-as-you go policy could fund $15 million to $20 million in capital projects. At the least, consideration should be given to funding at the level of $10.9 million experienced in 2000 or $8.9 million in 2004. To the extent that funding from Tax Stabilization is used for pay-as-you-go purposes, this should be looked upon favorably by the rating agencies.

Budget Review Office Recommendations

- Decrease General Fund repayment of principal on serial bonds (001-9710-6900) by $1,582,259.
- Increase General Fund interest payments on serial bonds (001-9710-7800) by $130,988.
- Decrease General Fund interest payments on TANS (001-9760-7840) by $2 million.
- To be consistent with the 2007 adopted capital budget, 2007 recommended pay-as-you-go funding (001-E401) should be increased from $0 to $3,874,300. If possible, consideration should be given to recent funding levels of $8.9 million in 2004 or $10.9 million experienced in 2000.

ENERGY TRENDS FOR LIGHT, POWER AND WATER (4020)

Current Energy Picture:
Crude oil and natural gas futures prices tracked more than 40 percent higher in January 2006 compared to the same month a year earlier. The 2006 year-to-date annual average for crude oil is more than 21 percent higher than the 2005 annual average price per barrel. Natural gas prices have been relatively lower, with the year-to-date 2006 price per million Btu tracking an average of five percent below the 2005 annual average, but approximately 17 percent below the 2005 annual average through October. Given the extraordinarily high energy prices during the early months of 2006, actual expenditures would likely have been significantly higher were it not for the mild winter weather we experienced.

The precipitous decline in energy prices since mid-August may bring near-term relief to certain energy markets (particularly gasoline). Natural gas and fuel oil customers may not see the full benefit of current lower market pricing, however, because for the past few years in particular energy providers have been attempting to mitigate high spot market prices with hedging programs and long-term energy contracts. Despite the recent drop in energy pricing, the wholesale prices paid by energy providers for fuel purchased for retail sale before the recent price drop (so close to the winter heating season) should be expected to keep retail prices high through the coming winter.

Winter Reserves of Natural Gas:
According to James L. Williams: "There is insufficient production, import or pipeline capacity to support winter consumption and *(natural gas)* must be added to storage each year before the winter heating season begins[3]." This is not a recent phenomenon as natural gas utilities annually "inject" product into "winter storage". Historically, this injection has occurred during summer months, when natural gas prices were at the lowest annual level. The increase in natural gas use for the generation of electricity has resulted in much higher summer prices of natural gas, resulting in more expensive winter reserves.

The recent winter (2005-2006) was warmer than had been forecasted, consequently, there are significant winter reserves injected in 2005 that remain for consumption in the coming winter (2006-2007). Since natural gas injected for last winter was purchased at prevailing prices during the past year, KeySpan's natural gas prices for the coming winter must reflect the cost of that more expensive gas, relative to current natural gas prices.

The Cost of Energy:
Much attention has been given to energy price volatility in recent years, and, indeed energy prices have increased dramatically. According to data provided by the

[3] James L. Williams, Energy Economist: Natural Gas Storage – September 29, 2006, p.5 of 5

Department of Public Works, the percent change in actual unit price paid for energy used in County buildings during 2005, compared to 2000, reflects an increase of:

- Fuel Oil ~ 79.04%
- Natural Gas ~ 33.74%
- Electricity ~ 37.60%

Compared to 1998, actual unit prices have increased far greater for fuel oil and natural gas than for electricity:

- Fuel Oil ~ 238%
- Natural Gas ~ 203%
- Electricity ~ 35%

Note: LIPA states it has absorbed more than $800 million in excess fuel and purchased power costs since 2000. In doing so, LIPA has sent the wrong pricing signal regarding the true cost of electricity, encouraging record year-over-year growth in demand for electricity. This practice has also undermined the economics of energy efficiency and energy conservation measures, and helped secure LIPA revenues. Moreover, it is unclear if the uncollected balance will result in added debt service to ratepayers.

Energy Use at County Facilities:
In the face of continued energy price volatility, the County has been forced to increase expenditure levels for energy across all energy funds. In the context of the most recent complete year of actual expenditures, the Executive's recommended funding for 2007 surpasses the following actual expenditures for 2005 as noted in Table I below.

Table I ~ Energy Expenditures: Multiple Objects

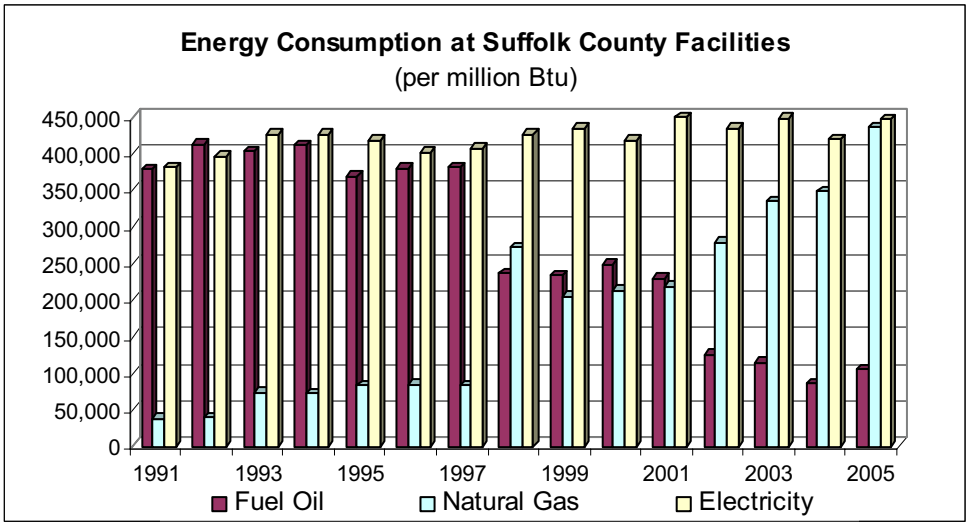
2007 Recommended Expenditures vs 2005 Actual Expenditures					
	Fuel for Heating Object 3050	Fuel for Operations Object 3060	Light, Power, & Water Object 4020	Gasoline & Motor Oil Object 3150	Cumulative Totals
2007 Rec	$2,607,346	$434,010	$30,398,970	$11,274,515	$44,714,841
2005 Actual	$1,382,124	$270,531	$24,246,785	$6,720,869	$32,620,309
$ Change	$1,225,222	$163,479	$6,152,185	$4,553,646	$12,094,532
% Change	89%	60%	25%	68%	37%

Source: Budget Review Office

As noted in Table I above, the Executive's total recommended funding for energy expenditures in 2007 is approximately $44.7 million compared to Suffolk County's total actual expenditures of approximately $32.6 million for energy in 2005 (an increase of approximately $12.1 million, or, 37%).

The following graph is based on actual records provided by Public Works, and illustrates total annual energy use at County facilities for fuel oil, natural gas, and electricity from 1991 through 2005. To better compare these different forms of energy, consumption is expressed in million Btu's (unit of energy), rather than in gallons, therms, and kilowatt hours (units of sale).

Graph I ~ Annual Energy Consumption:
Fuel Oil, Natural Gas, & Electricity Use at County Facilities 1991-2005

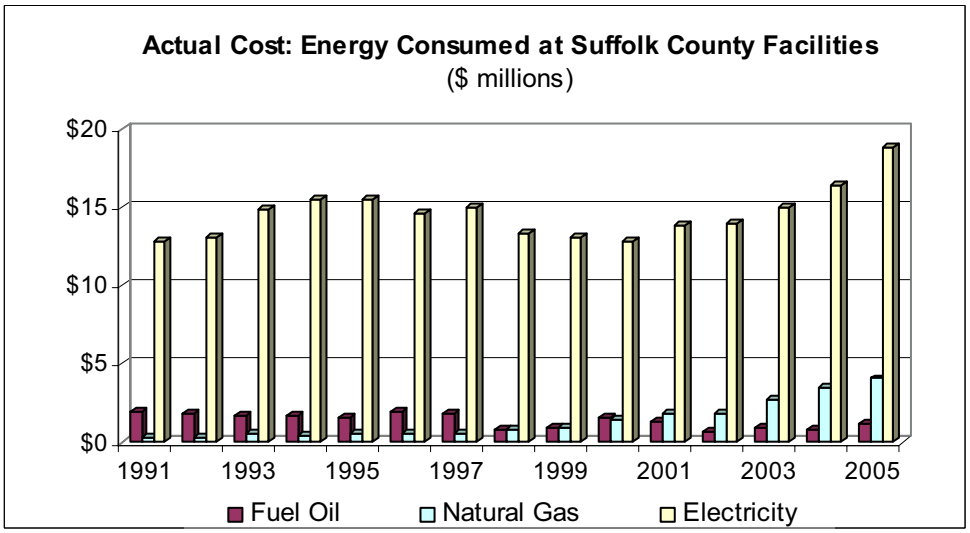


Source: Department of Public Works

As shown in Graph I, electricity represents the largest portion of energy use at County facilities and remains at a fairly constant level. Annual variations on the use of electricity are most likely influenced by local weather, with lower consumption recorded during years with mild summers. Also apparent in the graph is a fuel switch away from fuel oil to natural gas.

Graph II below is based on actual records provided by Public Works, and illustrates total annual costs for energy used at County facilities for fuel oil, natural gas, and electricity from 1991 through 2005 (as illustrated in Graph I).

Graph II ~ Annual Cost:
Fuel Oil, Natural Gas, & Electricity Used at County Facilities 1991-2005



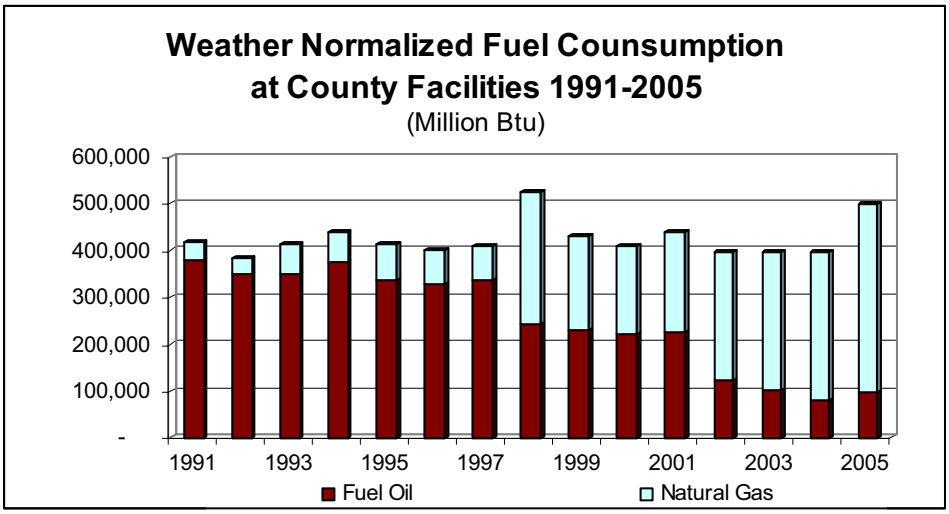
Source: Department of Public Works

As displayed in Graph II, electricity represents the largest portion of energy costs at County facilities. Unlike the fairly level electric consumption pattern illustrated in Graph I, however, actual expenditures for electricity have escalated dramatically in the past several years from approximately $12.9 million in 2000 to approximately $18.9 million in 2005. In fact, actual expenditures for electricity alone in 2005 surpass total actual expenditures for Light, Power, and Water (object 4020) for each year between 1998 and 2003.

The Department of Public Works has completed a number of improvements at County facilities, over many years, that have helped to improve energy performance. Beginning in the mid-1990's many equipment upgrades included a fuel switch from fuel oil to natural gas, which in addition to improving operating efficiency has helped to reduce annual maintenance costs, and reduced harmful emissions to the atmosphere. As a consequence of that effort, the blend of fuels used for space conditioning at County facilities has shifted away from fuel oil and is now more heavily dependent on natural gas.

To better illustrate the County's energy use profile, Graph III below depicts the "weather normalized"[4] use of fuel oil and natural gas from 1991 (base year) through 2005. Weather normalization helps to illustrate energy use by removing weather variables from the comparison so, for instance, the warmer winter of 2005-2006 would appear the same as the winter before.

Graph III ~ Weather Normalized Energy Use Profile at County Facilities



Weather Normalization Based on BNL Heating Degree Day Data
Source: Budget Review Office

[4] **Weather Normalization** ~ Weather conditions can cause fluctuations when comparing fuel consumption year-to-year, and distract from the true energy use profile. Weather normalization is a tool applied to smooth-out weather induced variations by calculating annual usage against "base year" weather conditions. For this exercise, the base year constant is 1991 Heating Degree Days as published by Brookhaven National Laboratory.

Aside from periodic spikes that can result from a number of factors (including changes in building utilization and total amount of conditioned space in County inventory), Graph III reveals that energy use by the County has remained fairly constant over the fourteen years included in the graph.

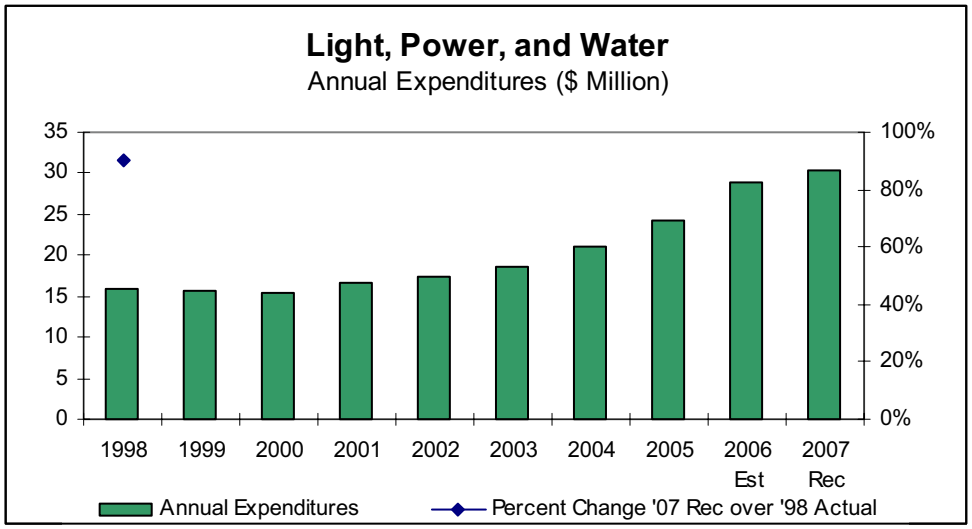
Just as interest only payments to outstanding debt are never applied to reducing principle debt, the County's approach to improvements in energy efficiency have not reduced the "principle" energy use profile of the County. We may have mitigated increases in energy use that would have resulted from increasing the County's inventory of conditioned space, however, so much County space has been in and out of "cold storage" over the years that it is not possible to reach that conclusion with certainty at this time. Clearly the County is in need of a much more aggressive approach to reducing long-term energy use and costs at its' vast inventory of existing buildings.

Light, Power & Water (Object 4020)

Suffolk County's highest expenditures for energy use at County facilities are for the combined purchase of electricity from LIPA and natural gas from KeySpan. Both expenditures are funded through object 4020, Light, Power, and Water, which also includes expenditures to the Suffolk County Water Authority (SCWA). The County Executive's Recommended 2007 funding for object 4020 in the aggregate and across all funds is approximately $30.4 million and represents a twenty five percent (25%) increase over 2005 actual expenditures of approximately $24.2 million. Estimated 2006 expenditures are projected to be $28.9 million, a nineteen percent (19%) increase over 2005 actual expenditures.

Graph IV below is based on data provided by Public Works and illustrates the progression of actual annual expenditures for Light, Power, and Water since 1998. The graph also includes the Executive's 2006 estimated and 2007 recommended expenditures. Evident in the graph is that the 2007 recommended expenditures represent more than a 90% increase over 1998 actual expenditures.

Graph IV ~ 1998-2007 Actual and Projected Expenditures (object 4020)



Although the winter of 2005-2006 was milder than expected, the 2006 summer cooling season was much more intense than it has been in recent years. Given that approximately 79% of expenditures for Light, Power, and Water relate to LIPA, it is not surprising that year-to-date expenditures for 2006 have outpaced the same period for 2005. The increased energy use for air conditioning simply outpaced the minor reduction in energy use for winter heating, even with the warmer winter. In fact, LIPA experienced a Peak Demand of 5,788 MW on August 3rd (due primarily to air conditioning), an increase of 500 MW (10%) over prior years[5].

According to the National Oceanic & Atmospheric Administration (NOAA), our region will likely experience mild temperatures for the coming winter (but colder than last winter)[6]. On separate occasions Newsday has reported that KeySpan expects a possible 10% premium on natural gas during the coming winter, while the federal Energy Information Administration (EIA) forecasts a 10% reduction in natural gas prices for the same winter period. The difference between the forecasts may be explained by the cost of natural gas that KeySpan injected into winter storage[7] in preparation for the winter of 2005-2006. Since much of that winter reserve remains, due to the past mild winter, local natural gas customers should expect to see an upward influence on price compared to last winter, even in the face of current low market prices.

The Oil Heat Institute declined to comment on a fuel oil price forecast for the coming winter, but Newsday quotes the EIA as suggesting that oil heat customers will pay a

[5] Richard Kessel, Chairman, LIPA, Briefing on LIPA Bill Components, Smithtown Sheraton, Thursday, October 5, 2006.

[6] National Oceanic & Atmospheric Administration (NOAA): NOAA OUTLOOK CALLS FOR MILD WINTER FOR MOST OF THE NATION, October 10, 2006. http://www.noaanews.noaa.gov/stories2006/s2716.htm

[7] "There is insufficient production, import or pipeline capacity to support winter consumption and, therefore, natural gas must be added to storage each year before the winter heating season begins." James L. Williams, Energy Economist: Natural Gas Storage – September 29, 2006, p. 5 of 5.

seven percent premium over last winter. Yet again, there are differing opinions on what price fuel oil customers may pay during the coming winter.

LIPA recently announced it will reduce the cost for "Power Supply" (which includes excess fuel and power costs) by approximately four percent for the remainder of 2006, unless fuel cost for electric generation increase. LIPA also states that it will consider reducing the charge to customers again in January, should energy prices and forecasts allow.

The recent precipitous drop in energy prices may be the beginning of a near-term moderate reduction in energy pricing. Taken in context of the record high prices we have experienced in the past 12 months, however, the fall in prices bring only "relative relief". On September 19, 2006 James Williams of WTRG Energy Economics observed:

> "Over the next year or two the increased production capacity and weaker world economy will combine to put downward pressure on prices. This is subject to the usual war and hurricane caveats."

but cautioned:

> OPEC will be compelled to sustain energy prices by reducing output – "Expect OPEC to announce a production cut before the end of the first quarter *(2007)*[8]."

In fact, as of October 5th, reports are circulating that OPEC will cut production by a million barrels a day, which Mr. Williams expects could add $4 to $6 to the price of crude[9].

Given OPEC's swift intervention regarding plummeting crude oil prices, ongoing geopolitical unrest, and the continued growth in the global demand for energy, it is likely that the floor of energy prices will remain high. In fact, energy prices will likely rebound to a higher level than the current market prices.

The Budget Review Office cautions that energy prices remain high, even at the relatively lower current market prices, and recommends increasing the Executive's estimate for the remainder of 2006 by $2,865,262 (to $31,769,238), which would be a 31% increase over 2005 actual expenditures. This recommendation is based on the blended residual impact of energy pricing through the end of 2005 and year-to-date 2006. Current and projected cost increases include the recent LIPA surcharge reduction, but, account for uncertainty relating to forecasts for a 10% increase in natural gas and a 7% increase in fuel oil for the coming months.[10]

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[8] Energy Economist: Investment Global Exploration – September 19, 2006, James L. Williams, WTRG Energy Economics, p. 5 of 7.
[9] James L. Williams, Petroleum Report – October 5, 2006, p. 1 of 11.
[10] A comparison between natural gas and fuel oil forecasts is relevant for this object due to the possibility of fuel switching at large volume energy consuming County facilities.

The County Executive recommends $30,398,970 for object 4020 in 2007. Due to continued volatility and greater uncertainty relating to energy pricing, the Budget Review Office suggests a nominal increase to the Executive's recommended 2007 funding by $2,473,175 to $32,872,145 (an 8.14% increase).

The combined 2006 and 2007 recommended increases amount to a total of $5,338,437 for object 4020.

The Budget Review Office estimate for 2007 includes the following breakdown of projected cost increases:

- LIPA Fuel & Purchased Power Surcharge (part of the new Power Supply Charge) at 20.7% will increase slightly (approximately 1%) to account for fuel oil and natural gas purchased as part of a long-term hedging program. This would result in an approximate 42% increase over 2005 actual annual costs for electricity.
- KeySpan natural gas cost for 2006 assumes a blend of cost factors including residual winter storage levels from the previous winter season. Budget Review finds merit in projections relating to a possible increase of 10% in the cost of natural gas through the coming winter months, falling to more moderate increases over 2006 levels later in 2007. The latest available Energy Information Administration (EIA) Short-Term outlook forecasts a national average 10% increase in natural gas compared to a year ago.
- SCWA cost should remain fairly level unless the Authority seeks another rate adjustment to account for increased energy costs.

Note: Colder than anticipated weather during the coming winter of 2006-2007 and/or a repeat of the high thermal/heat index experienced during the summer of 2006 would have a significant upward influence on energy pricing projected here.

Globally, the forecast for energy pricing is only as sure as a definite maybe, as is evident in the following observation from James Williams, WTRG Energy Economics:

> "This morning there are reports that OPEC will be cutting a million barrels per day from production. … A million barrel per day cut should add $4-$6 to the price of crude but it would also increase spare production capacity by over 50 percent. … An increase in spare capacity puts downward pressure on prices. It could have a greater effect on price than a production cut.[11]"

Clearly, Suffolk County can not control, nor significantly influence the cost of energy, beyond the scope of contracts subject to negotiation. Recommended 2007 funding for Light, Power, and Water (object 4020) represents approximately 68 percent of all recommended funding for energy in 2007. In the absence of more aggressive investment in reducing the County's energy use profile of County facilities, we should expect that energy costs will command an ever-growing portion of the County's annual operating budgets.

[11] Energy Economist: Petroleum Report – October 5, 2006, James L. Williams, WTRG Energy Economics, p. 1 of 11.

Delayed – Not Lost – Opportunity

Year-to-date (object 4020) actual expenditures for 2006 were $19.8 million as of October 1st, which is approximately $4 million higher than the $15.8 million year-to-date for the same period a year ago. Although the winter 2005-2006 was milder than expected, the 2006 summer cooling season was much more intense than it has been in recent years. Consequently, LIPA experienced a Peak Demand of 5,788 MW on August 3rd, an increase 500 MW (10%) over prior years[12], and the County, along with other LIPA ratepayers, paid higher summer bills.

The Executive estimates year-end expenditures will reach approximately $28.9 million. In the context of 2006 estimated expenditures, the Executive's 2007 recommended funding for this object represents a relatively nominal increase of approximately $1.5 million (5.2%). This understates the significant challenge the County faces relating to the dramatic growth in energy expenditures over the past several years, and the likelihood of continued energy price volatility into the future.

Despite the best efforts thus far, Suffolk County is bleeding energy dollars due to the energy use profile of County facilities. During the recent Capital Program budget cycle, the Legislature proposed increased funding for Energy Conservation at Various County Buildings (CP 1664). The funding was intended to facilitate an aggressive blitz of assessment and interventions at the County's fifty highest energy consuming buildings.

To support and facilitate that effort, the Legislature recommended additional staffing in Public Works dedicated to energy. The Legislature's proposed capital funding also included aggressive funding to ensure the integrity of energy efficient design features in landmark capital projects (i.e. New County Jail, North County Complex, Riverhead County Center, etc.). Unfortunately, the County Executive's veto of additional capital expenditures to promote energy efficiencies was sustained.

The Suffolk County Legislature has advanced the adoption of Leadership in Environmental and Energy Design (LEED 2.1) for County building projects in excess of $1 million, and recently recommended funding of CP 1664 in the 2007-2009 Capital Program that would have facilitated an aggressive twenty-five percent (25%) reduction in the energy use profile of County facilities. The Legislature's initiatives demonstrate a sound approach to successfully manage improved efficiency of County buildings, and represent a first step in defining a self-determined path to a sustainable energy policy.

In contrast to the Legislature's proposed capital investment of $7.9 million over several years, the County Executive recommends increasing expenditures for Light, Power, and Water (object 4020) by $6.2 million in 2007 as compared to 2005, the last complete year of actual energy expenditures.

[12] Richard Kessel, Chairman, LIPA, Briefing on LIPA Bill Components, Smithtown Sheraton, Thursday, October 5, 2006.

Energy Benchmarking

The federal government has identified that most buildings it surveyed across the country are operating at an energy performance level of about 60-65% - even in buildings where investment has been made to upgrade energy related equipment.

The Environmental Protection Agency (EPA) has recommended Energy Benchmarking (a detailed energy survey) as a means to identify and prioritize potential energy cost threats.

Just as patients rely on medical doctors to assess and then treat an illness, concurrent with necessary improvements, Suffolk County should oversee a comprehensive assessment relating to the energy related performance of buildings in inventory, as outlined in our recent review of the 2007-2009 Capital Program.

For several years, the Budget Review Office has recommended this effort as an initial step towards a comprehensive plan to improve the energy performance of County facilities. Based on the detailed energy survey overseen by Public Works, the County should have a backlog of projects that contribute to annual reductions in energy use at County facilities. That backlog should be included in the Capital Program and based on a comprehensive plan that is implemented (with flexibility) based on a priority rank for interventions vetted on a cost benefit basis through life-cycle analysis.

OPEC and Domestic Energy Policy:

It is likely that Hugo Chavez, the outspoken President of Venezuela, is more interested in managing the global price of energy to benefit his own agenda than he is in providing inexpensive fuel oil to New York City residents. While the high price of crude oil generates higher near-term revenues for Venezuela and other OPEC members, a downward adjustment in energy prices not only makes price management more manageable for OPEC, it also serves the longer-term interests of the oil exporting cartel. James Williams, WTRG Economics states:

> "Growing stocks are one of OPEC's major concerns for two reasons. First it indicates that production exceeds consumption and second the high inventory numbers make price defense more difficult[13]."

For OPEC, mitigating the price spikes of the past three years reduces the risk of long-term demand reduction due to increased investment in energy conservation, improved energy efficiency, and other demand-side energy management efforts. In fact, lower prices encourage higher consumption levels, and forestall investment and development of alternative energy technologies.

In the meantime, consumers adjust to accept higher price levels until the next price spike strains consumer tolerance. As it has since the oil embargo of 1973, between

[13] Energy Economist: Investment Global Exploration – September 19, 2006, James L. Williams, WTRG Energy Economics, p. 2 of 7.

brief periods of downward adjustments, energy price patterns resemble a “saw-tooth-curve”, dropping relative to peak prices, but generally trending upward.

A skeptical observer of our national energy policy might conclude that the long-term price trend has been well managed by oil producers. Commenting on the Saudi perspective on crude oil pricing, Mr. Williams states:

> “Delaying the quota issue might achieve a long term Saudi goal of keeping prices from becoming so high that they cause fuel substitution, the development of alternate fuels, additional conservation and increased efficiency on the part of consumers[14].”

While OPEC and others certainly have a vested interest in “managing” the energy marketplace, consumer apathy is an essential enabling component to our continued and growing dependence on foreign sources of energy. To our own disadvantage, we have avoided raising minimum standards relating to building envelopes and annual fuel utilization efficiency for heating equipment; under-funded development and deployment of technologies with increased levels of efficiency (i.e. geothermal heat pumps, condensing gas boilers and furnaces, among others); and abdicated proliferation of renewable and other alternative energy technologies to local energy providers (utilities). In short, we have deferred responsibility so thoroughly that no one entity even appears responsible for taking the reins.

On behalf of all Suffolk County energy consumers, and for the long-term health of the local economy, the County government must act by first grappling with its own energy use profile.

JS Energy Trends for Light Power and Water07

[14] Energy Economist: OPEC, Petroleum Report – September 21, 2006, James L. Williams, WTRG Energy Economics, p. 3 of 11.

CONTRACT AGENCY FUNDING (4980)

A summary of recommended spending for contract agencies, by department, is shown on the next page. In what follows we provide a brief description of that summary.

Executive
Most of the decrease in 2007 recommended is due to 2006 omnibus adds for Legislative contract agencies that are not included in the Executive's 2007 recommended budget.

Police
These contact agencies are Town & Village Revenue Sharing for non-county police departments in Suffolk.

Public Works
The majority of the increase is due to increased costs and enhanced service concerning the operation of the Suffolk County Transit Bus System.

Probation
Increases are mainly due to grants.

Cooperative Extension
The increase in 2006 is attributed to a Budget Review Office recommendation to move funding from special services (4770) to contract agencies (4980) in order to show in the budget the specific contracts that are be funded.

Economic Development & Workforce Housing
The increase in 2006 is largely due to funding of tourism promotion associated with increased revenue collections from the hotel/motel tax. The decrease in 2007 recommended is due to a combination of (1) 2006 omnibus adds for Legislative contract agencies that are not included in the Executive's 2007 recommended budget, (2) the Executive not continuing some of the contact agencies he funded in the 2006 budget, and (3) a reduction in the contract for funding the Comprehensive Shellfish Restoration Program using Fund 477 sales tax revenue.

Environment and Energy
Environment and Energy (EVE) was a new department in the 2006 budget. The only contract in EVE, for 2007, is the transfer from DPW of the Cornell Strom Water Remediation contract.

Department of Health Services
Due to changes in the methodology of how the State reimburses contracted agencies, Medicaid payments in some areas are now being paid directly to the agency, therefore decreasing the amount the County funds. Funding for the contracted Health Centers was also decreased.

Parks
Most of the decrease in 2007 recommended is due to 2006 omnibus adds for Legislative contract agencies that are not included in the Executive's 2007 recommended budget.

Fire, Rescue, Emergency Services
The elimination of funding for contract agencies in 2007 is associated with the loss of the non-personnel portion of the 2006 Pre-Disaster Mitigation Grant (3408).

Department of Social Services
Increases include a 40-bed State certified singles shelter under the Safety Net appropriation (this represents a shift in funding from County program costs to contracted services), Family & Children's Services increased contractual services costs in 2007 for a new RFP for providing CPS pre-placement services to vulnerable children and families, and a transition to a new Independent Living RFP for 14-18 year-olds in foster care who are choosing not to be adopted.

Decreases in funding for the United Veterans Beacon House and EAC's Youth Engagement Services (YES) contract are related to decreases in State and Federal aid. There was also a decrease for the Nassau/Suffolk Law Services contract to assist victims of domestic violence in preparation of orders of protection, child custody petitions, etc. This was inadvertently excluded from the 2007 budget.

Contracted Agencies (4980s) by Department, all funds

Dept Code	Department Name	2005 Actual	2006 Estimated	2007 Recommended	2006 Estimated *minus* 2005 Actual		2007 Recommended *minus* 2006 Estimated	
HSV	Health Services	$74,040,163	$79,056,060	$76,111,515	$5,015,897	6.8%	-$2,944,545	-3.7%
DPW	Public Works	$28,640,466	$31,623,653	$34,260,428	$2,983,187	10.4%	$2,636,775	8.3%
EXE	Executive	$15,322,458	$20,928,133	$16,756,421	$5,605,675	36.6%	-$4,171,712	-19.9%
DSS	Social Services	$7,076,688	$9,929,704	$9,302,818	$2,853,016	40.3%	-$626,886	-6.3%
POL	Police	$3,211,753	$4,774,575	$5,123,343	$1,562,823	48.7%	$348,768	7.3%
PRO	Probation	$3,843,559	$4,482,179	$4,907,391	$638,620	16.6%	$425,212	9.5%
CEX	Cooperative Extension	$0	$4,028,740	$4,163,442	$4,028,740		$134,702	3.3%
ECD	Economic Development & Workforce Housing	$2,066,423	$4,383,191	$2,142,788	$2,316,769	112.1%	-$2,240,403	-51.1%
LAB	Labor	$495,316	$987,709	$993,650	$492,393	99.4%	$5,941	0.6%
EVE	Environment and Energy	$0	$0	$365,100	$0		$365,100	
MSC	Miscellaneous	$49,369	$50,376	$51,384	$1,007	2.0%	$1,008	2.0%
DIS	District Attorney	$0	$50,700	$34,258	$50,700		-$16,442	-32.4%
PKS	Parks	$303,722	$392,051	$25,000	$88,329	29.1%	-$367,051	-93.6%
BOE	Board Of Elections	$0	$2,000	$0	$2,000		-$2,000	-100.0%
FRE	Fire, Rescue, Emergency Services	$272,755	$1,012,253	$0	$739,498	271.1%	-$1,012,253	-100.0%
PLN	Planning	$4,270	$0	$0	-$4,270	-100.0%	$0	
TOTAL		$135,326,941	$161,701,324	$154,237,538	$26,374,383	19.5%	-$7,463,786	-4.6%

AUDIT AND CONTROL

Major Issues

1. Staffing
2. New Investigative Unit
3. Operational Backlogs
4. Revenues

Budget Review Office Evaluation

The 2007 Recommended Operating Budget includes a total of $6,615,367 for the Department of Audit and Control, $182,254 or 2.8% less than requested. The Executive estimates 2006 permanent salary expenditures of $5,308,838, which is reasonable. The recommended budget for permanent salaries is sufficient to fund all filled positions, vacant positions, and new positions as recommended by the Executive for 2007. Additionally, BRO recommends that the transfer of the Insurance and Risk Management Division from the Department of Civil Service to the Department of Law, as proposed by the Executive, would be more appropriately transferred to the Department of Audit and Control as detailed within the review of the Department of Law.

Staffing

The Executive's recommended budget provides for five new positions and abolishes three positions within the Department of Audit and Control for a net increase of two positions compared to the 2006 adopted staffing level of 88. The department requested a staffing level of 95.

- The addition of two new account clerk positions has been recommended in order to reduce backlogs in processing payment vouchers, NYS retirement adjustments, and W-2 corrections.
- The creation of one senior investigative auditor and two investigative auditor positions has been recommended. These three positions, in addition to a current investigative auditor position, will comprise the newly formed Investigative Unit as proposed by the department.
- Based on the authorized position control register dated September 24, 2006, there are two vacancies within the Department of Audit and Control. One vacant position is a contracts examiner which has been earmarked to account clerk and has a signed SCIN 167 form in place to be filled. The other vacant position is a payroll coordinator, which the department has indicated will remain vacant in 2007. This position has been carried on the books vacant since July 2002. The Executive recommends the abolishment of this position. We concur with this recommendation.

- Additionally, Audit and Control's hiring plan included a new auditor position within the Appropriations Unit of the Accounting Services Division which was not included in the recommended budget. The department stressed that the creation of this position is imperative for the support of IFMS operations. The position will be cross trained in all aspects of IFMS including trouble shooting and training of new users. The consensus of the IFMS Working Committee was that it would be unwise to rely on a single individual within the county for IFMS training. Presently there are two positions within the Department of Audit and Control charged with the responsibility of assisting the entire county with IFMS and there is a significant probability that one, or possibly both of these employees will retire in the near future. BRO recommends the creation of an auditor position within the Appropriations Unit, as detailed above, at a total cost of $42,416 including benefits for three quarters of 2007.

New Investigative Unit

In recent years the Department of Audit and Control has experienced a significant increase in the number of audits which reveal fraud and impropriety. This effects how the audits must be conducted as the department has found these investigations are generally more forensic in nature. The department has proposed the formation of an Investigative Unit which will specialize in forensic auditing which is necessary to enhance their efforts when confronted with these circumstances. The Executive has recommended the creation of additional positions within the department to staff the unit. BRO agrees with the Executive's recommendations.

Operational Backlogs

The Department of Audit and Control reports backlogs in several operational areas; some for several years. The department has been utilizing overtime in an attempt to decrease the backlog. This measure has helped to some degree, however the department has indicated the increased workload resulting from the upgrade of IFMS and the pre-existing backlog from understaffing cannot be remedied solely through the use of overtime.

- The department indicates they have experienced backlogs within their Payroll Services Division since the elimination of two positions in 2002. This division reports severe backlogs in the reporting and processing of NYS retirement adjustments, W2 corrections, and other payroll related duties. The Executive has recommended the addition of one account clerk within this division. BRO concurs with this recommendation.

- There currently exists a three week backlog of processing payment vouchers within the Appropriations Unit of the Accounting Services Division resultant from the introduction of IFMS 3.5.1. The backlog is attributable to the learning curve associated with both departmental personnel and personnel outside of the department and additional requirements of the new IFMS system making the payment of vouchers more labor intensive. The Executive has recommended the

addition of one account clerk within this division. BRO concurs with this recommendation.

Revenues

The estimated budget includes a significant decrease in audit recoveries (001-AAC-2702) within the General Fund from $1,000,000 as adopted in 2006 to an estimated $200,000 in 2006. The Executive has estimated audit recoveries within the Employee Medical Health Plan Fund (039) of $865,000 in 2006, which can be attributed to a settlement with Express Scripts Inc. for claim overpayment errors for the 2003-2004 plan years. The 2006 adopted audit recoveries within the Employee Medical Health Plan Fund was $0. The Executive has chosen to reflect the audit recovery from Express Scripts Inc. within the EMHP fund as opposed to the General Fund and this explains the large discrepancy between the adopted and estimated figures. Both the $200,000 estimate and $865,000 estimate of audit recoveries within the respective funds are reasonable. The Executive has recommended audit recoveries of $400,000 within the General Fund in 2007. However, the department has informed BRO that revenue in this account is anticipated to be $1,000,000 in 2007.

The following table illustrates the audit reports the department has issued, or expects to issue by year end 2006:

Report No.	Department	Examination
2006-01	Sheriff	Civil Bureau-Receipts and Disbursements-2003
2006-02	DHS	Brookhaven Memorial Hospital Health Centers and Mobile Mammography Program - 2000
2006-03	DHS	Office of Water Resources - Internal Control Over Revenue
2006-04	DHS	Office of Pollution Control - Internal Control Over Revenue
2006-05	DHS	Office of Ecology - Internal Control Over Revenue
2006-06	DHS	Office of Wastewater Management-Internal Control Over Revenue
2006-07	Various	Municipalities & Non Profit Organizations Subject to OMB-133
2006-08	Various	Follow-Up on Previous Audit Recommendations 2001-2003
2006-09	Parks	Internal Controls Over Revenue - Accounting Unit
Additional Audit Reports Anticipated for Release in 2006		
	Parks	ACES N' BIRDIES - West Sayville Golf Course
	Parks	Review of Revenue - Shinnecock East Park
	DPW	DPW Departmental Purchasing Unit - 1/02-12/04
	DPW	DPW Accounting Unit Contracts
	DPW	Coram Bus Service, Inc.
	DSS	Community Housing Innovations Homeless Shelter Program
	DSS	Penates Homeless Shelter Program
	DSS	Suburban Housing Development & Research
	DSS	Tutor Time Learning Systems, Inc. Holbrook Center
	DSS	Tutor Time Learning Systems, Inc. Oakdale Center
	FRES	Vocational Education and Extension Board of S.C.
	FRES	Vocational Education and Extension Board of S.C. - State Aid
	VSA	Veterans and Seniors Medical Transportation, Inc.

Budget Review Office Recommendations

- The Budget Review Office recommends adding $32,604 to permanent salaries (001-1315-AAC-1100) and $9,812 in fringe benefits to fund one additional auditor position for three quarters of 2007.
- The Budget Review Office recommends increasing revenue by $600,000 for audit recoveries (001-AAC-2702) within the General Fund in 2007.

BOARD OF ELECTIONS

Major Issues

1. Federal Election Reforms and the Help America Vote Act of 2002
2. Creation of Additional Election Districts
3. Overtime Salaries
4. 2006 Estimated Budget
5. 2007 Recommended Budget
6. Revenues

Budget Review Office Evaluation

Federal Election Reforms and the Help America Vote Act of 2002

- The federal government has jurisdiction over Presidential, Senate and House of Representatives elections. As a result, the requirements imposed for federal election reform are incorporated into state and local elections.
- The Board of Elections should be receiving replacement voting machines in 2007. The new voting machines come with five year warranties and therefore the county should not incur any repair expenses for the machines. The State has not certified the machines that meet the Federal regulations. Once the selection and procurement of the new voting machines is complete, the training of BOE staff and the voting public should commence.
- Federal funds of $66 million have been allocated to NYS to offset expenses for the purchase of the new mandated voting machines, poll worker training, and voter education. Suffolk County has been allocated $14.7 million in federal Help America Vote Act funds of which $777,000 is designated for poll worker training and voter education efforts.

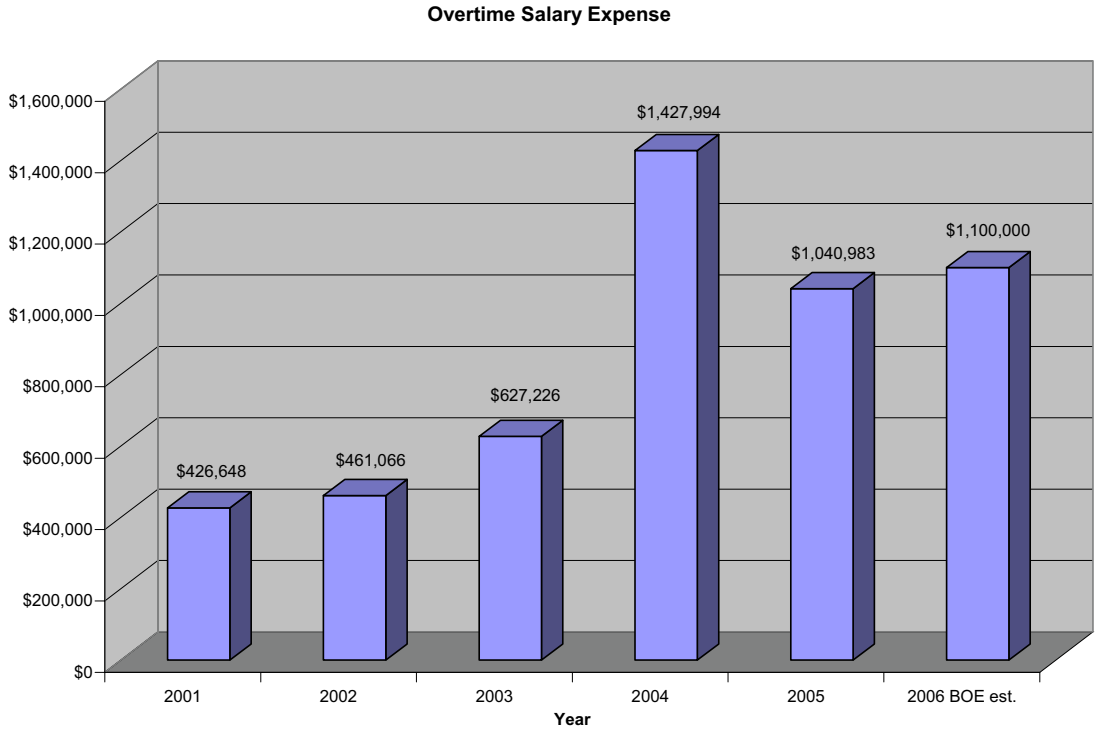
Creation of Additional Election Districts

- State Election Law requires the creation of new election districts once a district has 1,200 registered voters.
- The department's 2007 budget request includes the creation of nine (9) additional election districts, increasing the current 1,047 election districts to 1,056, in response to the State Election Law. The Board has been prudent in the creation of new election districts, analyzing both enrollment and voter turnout.
- The cost for each new election district will be $1,500 per election for inspectors, supplies, cartage and polling place rent. These additional districts will increase the cost of each county wide election by approximately $13,500.

Overtime Salaries

Overtime expenditures have increased substantially over the last five years as illustrated in the following chart.

- The BOE projects overtime in 2006 to exceed the adopted budget by approximately $475,000 or 76%.



2006 Estimated Budget

- The estimated budget is $11,397,406, which is $217,503 or 1.9% more than the 2006 Adopted Budget amount of $11,179,903.
- The 2006 estimated overtime of $800,000 appears to be understated by $300,000, based upon year-to-date and historical expenditures. Overtime is difficult to project as most of it is incurred during the November general election.
- Permanent salaries are estimated at $6,320,201, which is $30,052 less than the 2006 Adopted Budget amount of $6,350,253. The estimated permanent salaries are $220,678 more than the Budget Review Office's projection of $6,099,523, which is based upon current vacancies and provides for filling the vacant deputy commissioner of elections position for five of the remaining pay periods in 2006.
- The 2006 adopted and estimated budgets include $2,340,250 for election inspector pay. Year-to-date expenditures total $1,028,495, which leaves

$1,311,755 to compensate election inspectors for the 2006 general election, which is reasonable.

- The 2006 estimated budget includes $75,000 for voting machine repairs. The expenditures as of September, 13, 2006 total $10,496. Actual expenses in 2005 were $26,548. Based upon historical data and current expenditures the estimated budget is overstated by $40,000 and can be reduced accordingly.

2007 Recommended Budget

- The Executive's 2007 recommended budget of $12,063,935 is $884,032 or a 7.9% increase over the 2006 adopted and $666,529 or 5.8% more than the 2006 estimated. The recommended budget is $1,533,036 or 12.7% less than requested. As in the past, the recommended budget does not include additional appropriations for special elections.

- The recommended budget provides a total of 123 authorized positions as requested. There are sufficient permanent salary appropriations for all currently filled positions. In addition, the recommended budget provides sufficient permanent salary appropriations to fund the vacant deputy commissioner of elections position and two vacant assistant election clerk positions for 50% of 2007.

- The department requested $3,501,280 for payments to election inspectors (001-BOE-1450-4510) for mandated training, the September primary, and the November general election. This request is based upon 1,056 election districts and 8,000 inspectors to be trained at an increased pay rate of $12.50/hr as proposed by the BOE. The Executive's recommended budget provides $2,727,260, which is $774,020 or 22.1% less than requested. The recommended budget does not appear to provide for any wage increase. Additionally, the recommended budget appears to reduce one or more of the projections for required training hours, election inspectors trained, or election inspectors utilized in the elections. Election inspectors last received a pay increase in 2005 in the amount of $.50/hr from $9.50 to $10.00. The BOE has proposed a pay increase for election inspectors in anticipation of attrition due to the introduction of new voting systems. The recruitment and retention of election inspectors is of paramount concern to the BOE. Assuming 7,000 inspectors are trained for 12 hrs each in 2007, each $.50/hr increase in pay equates to an additional cost of $42,000. Additionally, each $.50/hr increase in pay will increase the cost of a primary election by $38,008 and general election by $50,808. One option which could help to mitigate the cost of election inspectors might be to postpone any wage increase until after training has been completed. Wage increases for election inspectors are a policy issue and a resolution would be needed to authorize any salary enhancements.

- The recommended budget does not include $40,000 as requested for the replacement of one box truck and one van. These vehicles would be used to transport staff and machinery throughout the county. We concur that funding not

- be included for these vehicles as the BOE can enlist vehicles from the Department of Public Works as the need arises.
- The recommended budget for overtime salaries (001-BOE-1450-1120) is $910,000, which is $518,000 or 36.3% less than requested. Overtime salary expenditures have averaged in excess of $1 million dollars over the last three years which may be attributed, at least in part, to federal election reforms. The Executive has underestimated overtime salaries during the same period, on average, $470,599. The BOE staff will need to undergo extensive training, both practical and technical, of the new voting system adopted in 2007. BRO recommends the BOE take a progressive management approach with respect to personnel deployment and scheduling in order to more efficiently manage their use of overtime. The use of flex time could be used to help mitigate these expenses. We project $1,169,000 will provide adequate funding when coupled with a progressive management approach and accounts for additional overtime anticipated as a result of training for a new voting system in 2007.

Revenues

Pursuant to Chapter 62 of the Laws of 2005 the State Board of Elections has certified that Suffolk County is allocated $777,405 in federal Help America Vote Act funds for the purpose of poll worker training and voter education efforts. In general, the distribution of funds to county boards of elections will be in accordance with Memorandums of Understanding (MOU) which will serve as the contract between the state and the county to enable payment from the state election fund. The MOU will indicate the service levels and compliance required to dictate disbursement and upon receipt of documentation and validation of compliance with the MOU the state will disburse funds. The Budget Review Office recommends that Help America Vote Act funding of $777,000, which the State Board of Elections has certified that Suffolk County has been allocated for poll worker training and voter education efforts, be reflected as revenue to the General Fund.

Budget Review Office Recommendations

The Budget Review Office recommends the following changes to the 2006 Estimated Budget:

- Increase overtime salaries (001-BOE-1450-1120) by $300,000 to $1,100,000 based upon historical and current expenditures.
- Decrease permanent salaries (001-BOE-1450-1100) by $220,678 to $6,099,523.
- Decrease repairs to voting machines by $40,000 based on year-to-date and historical expenditures (001-BOE-1450-3680).

The Budget Review Office recommends the following changes to the 2007 Recommended Budget:

- Decrease repairs: special equipment (001-BOE-1450-3680) $60,000, assuming new voting machines with five year warranties are procured.

- Increase overtime salaries (001-BOE-1450-1120) $259,000.
- Increase General Fund revenue by $777,000 to reflect anticipated HAVA funding.

We also once again recommend that the Board have all requests for computer hardware and software purchases submitted for review and approval of the Information Processing Steering Committee.

CAMPAIGN FINANCE BOARD

Major Issues

1. Failure to Fund Appropriations in 2004, 2005 and 2006
2. Future of Campaign Finance Board

Budget Review Office Evaluation

- Local Law 25-1998, which was approved by the electorate, created the Campaign Finance Board (CFB), which may employ necessary staff including an executive director and a counsel and make necessary expenditures subject to appropriation by the County of Suffolk.
- Resolution 845-2003, (the 2004 omnibus resolution) established a separate agency for the Campaign Finance Board but did not include any appropriations. No funding was provided in 2004, 2005 or 2006.
- The 2007 recommended budget does not fund the Campaign Finance Board or the civil service position: Director of Campaign Finance Board (Grade 17). The position was created in the 2005 adopted budget and is vacant.
- Resolution 919-2004 assigned responsibility for the filing of electronic campaign finances to the Suffolk County Board of Elections. This resolution was vetoed by the County Executive because the county had no ability to require the Board of Elections to place the information on a website where it is accessible to the public.
- The 2007 recommended budget document does not include either a narrative or an executive recommendation of funding for the Campaign Finance Board.
- The five members of the Campaign Finance Board resigned in 2005 and no replacements have been appointed.

Budget Review Office Recommendations

A policy decision needs to be made to determine the future of the Campaign Finance Board. A Charter Law subject to referendum created the Campaign Finance Board and no funding is provided in the 2007 recommended budget. The Center for Governmental Studies recently published an analysis of public financing of American elections. The County should review their findings as well as other literature to determine if Suffolk County can structure campaign finance so that it is workable and effective. Perhaps we may be able to model our practices after other jurisdictions that have had success in this effort. If after careful review, the Legislature determines that the Campaign Finance Board is no longer viable, it may wish to repeal Charter Law 25-1998.

CIVIL SERVICE/HUMAN RESOURCES

Major Issues

1. Personnel Overview
2. Police Officer Exam
3. Transfer of the Division of Insurance and Risk Management

Budget Review Office Evaluation

The 2007 Recommended Operating Budget provides $6,335,907 for the Department of Civil Service/Human Resources, which is a decrease of $315,054 or 4.7% from the 2006 adopted budget of $6,670,961. This reduction is primarily due to the County Executive's proposal to transfer the Division of Insurance and Risk Management to the Law Department.

The 2007 recommended budget is $1,337,262 (17.4%) less than the department's requested amount of $7,693,169, which included funding for the Division of Insurance and Risk Management (038-CIV-1316).

The merits of the transfer of the Division of Insurance and Risk Management are discussed in the Law Department section of this report.

In the aggregate, the Budget Review Office finds the Civil Service Department's 2006 estimated and 2007 recommended budgets reasonable.

Personnel Overview

The 2007 recommended budget has included sufficient appropriations for permanent salaries in the Department of Civil Service as well as the transferred Insurance & Risk Management Division as shown below:

2007 PERMANENT SALARIES			
Name	**Fd-Agency-X-org-Obj**	**Vacancy**	**BRO Analysis**
Civil Service	001-CIV-1430-1100	1	Sufficient appropriations to fund all filled positions.
Insurance & Risk Management	038-LAW-1316-1100	2	Sufficient appropriations to fund all filled positions plus 2 vacant positions for ½ year.
Employee Medical Health Plan	039-CIV-1317-1100	1	Sufficient appropriations to fund all filled positions plus 1 vacant position for a ½ year.

Police Officer Examination

In 2007, the Civil Service Division plans to conduct an examination for the position of Police Officer. The division expects there will be 20,000 applicants. At $100 per application this examination will generate approximately $2,000,000 in revenue. Resolution No. 206-2006 provides a fee waiver for citizens on social services or who are unemployed. The Civil Service Division's estimate of 20,000 applicants is 1,564 more than the previous examination given in 2003. Applicants can register via the internet and pay by credit card. Civil Service anticipates that 75% of Police Officer applicants will file on-line. This convenience facilitates the process and encourages more applicants with resultant additional fee revenue.

The recommended operating budget includes revenue of $2,070,000 for Civil Service fees (001-CIV-1240) in 2007, which includes fees for the police exam and other Civil Service examinations administered during the year.

The police officer examination will, according to the Civil Service Division, require the added expenditure of $775,400 to administer. The three major areas of exam expense total $704,000 and include the following:

- Interim Salaries (001-CIV-1430-1110) $255,000 covers zone supervisors, building supervisors, room and hall monitors and the delivery of test materials to many sites.
- Fees for Services: Non Employee (001-CIV-1430-4560) $140,000 for use of school facilities whose fees have been increasing rapidly due to budgetary issues in the school districts and cuts in State aid.

- Fees for Services: Non Employee (001-CIV-1430-4560) $309,000 consultant costs for license to purchase the test, printing, transport of examination materials, scoring and preparation of requisite reports for the Justice Department.

The Civil Service Division has an agreement with the consulting firm of EB Jacobs for services in conjunction with administering the police officers exam. Their proposal provides $75,000 in 2006 and $309,000 in 2007 for a total expenditure of $384,000. This is consistent with the amount of funding currently available in the 2006 estimated and adopted budgets and the amount included in the recommended 2007 budget.

Insurance and Risk Management – Workers Compensation Unit

The 2006 estimated budget is $1,201,005, which is $144,965 or about 10.8% less than the 2006 adopted budget amount of $1,345,970. The difference is due to decreased expenditures in permanent salaries (038-CIV-1316-1100).

The 2007 recommended budget of $1,369,027 is $39,144 or approximately 2.78% less than the 2007 requested budget amount of $1,408,171. This difference pertains to personnel (1000 objects).

Civil Service requested to abolish one Principal Contracts Examiner (Grade 28) position, which the proposed budget retains. In its place, the department requested a new Risk Management Coordinator (Grade 29) that was not included in the Executive's proposed budget. The recommended budget transfers a second Principal Contracts Examiner to the Employee Medical Health Plan (039-CIV-1317) division since their duties are more closely related to EMHP functions. There are 24 retained, filled and funded positions remaining in the Division of Insurance and Risk Management.

Employee Medical Health Plan

The 2006 estimated budget is $352,506, which is $86,516 or 19.7% less than the 2006 adopted budget amount of $439,022. In the aggregate, an estimated decrease in state retirement (039-CIV-1317-8280) combined with a decrease in permanent salaries (039-CIV-1317-1100) accounts for the reduced funding.

The Executive's 2007 recommended budget is $217,651 or 38.2% more than the 2006 estimated budget. This is mostly attributed to a $163,071 or 35.6% increase in personnel (1000 objects) and $44,952 increase in state retirement (039-CIV-1317-8280) funding.

The division requested eight positions; the proposed budget includes nine positions, which are two more than the 2006 adopted budget provided. There is adequate funding for a Principal Contracts Examiner (Grade 28) and a Clerk Typist (Grade 9) as recommended. In addition, a vacant Senior Clerk Typist (Grade 9) position could be filled for half of the year.

Budget Review Office Recommendations

- The Budget Review Office agrees with the budget presentation for the Department of Civil Service.

CONSUMER AFFAIRS

Major Issues

1. Staffing: vacant positions.

Budget Review Office Evaluation

The Office of Consumer Affairs, a division of the County Executive's Office, is structured into four main functional areas: Administration, Bureau of Complaints and Investigation, Bureau of Licensing, and Bureau of Weights and Measures.

The mission of the Office of Consumer Affairs is to ensure equity in the marketplace and promote high standards of commercial integrity in the manufacture, distribution and sale of consumer goods and services in Suffolk County.

- This division generated a significant amount of revenue which reduces its reliance on property taxes. During the past five years, revenue has increased by 85%.
- The year's mandated inspections of all county scales and pumps are on schedule and the office anticipates all requisite examinations to be complete by the end of 2006.

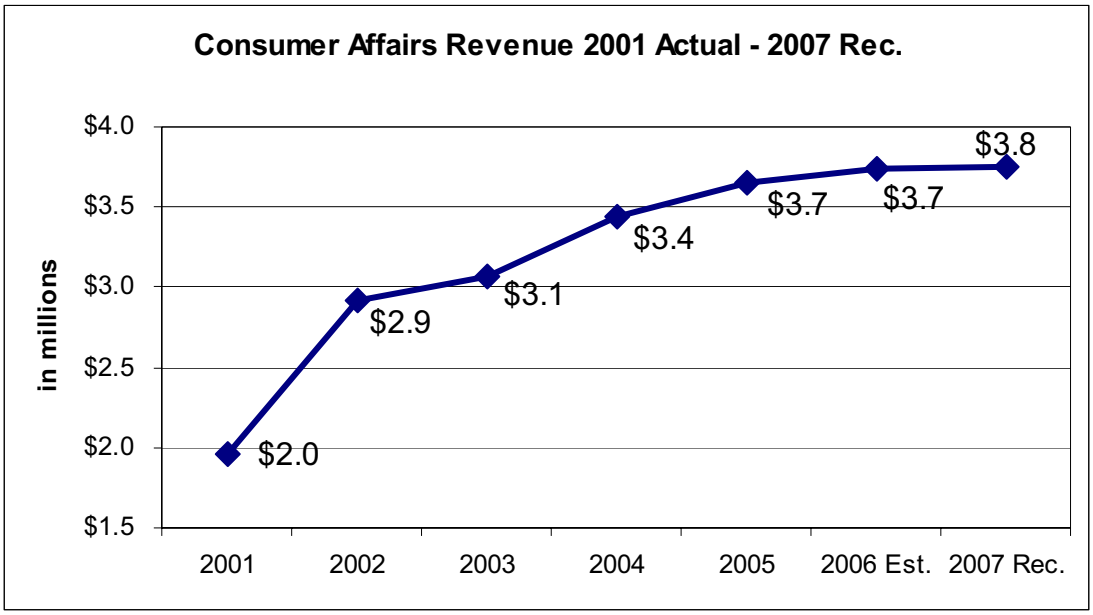
Staffing

- As of the September 28th payroll, there were five (5) vacancies in the Office of Consumer Affairs and a total of 41 filled positions.
- The recommended budget provides sufficient funding to fill five (5) existing vacancies for half a year. Positions planned for in the proposed budget, with signed Form 167's, include Consumer Affairs Home Improvement Investigator I (Grade 18), Clerk Typist (Grade 9) and Senior Clerk Typist (Grade 12).
- The department informed us that their three (3) priority staffing needs are Consumer Affairs Investigator I (Grade 18), Consumer Affairs Home Improvement Investigator I (Grade 18) and Clerk Typist (Grade 9).

- Consumer Affairs Investigator I positions provide additional revenue for the department by finding individuals not in legal compliance and having them fulfill their obligation to be licensed.

Revenue

The 2006 estimated revenue for Consumer Affairs is $3,741,000, which is $341,000 or 9.1% higher than the 2006 adopted amount of $3,400,000.
The 2007 recommended revenue for Consumer Affairs is $3,756,000, which is reasonable as compared to the 2006 estimated revenue.
The department's actual revenue from 2001 through the 2007 recommended budget is shown in the following graph:



The following table itemizes current revenue for the Office of Consumer Affairs.

Revenue Code	Description	2005 Actual	2006 Adopted	2006 Estimated	2007 Requested	2007 Recommended
2546	Fees: License For Consumer Affairs*	$3,032,550	$2,750,000	$3,141,000	$2,750,000	$3,141,000
2547	Fees: Weights & Measures	$309,250	$285,000	$300,000	$285,000	$300,000
2631	Fines: Weights & Measures	$191,470	$215,000	$195,000	$215,000	$200,000
2632	Fines: Complaints & Licensing	$96,920	$125,000	$80,000	$125,000	$90,000
3089	Octane+ Sampling	$27,013	$25,000	$25,000	$29,045	$25,000
	Totals	$3,657,203	$3,400,000	$3,741,000	$3,404,045	$3,756,000

*** Table CA1** # Not included in the above table are 2403 bank interest & 2770 other unclassified revenues, combined estimated revenue totals are under $2,500. Not included in the above table is the DPW portion of 00I-DPW-2546. This revenue amount is estimated annually at $8,500, and is obtained through DPW efforts. + Department requested and BRO estimated amounts where used for revenue data not supplied in the recommended 2007 operating budget.

Budget Review Office Recommendations

- The Budget Review Office recommends filling one (1) Consumer Affairs Investigator I (Grade 18) position, in lieu of the Senior Clerk Typist (Grade 12) which has a signed Form 167. There is adequate funding in permanent salaries for the Investigator I position to be filled for three quarters of the year.

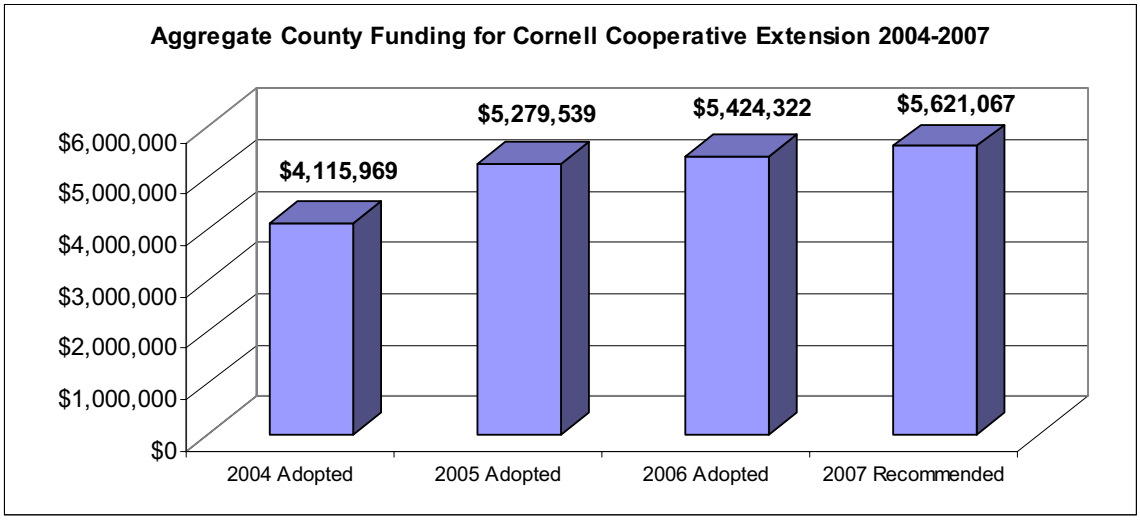
CORNELL COOPERATIVE EXTENSION

Cornell Cooperative Extension (CCE) is an authorized contract agency as well as a subordinate government agency and offers public education programs at little or no charge to residents, business, and visitors of Suffolk County. These programs have been developed by the USDA, Cornell University, and in-house by CCE. CCE provides assistance to local residents and businesses in developing the skills needed to solve their environmental, economic, community, and family problems through the use of research based information. A number of CCE programs are offered at county facilities throughout Suffolk County including the County Farm in Yaphank, Vanderbilt Museum, Cedar Beach Marine Facility, and Peconic Dunes. In exchange for the use of these

unique public assets CCE takes on the stewardship responsibility of maintenance and preservation.

- Cornell Cooperative Extension programs can be categorized into four primary areas; Agricultural, Youth Development, Marine Sciences, and Family & Consumer Education.
- Specialized programs offered by CCE are funded in the following county departments; Probation, Health Services, Social Services, and the Executive's Office.
- CCE receives funding through the county General Fund (001) as well as the Water Protection Fund (477).

The Executive's recommended budget for 2007 includes $5,621,067 of county funding in the aggregate for CCE programs which is $196,745 or 3.6% more than the 2006 adopted budget as illustrated in the following graph. The majority of the increase can be attributed to the Executive's proposed salary increases and recommended budget increase within the Family and Consumer Sciences Program to fund one new educator position.



The following table illustrates county funding in the aggregate as requested and recommended for Cornell Cooperative Extension. There are errors in the Executive's budget presentation in the 2007 Requested column. The figures listed in the following table represent the actual requests of CCE and County departments which contract directly with CCE for services.

Suffolk County Funding of Cornell Cooperative Extension						
FD	X-ORG	DEPT.	PROGRAM DESCRIPTION	2007 REC.	2007 REQ.*	REC. Less REQ.
001	HSD1	CCE	Admin., Finance, & Communications	$805,308	$763,819	$41,489
001	HSE1	CCE	Marine Program	$497,521	$483,414	$14,107
001	HSF1	CCE	Agriculture & Horticulture Program	$492,510	$478,205	$14,305
001	HSG1	CCE	4H Youth Dev. & Farm Education Programs	$218,578	$212,212	$6,366
001	HSH1	CCE	Family & Consumer Sciences Programs	$300,272	$242,996	$57,276
001	HSI1	CCE	Farm Meat Production Program	$859,543	$838,384	$21,159
001	HLP1	CCE	Human Resources Development Project	$0	$0	$0
001	GHE1	DSS	Food Stamp Program	$172,922	$172,922	$0
001	GTR1	EXE	Vanderbilt Marine Day Camp	$15,918	$15,606	$312
001	GTQ1	EXE	Cedar Beach Marine Day Camp	$37,142	$36,414	$728
001	HLQ1	EXE	Peconic Dunes Camp	$0	$0	$0
001	6805	EXE	Long Term Care Education & Outreach	$50,000	$50,000	$0
001	GSU1	HSV	Diabetes Education Program	$0	$100,000	-$100,000
001	GGW1	HSV	Diabetes Prevention Program	$274,267	$270,801	$3,466
001	3190	PRO	Juvenile Day Reporting Center (SOAR)	$542,276	$531,643	$10,633
477	HSJ1	CCE	Alt. Mgmt. Strategies Insects in S.C.	$142,566	$142,566	$0
477	HSK1	CCE	Dev. & Implementation Agriculture Stewardship	$284,080	$284,080	$0
477	HSM1	CCE	Integrated Pest Management Program	$204,000	$204,000	$0
477	HSN1	CCE	Restoration Peconic Bay Scallop & Fish	$359,064	$518,954	-$159,890
477	GZA1	DPW	S.C. Stormwater Phase II Program *	$365,100	$365,100	$0
			TOTAL	$5,621,067	$5,711,116	-$90,049

*** The 2007 REQ. column represents funding as requested by CCE or the County department contracting with CCE**

Major Issues

1. Salaries & Staffing
2. Oversight of Cornell's Contracts is Transferred From the County Executive's Budget Office to Planning
3. Voucher Payments

Salaries & Staffing

A major concern of CCE as expressed in their 2007 budget request is retention of employees. CCE conducted a wage and salary review and their findings indicated that they have fallen behind many educational institutions within Suffolk County. The agency believes it is critical to remain competitive with surrounding educational organizations in order to retain their skilled and qualified workforce. The salary portion of county funding to CCE of $2,392,016 was requested with a 0% increase, as required by the Executive for 2007. The agency also provided alternative requests with both a 2% and 3% increase in salaries. The Executive has recommended salary increases of $71,160 or 3% of the county's contribution to salaries for 2007, which is in line with the salary increase negotiated for AME employees within the same budget year. BRO agrees with this recommendation. CCE has requested funding of four new positions within their organization at a cost of $195,000. The Executive has recommended funding of $50,000 to fill one new position within the Family and Consumer Sciences Program, an extension resource educator to broaden the Diabetes Education Program; however the Executive recommended discontinuing funding of $100,000 as requested ($126,017 as adopted 2006) for the Diabetes Education Program (001-HSV-4148-4980-HSU1) contracted with CCE through the Department of Health Services.

Oversight

The Executive has recommended moving the oversight of Cornell Cooperative Extension from the County Executive's Office to the Planning Department and cites the enhancement of coordination and management of programs as the impetus for his recommendation. A significant portion of CCE funding is derived from the Water Protection Fund (477) and the Suffolk County Charter provides under C12-3 that the management, daily supervision, and administration of fund 477 programs be provided by the Budget Office; which office shall maintain the official records of expended monies. If it is the Executive's intent to move the oversight of CCE in its entirety, then an amendment to the Charter would be required.

Voucher Payments

Cornell Cooperative Extension has requested $518,954 for the Restoration of Peconic Bay Scallop Populations & Fisheries Program in 2007, which represents an increase of $159,890 over the 2006 adopted budget. The request has been modified in two areas. CCE has reduced its request in the area of salaries by $10,000 by eliminating part time

seasonal assistants. CCE has increased its request for operating expenses by $169,900 to cover expenditures vouchered in 2004 for lantern nets that the agency was reimbursed for only half. The Executive has recommended $359,064 in the 2007 budget which does not include funding for the unpaid 2004 expenditure. Resolution No. 1387-2005 appropriated $581,984 for payment to CCE for services rendered but unpaid in 2003 and 2004. The representative of the Executive's budget office who spoke before the Legislature stated that the majority of the monies appropriated in the resolution were for the sea scallops program, in particular the nets, and that it would be a one time occurrence. We agree with the Executive's recommendation that these past years' expenditures not be included in the 2007 operating budget. A separate resolution appropriating funds to pay for these prior years' expenses would be required. The circumstances as detailed above lend support to BRO's recommendation within the 2006 Operating Budget Review that the Comptroller audit all CCE county funded programs.

Budget Review Office Evaluation

- The Executives 2007 Recommended Operating Budget presentation for CCE is flawed. The Executive's presentation takes into account the requests of CCE in the old format as well as the pseudo code format established with the adoption of Resolution No. 108-2006. This error is reflected in the 2007 Requested column and not only inflates the overall request by $3,858,840 but also fails to properly illustrate the consolidation of some programs as established by the pseudo code format.
- The Executive's recommended operating budget for CCE is $4,163,442, which is $15,198 less than requested and is sufficient to maintain equitable program delivery of the CCE programs the Executive has recommended funding for in 2007. The Executive's 2006 estimate is $3,039,030, which is reasonable.
- Cornell Cooperative Extension's 2007 budget request was initially received in the same format as past years despite the adoption of Resolution No. 108-2006, which charged the agency with the responsibility of submitting a budget presentation utilizing pseudo codes assigned to each of their specific programs to improve program transparency and accountability. Upon request the agency did submit revised documentation adhering to the prescribed format. Additionally, at the request of BRO, the agency did provide a breakdown of each program utilizing object codes as dictated by the county budget format. The Executive's recommended budget reflects the pseudo code format as specified by the resolution as well as the old format which it replaced.
- The Executive has recommended funding for five programs administered by CCE utilizing Water Protection Funds at a cost of $1,354,810. Resolution 84-2006 transferred the Water Quality Protection Unit from the Department of Public Works to the Department of Environment and Energy, which in turn has prompted the Executive to transfer the funding and oversight of the Suffolk County Storm Water Phase II Program to the Department of Environment and Energy. The

Executive has recommended funding of $365,100 for this program, which is a $7,275 increase over the 2006 adopted as specified in the five year implementation plan established under Resolution No. 708-2004. CCE is anticipated to provide matching funds of $83,973 or 23% within the program in

- 2007 as promulgated in the resolution. Total cost of this project is $2,394,225 of which $1,844,225 will be County funded through the Water Protection Fund and $550,000 in matching funds will be provided by CCE. Resolution No. 659-2002, which addresses the implementation of Suffolk County's Water Quality Protection and Restoration Program, designates the Department of Public Works to administer the program. It is unclear as to whether this duty will remain with DPW or be transferred to the Department of Environment and Energy along with the Water Quality Protection Unit; in which case an amendment of the resolution may be required. All other CCE programs funded from the Water Protection Fund have been recommended at a cost to continue basis in 2007 of $989,710.

- The agreement existing between CCE and Suffolk County with a term from 1/1/05-12/31/05 includes two one-year extension options and caps the total cost of the agreement at $3,885,806, of which 477 funds are capped at $989,710. BRO requested a copy of the current agreement from the agency to determine if the contract was extended in 2006 and if there were any modifications to the agreement, however at the time of this writing we were not in receipt of the document.

- The Executive has discontinued funding for three programs which were previously funded in 2006. The CCE Diabetes Education Program is funded through the Department of Health Services (001-HSV-4148-4980-GSU1). The department requested $100,000 in 2007 for this program which is the same as requested in 2006 as per the Executive's mandate. The adopted budget for this program in 2006 was $126,017. The CCE Peconic Dunes Camp Program is funded through the Youth Bureau (001-EXE-7320-4980-HLQ1). Funding for this program was added through the omnibus resolution in 2006 in the amount of $30,000. The CCE Human Resources Development project was a one year project funded and implemented in 2006; therefore no funding was sought or recommended.

- CCE has requested the Executive support the Department of Probation request for continued funding of the contract agency portion of the Juvenile Day Reporting Center (001-PRO-3190-4980). The department requested $531,643, which represents a 0% increase over their 2006 request as per the Executive. The 2006 adopted funding was $557,643 which included $26,000 for salary enhancements added in the omnibus resolution. The Executive has recommended $542,276 which is $15,367 or 2.8% less than adopted last year and includes a 2% increase over last years requested funding and not the adopted figure. An increase of $26,520 to the Executives recommended funding would provide the same level of funding as adopted in 2006 along with a 2% increase for salary enhancement.

- Resolution No. 659-2002 Implementing Suffolk County Water Quality Protection and Restoration Program provides for the creation of the Water Quality Review

Committee which is authorized and directed to solicit and review all proposed projects submitted pursuant to the Water Quality Protection and Restoration Program and make recommendations thereon to the County Executive and Legislature. The resolution also states that all projects shall be subject to the approval of the Legislature after review and submission of recommendations by the Committee. It is unclear as to whether this process is being circumvented with respect to providing additional funding to CCE programs funded from Water Protection Funds after their funding has sunset to continue with the programs. BRO recommends the requirement of written comprehensive reports evaluating programmatic performance with measurable standards for all programs utilizing Water Protection Funds. These reports would help to provide the basis for the consideration of continued funding.

Budget Review Office Recommendations

- Request that future budget requests submitted by CCE are generated utilizing pseudo codes, objects codes, and sub-object codes to allow a greater degree of oversight and aid in delineating expenses and revenues.
- Request that the Comptroller audit all CCE county-funded programs to minimize the county's vulnerability to financial improprieties.
- Reduce the recommended budget for the Restoration of Peconic Bay Scallops and Fisheries (477-CEX-8751-4980-HSN1) $10,000 to reflect the decrease in staff as requested by the agency.
- BRO recommends the requirement of written comprehensive reports evaluating programmatic performance with measurable standards for all programs utilizing Water Protection Funds.

COUNTY CLERK

Major Issues

None.

Budget Review Office Evaluation

Expenses & Staffing

- The 2007 recommended budget includes expenditures of $7,842,098, represents an increase of $304,568 or 4.0%, from the 2006 adopted budget. The recommended budget is $758,612 or 10.0% more than the 2006 estimate and $47,560 or 0.6% less than requested.
- The differences between the requested and recommended budgets are minor differences in the equipment and supplies accounts.
- The recommended budget provides sufficient appropriations for equipment, supplies, and contractual expenses.
- No new positions were requested or recommended. As of the end of September the Clerk's Office has 14 vacancies. The recommended budget provides sufficient appropriations to fill all 14 vacancies.

Revenues

- The recommended budget estimates revenue of $15,750,000 for 2006 in County Clerk Fees (001-1255), which is a decrease of $250,000 or 1.5% from the 2006 adopted amount of $16,000,000. Micrographics Fees (01-1256) are estimated to be $115,000 and Subscription Fees (01-1260) are estimated to be $600,000. Based upon revenue received to date, we concur with these amounts.
- The recommended budget includes revenue of $15,000,000 for County Clerk Fees, $1 million less than requested. We concur with the recommended amounts.
- The recommended budget includes $120,000 for Micrographic fees as requested by the department.
- The recommended budget includes $850,000 for Subscription Fees, $150,000 less than requested by the department.
- The Budget Review Office agrees with the 2007 recommended revenue.

Budget Review Office Recommendations

- We concur with the recommended budget presentation.

DISTRICT ATTORNEY

Major Issues

1. Staffing
2. Permanent Salaries
3. Vehicles
4. Information Systems and Software
5. Detective Investigator Contract Settlement

Budget Review Office Evaluation

- The 2007 recommended budget includes funding of $32,107,696 for the District Attorney's Office, an increase of $2,017,684 or 6.7% over the 2006 adopted budget. The majority of this increase is attributable to an increase in permanent salaries.
- The 2006 estimated budget of $31,109,869 represents an increase of $1,019,857 from the adopted budget. The increase is due mostly to a difference in the retro and vacation pay expense for 2006.

Staffing

District Attorney (001-1165), (001-1166), (001-1185)

- The District Attorney's Office requested a total of seven new positions, of which four were included in the recommended budget.

001-1165 District Attorney		
Position	***Requested***	***Recommended***
Paralegal Assistant	2 New	1 New
Clerk Typist	2 New	2 New
Deputy Chief Detective Investigator	0 New	1 Abolished
District Attorney Operations Aide	1 New	0 New
Summary	**5 New**	**3 New & 1 Abolished**

001-1166 Management & Info Technology Section		
Position	***Requested***	***Recommended***
Office Systems Analyst IV	1 New	0 New
Office Systems Analyst II	1 New	1 New
Summary	**2 New**	**1 New**

001-1185 Crimes Against Revenue Grant		
Position	***Requested***	***Recommended***
Investigative Auditor	1 Abolished	1 Abolished
Summary	**1 Abolished**	**1 Abolished**

- Grant funding for Crimes Against Revenue grant was modified, resulting in no funding for the Investigative Auditor position. The department requested, and the Executive recommended, the abolishment of this position.
- The department has been carrying a vacant Deputy Chief Detective Investigator position on the books since 2002. The Executive has recommended the abolishment of this five year old vacancy.
- The Budget Review Office is in agreement with staffing as proposed by the Executive for 2007.

Permanent Salaries

- The 2006 estimated budget for Permanent Salaries (001-DIS-1165-1100) is $20,825,000, which is $642,283 or 3% less than adopted. BRO projects 2006 Permanent Salaries at $20,610,779 or $214,221 less than the Executive's estimate.
- According to the September 24th position control register, the District Attorney's Office had a total of 21 vacancies across all appropriations, of which four are attorneys.
  - The main DA appropriation (001-1165) has 17 vacancies, of which three are attorneys.
- The 2007 recommended budget for Permanent Salaries (001-DIS-1165-1100) of $23,765,747 provides sufficient funding for all currently filled positions, the filling of three new positions as recommended in 2007, contract settlements, and the filling of one half of all existing vacancies for approximately one half of the year.
- There is sufficient funding provided for permanent salaries in the 2007 recommended budget for the Management & Information Technology unit (001-1166) for all filled positions, one new position as recommended, and to fill the sole vacancy for 100% of 2007.

Vehicles

- The recommended budget includes funds for the replacement of 16 vehicles in the District Attorney's Office, which is ten less than requested. The department advised BRO that the allocation of vehicles as proposed by the Executive would suffice. The following table shows the breakdown of the vehicles as requested and recommended.

001-1165 District Attorney			
	DA Request	***DPW Request***	***Recommended***
Sedan	0	6	12
Undercover	7	2	2
Cargo Vans	2	2	2
Passenger Vans	2	0	0
Unmarked Sedans	15	0	0
Summary	**26**	**10**	**16**

Information Systems and Software

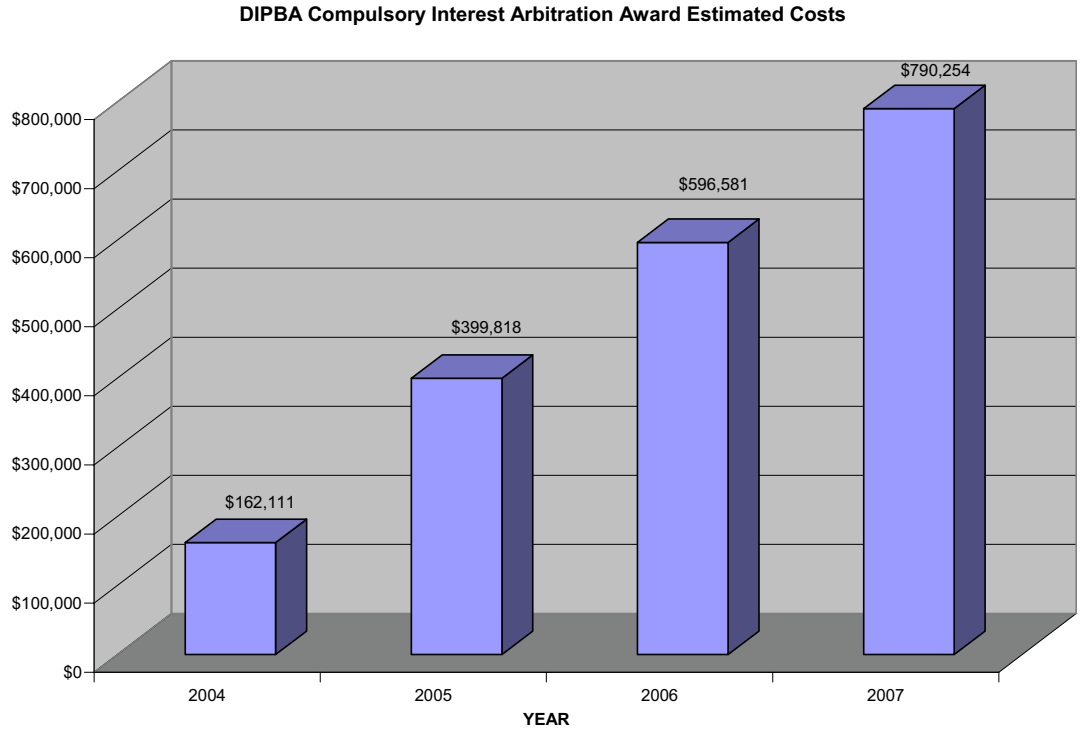
- The District Attorney Management and Information Technology division (001-DIS-1166) requested funding of $2,260,174 in 2007. The Executive recommended $1,150,424, which is a decrease of $1,109,750 or 49.1%. The Budget Review Office concurs with the Executive's recommendations.
- The vast majority of the decrease can be attributed to the Executive's recommendations in three sub-objects; 2020 Office Machines, 3160 Computer Software, and 4560 Fees for Services: Non Employee.
- The Executive cites the Information Processing Steering Committee's (IPSC) review of the requests as the impetus for his recommendation to reduce Office Machines and Computer Software by $529,750, from $818,500 to $288,750. The Budget Review Office has reviewed the findings of the IPSC assessment and we are in agreement with the recommendations of the Executive.
- Additionally, the Executive has recommended no funding for Fees for Services: Non Employee, which represents a $530,000 decrease compared to the department's request. The Executive proposes transferring $530,000 to the operating budget of the Department of Information Technology as the requested funds are solely for the design, upgrade, programming, consulting services, and maintenance of the District Attorney's case management system. BRO believes that the centralization of IT management within the Department of Information Technology will provide efficiencies and strength in the areas of oversight and consolidation which are needed to facilitate the implementation of IT projects such as this which require a strong central authority to realize success. The results of past implementation of programs of a similar scope within the department support our position. We agree with the Executive's recommendation to transfer these funds to the budget of the Department of Information Technology.

Detective Investigator Contract Settlement

The Detective Investigators Police Benevolent Association (DIPBA) has received an interest arbitration award for the period from May 3, 2004 through December 31, 2007. Wages shall be increased as follows:

- May 3, 2004 - December 31, 2004 = 3.75% increase
- January 1, 2005 - December 31, 2005 = 3.75% increase
- January 1, 2006 - December 31, 2006 = 3.75% increase
- January 1, 2007 - December 31, 2007 = 3.75% increase

Additionally, two tour rotating shift pay has increased to 5% effective January 1, 2004 and increased to 7.5% effective January 1, 2006. There are currently 50 employees within DIPBA whom will be affected by the award. Members of this association receive steps regardless of whether or not they have a contract in effect. The Budget Review Office has calculated the fiscal impact of the award based upon 50 filled positions in the payroll system as of September 24, 2006. The Executive's 2006 estimated and 2007 recommended budgets appear to provide adequate funding to comply with the award. Based upon the terms of the compulsory interest arbitration award we estimate the County will incur a cost of $1.94 million over the four years covered by the award. The following graph illustrates the expenses on a yearly basis.



Budget Review Office Recommendations

- The Budget Review Office recommends decreasing the 2006 estimated Permanent Salaries (001-DIS-1165-1100) by $200,000.

- The Budget Review Office recommends increasing Rent: Business Machines & Systems (001-DIS-1165-3510) by $5,121 to $106,777 to include funding for the lease of Metro call pagers as requested by the department.

ECONOMIC DEVELOPMENT AND WORKFORCE HOUSING

Major Issues

1. Staffing
2. Aviation Enterprise Fund
3. Downtown Revitalization

Budget Review Office Evaluation

The Department of Economic Development and Workforce Housing (ECD) is responsible for the following programs and functions:

- Business retention, expansion, and attraction
- Development and expansion of workforce/affordable housing (Funds 001 and 351)
- Provide oversight and planning for the County airport's development (Fund 625)
- Administer downtown revitalization programs (Fund 191)
- Administer comprehensive shellfish restoration program (Fund 477)
- Promote tourism in Suffolk County (Fund 192)
- Attraction and coordination of motion picture, T.V. and cultural events

The recommended budget includes $5,492,256 for the Department of Economic Development and Workforce Housing in 2007, a decrease of $2,460,817 or 31 percent less than the 2006 adopted budget. This funding change is primarily associated with a decrease of $1,258,380 for contracted agencies, a decrease of $501,000 for downtown revitalization programs, a decrease of $700,000 for a comprehensive shellfish restoration program, a decrease of $351,380 for the Aviation Division associated with the abolishment of six vacant airport security guard positions and an increase of $434,116 for the promotion of tourism in Suffolk County.

Staffing

The recommended budget does not include the department's request for one new administrative aide position, (grade 19) at a cost of $41,577 for the Workforce Housing Division. The justification for the position is to provide assistance to the Director of Affordable Housing in her responsibility of transferring and monitoring of (72h) properties to municipalities for affordable housing development. Duties also would include assisting the Director in implementing the County's $10 million dollar capital workforce housing initiative, Infrastructure Improvements for Workforce Housing / Incentive Fund (CP6411) and other land acquisition and development programs for affordable housing, including the anticipated workforce housing development project within the Yaphank County Complex property. Based on discussions with ECD and their current projected work load for Workforce Housing, we recommend this position as requested by the department. We further recommend that with this additional staff member, the division promote new workforce and affordable housing projects that include a "reduced energy use profile", and/or with renewable energy technologies when practical. Structures when built properly with a "reduced energy use profile", and/or with renewable energy technologies reduce the annual energy operating cost over their life cycles for their owners.

The grant funded position, community development program analyst (grade 24) was created in the 2006 Operating Budget at the request of the Community Development Division. As of 9/10/2006 the community development program analyst position remains vacant and, unfunded. The recommended budget includes this position in 2007, but does not include $51,339 in grant funding needed to fill the position. We recommend abolishing the community development program analyst position. The 2007 Operating Budget can be amended to create this position, if grant aid becomes available.

The position of airport lighting specialist (grade 22) was created in 2005 at the request of the Aviation Division to address runway operational safety concerns, and as of 9/10/2006 this position is vacant. The recommended budget includes this position in 2007, but does not include $47,424 in funding to fill this position. The division has two filled assistant lighting specialist that currently address airfield maintenance. The Airport is in the planning phase of upgrading and replacing additional old power lines below grade as part of the capital program. We recommend abolishing the vacant unfunded airport lighting specialist position as the current workload is being completed with current staff, and power line reliability is anticipated to improve as upgrades are completed.

In 2004 Governor Pataki signed the Anti-Terrorism Preparedness Act which required the County to enhance its security efforts at Gabreski Airport. One senior airport security guard (grade 20) and five airport security guards (grade 17) were created as a County Executive initiative in the 2005 Operating Budget to address airport operational safety concerns and to relieve the deputy sheriff's assigned to the security task at the

County's airport after 9/11. The airport security guard positions were never filled and are abolished in the 2007 recommended budget as requested. We agree with abolishing the six airport security guard positions as the Sheriff's Office has established a permanent presence at the airport and airport security will continue as a function of the Sheriff's Office.

Aviation Enterprise Fund and the Aviation Division

The County took possession of the decommissioned military airfield in Westhampton in the early 70s, which is now known as Gabreski Airport. The justification for ownership and control of this airfield was to promote economic aviation growth in this region of the county and to generate revenues sufficient for aviation operations and development. For the past 30 years, the airport has not produced revenue sufficient to maintain operations. The County's General Fund supported operating deficits. The true magnitude of these operating deficits could only be estimated prior to the establishment of the Aviation Enterprise Fund (625).
One of the principal objectives for establishing the Aviation Enterprise Fund was to identify all airport expenditures and revenues which would permit the county to reinvest annual enterprise fund surpluses in the development of the airport. The airport continued to operate at a deficit which in 2005 was offset by a transfer from the General Fund of $1.2 million.

The current airport staff has done a professional job by establishing new internal accounting controls to track airport, expenses and revenues. The improved systems along with legislation to increase and enforce landing fees have increased aviation take-off / landing fee revenue from $986 in 2003 to $368,237 in 2005.

Our revenue forecast for the County's Airport (Fund 625) in 2006 and 2007 is of concern, as some of the 2006 estimated and 2007 recommended key revenues are over stated.

Our projections estimate the 2006 Aviation Enterprise Fund balance to be $483,414 or $125,168 less than the recommended amount of $608,582. The following key airport revenues are overstated in 2006 as follows:

Estimated 2006 overstated Fund 625 Revenue		
Revenue Code	**Name**	**Amount**
625-1770	Airport Fees & Rents	$27,977
625-1771	Take - off Fees	$88,803
625-1772	Security Landing Fees	$4,947
	Total	$121,727

In 2005 airport expenditures exceeded airport revenue by $1.2 million which was addressed by a transfer from the General Fund in that amount.

The Aviation Division has worked in earnest to advance the goal of becoming profitable. To achieve this goal the Division is advancing new and expanded land leases that they estimate will bring in an additional $271,536 annually in airport revenues. The following table highlights proposed new leases for 2007.

Estimated New Revenue for 2007	
Leases	**Revenue**
Ampco	$37,500
Brookwood	$26,047
Eastway Aviation	$37,500
ExcelAire	$37,500
Hampton Jitney	$41,189
Hertz	$6,390
Mailand Hangars	$22,500
Northside Hangars	$19,425
Ocean Aviation	$15,000
Sea Empty	$28,485
Total	$271,536

The approval of these new leases will include the authorization to construct and operate four privately owned T-hanger complexes and expand and operate bus and car services out of the County's Airport. We support the Aviation Division's efforts to increase revenues, but the estimated time frame for the passage of enabling legislation, building authorizations, and other requirements will postpone the realization of this revenue until after the first quarter of 2007 or later. We estimate that for each quarter delayed reduces the County's Airport revenue by $67,884.

Based on the timing of airport lease applications and approvals and the current and historical revenue trends associated with airport fees, we estimate the following key airport revenues are overstated in 2007as follows:

Estimated 2007 overstated Fund 625 Revenue		
Revenue Code	**Name**	**Amount**
625-1770	Airport Fees & Rents	$140,692
625-1771	Take - off Fees	$106,717
625-1772	Security Landing Fees	$6,041
	Total	$253,450

Our estimated lower 2006 / 2007 revenue will require an interfund transfer of $375,177 from the General Fund to the Aviation Enterprise Fund in 2007 to avoid a fund deficit. The recommended budget does not include the Aviation Division's request for one bucket truck at a cost of $72,410 for lighting and power line maintenance and repair. We agree with the recommended budget not to include this vehicle in the operating budget.
The Aviation Division reports that the County's DPW Westhampton Maintenance yard's power is provided by the airport's power grid and expenditures are paid from the Aviation Enterprise Fund. We recommend the installation of an electric meter to isolate DPW utility expenditures. Electric meters should be installed at those airport tenant facilities that have not been converted to properly charge the tenants for their electric usage.

Downtown Revitalization

The County has two capital projects scheduled in 2007 that focus on economic revitalization of distressed areas within Suffolk County as follows:

Number	Title	2007 Adopted
6412	Suffolk County Downtown Revitalization Program	$500,000 T
6418	Downtown Beautification & Renewal	$500,000 G

Established as an Executive initiative in 2006, the 2006 adopted operating budget provides $501,000 to revitalize the following communities:

RORG	Downtown Economic Development Zones	2006 Adopted
HJP1	Bellport - Chamber of Commence	$50,000
HJU1	Brentwood - Chamber of Commence	$50,000
HJT1	Central-Islip Islandia - Chamber of Commence	$50,000
HJV1	Greater Sayville - Chamber of Commence	$50,000
HJR1	Greenport - Southold - Chamber of Commence	$51,000
HJX1	Hampton Bays - Chamber of Commence	$50,000
HJW1	Holbrook - Chamber of Commence	$50,000
HNM1	Lindenhurst Village - Chamber of Commence	$50,000
HJO1	Patchogue - Chamber of Commence	$50,000
HJQ1	Port Jefferson - Chamber of Commence	$50,000
	Total	**$501,000**

Table 3: The above projects need to be completed by December 31, 2006.

This program is funded through the operating budget via the Downtown Revitalization Fund (191). The 2007 Recommended Operating Budget does not provide any funds to continue this program in 2007.

The 2007 adopted capital program schedules funding for Capital Projects 6412 and 6418, but the funding is not included in the 2007 recommended operating budget. The Budget Review Office recommends including $500,000 in Fund 191 for CP6412 Suffolk County Downtown Revitalization Program and $500,000 in pay-as-you-go funds for CP6418, Downtown Beautification & Renewal to be consistent with the funds scheduled in the adopted 2007 capital budget. The alternative is to bond for these projects that qualify for bonding. The debt service associated with bonding $500,000 over a period of ten years is $133,036.

Budget Review Office Recommendations

- Create one administrative aide position, (grade 19), at a cost of $44,630 including fringe benefits for three quarters of the year for the Workforce Housing Division.
- Abolish one vacant community development program analyst (grade 24), in the Community Development Division.
- Abolish one vacant airport lighting specialist (grade 22), in the Aviation Division.
- Decrease Airport revenues by $125,168 in 2006, and by $253,450 in 2007 and increase the General Fund transfer to the Aviation Enterprise Fund by $375,177 in 2007.
- Include $500,000 in Fund 191 for CP6412 Suffolk County Downtown Revitalization Program.
- Include $500,000 in pay-as-you-go funds for CP6418, Downtown Beautification & Renewal.

ENVIRONMENT & ENERGY

Major Issues

1. Staffing and Transfer of Personnel
2. Revenues

Budget Review Office Evaluation

Staffing and Transfer of Personnel

- Although the 2005 Adopted Budget included appropriations for a Department of Environment and Energy, the Legislature never adopted the Charter Law to create the department. The Executive's 2006 recommended budget reorganized the concept of a Department of Environment and Energy into a three person Office of Environmental Affairs in the County Executive's Office. The real estate function was transferred back to the Planning Department.
- Local Law 19-2006 was adopted in February 2006 and amended the 2006 adopted operating budget to abolish the Office of Environmental Affairs and create a Department of Environment and Energy.
- The Department of Environment and Energy consists of six divisions of which five are in the General Fund (Administration, Real Property Acquisition and Management, Office of Energy, Office of Recycling and Waste Management, and Office of Cancer Awareness) and the sixth division, Water Quality Improvement, is funded by the Suffolk County Water Quality Protection Fund (Fund 477).
- The recommended budget increases the staff by four from 66 to 70 positions. This is accomplished by a combination of creating, transferring and abolishing positions.
- The Office of Energy consists of one Energy Coordinator position, Grade 20, which has remained vacant for all of 2006. Although not requested by the Department nor addressed in the budget narrative, the recommended budget creates one Senior Energy Coordinator, Grade 24, and abolishes the Energy Coordinator, Grade 20.
- In the Division of Real Property Acquisition and Management three positions are transferred from the Department of Finance and Taxation to the Redemption Unit. As discussed in the Department of Finance and Taxation section of this

- report, the Budget Review Office does not concur with these transfers. The positions perform duties related to the collection of delinquent property taxes through tax deeds, rather than the acquisition or disposal of properties.
- The 2007 recommended budget creates one Farmland Administrator, Grade 28, in the Water Quality Environment Unit of the Division of Water Quality Improvement. The Farmland Administrator was part of a legislative initiative in the 2004 operating budget to provide oversight of the County's farmland acquisition program. The Farmland Administrator position has been included in the County Charter since 1998 (Administrative Code Section 14-28) but was never filled. We believe the position should be created but funded by the General Fund (001) as has been done in the past, not the Water Quality Protection and Restoration Program (Fund 477).

Revenues

- The transfer of the Real Estate Division in February of 2006 also transferred the revenues generated from the sale of tax-acquired properties (001-1051) from the Planning Department to the Department of Environment and Energy.
- The Real Estate Division's budget request includes a schedule of parcels that were sold at auction, but on which the Division of Real Estate has yet to close. The last auction that the county held was in November/December 2004. Because of ongoing litigation with Robert Toussie, no auctions were held in 2005 and the only auction scheduled for 2006 is to auction a Brownfield's parcel. It is our understanding that the county will realize minimal gain, if any, on this parcel because the Federal and New York State Governments have to be reimbursed for the clean up costs that they incurred. The County has made no decision whether or not they will allow Mr. Toussie to bid on this parcel.
- The Toussie litigation involves several different issues that include the following claims:
  - The County's failure to approve the $2,779,100 worth of auction purchases (62 parcels) that Toussie, one of his family members or one of his controlled corporations made at the May 2001 and 2002 auctions.
  - The County's interference with his private business relationship with Peerless Abstract Corporation, which is owned by Alan Grecco a former county employee and former Director of Real Estate.
  - The County not allowing him to bid at the November/December 2004 auction.
- Toussie has filed Lis Pendens against the 100 properties that were auctioned at the November/December 2004 auction. A Lis Pendens is legal notice that is filed in the County Clerk's Office to give notice that there is pending litigation involving a parcel of property. A Lis Pendens creates a cloud on title. Since the county contracts require that the county must have a marketable title, the property does not close.

- Local Law 23-1999 set a two year time limit, from the time a real estate contract of sale was signed, for the County to close on the sale of tax acquired parcels. If the parcel does not close within that time frame then the Director of the Division of Real Estate shall provide a written report to the County Legislature and appear before the Ways and Means Committee and Parks, Land Acquisitions, and Cultural Affairs Committee of the County Legislature or any successor committees thereto in order to continue the acquisition process.
- The auction for the $8,023,800 of Lis Pendens parcels was in November/December of 2004. These properties, as all real estate on Long Island have appreciated significantly during the last two years. It is our view that the prospective purchasers should not receive a windfall. Since it is not probable that these parcels will close within the two year period, the Real Estate Division should rescind the existing contracts and re-auction the properties to avoid the appearance of any impropriety.
- The 2007 recommended budget narrative indicates that the Executive has included $5.5 million of revenues in 2007 from the sale of county property in anticipation of a court decision regarding the Toussie litigation. The Budget Review Office believes it is premature to include any revenue until the case is decided and the appeals process has been exhausted.
- For 2006 the Executive has included $900,000 as Gain on Sale of Tax Acquired Property, which represents the closings for the last of the pre-Toussie litigation parcels. This gain, however, must first be reduced by the County Investment on Tax Acquired Parcels that are given to the Towns. This expense is $685,588 for the first four months of 2006. We recommend that the $900,000 gain in 2006 should be reduced by at least $685,588, the 2006 expenses on tax acquired property.
- The recommended budget narrative indicates that the Executive has included $3.5 million from the sale of “Brownsfield” tax liens in anticipation of the Legislature adopting Introductory Resolution 1797-2006. This resolution requires the Department of Planning, the Department of Environment and Energy, the Department of Health Services and the Suffolk County Treasurer to identify those properties which are Brownsfield properties and to promulgate such procedures as may be needed to implement this resolution. The resolution has been in committee since June and a number of questions have been raised about it. We recommend that if the legislation is approved and once the rules and regulations have been promulgated, that the Legislature should have the opportunity to approve the rules. Until that is done it is highly speculative to include revenue of $3,500,000 in Sale of Tax Liens (001-FIN-1082) in 2007.
- For 2007, the Department requested $4,977,270, of which $1,352,267 is from the Water Protection Fund (477). The Executive recommended $5,055,552, of which $1,344,558 is from Fund 477. This is $78,282 higher than requested. However, the recommended budget includes the cost of transferring three filled positions ($154,176) from the Department of Finance and Taxation.

Budget Review Office Recommendations

- Revenue generated from the sale of tax-acquired properties (001-1051) should be reduced by $5,500,000 in 2007 and $685,588 in 2006. It is premature to include the 2007 revenue until the Toussie litigation and appeals are closer to settlement.
- Revenue from the Sale of Tax Liens (001-1082) should be reduced by $3,500,000 in 2007 as it is unlikely that the County will have a Brownsfield tax lien policy in place and complete a sale that generates $3,500,000 by the end of 2007.
- Fund one new Farmland Administrator position ($60,761) in the General Fund instead of Water Quality Protection Funds (Fund 477).
- If there is not a final disposition of the Toussie litigation in 2007, in order not to unjustly enrich those who participated in the November/December 2004 auction, consideration should be given to rescinding the contracts for the $8,023,800 in Lis Pendens parcels and re-auction these properties when the county is able to hold new auctions.

EXECUTIVE

Executive Office

Major Issues

No Budget Request was submitted for Legislative review.

Budget Review Office Evaluation

The Executive Office is comprised of the following units:

- Office of the County Executive
- Intergovernmental Relations
- Budget
- Labor Relations
- Minority Affairs

The total 2006 estimated cost for the Executive units is $5,307,699. This is $625,561 below the adopted amount of $5,933,260. Recommended funding for 2007 totals $5,901,223. This is $593,524 above the estimated amount and $32,037 below the 2006 Adopted Budget. This decrease can be attributed to personal services (1000 objects).

Total recommended staffing is 78 positions. This is the same number of positions as the 2007 requested and the 2006 adopted budgets.

The following table details the personnel changes included in the 2007 recommended operating budget:

Executive				
Fund & X-Org	**Title**	**New/Transfer**	**2006 Req.**	**2006 Rec.**
001-1230-0100	Clerk Typist	Transfer from 01-8051-0100 Office for Women	1	1
001-1232-0201	Director of Information Mgmt	Transfer to 16-1680-0100 Information Services	0	0
001-1435-0100	Labor Relations Analyst	New	1	1
001-1435-0100	Payroll Supervisor	Transfer to 01-1430-0303 Civil Service	0	0

The 2007 recommended budget has included sufficient appropriations in permanent salaries to fill all budgeted positions in the Executive as shown below:

2007 PERMANENT SALARIES			
Name	**Fd-Agency-X-Org-Obj**	**No. of Vacancies**	**Available Appropriations**
County Executive	001-EXE-1230-1100	9	Sufficient appropriations to fund all filled positions plus two vacant positions for a full year.
Office of Budget & Management	001-EXE-1232-1100	5	Sufficient appropriations to fund all filled positions plus five vacant positions for a full year.
Labor Relations	001-EXE-1435-1100	0	Sufficient appropriations to fund all positions.
Office of Minority Affairs	001-EXE-6511-1100	1	Sufficient appropriations to fund all filled positions plus one vacant position for a full year.

Current year estimated expenses are lower primarily in the personal services (1000) appropriation. As of the September 28th payroll, there were 15 vacancies in the Executive Office and a total of 63 filled positions.

The 2006 estimated salary costs are $4,288,343, which is $544,493 or 11.3% below the adopted amount of $4,832,836. We find this projected estimate in Executive salaries to be reasonable.

Budget Review Office Recommendations

- The Budget Review Office agrees with the cost to continue level of funding provided in the Executive's 2007 Recommended Budget.

FINANCE AND TAXATION

Major Issues

1. Transfer of Positions to the Department of Environment & Energy
2. Tax Advertising Expenses
3. Staffing and Permanent Salaries

Budget Review Office Evaluation

The 2007 recommended operating budget for the Department of Finance & Taxation is $4,129,677, an increase of $37,018 or .9% over the 2006 adopted budget and $176,927 less than requested. The majority of the decrease is reflected in permanent salaries and is due to the exclusion of funding for three positions which the Executive proposes to transfer to the Department of Environment & Energy. The Executive's estimate for permanent salaries is $2,842,948 which is reasonable and provides sufficient funding for all currently filled positions in 2006.

Transfer of Positions

- The Executive's narrative refers to a Redemption Unit in the Department of Finance & Taxation which is recommended to be transferred to the Department of Environment and Energy: Real Estate Unit to unify and consolidate the treatment of all county redemptions. There is no Redemption Unit in Finance & Taxation. There is however, a Real Estate Unit in Finance and Taxation which is charged with arranging for the payment of back taxes. The unit is involved in the collection of delinquent property taxes, which must be distinguished from the management or disposal of properties performed by the Department of Environment and Energy: Real Estate Unit.

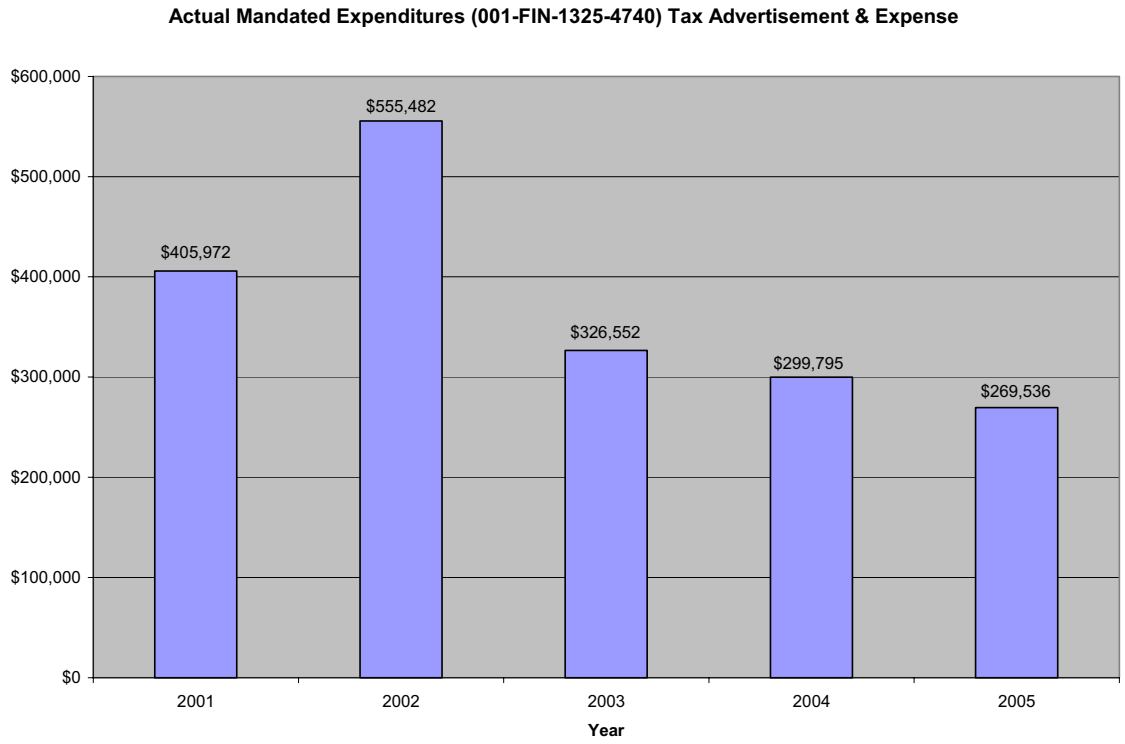
- The Real Estate Unit within the Department of Finance & Taxation is wholly comprised of two of the three positions affected by the proposed transfers; a head clerk, grade 18 and a senior clerk typist, grade 12. This unit fulfills the Treasurer's responsibilities under the Suffolk County Tax Act in acquiring, recording, financing, and redeeming tax-deeded property. The duties delegated to these two individuals include, but are not limited to, tracking the county investment, contact of persons identified in tax searches to arrange for payment

of back taxes, maintenance of tax history records, assembly of final bulk deed parcels for the Treasurer's approval prior to release to the County Clerk by the tax history unit, and receipt, review, and editing of all new year tax bills on tax acquired property. Additionally these individuals record the county's payments and quit claim deeds on MUNIS and research individual parcel histories. Furthermore, they create tax bills for abandoned, split or assembled tax acquired parcels, and parcels which have been reassessed. The third position, neighborhood aide, is in the Administration Unit and is utilized in several different programs. Some duties of the position include hotel/motel tax enforcement summons and inspections, site inspections on tax delinquent properties, and investigative interviews of neighbors to gain information on land parcels or their owners. If the proposed transfers were implemented the Treasurer would not have sufficient staff to be able to take tax deeds on any properties in lien status, pay property taxes on county owned properties, and perform pre tax deed searches as required by the Mennonite decision.

- BRO requested a copy of the management analysis report detailing the ramifications associated with the proposed transfer and was advised that no such report was available. Additionally the Executive's proposal does not comply with the Administrative Code Section A4-2(B), which requires that he submit to the Legislature not only a copy of any departmental estimates but also any proposal that he anticipates recommending having to do with the elimination, addition, consolidation, or restructuring of any department. The negative implications of the proposed transfers and the detrimental effects they would have on property tax administration and collection at the County level far outweigh any possible resultant benefits.

Tax Advertising Expense

- Recommended funding for mandated expenditures for tax advertising remains the same as adopted for the past five years at $450,000. Actual expenditures have decreased over the last three years as illustrated in the following chart.



- The actual expenditures have trended downward over the last three years which may be attributed, at least in part, to the implementation of a recommendation made by the County Attorney to edit the advertisements in the newspapers that resulted in cost savings. According to the Integrated Financial System (IFMS), as of September 22, 2006, there is an unexpended balance of $449,711 in this account. The estimated budget indicates these funds will be expended in their entirety. These expenses remain unknown until mid-December which dictates that estimates be based primarily upon historical data. The average expense incurred over the last five years is $371,467 and over the last three years is $298,627. This is indicative that these estimates can be reduced conservatively by $100,000.

Staffing and Permanent Salaries

- According to the September 24, 2006 position control register there are six vacancies within Finance & Taxation. The department has advised the Budget Review Office that SCIN 167 forms were submitted in April 2006 to fill the vacant positions, however at the time of this writing none had been approved by the Executive. The 2007 recommended budget provides adequate funding for all

currently filled positions and to fill current vacancies for approximately 25% of 2007.

Budget Review Office Recommendations

- The Budget Review Office recommends that the Real Estate Unit with two positions and the neighborhood aide position remain intact within the Department of Finance and Taxation to assure the timely and diligent collection of tax delinquencies and hotel motel tax enforcement. This will require an increase in permanent salaries of $154,176 in Finance and Taxation and a corresponding reduction in Environment and Energy.
- Decrease the 2006 estimated and 2007 recommended tax advertisement & expense (001-FIN-1362-4740) by $100,000 to $350,000. Editing of the advertisement as proposed by the County Attorney has allowed significant cost savings to be realized; however property tax collections are lagging by comparison to last year by approximately $2 million which may necessitate more advertising, hence additional expense, as compared to 2005.
- Decrease office machines (001-FIN-1325-2020) by $6,568 to $51,951 and increase computer software (001-FIN-1325-3160) to $6,568 in order to more accurately reflect planned expenditures in 2007.
- Decrease Repairs: office equipment (001-FIN-1325-3610) by $12,200 to $21,500 and increase office supplies (001-FIN-1325-3010) by $12,200 to $27,350. The $12,200 is comprised of toner cartridges, MICR toner cartridges, ribbons, photocopier toner, fax toner, diskettes and other various generic supplies.

FIRE, RESCUE & EMERGENCY SERVICES (FRES)

Major Issues

1. Fire, Rescue & Emergency Services (3400)
    A. Staffing
    B. Equipment & Supplies
2. State Homeland Security Program (SHSP) 2005 Grant (3406)
3. Urban Area Security Initiative (UASI) 2005 Grant (3407)
4. Pre-Disaster Mitigation Grant (3408)
5. Vocational Education and Extension Board (VEEB) (3450)

Budget Review Office Evaluation

1. Fire, Rescue & Emergency Services (3400):
FRES maintains and operates the 24 hour central fire and emergency medical services dispatch center, maintains and operates the Emergency Operations Center (EOC), which is designated as an alternate seat of County government in the time of disaster or serious emergency, and provides training and education for the volunteer and career fire services.

The recommended budget for FRES (3400), is $5,552,839 which is $34,800 less than the department's request.

A. Staffing:

As of the September 10, 2006 position control register, FRES has 83 authorized positions with 12 vacancies. The 2007 recommended permanent salary appropriations are reasonable. There are sufficient salary appropriations to adequately fund all currently filled positions for a full year and ten vacancies for the entire year. Five of the vacancies are emergency dispatch I positions all of which the department has received approval to fill.

The department did not request to abolish any positions or to include any new positions. The recommended budget creates one new geographic information systems (GIS) technician III position (grade 23) in the Technology Unit and abolishes the vacant office systems analyst II position (grade 21).

The Budget Review Office agrees with including the new geographic information systems (GIS) technician III position in the Technology Unit. Although the job specification for this new title is not yet available from the department of Civil Service, it is reasonable to assume that it will be similar to a GIS technician II position, but with added responsibilities. Therefore, the responsibilities of this position will probably include utilizing various GIS and/or other graphics software packages to prepare complex map layouts, and maintain the street file map.

The Budget Review Office does not agree with abolishing the vacant office systems analyst (OSA) II (grade 21) position. This position is necessary for the unique technological needs that FRES has which include the CAD system, fire-rescue communications network and the E911 system, along with its departmental computers that require sufficient personnel to update and maintain the department's operations and systems. The responsibilities of the OSA II position are significantly different than the GIS technician III position. The OSA II is responsible for evaluating departmental network and equipment needs, selecting and implementing equipment and software, and performing specialized work which requires knowledge of specific programs and procedures. Rather than abolish this position, it should be filled as soon as possible to benefit from the on-site Intergraph consultant that is funded for six months to support

the CAD system. We recommend reinstating the OSA II position at a cost of $48,225 for salary and fringe benefits.

The recommended budget abolishes a filled public relations director (grade 28). Although the position is budgeted in FRES, the incumbent is working in the Probation Department. Abolishing this filled position will result in a lay off.

FRES did not request nor does the recommended budget include any new emergency services dispatcher (ESD) I (grade 15) positions. Historically, the department has had difficulty with recruitment and retention of ESD I positions. In fact, FRES has exhausted the Civil Service list and as of the September 10, 2006 position control register, five of the forty-one (41) authorized ESD I positions remain vacant. New ESD I personnel could be hired provisionally until a Civil Service exam is conducted and permanent staff are appointed.

FRES is projecting an increase in emergency services calls based on the Regional Emergency Medical Services Council (REMSCO) dispatch protocols for EMS responders which mandates the use of a call confirmation system. The department estimates an additional 24 agencies will need to implement this system which will lead to a potential three fold increase in the calls the department processes. The department plans on requesting additional ESD I positions when the increased demand on the 24 hour central fire and emergency medical services dispatch center has been determined. The department had previously requested five ESD I positions to provide staff 24/7. Of the five previously requested positions, two were approved in 2005. Recruitment and retention problems should be addressed especially if the department has future plans to request additional positions to address potential workload increases.

B. Equipment & Supplies:

FRES reports that it can accomplish its mission with the funding that was provided in the recommended budget. For equipment, the recommended budget includes $134,735 which is $830 less than requested and is solely attributable to a reduction in radio and communication. The recommended budget includes $325,794 for supplies which is $6,720 less than requested and is attributable to a reduction in signs and maps ($4,100) and clothing and accessories ($2,620).

- The department's narrative indicated that FRES is in need of equipment and supplies however, recent discussions with the department revealed that these items are not necessary to accomplish the department's main mission. The Budget Review Office recommends adding $12,210 for equipment and $12,500 for supplies, as detailed in the list that follows:
- Add $12,210 for the replacement of computers (2450) in the Emergency Operations Center (EOC) to adhere to the County's replacement policy:

- $3,670 for five replacement desktop computers
- $1,540 for two replacement non-ruggedized laptops

- $7,000 for one of the two replacement servers
- Add $7,500 for clothing and accessories (3310) to provide for contractual expenses of clothing and accessories to meet the requirements of uniformed staff.
- Add $5,000 for advertising (3770). FRES has historical personnel recruitment and retention difficulty that will benefit from an advertising campaign along with its volunteer programs.
- Direct the Department of Public Works to provide FRES with a decommissioned vehicle to replace a 1988 Chevrolet dump truck with an odometer reading of 82,217 miles, as of May 1, 2006. Although this vehicle does not meet the mileage replacement criteria of exceeding 110,000 miles, it is an eighteen year old vehicle with rust deterioration of the truck body, dump body and chassis rails necessitating its replacement. This vehicle is utilized daily to remove debris to the nearby dump. We are in agreement with the three replacement vehicles included in the recommended budget, one hybrid sedan and two 4WD SUV's.

The narrative also refers to the replacement of overhead garage doors for the maintenance building (CO#167) estimated at $23,000. The Budget Review Office does not recommend adding funding for this purpose at this time as a recent visit to FRES revealed that this is not a priority.

2. State Homeland Security Program (SHSP) 2005 Grant (3406):
Resolution No. 807-2005 accepted and appropriated a thirty-month 100% federal pass-through grant from the NYS Office of Homeland Security in the amount of $1,250,000 shared between the departments of FRES ($428,000), Police ($641,000), Health ($102,500) and Public Works ($78,500). The State Homeland Security Program supports planning, equipment, training and exercise needs associated with preparedness and prevention activities for terrorist events using weapons of mass destruction involving chemical, biological, radiological, nuclear and explosive matters. The SHSP FY 2005 grant includes funding for the purchase of a heavy-duty, minimum 1-ton, four-wheel drive pick-up truck with towing package suitable for 1-ton tongue weight for FRES to transport trailers containing domestic preparedness emergency response equipment. The requisition order for the truck was submitted this September at a cost of $41,695. The grant also provides funding to continue the employment of two (2) part-time training officers for terrorism response training and various equipment and supplies. This grant ends March 31, 2007. The entire grant will not be spent in 2006. As of September 13, 2006, $47,986 has been expended leaving a balance of $380,014. The department will request to rollover unspent grant funds into 2007 to fund permanent salaries for two part-time training officer positions at a cost of $28,687.

The Budget Review Office recommends directing the department to spend the remaining balance of the SHSP FY 2005 grant (3406) or request an extension so that the County does not forego using these grant funds and potentially effect future grant fund applications.

3. Urban Area Security Initiative (UASI) 2005 Grant (3407):
Resolution No. 808-2005 accepted and appropriated a thirty-month 100% federal pass-through grant funds from the NYS Office of Homeland Security in the amount of $2 million shared between the Department of FRES ($810,510), Police ($838,450), Health ($338,410) and Sheriff ($12,630). The 2005 Urban Area Security Initiative grant provides funds to support planning, equipment, training and exercise needs associated with preparedness and prevention activities for terrorist events using weapons of mass destruction involving chemical, biological, radiological, nuclear and explosive maters. FRES was provided grant funds for one full-time resources management officer to handle weapons of mass destruction (WMD) logistics. Additionally, FRES was provided grant funds for equipment ($613,000), utilities ($3,510) and contractual expenses ($100,000). As of September 13, 2006, $63,612 has been expended leaving a balance of $746,898.

The Budget Review Office recommends directing the department to spend the remaining balance of UASI FY 2005 grant (3407) or request an extension so that the County does not forego using these grant funds and potentially effect future grant fund applications.

4. Pre-Disaster Mitigation Grant (3408):
Resolution No. 184-2006 accepted and appropriated a 75% federal pass-through Pre-Disaster Mitigation Grant from the NYS Emergency Management Office to the Suffolk County Department of Fire, Rescue and Emergency Services for a FY 2005 Pre-Disaster Mitigation Planning (PDMC) in the amount of $1,117,904 of which $1,097,852 was appropriated to FRES and $20,052 to the Planning Department. The remaining 25% local match in the amount of $372,635 is identified as pre-existing costs, leaving no additional costs to the County. The purpose of the Pre-Disaster Mitigation Grant is to produce a local multi-jurisdictional plan that will:

- Conform the County with the United States Disaster Act of 2000, which calls for each political subdivision within the United States to have a pre-approved mitigation plan prior to federal mitigation fund awards.
- Produce a local multi-jurisdictional mitigation plan satisfying the requirements of 44 CFR Part 201 for Suffolk County and its local communities including the Town of Babylon; Town of Huntington; Town of Riverhead; Town of Shelter Island; Town of Smithtown; Town of Southold; Village of Asharoken; Village of Bellport; Village of Huntington Bay; Village Lake of Grove; and Village of Northport.

The department intends to utilize $1,507,506 in 2006 and $40,346 in 2007 for the following purposes:

- Cover the salary and fringe ($95,631) to hire a planning aide (grade 17) position, cover the contractual expenses ($337,968) for a planning and media consultant and to provide funds to the local communities ($664,253). The Planning Aide will coordinate efforts toward the establishment of a Multi-Jurisdictional Pre-Disaster Plan.

The County needs a pre-approved mitigation plan prior to federal mitigation funds being awarded. FRES has filled the Planning Aide position. Along with this position a media consultant and a planning consultant will be contracted to coordinate all efforts toward the establishment of the plan. The first draft is due to NYS on December 31, 2006 with the final plan due June 13, 2007 and to the federal government on September 13, 2007.

FRES will not have spent the entire grant in 2006. The estimated budget includes $1,032,642 which is $474,864 less than the resolution appropriated. The department will request to rollover the funds into 2007.

The Budget Review Office recommends directing FRES to report to the Legislature on the status of the establishment of the Pre-Disaster Mitigation plan to ensure that the County does not jeopardize future federal mitigation awards.

5. Vocational Education and Extension Board (3450):
VEEB operates on a contractual basis with the County to train volunteer fire and rescue personnel in its Fire Academy. VEEB submitted a budget request with a 0% increase as directed by the Executive's 15-06 All Department Heads Memorandum even though this contract agency needs additional funding to maintain its core mission. The recommended budget includes $2,109,627 for VEEB which is a 2.0% increase or $41,365 more than the 2006 adopted budget.

This increase provides for 75% of VEEB's contractual salary increases which are $54,794 for 2007. Decreasing the number of field/fire house training sessions will have a negative fiscal impact on VEEB's state aid.

Fuel for outside field training evolutions has increased by almost 28% which VEEB plans to absorb the cost of by reducing the number of gas burn drills. VEEB also reports an 11.1% increase in its premiums for employee health benefits. To properly resource this contract agency with a cost to continue budget VEEB requires a 5.26% increase over the 2006 adopted budget or $2,177,022. The Budget Review Office recommends adding $67,395 for VEEB to address the 28% increase in fuel for operations, 11% increase in employee health premiums and contractual salary increases.

<u>Juvenile Fire Setters Intervention Program (JFIP) (3410):</u>

The recommended budget provides $60,000 for the Juvenile Fire Setters Intervention Program, as requested by the department. The Suffolk County Juvenile Fire setters Intervention Program (JFIP) was established in 2003 to reduce the number of juveniles exhibiting fire setting behaviors through a coordinated, interagency program of mental

health, fire service and juvenile justice professionals through a three-year grant program. The program was 100% funded in 2003 and 2004 and 50% funded in 2005 through grants issued by the NYS Division of Criminal Justice Services (DCJS).

Arson Task Force (3174):

The recommended budget provides $23,090 for the Arson Task Force, as requested by the department. The Suffolk County Arson Task Force was formed as an inter-agency effort to combat arson through better investigation, sharing of information, public education and arson awareness for the fire service. There is a cooperative effort amongst the Police, fire, insurance, District Attorney, state and federal agencies and County government to provide a mechanism to combat arson.

Domestic Preparedness (3405):

Domestic Preparedness is responsible for the regional cooperation and preparation of the response to incidents of terrorism. Funding is used to purchase domestic preparedness equipment for the County and volunteer emergency response personnel as well as maintain and enhance the County's domestic preparedness capabilities. Two Fire Marshalls are responsible for the program's management and two part time training officers carry out training and education efforts.

The 2006 estimated budget of $2,027,052 is $1,098,030 more than the adopted budget which represents the transfer in of five separate U.S. Department of Homeland Security Grants from 2003-2004 (HSEEP2003, HSEEP2003SA, SHSP2004, UASI2003 and UASI2004). Funds were rolled over into Domestic Preparedness. All of these grants will expire in 2006 and there will be no rollover into 2007 unless further extensions are permitted. All new grants from 2006 are being assigned their own appropriation. The majority or $1,016 million of these expenditures are detailed in the following table.

Domestic Preparedness (3405)
2006 Major Estimated Expenditures Over the Adopted Budget

Approp.	Description	2006 Adopted	2006 Estimated	Difference
2040	Trucks, Trailers & Jeeps	$0	$314,306	$314,306
2090	Radio & Communication	$2,150	$305,024	$302,874
2260	Public Safety	$629,300	$736,122	$106,822
4560	Fees For Services: Non-Employ	$0	$292,142	$292,142
	Total	**$631,450**	**$1,647,594**	**$1,016,144**

FRES reports, "The current year's budget, at $929,022 in County-only funds, is more representative of the actual needs to continue our terrorism and all-hazards preparedness." The recommended budget includes $926,810 or $999 less than requested. Permanent salaries are increased by $3,401 and supplies are decreased by $4,400.

The Budget Review Office agrees with the recommended budget for domestic preparedness.

Citizens Corps Council (3411):
The 18 member Suffolk County Citizen Corps Council administers the Suffolk County CERT (Community Emergency Response Team), VIPS (Volunteers in Police Service) and MRC (Medical Reserve Corps) programs. The goal of these programs is to supplement the needs of the Suffolk County emergency services sector with trained volunteer resources. The functions of the Council include developing strategies for operations, recruitment of volunteers and maintaining an infrastructure under which the CERT, VIPS and MRC programs can function at maximum effectiveness.

The New York State grant which covered the cost of this program ran out in May of 2006. Resolution No. 451-2006 transferred $30,000 to fund four six-week Community Emergency Response Team (CERT) classes to assist the County in times of emergencies. The funds are being used to train 35 volunteers per class or 140 volunteers. The recommended budget does not include funds for the Citizens Corps Council. However, FRES has applied for additional grant funding and is estimating that the department will receive a $78,000 grant that will be accepted by resolution during the year.

Budget Review Office Recommendations

- Reinstate the OSA II position (001-FRE-3400- 0700) at a cost of $48,225 in salary and fringe benefits.
- Add $12,210 in 2007 for the replacement of five desktop computers, two laptops and one server (001-FRE -3400-2450).
- Add $7,500 in 2007 to provide for contractual expenses (001-FRE -3400 -3310) of clothing and accessories to meet the requirements of uniformed staff.
- Add $5,000 in 2007 for advertising (001-FRE-3400-3770) for personnel recruitment and volunteer programs.
- Coordinate with the Department of Public Works to obtain a decommissioned vehicle to replace the 1988 Chevrolet dump truck.
- Direct FRES to report to the Legislature on the status of the establishment of the Pre-Disaster Mitigation plan to ensure that the County does not jeopardize future federal mitigation awards.
- Add $67,395 in 2007 for VEEB (001-FRE-3450-4770) to address contractual salary increases and increasing costs in fuel and employee health benefits.

DEPARTMENT OF HEALTH SERVICES

Overview

The recommended expenditures for the Department of Health Services for 2007 are $434,895,911, which is a 3.7% increase over the estimated 2006 amount.

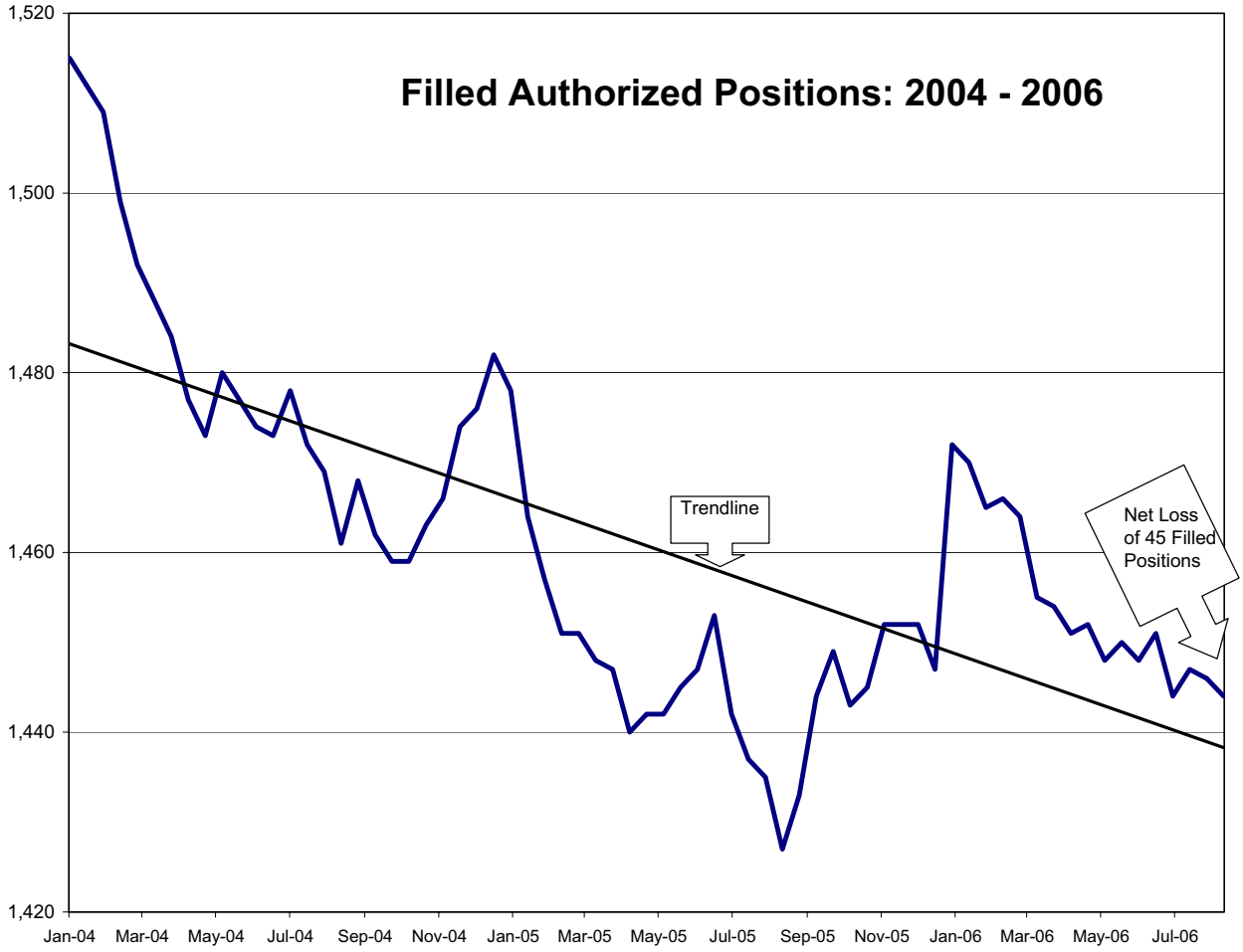
Department of Health Services Expenditures by Division

Division	06 ADP	06 EST	07 REC	REC-EST	%
Administration	$9,098,431	$9,126,300	$9,691,036	$564,736	6.2%
Community Mental Hygiene	$57,569,251	$55,679,679	$55,558,708	-$120,971	-0.2%
Children with Special Needs	$176,972,456	$175,707,147	$179,658,601	$3,951,454	2.2%
Emergency Medical Services	$2,708,230	$3,050,987	$2,733,497	-$317,490	-10.4%
Environmental Quality	$14,431,237	$13,679,865	$14,089,726	$409,861	3.0%
Forensice Sciences / ME	$9,169,532	$9,204,247	$9,306,722	$102,475	1.1%
Patient Care	$84,903,473	$80,999,583	$82,981,868	$1,982,285	2.4%
Public Health	$7,025,408	$7,119,878	$7,555,472	$435,594	6.1%
Suffolk Health Plan	$41,845,033	$38,244,171	$42,806,517	$4,562,346	11.9%
Skilled Nursing Facility	$27,067,921	$24,162,411	$28,115,569	$3,953,158	16.4%
Tobacco Control Program	$2,634,028	$2,426,870	$2,398,196	-$28,674	-1.2%
TOTAL	**$433,425,000**	**$419,401,138**	**$434,895,911**	**$15,494,773**	**3.7%**

The underlying theme for the entire Department of Health Services is staffing shortages. The Adopted 2006 Operating Budget included $87.9 million for permanent salaries of which $6.3 million is estimated to be unexpended. The recommended amount is $90.3 million for permanent salaries. There are only 12 new positions included in the recommended budget so it would appear that an increase of $8.75 million, or 10.7%, over the 2006 estimated amount would allow the Department to fill a large quantity of their critical vacant positions. It will be the responsibility of the Department in conjunction with the County Executive to fill these positions in 2007.

Another issue with the Department of Health Services is management problems. There has been a merry-go-round of change in administrative positions including the Commissioner, Deputy Commissioner, Division Directors and financial positions. There currently is an Acting Commissioner for the second time in three years, leaving the Department with no Deputy Commissioners, no Medical Examiner, no Director of Patient Care and no Director of Emergency Medical Services. Meanwhile, a senior member of the administration, the Director of Management and Research, is being transferred to the Parks Department. There is a lack of continuity and strength in

management. Not only are there critical vacancies in line staff such as nurses, engineers, sanitarians, clerical etc. but also in leadership titles. The Department is in dire need of administrative direction and filled positions to restore service delivery to even adequate levels.



Due to directives from the County Executive, the Department requested a very modest cost-to-continue budget for 2007. Many of the Budget Review Office recommendations in the following sections are in areas that the Department requires but was unable to request due to the budget constraints to comply with the All Department Heads memorandum 15-06 delineating budget preparation instructions.

Division of Services for Children with Special Needs

Brief Description

This Division coordinates services and related transportation for children diagnosed with developmental disabilities and special health care needs as mandated by New York State Law. These services are delivered by the following program units:

- Early Intervention Program
- Preschool Program
- Children with Special Health Care Needs
- Services to Children with Special Needs
- Preschool Special Education Flow Through

The recommended 2007 budget for this Division is 2.2% greater than the 2006 estimated amount. The increase over 2006 is mostly in mandated programs (2.3% increase) as well as in personnel services (8.2% increase). The total recommended amount for the Division is $179.7 million of which 97% is for mandated programs. This division represents 41% of the entire Department of Health Service's recommended budget.

Budget Review Office Evaluation

- Staffing shortages are adversely impacting many areas of this Division. There are only four vacant positions remaining in this division out of a total of 60 positions. The recommended budget provides adequate funding to fill three of these vacant positions to help alleviate this shortage but abolishes the clerk typist vacancy.
- The 25 full-time and one part-time service coordinators have an average monthly caseload of over 100 families. The New York State Department of Health recommends caseloads of 60-80 families. Due to the limited staffing, the County is only 60% in compliance with NYS DOH regulatory timelines.
- Due to service coordinator staffing shortages, the Division has increased contracted service coordination for the Early Intervention Program to 80%. The State reimbursement rate of $8.50 for each unit of service provided will result in a net cost of $318,240. In some instances, contracting this function is less costly than if it were done by County employees. The Division requested an additional Special Education Coordinator to increase reimbursement and eliminate overtime and temporary salaries. This position was not included in the 2007 recommended budget.

- A Committee on Preschool Special Education (CPSE) is composed of representatives from school districts, evaluators of the children's teachers and County service coordination staff. This committee attempts to assure that services are the most adequate for the child and cost effective for the County. Non-County employees are paid on an hourly basis (between $25 to $39) to attend these meetings. In 2005, this program cost $133,738 but resulted in a savings of $2.1 million in mandated expenses. In 2005, approximately 67% of the cases were reviewed. The Division's goal is to increase the number of cases reviewed to 80% to continue to assure adequate services while further reducing mandated expenses. The recommended budget included an additional $15,000 for CPSE (001-4813-4190). The Division believes that an additional $50,000 could reduce expenditures by close to $400,000 in 001-2960-4170.
- The preschool rate methodology for center-based programs is of concern to the Division. Rates are established based on cost reports submitted by providers. Suffolk County rates are amongst the highest in the state and results in wide variances from provider to provider for the same service. Due to a limited number of audits performed on the providers, this rate methodology lacks true accountability and results in an increased cost to the County and the State. Members of the Department are serving on a State committee to address this issue.
- The State reimburses the County 59.5% of incurred transportation costs. The current maximum allowance is $18.79 per ride, which was established in 1997. The actual average cost is $28 per ride. NYS Education Law states that the reimbursement should be 69.5%. State budget constraints led to this under-funding. The latest Division figures put the cumulative loss in reimbursement revenues since 2001 at $8.3 million. The County should take action to compel the State to pay its required share of the cost.
- The Division increased the per mile compensation in 2006 as an inducement for parents to choose Parental Mile Reimbursement (PMR) versus the more expensive bus transportation. The CPSE program is promoting this option to help reduce transportation costs.
- The Preschool Flow-Through Funding program is a supplemental education program. The funding cannot supplant any current funding and must be used for education.
- Federal funds "flow-through" the State, school districts and then to the County. Suffolk and Westchester are the only counties in New York State that have received any funding. Westchester is using most of their funding for administration. The Suffolk County Department of Health Services does not believe that it is appropriate or productive to use this funding to offset administration costs.

- The recommended budget disperses some of the funding throughout 001-4815: Preschool Flow-Through Funding for supplies, equipment, etc. Most of the recommended $2 million will be used to offset transportation costs. The State has approved this use as the County is over the cap in transportation. Some administrative costs will be covered by this funding.
- The cost of the orthodontia program is estimated to be $650,000 in 2006. Reimbursement for this program is estimated at $250,000 for 2006. The Division has made the decision that only severe cases that will be highly reimbursed will be accepted into the program in the future and that this program should be self supporting within a three year period. The State, and not the County, will be screening the children to determine eligibility.

Budget Review Office Recommendations

- Create one new Special Education Coordinator, Grade 23, in the Bureau of Services for Children with Disabilities (001-4813). There are sufficient funds included in the Division's recommended budget for this position. This position will help to increase reimbursement and reduce overtime and temporary salaries.
- An additional $50,000 should be added for the Committee on Preschool Special Education (001-4813-4190) to compensate non-County attendees to enable the Committee to review more cases for appropriate and cost efficient services. Enhancing this effort will allow the mandated expense for services for handicapped children (001-2960-4170) to be reduced by $400,000.

Tobacco Education and Control Program

Brief Program Description

Since 2000, the Office of Health Education has provided a comprehensive Tobacco Control Program. It is based on the Centers of Disease Control (CDC) model for "Best Practices in Tobacco Control". The program has four main components:

1. School Prevention and Cessation Program
2. Countywide Community Cessation Program
3. Public Education and Information Countermarketing Campaign
4. Enforcement

Budget Review Office Evaluation

Tobacco use is the single leading preventable cause of death and disability. It is responsible for nearly 20% of all deaths in New York State. Recent studies show that 12 children in Suffolk County start smoking every day. One third of these children will die prematurely from a tobacco-related disease. The County will receive over $19.7

million in tobacco settlement funds in 2006. The cost of this program is approximately 10 to 12% of the revenue we receive.

The Tobacco Education and Control Program relies heavily on outside contractors. One-quarter of their requested budget is for commercial contracts for health educators, advertising, and the School Prevention and Cessation Program. The majority of the rest of the program is for personnel costs and pharmaceuticals. There are 17 total authorized positions and there is sufficient recommended funding to fill both of the remaining vacancies in this program.

The CDC recommends that 10% of the program's budget be dedicated to evaluation and surveillance. Over the past several years, funding has been included by the Legislature for this program. A contract for such service was never executed resulting in this funding rolling over to the General Fund year-end balance. A pending introductory resolution strikes this funding in 2006 so it can offset the cost of the program in 2007. This funding is not included in the 2007 recommended budget resulting in a small 1.2% decrease in funding for this program.

Starting in 2007 a new law will require participants in the cessation program to be charged up to $500, based upon their insurance coverage and their ability to pay. The Budget Review Office believes that this fee schedule will severely diminish participation in the program, generate limited revenue and cause major health cost increases in the future.

The recommended budget includes $6.89 million in the Debt Service Reserve Fund 425 for additional tobacco settlement funds, above the recommended revenue of $18.6 million, based upon pending litigation from several tobacco companies that failed to make payments in recent years. The New York State Attorney General's Office is speculative that this litigation will be settled in 2007. They also stated that if it were to be settled, the projected amount Suffolk County would receive would be between $1.9 million and $2.7 million.

The recommended budget changes the name of the program to the Public Health Prior Partner In Grant. There is no explanation of why this was done, nor was it requested by the department.

Budget Review Office Recommendations

- While the Budget Review Office believes that the cost of the contract for program evaluation should be included we are extremely pessimistic that this contract will ever be considered, nonetheless executed. The additional funding should be used to offset program costs instead of charging County residents to participate in the program.
- We further recommend that the $6.89 million included in Fund 425 be eliminated as it is unlikely this revenue will materialize.
- The program name should be changed back to the Tobacco Control and Education Program.

Public Health

Brief Description

This Division protects the public health through enforcement of the New York State Public Health Laws. This is accomplished by surveillance and investigation activities, medical care and consultation services, nursing services and inspection of dwellings and business establishments. The Division is comprised of six bureaus and program areas:

1. Bureau of Epidemiology and Disease Control
2. Bureau of Preventative Services
3. Bureau of Bioterrorism Preparedness
4. Bureau of Public Health Protection
5. Arthropod-borne Disease Laboratory
6. Pharmacy

Budget Review Office Evaluation

- Funding for the Division of Public Health is recommended at $7.6 million for 2007. This represents a 6.1% increase over the estimated 2006 amount. Much of this is attributable to increased permanent salaries due to contractual salary increases and funding for one new and some vacant positions.
- The increase would have been larger except that many of the Division's contract agencies were not funded in 2007.
- There are currently 24 vacant positions or more than 10% of the 231 authorized positions for this Division. Of these vacancies there are 10 signed SCIN 167 forms.

- The Division has a detailed hiring plan to fill many of their remaining vacancies during the year (especially those that are grant funded or generate revenue). One of the plan's goals is to examine promotions from within the entire Department of Health Services or the Department of Public Works where many of the same titles exist. Taking a position from one division to fill a need often creates a problem in the other division. When this occurs, the plan includes "backfilling" the promoted employee with a new employee within a reasonable timeframe.
- The adopted funding for last year and the additional recommended funding for permanent salaries this year have addressed or will address the Division's major issues.
- These issues include:
  - Insufficient staff to remain compliant with NYS reportable disease laws.
  - Increased surveillance and prevention concerning the West Nile Virus, Eastern Equine Encephalitis, Lyme disease and all arthropod borne diseases.
  - Emerging global diseases such as the SARS breakout in 2004 or the heightened concern of the avian bird influenza.
  - Identification of agents associated with acts of bioterrorism.
  - The Sexually Transmitted Disease Unit has been understaffed and the interruption in the spread of STD's has not been adequately addressed.
  - In 2006, the first detected case of terrestrial rabies was found in over 40 years in Suffolk County. The County has not yet been designated as a "rabid territory" but an additional $1 million would be required by the State if this designation occurs for post-exposure treatments and animal control costs. In 2005, $385,000 was utilized to purchase raccoon oral rabies bait.
  - In 2005, five new positions were added within the $1.4 million Bioterrorism Grant utilizing funding that had been previously allocated for supplies and equipment. The grant funds will be used to upgrade the public health infrastructure in preparedness, readiness and defense against biological or chemical attacks against Suffolk County.
  - The Food Control Unit in the Bureau of Public Health Protection is experiencing problems due to inadequate staff. The Food Control Program is a demanding enforcement program. Current staff are unable to meet the mandates of the Municipal Health Plan. According to NYSDOH, the County's Food Control Unit should have 24 Public Health Sanitarians. The present staff has 15 filled Public Health Sanitarians, two vacancies, and one new position is recommended.
  - The same staff that inspects all food establishments and children's camps are also responsible to inspect temporary residences, hotel/motels and mobile homes regarding water supply, sewage issues and fire safety issues.

Budget Review Office Recommendations

In order to assist in meeting the mandates of the Municipal Health Plan and maintaining current levels of State Aid, the Budget Review Office recommends that the Division be aggressive with their hiring plan and backfilling of positions that become vacant during the year due to promotions. Specifically, they should fill the two vacant and one new Sanitarian positions as soon as possible to address the issues outlined above.

Patient Care

Brief Program Description

The Division of Patient Care is made up of the following units and programs:

- Administration
- Diagnostic and Treatment Health Centers
- Childhood Lead Poisoning Prevention Program
- Diabetes Education Program
- Dental Services
- Chest Diseases
- Family Planning & Prenatal Program
- Immunization Action Program
- Infectious Disease / HIV Program
- Medical Social Work Program
- Neighborhood Aide Program
- Public Health Nursing
- Jail Medical Program

Major Issues

1. Staffing Issues
2. Health Center Funding
3. Public Health Nursing
4. Prenatal Float Teams
5. Mercury Free Vaccines

Budget Review Office Evaluation

The total recommended funding for all Patient Care appropriations is $83 million which represents a 2.4% increase over the 2006 estimated amount.

Increases include:

- Personnel costs are recommended at 9% greater than the estimated 2006 budget. This is due to contractual salary increases, seven new positions and allowing the Division to fill numerous vacant positions. Five of the new positions are for a floating nurse team and a large number of vacancies are recommended to be filled in the Jail Medical Unit.
- An $111,002 increase in medical and laboratory supplies which represents a 58% increase over the estimated amount. The Division has requested and is recommended for more funding in this category than they've been able to spend the last two years.

MEDICAL, DENTAL & LABORATORY SUPPLIES

FD	UNIT	OBJ	UNIT	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC	REC-EST	% Inc
001	4101	2080	Patient Care Programs	$100,223	$224,754	$124,754	$233,203	$233,203	$108,449	87%
001	4109	2080	Medical Program	$22,082	$52,629	$52,629	$54,094	$53,362	$733	1%
001	4113	2080	Ryan White Title I, Hiv Den Pr	$0	$3,570	$3,570	$3,570	$3,570	$0	0%
001	4123	2080	S Brkhvn Sch Hlth Prog Grant	$7,302	$0	$2,874	$1,125	$1,125	-$1,749	-61%
001	4128	2080	Public Heath Nursing	$876	$1,250	$1,000	$2,000	$1,625	$625	63%
001	4130	2080	Wic Grant	$0	$3,400	$2,424	$3,400	$3,400	$976	40%
001	4135	2080	Family Planning	$3,748	$1,815	$2,516	$2,809	$2,809	$293	12%
001	4160	2080	Chest Diseases	$0	$425	$425	$3,775	$2,100	$1,675	394%
			TOTAL	$134,232	$287,843	$190,192	$303,976	$301,194	$111,002	58%

- A $500,000 increase in costs for the hospitalization of jail inmates. This includes contracts for hospital bed charges, technical fees and the physician's component of inpatient stay.
- Increased costs of $247,807 in fees for services such as contracts for lab services in health centers (Sunrise Medical Labs), prenatal obstetrics services (Hamptons

GYN/OB) and for the centralized telephone appointment service for the health centers (*Suffolk County Health Center Easy Call* operated by Medfone).

The percentage growth for Patient Care would have been much greater but there were major reductions primarily in expired or reduced grant programs (HIV Reporting & Partner Notification, Ryan White Title I, Diabetes Education, et al) and reduced funding for contracted health centers.

1. Staffing Issues

The Division cites staffing shortages as a major problem throughout the multitude of different bureaus. Of the 447 authorized positions, 16% or 71 are vacant. The recommended budget provides sufficient funding to fill approximately 30 of their current vacant positions. There are currently 20 SCIN 167 forms signed.

The Division requested 19 new positions and received seven in the recommended budget. They did not request the floating pool of five nurses, so they only received two of their requested 19 positions.

- For the past three years, the Division has been under the supervision of an Acting Director of Patient Care Services. This individual is also acting as Director of Infectious Diseases and has expressed her concern about compromising the integrity and quality of her work. It is a priority for this Division to add the position of Director or Patient Care Services, Grade 40.
- The severe staffing constraints experienced throughout the health centers has resulted in forced choices between clerical, nursing, social work and laboratory staff. Decisions are often made from a crisis avoidance perspective. A compounding factor is the lack of onsite coordination and supervision at each health center. For a further analysis of the health centers see Issue No. 2 below.
- Vacancies in the Jail Medical Unit (JMU) are needed to be filled for the most basic required care. The Division requested the creation of eight Medical Assistants, Grade 9, to chaperone each and every medical exam at both correctional facilities. There have been legal issues concerning the lack of these chaperones and the County Attorney's Office has recommended that the Department of Health Services create these positions. None of these positions were included in the recommended budget.
- The JMU also requested seven new nursing positions which were not included in the recommended budget. Funding to fill seven vacancies was included in the recommended budget which includes four nursing title vacancies.
- The NYS Prenatal Care Assistance Program (PCAP) requires that pregnant women with nutritional risk factors be referred to a Dietician. The Department of Health Services has been cited by PCAP for not providing these services and $2.8 million in PCAP funding is in danger of being cut. The Division has three Dietician or Dietician Technician vacancies which should be filled.

- The Bureau of Chest Diseases should fill a vacant Clerk Typist (001-4161). There is a tremendous amount of mandated reporting and reviewing of forms in this bureau and clerical support is required.

The Division has the continuing problem of recruiting employees, especially registered nurses in the health centers. A nurse recruiter has helped alleviate this problem but it still persists. The proposed addition of the floating nurse pool should also assist this process, if they are filled and retained.

At the John J. Foley Skilled Nursing Facility RNs are hired at Step 5 or 7. RNs are hired at Step 2 in Patient Care. The difference in pay for an RN at Step 5 and Step 2 is over $4,000. The Budget Review Office believes that the Patient Care Division should be given the opportunity to hire RNs at Step 5 as well. We also believe that the Department should work closely with Suffolk County Community College's Nursing Program to attract graduating RNs into County employment.

If the Division continues to struggle to fill vacant and new positions, many of their workload issues will also continue and the utilization of overtime will continue to be necessary. The recommended budget (if the SCIN 167 forms are released by the County Executive) will allow them to address many of these issues. It is now the

Division of Patient Care Services responsibility with cooperation from the County Executive to address these issues.

2. Health Center Funding

- There are annual cost increases inherent to operating a health center. Nationally, health care spending growth stayed in a high-altitude holding pattern in 2005 as costs grew 7.4% or virtually the same rate of increase as the previous two years. Health spending growth continued to outpace overall economic growth in 2005, despite a 3.9% increase in the CPI for the New York region in 2005. After peaking at 10.4% in 2001, health care spending growth slowed to 7.8% in 2003, followed by a 7.5% increase in 2004.
- Funding for the County's contracted health centers has clearly not followed this pattern. The 2007 recommended budget actually decreases funding for the contracted health centers by nearly 2%.

Contracted Health Center	2006 EST	2007 REC	% Change
Huntington Hospital	$3,089,498	$2,576,576	-16.6%
Islip Health Center	$12,397,557	$12,151,382	-2.0%
North Brookhaven Clinic	$4,535,153	$4,565,398	0.7%
SE & SW Brookhaven Clinics	$14,905,504	$14,884,046	-0.1%

Contracted Health Center	2006 EST	2007 REC	% Change
Wyandanch Clinic	$5,775,740	$5,808,132	0.6%
C.S.Hospital-Riverhead H.C.	$850,737	$772,416	-9.2%
TOTAL DIFFERENCE	$41,554,189	$40,757,950 $796,239	-1.9%

Additionally, patient visit counts continue to increase by 4 to 5 percent each year.

2005 Patient Care Utilization Profile		
Health Centers	**Administered By**	**Primary Visits**
Brentwood Family Center	Southside Hospital	44,694
South Brookhaven West (Patchogue)	Brookhaven Memorial Hospital	32,053
Dolan Family Center (Greenlawn)	Huntington Hospital	30,377
Marilyn Shellabarger South Brookhaven East (Shirley)	Brookhaven Memorial Hospital	27,243
Martin Luther King Jr. (Wyandanch)	Good Samaritan Hospital	25,756
Riverhead/Kraus Family Center (Southampton)/East Hampton	Division of Patient Care, Health Services	24,504
Maxine S. Postal Tri-Community (Amityville)	Division of Patient Care, Health Services	21,043
Elsie Owens North Brookhaven (Coram)	Stony Brook University Hospital	19,653
Central Islip Family Center	Southside Hospital	11,810
TOTAL		237,133

Despite increases in efficiency, productivity and revenue collection, budgetary constraints will affect the Division's ability to perform its primary mission as the health care safety net for Suffolk County citizens. The recommended budget will make it very difficult for the health centers to continue operations without curtailing services.

Due to the lack of available resources, the health centers have already had to curtail operating hours, reduce patient visits, reductions in revenue collection, efforts to find adequate specialty care and prescription drugs have been impacted, and training has been reduced.

The Budget Review Office has compiled detailed lists from the health centers of their critical needs and what services would be eliminated if the recommended amount is adopted. We estimate that an additional $2 million will be required for the health centers to continue operations without eliminating services.

The recommended 2007 budget narrative refers to "*an unfortunate public disclosure by the Legislature's Budget Review Office of confidential information on the amount of*

funding included for negotiations for health contract agencies." This issue pertained to the 2006 operating budget. The non-partisan Budget Review Office was answering specific questions from a Legislator on public record during a Legislative committee about non-confidential information included in the recommended budget, which is a public document. This information was then confirmed during that committee by a member of the Department of Health Services who had just been transferred into the Department from the Executive's Budget Office.

The actual unfortunate public disclosure was the issuance of a recommended budget that has annually vastly under-funded contracted health centers and has forced the Legislature to add appropriate funding through the budget amendment process rather than compromise our public health delivery services. As an addendum, the funds included for negotiations with the health centers were never expended and the County is still in negotiation with health centers on new contracts. A portion of those funds were lapsed to fund balance.

The County operated health centers (non-contract agency) have been adequately funded in the recommended budget at levels that should provide for their most critical need which is additional staff, especially in nursing titles. Where necessary, existing vacant positions should be earmarked to other needed titles to eliminate long standing and unnecessary vacant positions. Some examples of critical positions include:

- An Administrative Aide for site supervision in the Southampton and East Hampton centers.
- A digital mammography unit to be installed at the Riverhead health center will require a Mammography X-Ray Technician. The present technicians are all male and do not have the required certification.
- A registered nurse in Riverhead for GYN services. An RN from Southside Hospital is assigned to the east end clinics two days a week. This RN will also assist with the new digital mammography unit.
- Medical Assistants at the health centers to act as chaperones in examination rooms. This will protect providers from allegations of inappropriate behavior. The Division would like to add 16 of these positions but did not request them to fulfill the zero growth budget mandate.
- A Spanish speaking clerk at the Tri-Community Health Center will decrease waiting times of up to two hours and increase access to care.

- Nurses in the Family Planning units of the health centers are greatly needed. The waiting time remains above the two-week standard as required by Medicaid Managed Care.

3. Public Health Nurses

- The Bureau of Public Health Nursing is composed of Article 36 Certified Home Health Agency (CHHA) and the Long Term Home Health Care / AIDS Home Care Program (LTHHCP/AHCP) both of which operate under the statutory authority of NYS Public Health Law. Federally, both programs are mandated to meet requirements of certified home health agencies.
- The Division has taken the position that a clearly defined mission and vision from the Bureau is lacking. The Public Health Nurses have reached out to the Legislature and the Executive on issues involving their salaries and workload.
- Resolution No. 176-2006 created a Public Health Nursing Task Force to establish the criteria for an RFP that will be used to hire a consultant to perform a cost/benefit analysis of the County's Public Health Nurse program. The Task Force's report was recently issued and a consultant will be retained in 2007.
- In April of 2006, the Department of Health Services hired their own consultant because the Department felt that the Bureau of Public Health Nursing was not operating with clear and explicit criteria for their delivery of services. The consultant will provide an assessment of the financial performance of the program and its ability to carry out its core public health mission.
- Through an objective review of this Bureau by both consultants hopefully a determination can be made as how the CCHA and LTHHCP/AHCP can improve the Bureau's effectiveness and contributions to the County's ability to provide public health services.

4. Prenatal Float Teams

- The addition of two prenatal float teams in the 2006 budget has failed to fulfill the intended purpose of expediting entry into care. The nurses often filled gaps in the health centers where they were assigned helping the health centers in appropriate areas.
- The original proposal from the Division for this prenatal float team was to include a nurse practitioner. In order for the patient to be enrolled as a prenatal patient she must first undergo a prenatal interview followed by an exam by a physician or a Clinical Nurse Practitioners (CNP). A nurse practitioner was never included in this process and the entry to care process was not supported by the float teams as designed. The CNPs generate revenue through reimbursement from PCAP and other third party revenues. Two CNPs should be hired to complete the float teams. There are three vacant CNP positions in this Division and seven department-wide. Sufficient funding was included in the recommended budget to fill these positions.

5. Mercury Free Vaccines

- Resolution No. 563-2006 requires that it shall be the policy of the County of Suffolk to administer mercury-free vaccines in its health centers and facilities to pregnant women and children age three and under.
- The Division estimates that this will require three extra visits and five or six additional shots per patient. They estimate that they will require an additional $825,000 for this process. The recommended budget added $125,000 for pharmaceuticals but additional funding will be required to meet this authorization.

Budget Review Office Recommendations

- The Budget Review Office agrees with the additional funding for permanent salaries to fill vacancies in areas of Patient Care that have staffing shortages. We also support the inclusion of additional positions added in the recommended budget.
- We recommend adding the position of Director of Patient Care, Grade 40, for this Division. The cost of this position would be $139,091 in salary and fringe benefits.
- In order to help address recruitment problems, the Budget Review Office recommends that all registered nurses hired by the County be hired at Step 5.
- The Budget Review Office estimates that approximately $2 million will be required for the various health centers to allow them to perform their primary mission as the health care safety net for Suffolk County citizens.
- Based on historical expenditures, medical, dental and laboratory supplies can be reduce by $100,000 (001-4101-2080).
- Resolution No. 563-2006 requires that it shall be the policy of the County of Suffolk to administer mercury-free vaccines in its health centers and facilities to pregnant women and children age three and under. An additional $300,000 should be added in 001-4101-3370 for these vaccines.

Community Mental Hygiene Services

Brief Description

The Division of Community Mental Hygiene Services is authorized under the New York State Mental Hygiene Law and functions in concert with the State Office of Mental Health, the State Office of Alcoholism and Substance Abuse Services, and the State Office of Mental Retardation and Developmental Disabilities. The Division oversees programs and contracted services for individuals with mental illness, mental retardation, developmental disabilities, and chemical dependency.

Budget Review Office Evaluation

The recommended 2007 amount for this Division is $55.6 million. This represents a decrease of 0.2% or $230,971 from the 2006 estimated level. Contracted agencies make up over 58% or $32.4 million of the recommended amount.

The Division requested a cost-to-continue budget with the exception of requesting additional funding (as indicated by the requested turnover savings) to fill vacant positions to fill critical needs.

- Personnel costs have increased by $1 million or 7% due to contractual salary increases and funding included to fill vacant positions.
- The demands for services for individuals with mental illness, mental retardation, developmental disabilities, and chemical dependence have risen dramatically over the past several years. The combined effect of an increasing population and increasing community acceptance of mental health services has resulted in a significant rise in referrals.
- The Division has 250 authorized positions, of which 32 are vacant. Three of these positions are recommended to be abolished. Four positions are being transferred to other Department of Health Services divisions and one position is being transferred to the Probation Department.
- Based on current staffing, all of the Division's directly operated programs are above recommended census. Care can be compromised and there is a substantial increase in risk and liability for the County.
- Staffing areas of concern include:
    - Due to the loss of staff in the Criminal Drug Treatment Courts a substantial backlog has ensued. In 2005, this court had 4,060 participant visits. The Division intends on filling these positions.

- The Vocational Rehabilitation Services Program is an initiative providing vocational rehabilitation services, job development and placement, and learning disability assessments. Various contract
- agencies will now provide this service which will be funded with OASAS State Aid instead of being staffed by Division personnel.
- There is a five week waiting list for AFY evaluations which defeats the purpose of this program that is intended to avoid the filing of PINS petitions to Family Court and prevent costly out of home institutional placements. The recommended budget provides funding to fill positions for this unit.
- Over the past two years, the Mental Health Clinics have lost a substantial number of staff. Caseloads for prescribing clinicians have risen dramatically and staff response to crisis calls and walk-ins are often delayed.
- A substantial staff shortage since 2002 has made it increasingly difficult for the Division to operate six Methadone Clinics, six to seven days per week. The recommended budget is closing the Babylon Clinic and the Division will cease further admissions because the program's census (1,200 patients medicated daily) is above the funded capacity of 1,008 patients.
- Patients at the Babylon Clinic, approximately 250/day, will be transferred to a different clinic and the employees will be transferred to other programs where vacancies exist. This will result in no methadone clinics on the south shore and increase public health costs. Overtime at the other clinics as well as increased criminal justice costs in the 1st and 3rd Police Precincts for those patients who do not travel to other clinics and revert to heroin usage.
- Methadone services can not be provided by any other agency than the County. Methadone maintenance treatment helps reduce arrests, hospitalizations, incarceration, as well as the spread of HIV, Hepatitis and other communicable diseases.
- The Young Adult Methadone Program had a reduction in therapeutic and medication visits in 2005 from the previous year due to a lack of staff.
- Staffing at the Riverhead and Yaphank Correctional Facilities continues to be a problem. With a growing number of seriously mentally ill inmates, the Jail Mental Health Unit is forced to address only the needs of those considered most critical.
- At present, the Riverhead Correctional Facility is the largest provider of mental health services in the County. Diverting this population into treatment instead of going to jail would save the County a significant amount of criminal justice costs associated with the recidivism of this population.
-
- The Division has been working with the Division of Patient Care and the Sheriff's Department on the expansion of mental health services at the Yaphank Minimum Security Facility to address this issue but current staffing

levels prohibit this plan from moving forward. This initiative will help reduce both expenses and overcrowding at the Riverhead Facility.

- The 7% increase in recommended personnel funding should conceivably allow the Division to fill most of the remaining vacant positions, some of which are highly reimbursed, over the course of the year. The issue is whether this can be accomplished or will be permitted within the County Executive's restrictive hiring policies.

Contract Agencies

- The Division provides mental health outpatient clinic services for the entire County. There are 147 contract agencies included in the 2007 recommended budget for this Division.
- There is a decrease in contracted agencies of $1.9 million from the 2006 adopted levels due to changes in the methodology of how the State reimburses contracted agencies. Medicaid payments in some areas are now being paid directly to the agency, therefore decreasing the amount the County funds. This is not a cost savings as this funding is 100% reimbursed.
- Funding for agencies that were contracted in 2006 but are not going to be retained in 2007 for various reasons is being placed in 001-4310-4980-0000 and will be reallocated to other contracted agencies over the course of the year.

Budget Review Office Recommendations

- The Budget Review Office recommends that the Department of Health Services work with the County's Space Management Steering Committee in finding a location for a new methadone clinic on the south shore.
- Critical vacant positions should be filled on a timely basis to address the increasing demands for services on this Division.

Environmental Quality

Major Issues

1. Staffing / State & Federal Requirements
2. Backlogs

Brief Description

The Division of Environmental Quality conducts a comprehensive program that protects and preserves the natural resources of Suffolk County and protects residents against adverse environmental factors. The principal focus of the program is the protection of the groundwater.

The Division is divided into the following program areas:

- Water Resources (Bureaus: Drinking Water & Groundwater Resources)
- Pollution Control (Environmental Engineering, Environmental Evaluation and Remediation & Environmental Enforcement)
- Wastewater Management
- Ecology (Environmental Management & Marine Resources)

The recommended budget allocates $14.1 million for the Division for 2007. The major areas of expense are for personnel costs (74%), grant funded contracted services (12%), laboratory supplies and repairs of scientific equipment (3.5%).

The recommended amount represents a 3.0% increase over the estimated 2006 amount.

- Personnel costs are increased due to contractual salary increases, and recommended funding to fill vacant positions to alleviate backlogs.
- Resolution No. 712-2006 amended the operating budget and accepted $339,260 in Federal Grant Funds from the United States Environmental Protection Agency for the National Estuary Program and created two new positions and included funding for overtime, supplies and contracted services.
- There is a $92,000 increase in contracted services (001-4400-4560); $85,000 of this amount is for a Groundwater Data Program to be provided by the US Geological Survey and $6,000 for mandatory HAZ MAT training.

Budget Review Office Evaluation

The major issue for this Division is staffing shortages and an aging workforce. Due to expanded responsibilities, increased workload and the difficulties in filling vacancies, the Division is having difficulty meeting state mandates and enhancing programs and revenue. The following are examples of the impact of staffing shortages:

- This summer, the NYS DEC imposed new delegation orders on counties enforcement of Petroleum Bulk Storage (PBS) regulations. In order to meet this new mandate two additional Public Health Sanitarians Trainees will be required to perform PBS facility inspections. In addition, extensive changes will be required to upgrade the Office of Pollution Control's database. Failure to meet this mandate will result in a loss of $700,000 in annual Article 12 program revenue. Due to the timeliness of this new delegation, the positions, supplies, vehicles, etc. were not included in the recommended budget.
- The Safe Drinking Water Act (SDWA) of 2002 has led to increased workload for enforcement and monitoring of new rules and regulations as the result of regulatory changes and programmatic requirements. The Office of Water Resources has had a reduction in the engineering staff due to retirements.
- The Public & Environmental Health Lab (PEHL) is in need of staff to meet the demands of the Pesticide Reporting Law to analyze groundwater pesticides, which is an emerging contamination concern and required by the SDWA.
- PEHL staffing reductions have necessitated curtailment of some analytical capabilities of contaminants.
- The loss of staff and anticipated retirements will hamper the Division's ability to meet State obligations under the Pesticide Monitoring Program and to support the needs of the Department of Public Works for well drilling.
- Recent revisions to the Comprehensive Water Resources Management Plan for municipalities incorporating Smart Growth, Workforce Housing and Sustainable Growth concepts into their land use programs will increase work demands in Water Resources while manpower is expected to decrease due to retirements during 2006 and 2007.
- There is currently an eight month backlog for engineering plan reviews of hazardous material storage facilities. This backlog hinders construction activity. An acceptable wait is generally within 30 days. One Engineer has been transferred to address this issue and two vacant Assistant Public Health Engineer Trainee positions are intended to be filled to solve this critical backlog.
- A substantial commitment of staff and resources is made for Brownsfields investigations.

- Marine monitoring programs have been added over the past several years including:

  - Western LI Sound harbors and embayments
  - Vector Control pesticide monitoring
  - Open Water Marsh Management sampling
  - Forge River Watershed monitoring

These programs have diminished the sampling ability for the National Estuary Programs such as:

  - Peconic Estuary Program
  - LI Sound Study
  - South Shore Estuary Reserve

There are delays in the Bureau of Drinking Water for plan reviews of new or modified water plants, supply and distribution facilities for public supplies to ensure compliance with State specifications.

The Division of Environmental Quality has actively been addressing the backlog issues and staffing shortages by instituting very aggressive and detailed "backlog reduction plans" and by recruiting employees to fill vacant positions. The Division has recruitment problems due to the uncompetitive starting salary for engineers.

There are currently 18 vacant positions in this Division, or 11.5% of their authorized staff. Funding included in the 2007 recommended budget provides for three new positions (two grant funded) and sufficient funding to fill six of the vacant positions.

Funding for permanent salaries of seven positions in the amount of $679,547 has been transferred to Fund 477 (477-4415-1100) from the General Fund (001-4400-1100). All of the other associated costs regarding these positions were not transferred from the General Fund. For further analysis of Fund 477 see the front end section.

Budget Review Office Recommendations

The Budget Review Office supports the continued efforts of this Division to reduce backlogs in order to better protect the environment, enhance revenue and spur economic development.

In order to meet the new DEC mandate on Petroleum Bulk Storage enforcement and avoid losing revenue, we recommend that the County demonstrate goodwill to the State by including funding for the database upgrade and partial funding for the positions and equipment required to be hired and/or purchased later in 2007. This will include:

- Two Public Health Sanitarian Trainees, Grade 16 at $59,748 in permanent salaries and fringe benefits.
- $41,563 for supplies and equipment such as computers, two-way radios, gas meters and protective suits.
- $50,000 in 001-4400-4560-Fees for Services to hire a consultant to upgrade the PBS database.

Emergency Medical Services

Brief Program Description

- Provides direction, support and education necessary to enable the medical response agencies to provide quality emergency medical care working with the 99 volunteer EMS agencies that responded to 121,752 medical emergency calls in 2005.
- Provides staff and support to the Suffolk Regional Emergency Medical Services Council (REMSCO) and the Suffolk Regional Emergency Medical Advisory Committee (REMAC).
- Functions as an EMT training course sponsor for the NYS DOH and a specialty course sponsor for all instructor level courses.
- Contracts with SUNY Stony Brook Hospital for an on-line medical control program to provide physician's guidance to EMTs. Over 20,000 contacts were responded to in 2005, an increase of over 6,000 since 2001.
- In 2006, the estimated expenditures are $3.05 million. The recommended 2007 includes $2.73 million or 10% less than estimated. The Division receives approximately $550,000 to $600,000 in annual revenue, excluding grants.
- The reason for the reduction in expenses is that two grants included in 2006 have expired and will not be renewed in 2007.

Budget Review Office Evaluation

Staffing / Workload

The addition of two instructors in 2005 has significantly enhanced the efficiency of the Division. One additional position is recommended to be transferred to the Division to decrease their reliance on per diem instructors who are not as reliable or as qualified as full-time staff. The more classes that can be offered increase State reimbursement and generates revenue.

EMS EDUCATION & REVENUE

COURSE TYPE	# Students	State Reimbursement Rate Per Student	2005 Revenue
EMT ORIGINAL	327	$700	$228,900
EMT REFRESHER	216	$425	$91,800
AEMT ORIGINAL	38	$1,300	$49,400
AEMT REFRESHER	37	$825	$30,525
EMT CME REFRESHER	114	$300	$34,200
EMT-CCC CME REFRESHER	30	$400	$12,000
BOOK REIMBURSEMENT	NA	NA	$110,000
TOTAL REVENUE 2005	**762**	**$730 (average rate)**	**$556,825**

EMS is undertaking new initiatives and has an increasing workload which is severely straining the staff. The Division consists of 13 authorized positions, all of which are filled. The Division cannot continue to assume responsibility for many simultaneous major projects without compromising their focus on their core mission. These initiatives and workload increases include:

- Legislation appropriating funding for an electronic Prehospital Care Report System was passed in 2005. A committee finalized an RFP in May of 2006. The system will involve 99 EMS agencies and more than 120,000 reports will be issued. This will require countless hours of staff time to manage.
- Planning for the Nassau/Suffolk bi-county hospital surge capacity drill.
- The Biohazard Detection System Postal Service functional exercises.
- A full scale pandemic flu exercise.
- Revision of the Chempack (nerve agent antidote) Emergency Deployment and Reclamation Plan.
- The Comprehensive Regional Transport and Evacuation Plan working with ambulette sectors, fire service leadership and nursing and adult care facilities.
- Working with the Division of Public Health staff on the development of our Medical Reserve Corps training over 5,000 EMTs and distributing patient decontamination supplies, chemical agent antidotes and protective clothing.
- The development of an Initial Triage Training Program for Emergency Responders that was offered to all emergency responders, including non-EMTs.
- Time intensive emergency preparedness projects such as planning for the countywide hospital drill, the Strategic National Stockpile drill, and response to the Biohazard Detection System.
- Planning and increased training for response to weapons of mass destruction.

- Quality review of care provided by the pre-hospital providers and agencies has increased due to new policies and protocol.
- Evening hours have been implemented for continuing medical education (CME) recertification courses. Demand for the first responder certification courses has been increasing. Two new staff instructors added by Legislative initiative in 2005 have significantly enhanced the availability and number of CME courses.
- The Division is working with REMSCO and REMAC to formulate strategies to improve ambulance response time and the coordination of data.

The Division has had no additional positions for these increased responsibilities. The workload has been absorbed by existing staff. Upcoming tasks, including pandemic flu preparedness effort, mass prophylaxis (vaccinations and antidotes) planning, special needs sheltering and hurricane preparedness will further strain the staff in 2007.

Space Request

Space is needed for storage and deployment of equipment related to domestic preparedness and bioterrorism response. The Divisions of EMS and Public Health receive, monitor, store and distribute large amounts of a wide variety of associated equipment. A small storage space will be provided in the Labor Department building (approximately 600 SF for EMS and 900 SF for Public Health) but this will not be sufficient for both divisions. An SAR was submitted in March of 2006 requesting 2,990 SF of storage space for both divisions. A new SAR submitted in June requested 1,754 SF each. Another option is secured trailers in the Dennison building parking lot.

The space would require climate control, emergency lighting, plumbing if possible to wash equipment, parking and a security system. Hauppauge is the preferred location but space between Yaphank and Hauppauge near the LIE would be acceptable.

As of now, space in Westhampton at a BOMARC silo is being explored as a possible location. The site will require renovations and the County Executive's Office is searching for funding (approximately $100,000) as it was not budgeted by the Department of Health Services.

Additional Grants

Additional grants that may become available during the year will be added via resolution. To date, none have been officially finalized.

Budget Review Office Recommendations

The Division did not request additional positions to adhere to a zero growth cost-to-continue budget.

Due to the continued growth of the amount of contacts to the on-line medical control program contracted with SUNY Stony Brook Hospital, the Division could use one additional FTE console operator to ensure prompt response to field provider contacts, appropriate care for the pre-hospital patient and the appropriate management of high

risk situations. The additional cost would be approximately $60,000 including fringe benefits.

The addition of an Emergency Medical Services Officer, grade 23, would allow further advance EMT classes to be offered while generating revenue and becoming less reliant on per diem staff. The cost of this position would be $51,772 including fringe benefits for three-quarters of the year.

The Budget Review Office recommends adding these two positions to respond to an increased workload and an effort to generate revenue. If the Emergency Medical Services Officer is added, 001-4618-4560- Fees for Services can be reduced from $460,000 to $430,000 as less per diem instructors will be necessary. The 2006 estimated amount is $432,187 for this account.

Medical, Legal & Forensic Sciences

Brief Description

This division comprises three sections:

1. Pathology
2. Toxicology Laboratory
3. Crime Laboratory

All deaths reported to the Medical Examiner (ME) are investigated by Medical Forensic Investigators. On average, there are approximately 11,000 deaths per year in Suffolk County, of which about 4,400 are reported to the ME including requests for cremation, dissection or burial at sea. Autopsies are routinely performed by Forensic Pathologists on all sudden unexpected natural deaths and all unnatural deaths.

This Division has requested and received a cost-to-continue budget. The Division's budget is recommended at $9.3 million or 1.1% more than the 2006 estimated amount.

Major Issue

Staffing

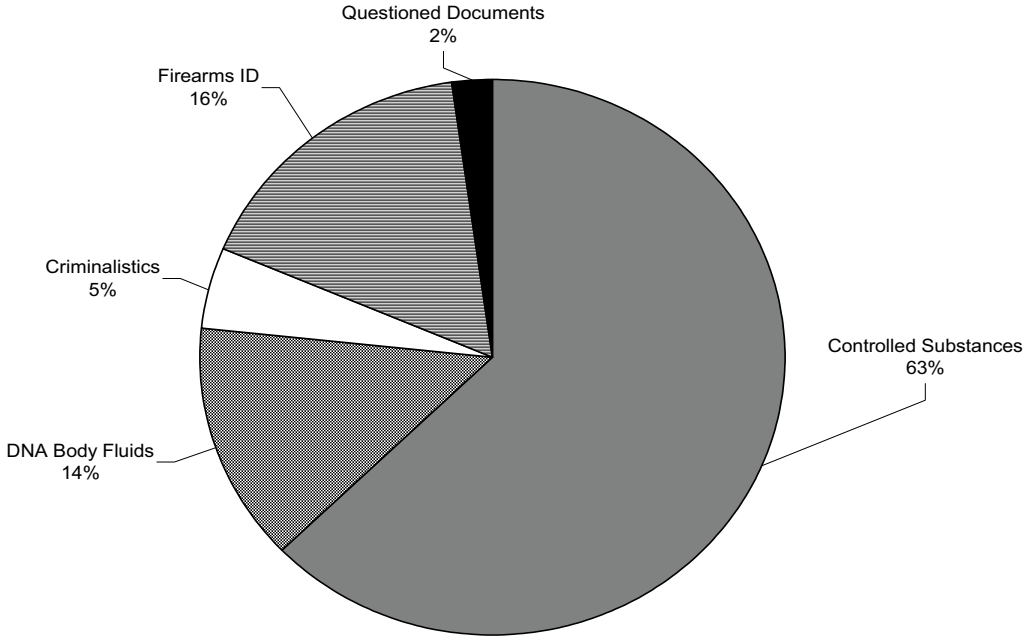
- While only 7% of the 105 authorized positions are vacant there has been increasing demands on the laboratory sections straining staff and creating backlogs.

Crime Laboratory Section

- A NYS mandate requires American Society/Laboratory Accreditation Board accreditation for all state public forensic labs. To maintain this status certain quality assurance, training and quality control processes must be performed by

staff throughout the year. A lack of personnel may cause delays in future inspections violating state mandates.

Crime Lab Samples Submitted
2006 Estimated



- Case submissions have continued to increase. In 2004 there were 9,715 submissions with 11,500 estimated for 2006. Filling a Forensic Scientist position, which has been vacant since 2004, would assist in the Biological Sciences section analyzing DNA evidence on major crimes and decrease a current backlog. Another Forensic Science position (vacated in 2005 as a result of employee theft) in the Trace Evidence Section that conducts analysis on homicides, accident reconstruction, robberies, etc. has also created a backlog. Criminal investigations have been delayed, particularly in DWI accident reconstruction and fire debris analysis.
- Operation Backlog, a NYS grant to address violent crimes and narcotic related crimes will also increase workload. The Division requested a new Forensic Scientist to address this workload. This position was not included in the 2007 recommended budget.

Toxicology Laboratory Section

- The lab continues to deal with increasing sample volume as well as an expanding scope of testing necessary to produce relevant and timely results for its user agencies (Police, DA, Probation and forensic pathologists).
- The increasing demands require rigorous validation of new analytical methods for new drugs and substances that appear in postmortem and DWI samples.
- The Toxicology Lab requested an Assistant Chief of Toxicology, grade 29. There is an Assistant Chief in the Crime Lab and this will bring the labs to equality. The acting ME has indicated that this is a priority. An Assistant Toxicologist, grade 28, can then be abolished as the employee in this title will assume the Assistant Chief position. Creating and abolishing these titles would cost approximately $2,700.

Budget Review Office Evaluation

- The Medical Examiner's budget is a cost-to-continue budget as witnessed by the 1.1% increase in the recommended amount included. The expiration of grants has also reduced the bottom line. Two of these grants should be renewed during 2007 and will be added via resolution.
- The recommended budget includes sufficient funding in permanent salaries for the division to fill three vacant positions. Most importantly, a replacement Medical Examiner but also a Forensic Scientist I and an Evidence Control Clerk.

Budget Review Office Recommendations

The Budget Review Office supports that the three vacancies be filled to help address the increasing workload and alleviate backlogs. We also recommend the creation of the Assistant Chief of Toxicology position and the abolishment of the Assistant Toxicologist at a minimal cost of $2,700.

Suffolk Health Plan – Enterprise Fund 613

Brief Description

The Suffolk Health Plan (SHP) is a Medicaid and Child Health Plus (CHP) managed care plan operated by the Department of Health Services. SHP began operations in April of 1995 as a Medicaid provider and in April of 1999 became a CHP provider. SHP has over 15,000 members: 11,820 in the Medicaid program and 3,590 in CHP.

CHP is a Federal and State funded low cost insurance program available to children under the age of 19 who do not have private insurance and are not Medicaid eligible. Most families pay nothing; others pay $9 to $15 per child per month based on income and family size.

Primary care services are offered through 100 providers in the County's Health Centers. SHP's specialty provider network has approximately 1,100 specialists.

The recommended 2007 budget for the SHP is $42.8 million, which is an increase of $4.6 million or 11.9% from the 2006 estimated budget. Revenue is recommended to increase by $6.8 million. The SHP administration believes that the increases in expenditures and revenue are accurate.

- The increases in expenditures and revenue are largely due to the fact that starting October 1, 2006 SHP has become a Family Health Plus (FHP) provider and already has 22 new members. It is expected that this program will provide an additional revenue stream of State reimbursement to the Health Centers at a three to four percent profit over the cost of the program. It is projected that FHP will have 2,500 members within three years.
- Additionally, enrollment declined in 2006 in its Medicaid membership partly due to the low reported quality of performance of SHP's primary providers. The HCIS system being used in the health centers was not capturing the necessary encounter information required to be reported to the NYS DOH. This problem is being resolved and the improved reporting will allow the Plan's re-entry into the State's pool of qualified health plans.
- Another reason for the decline in enrollment was due to marketing efforts. Only eight of the 13 authorized neighborhood aide positions that primarily work at the health centers were filled for most of 2006. In September, a bilingual neighborhood aide was hired and is already having a positive impact on enrollment.
- It is important for the SHP to fill the neighborhood aide positions as these employees recruit and assist in the enrollment of eligible people throughout the health centers countywide. It would be optimal to have one present at all health centers during peak hours. Due to the lack of staff, illness and vacation schedules there often are not enough employees to cover the centers. During non-peak hours they are deployed to other activities.

Budget Review Office Recommendations

Eight of the 27 authorized positions are currently vacant. There is sufficient funding in the recommended budget to fill three of the neighborhood aide positions to conduct marketing, recruit, and enroll eligible people in the SHP at the health centers.

John J. Foley Skilled Nursing Facility

Brief Description

The John J. Foley Skilled Nursing Facility is a 264 bed residential skilled nursing facility that also provides an adult day health care program (ADHCP). There are over 50 registrants in the ADHCP. Twelve of the beds are dedicated to a HIV/AIDS unit.

The 2007 recommended budget allocates $28.1 million (not including costs such as employee health insurance or debt service) for the SNF, which is a $4 million or 16% increase from the 2006 estimated budget. Approximately half of this increase ($1.8 million) is for personnel costs due to contractual increases and to fill vacant positions. The other half ($1.96 million) of this increase is due to the one-time deferment of retirement payments from one fiscal year to the next fiscal year. There was no retirement payment in 2006. See Employee Benefits section of this report for additional information. The total recommended revenue (not including interfund transfers), is $30,023,150, of which 87% is Medicaid and Medicare reimbursement. The support from the General Fund for 2007 is recommended at $10.3 million, a decrease of $1.3 million from the 2006 estimate. Revenue has increased due to a high level of admissions and the addition of the Adult Day Care Program.

Major Issues

1. Recruitment and Retention of Nurses
2. Permanent Salaries
3. Operating Deficit
4. Subacute Care Services
5. Ambulatory Physical and Occupational Therapy Revenue

Budget Review Office Evaluation

1. Recruitment and Retention of Nurses

- An ongoing problem for the SNF is the recruitment and retention of the nursing staff. Nearly 20 percent of their nursing positions are vacant. Illustrating the turnover rate, one third of the filled positions have been hired within the past two years. In order to meet demands, nurses are scheduled to work overtime which is paid at a rate 50% more than base salary. It would benefit the SNF to fill these vacant positions if possible.
- A nurse recruiter is attempting to alleviate this shortage. Management is endeavoring to address the issue with initiatives such as eliminating non-nursing functions such as clerical tasks, from the nurse's responsibilities to make them more efficient.
- The Executive narrative states that a nursing advisory panel will be created and a floating pool of five nurses will be deployed to programs to reduce overtime and contracted services.
- We believe that the SNF should continue to work closely with the Suffolk County Community College's Nursing Program to recruit graduating RN's into employment.

2. Permanent Salaries

- Personnel costs are recommended at $18.8 million which is an increase of10.6% in 2007. This increase is the result of contractual increases and the intent to fill many of the vacant positions, including many of the nursing titles.
- Currently, 19% of the 408 authorized positions at the SNF are vacant. The recommended funding will allow the SNF to fill approximately 50 of the 77 vacant positions over the course of the year. Of these positions, 22 have already been approved by the County Executive with signed SCIN 167 forms.

3. Operating Deficit

- The support from the General Fund is recommended at $10.3 million as expenses exceed departmental revenue. To the extent that the SNF is able to control expenses and improve patient census will impact the level of future General Fund Support.
- The environment in the long term care and nursing home industry continues to evolve. The standards set by the State and Medicare and Medicaid Services' Conditions of Participation continue to become more stringent and the complexity of care more demanding.
- The SNF has attempted to diminish this operating deficit through advancing the admissions process and adding new highly reimbursed services like the Adult Day Care Program, subacute care services and outpatient rehabilitation therapies.

4. Subacute Care Services

- The SNF is placing a greater emphasis on providing subacute care services. These cases generate a higher reimbursement rate without increasing costs.

Subacute care is a relatively new and rapidly growing medical care service in America. It merges the sophisticated technology of a hospital and the efficient operation of a skilled nursing facility to reduce the cost of services while maintaining the high quality of care.

- Subacute care is comprehensive inpatient care designed for someone who has an acute illness, injury, or exacerbation of a disease process. It is goal oriented treatment rendered immediately after, or instead of, acute hospitalization to treat one or more specific active complex medical conditions or to administer one or more technically complex treatments, in the context of a person's underlying long-term conditions and overall situation.
- Subacute care is generally more intensive than traditional nursing facility care and less than acute care. It requires frequent (daily to weekly) recurrent patient assessment and review of the clinical course and treatment plan for a limited (several days to several months) time period, until the condition is stabilized or a predetermined treatment course is completed.
- In general, nursing facility subacute units offer a wide variety of medical, rehabilitative and therapeutic services at comparable quality to hospital services. Conditions treated in these units can include brain and spinal cord injuries, neurological and respiratory problems, cancer, stroke, AIDS and head trauma.
- Subacute patients generally need between four and seven hours of skilled nursing care each day, compared to eight or nine hours for acute hospital patients. The average length of stay in a nursing facility subacute unit ranges from a few days to three months, although some people might need care for up to a year or two.

5. Ambulatory Physical and Occupational Therapy Revenue

- In 2007, the SNF will explore a new revenue stream for ambulatory physical and occupational therapies on an out-patient basis. No further space or staff will be required and offering these services will generate revenue. This program is pending NYS approval.
- There are currently five vacant occupational therapists positions and three vacant physical therapists positions which should be filled commensurate with the need for service delivery.

Budget Review Office Recommendations

While the Budget Review Office applauds the effort to fill positions, based upon historical recruitment and hiring practices at the JJF SNF, we question whether the amount included for permanent salaries will actually be required. Personnel costs were over-budgeted in 2006 by $987,705. We believe that turnover savings can be increased by $393,060 and therefore the transfer from the General Fund can be reduced by a like amount.

HUMAN SERVICES

The main subdivisions of the Executive's Human Services Division are:

Office for the Aging

Youth Bureau

Veterans Service Agency

Handicapped Services

Women's Services

Office for the Aging

The Office for the Aging administers federal, state and county aging programs in Suffolk County as the Area Agency on Aging in accordance with the federal Older Americans Act.

The Executive's recommended budget provides $16,623,367 for the Office for the Aging in 2007 which is an increase of $1,188,209 or 7.7% over the 2006 adopted budget of $15,435,158. The recommended budget is $1,907,544, (10.3%) less than the 2006 estimated budget of $18,530,911.

Major Issues

1. Staffing
2. Programs for the Aging
3. Contracted Agencies Funding

Budget Review Office Evaluation

Staffing

The Office for the Aging has two (2) vacancies, one (1) Assistant Senior Citizen Program Coordinator (Grade 21) and one (1) Neighborhood Aide (Grade 13) out of sixty six (66) positions.

The 2007 recommended budget includes $3,455,791 for permanent salaries which is $479,349 (13.9%) more than the 2006 adopted budget and $418,078 (12.1%) increase over the estimated budget.

The Budget Review Office's analysis projects that the 2006 estimated permanent salaries are reasonable and there are sufficient appropriations in the 2007 recommended budget for all existing filled positions and to fill the two (2) vacant positions for half of the year.

Programs for the Aging

EPIC

Suffolk County participates in New York State's Elderly Pharmaceutical Insurance Coverage Program (EPIC). The County reimburses low-income elderly residents for the full cost of their premiums and 25% of their co-payments for prescription drugs. Currently, 26,958 Suffolk County residents are enrolled in this program. The 2000 Census revealed the population of persons 60 years or older in Suffolk County increased by 13.1% from the 1990 Census. As this population increases, the enrollment in the EPIC program will increase. Approximately 1,000 senior citizens enrolled in EPIC during the past year, with the heaviest enrollment from October through January. Baby boomers reaching the age of 60 will cause further enrollment spikes.

The recommended budget provides $3,620,000 in 2007 for the EPIC program as requested. This is the same amount as adopted and consistent with 2006 estimated expenses of $3,606,722. The recommended amount for the EPIC program represents almost 21.8% of the recommended budget for the Office for the Aging in 2007. There is a $464,299 (12.9%) increase in the estimated budget above the 2005 actual amount of $3,142,423 caused by end of year enrollment and corresponding requests for pharmaceutical reimbursement.

Suffolk's participation in the EPIC program is a discretionary local initiative and is funded entirely from local revenues.

Congregate and Home Delivered Meals

The Older Americans Act Title IIIC-1 program provides individuals with a balanced midday meal in a congregate setting. In addition, there is a congregate evening meal served at a low income senior housing complex. The Office for the Aging projects that 288,691 congregate meals will be provided in 2006 with an equal meal count estimated for 2007. Although funding has increased 5.68% for contracted agencies in the 2007 recommended budget above the 2006 adopted budget, the cost per meal has also increased which contributes to why the number of meals served remains the same in 2007.

This program is recommended at $1,668,128 in 2007, which is an increase of $92,116, or 5.8%, over the 2006 adopted amount of $1,576,012. Eighty-nine percent of the expense or $1,486,537 is for the program's contracted agencies, which is an increase of $84,422 (6%), over the 2006 adopted amount of $1,402,115. The estimated amount of Title IIIC-1 aid in 2007 is $1,490,672 which translates into an estimated net County cost of $177,456.

Home Delivered Meals

The Older Americans Act Title IIIC-2 program provides frail isolated individuals with a home delivered meal. In addition, this program provides evening and weekend meals for those individuals that are at risk of being malnourished. It's anticipated that 337,721 home delivered meals will be provided in 2006.

The Title IIIC-2 program is recommended at $1,977,096 in 2007, which is an increase of $86,988 (4.6%) over the 2006 adopted amount of $1,890,108. The recommended budget provides $1,881,406 in 2007 for the program's contracted agencies costs. This is an increase of $93,242 (5.2%), over the adopted amount of $1,788,164. The estimated amount of Title IIIC-2 aid in 2007 is $605,493. For 2007 the estimated net County cost is $1,371,603 or 69.4%. Inflation and Living Wage are key factors in the 2007 increased amounts for Titles IIIC-1 and IIIC-2 programs.

The recommended budget includes $50,000 for Long-Term Care Insurance Education and Outreach Program (001-EXE-6805-4980), as requested by Aging to educate senior citizens on their long-term care options. This program is 100% state funded.

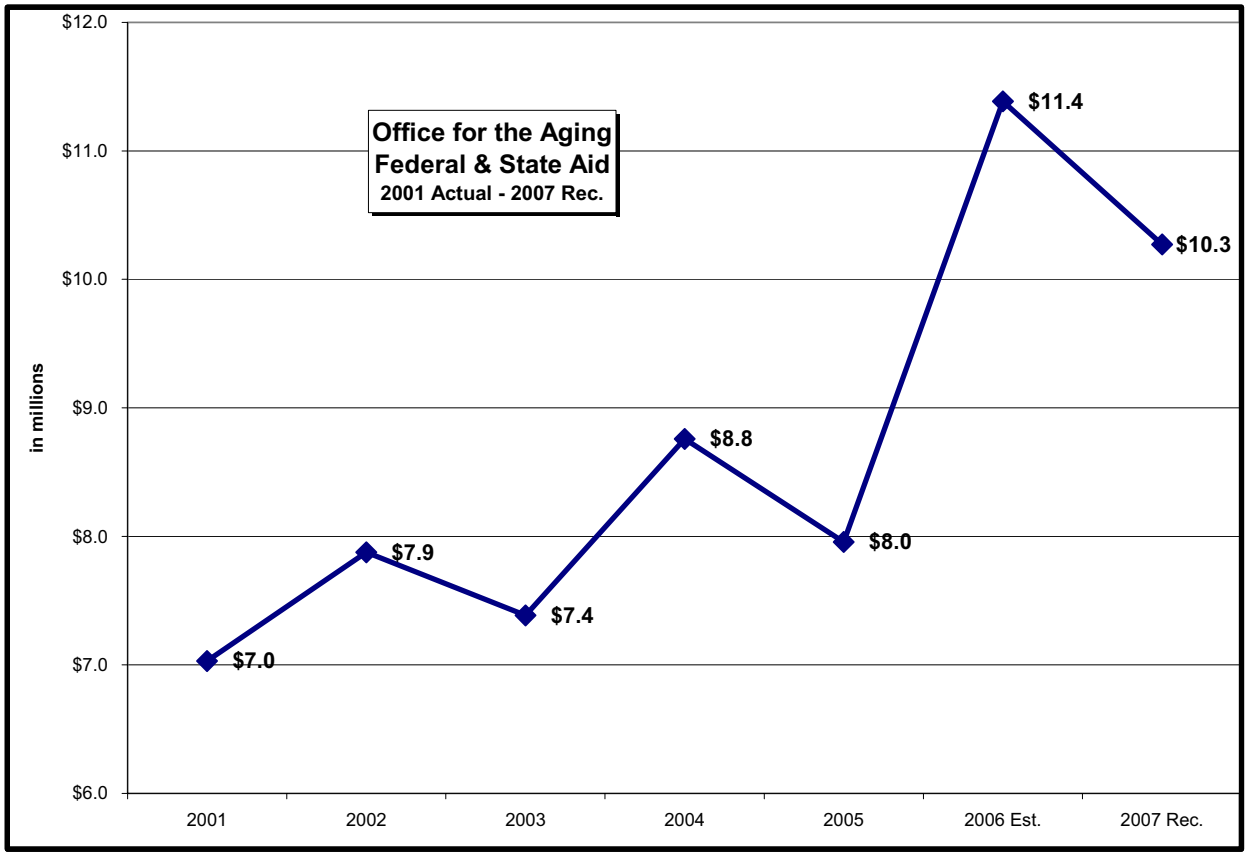
Many of the Office for the Aging programs receive federal and/or state aid. This aid can range from 75% to 100% of the cost of the program (with aid caps). Program funding above these aid caps becomes a 100% County cost. As the funding increases above the aid caps, the County's net cost for these programs increases.

In the 2006 Adopted Budget thirty three (33) contracted agencies, with defining pseudo codes, received funding under the combined Office for the Aging appropriations for a total of $1,497,652. This division requested $1,052,998 and the Executive recommended $1,058,079 for twenty (20) of these agencies. The cost to restore contract agency funding to the 2006 adopted level is $439,573.

The division's actual revenue from 2001 through 2005 is $39,006,183. Adopted revenue over this interval is $41,035,372, which is $2,029,189 or 4.94% less than the actual revenue sum.

The jump in revenue of $3,428,275 from the 2005 actual amount as compared to the 2006 estimated budget of $11,385,465 is predominately due to state aid for the Expanded In-Home Services for the Elderly Program (EISEP). According to the division, revenue for EISEP is estimated at $4,049,467 in the 2006-2007 program year due to additional state aid of $1,691,669, which has a county match of ten percent. The 2007 recommended budget provides $3,377,055 for EISEP in 2007 as requested.

The following graph illustrates the growth in aid since 2001.



The Legal Aid Society had submitted a request of $501,161 to the Office for the Aging. In the 2007 Recommended Budget, the contracted agency Legal Aid Society (001-EXE-GER1-6772-4980) received a $435 increase from the division's requested amount of $217,696. Last year, $254,269 in funding was added to the 2006 Operating Budget, for this agency, for a total adopted amount of $467,696. The 2007 cost to restore contract agency funding to the 2006 adopted level is $249,565. This is further discussed in the separate Legal Aid Society section.

Budget Review Office Recommendations

The Budget Review Office agrees with the proposed funding in the Executive's 2007 Recommended Budget.

Youth Bureau

The recommended budget provides $8,724,088 for the Youth Bureau in 2007 which is a decrease of $1,511,818 (14.8%) from the 2006 adopted amount of $10,235,906 and a decrease of $1,853,262 (17.5%) from the estimated budget of $10,577,350.

Major Issues

1. State Aid
2. Department's Mission
3. Contract Agencies

Budget Review Office Evaluation

The County's Youth Bureau was established in 1974. In 1979 the Youth Bureau's responsibility expanded through an agreement with the State of New York's Office of Children and Family Services (Comprehensive Plan Agreement). The County is required to submit a comprehensive plan and funding request annually to be considered for state aid. The County receives state aid for its participation in state authorized programs. Additionally, the County's Youth Bureau participates with towns and villages to obtain state aid for youth programs.

The Youth Bureau disburses funds to town contract agencies under the Single Disbursement Agreement and in total disburses funds to 566 agencies. It is estimated that there are 418,389 youths (under the age of 21) in Suffolk County.

The County's youth programs are funded through five (5) appropriations.

- Youth Development/Delinquency Prevention (Office for Child) 001-EXE-7320 YDDP (Includes: recreational, cultural, drop-in lounges, music, sports, career & employment counseling, job development & placement, tutoring, instructional workshops and community services programs).
- Comprehensive Planning, Runaway and Homeless Youth Plan 001-EXE-7323 RHYA (Includes: crisis intervention, individual-family & group counseling, advocacy, transportation, temporary shelter and response hotline).
- Special Delinquency Prevention Program 001-EXE-7325 SDPP (Includes: counseling services and rap sessions).
- Alternatives For Youth 001-EXE-7326 AFY (Includes: crisis intervention involving Social Services, Health Services and Probation Departments).
- Persons in Need of Supervision PINS – ADJ Service Plan 001-EXE-7329 (Includes: 24 hour hot-line and diverting youth from the juvenile justice system).

State Aid

The 2007 recommended budget includes $1,417,310 in state aid for youth programs (Revenue Code 001-EXE-3820). Three out of the five County program areas receive state matching funds for administration: YDDP at 50% or $100,000 in state aid, RHYA at 60% or $22,969 in state aid and SDPP at 100% or $68,117 in state aid for a total of $191,086.

- The remaining state aid of $1,226,224 provides funding for contracted youth services. The estimated net County cost for all youth programs is $7,306,778 or approximately 83.8% in 2007.

Single Disbursement Agreement

Based upon recommendations from the New York State Division for Youth, the County entered into formal agreements with the five west end towns. Resolution No. 59-1990 authorized the single disbursement concept. Under this Agreement, the west end towns provide funding for staff administration and program monitoring with the approval of the County's Youth Bureau. In return for this service, the state aid match to the County dollars goes directly to the town budgets.

Youth Development/Delinquency Prevention (Office for Child) 001-EXE-7320 YDDP

The Executive's recommended 2007 budget provides $92,000 in contracted agencies (001-EXE-7320-4980) for safety net initiatives. The Youth Bureau requested approximately $15,000 for the Town of Southampton East End Youth Conference. The remaining $77,000 is for initiatives yet to be determined by the Executive.

After conferring with the Youth Bureau, the Budget Review Office supports the inclusion of these additional funds to expand youth programs.

In the 2006 Adopted Budget, 198 contracted agencies, with distinguishing pseudo codes, received funding under Youth Bureau appropriations for a total of $6,824,820. This division requested $5,261,814 and the recommended budget provides $5,264,078 for 96 agencies, which is a 22.9% reduction in overall funding and a 52.3% decrease in contracted agencies as compared to 2006. The cost to restore contracted agencies' funding for this division to the 2006 adopted budget level is $1,560,742.

The cost to restore contracted agencies' funding (with pseudo codes), across all Youth Bureau appropriations, to the 2006 adopted budget level is $1,612,752.

The Family Court Waiting Room (001-EXE-7320-AGN1) is recommended at $131,995, which includes $19,958 or a 17.8% increase over the 2006 adopted and estimated budgets of $112,037. The agency requires this continued funding for one part-time position to insure that there are two attendants in the waiting room at all times. In the absence of two attendants, the waiting room must close.

Alternative For Youth (AFY) 001-EXE-7326

The recommended budget provides $315,730 in funding for Alternatives for Youth (AFY) contract agencies (001-EXE-7326-4980) which is an increase of $100,000, or 46.4%, compared to the 2006 adopted amount of $215,730 and equal to the 2006 estimate. The increased funding, over the adopted amount, will help reduce the number of youth on waiting lists for the Family Service League's services.

Staff

The Executive's 2007 recommended permanent salaries are $563,268 or $29,340 greater than the 2006 estimated amount of $533,928. The Budget Review Office estimates that there are sufficient appropriations in permanent salaries for 2007.

Budget Review Office Recommendations

The Budget Review Office agrees with the Executive's 2007 recommended budget.

Veterans Service Agency

The Veterans Service Agency assists Suffolk County veterans and their dependents or survivors in obtaining necessary documentation and applying for federal, state, local, and private veteran's benefits. The County's Veterans Service Agency, in cooperation with NYS Department of Veteran Affairs, conducts vocational rehabilitation testing in Hauppauge. The Veterans Service Agency assists the Department of Social Services with Medicare benefits versus Veterans benefits to control County costs and assists town tax assessor offices for assessment adjustments on veteran's real property taxes.

The Executive's recommended budget provides $595,497 for the Veterans Service Agency, which is a reduction of $36,218, or 5.7%, compared to the 2006 adopted amount of $631,715 and $30,942, (4.9%) less than the 2006 estimated budget of $626,439. This reduction is primarily attributed to a reduction of $106,000 in contracted services, offset by an increase in permanent salary costs.

Major Issues

1. Staffing
2. Contracted Agency Funding

Budget Review Office Evaluation

The Executive's recommended amount of $595,497 for the Veterans Service Agency (VSA) in 2007 represents a cost-to-continue budget for this agency, with the exception of contracted services.

In the timeframe between 2002 and 2004 Suffolk County experienced a decrease in the number of veterans by 6,898 or 6.2% due to WWI, WWII and Korea veterans passing

away. This left Suffolk County with an estimated veteran (age 65 and older) population of 48,450.

There are over 110,492 veterans residing in Suffolk County, of whom 4,891 are women and 41,070 are Vietnam Era veterans. Since active military personnel, on combat duty in the Middle East, have recently returned to Suffolk County the 2005 veteran population has increased by 6,545 or 6.3% more than the 2004 veteran population of 103,947.

The Veterans Service Agency currently has five filled Veterans Service Officer positions. The NYS Department of Veteran Affairs also provides veterans services in Suffolk County. The agency requested one (1) additional Veterans Service Officer (grade 16) which was not included in the recommended budget.

The recommended budget includes one (1) new position, Volunteer Programs Coordinator (grade 21), to aid the families of active (combat duty) servicemen. This new position is funded at $45,571 and adequate provisions in permanent salaries (001-EXE-6510-1100) are included in the Executive's recommendations.

In the 2006 Adopted Budget fifteen (15) contracted agencies received funding under appropriation 001-EXE-6510-4980 for a total of $153,900. Veterans Services requested $13,000 and the Executive recommended $13,000 for three (3) agencies. The cost to restore contracted agencies' funding to the 2006 adopted budget level is $140,900.

Budget Review Office Recommendations

The Executive's 2006 estimated and 2007 recommended budget for Veteran's Services is reasonable.

Handicapped Services

The Handicapped Services Office (HSO) assures the County's compliance with federal mandates under the Americans with Disabilities Act (ADA) and the Rehabilitation Act. In addition, the HSO advocates for changes to solve problems facing the handicapped in Suffolk County.

The 2007 Recommended Budget provides $557,152, a decrease of $16,181 (2.8%) from the 2006 adopted amount of $573,333. An additional $40,000 is included for Handicap Parking Education (112-EXE-8054-3500), for a total of $597,152 for handicapped compliance efforts.

Major Issues

None.

Budget Review Office Evaluation

The recommended budget represents a cost to continue budget for Handicapped Services.

Permanent Salaries

The 2006 estimated permanent salaries (001-EXE-8050-1100) are reasonable. The Executive's 2007 recommended budget provides $445,402 in funding for permanent salaries (001-EXE-8050-1100), as requested by Handicapped Services. There is sufficient funding in 2007 for nine existing filled positions.

Public Handicapped Parking Educational Program

Chapter 497 Laws of 1999 amended the State Vehicle & Traffic Law by adding Section 1203-g. This amendment adds $30 to handicapped parking fines and requires the County to establish a separate fund, Handicap Parking Education Fund (112), to receive the revenue produced from this surcharge. The amendment also requires that the funds received will be allocated to a Public Handicapped Parking Educational Program (112-EXE-8054-3500). The Director of the Office of Handicapped Services is the coordinator of this program.

Estimated revenue (112-EXE-8054-2614) from this fine is $20,860 plus $30,000 from the surcharge (112-EXE-8054-2619) for a total of $50,860 for 2006, which is reasonable.

In 2006, $40,000 was adopted for Public Handicapped Parking Educational Program (112-EXE-8054-3500). This program was scheduled to begin in 2006. However, as of 10/12/06, no funds have been encumbered or expended. The 2006 estimate is $40,000 and the Executive's 2007 recommended budget includes $40,000 as requested.

Budget Review Office Recommendations

The Budget Review Office agrees with the 2006 estimated and 2007 recommended funding presentations for Handicapped Services.

Women's Services

The mission of the Office for Women is to identify needs, advocate for services, coordinate and develop resources, stimulate awareness and community interest in women's concerns and accomplishments and provide information and referral sources.

The recommended budget provides $612,391, an increase of $86,635 or 16.5%, compared to the adopted 2006 amount of $525,756 and $3,875 (.63%) more than the 2006 estimated budget of $616,266.

Major Issues

The division did not submit a 2007 Budget Request to the Legislature.

Budget Review Office Evaluation

The 2007 recommended budget included $333,755 for permanent salaries (001-EXE-8051-1100), which is sufficient for all existing filled positions.

There are sufficient funds recommended for all other operating expenditures in 2007.

Budget Review Office Recommendations

BRO recommends that the Office for Women submit their future operating budget requests to the Legislature for review.

INFORMATION TECHNOLOGY

Major Issues:

1. Staffing
2. Centralized Information Technology Functions

Budget Review Office Evaluation

- The 2006 estimated budget of $15,562,878 for the Department of Information Technology and Telecommunications is $343,947 or 2.16% less than the 2006 adopted budget amount of $15,906,825. This decrease from the adopted amount is caused predominantly by a reduction in permanent salaries.
- The 2007 recommended budget of $15,963,490 is $105,403 less than the 2007 requested budget of $16,068,893. The recommended budget includes sufficient appropriations for permanent salaries by providing a net increase of $89,444 or 1.77% over the department's request.
- The recommended budget includes $530,000 for the new Support Services appropriation 001-ITS-1679-4560 Fees For Services: Non Employee. This funding was transferred from the District Attorney Office (001-DIS-1166-4560) to provide IT greater control and oversight over the upgrades to the DA's computer systems.

Staffing

- The Division of Information Technology Services has 74 positions. The recommended Budget expands the number of positions from 74 to 78 with the creation of two new positions, Budget Analyst (Grade 19) and Office Systems Analyst III (Grade 24) and the transfer in of two positions, one (1) Government Liaison Officer (Grade 26) from the Department of Health and the Director of Information Technology (Grade 33) from the County Executive Budget Office.
- The Department of Information Technology has twelve vacancies. In addition, two (2) positions, the Director of Management Information Services (Grade 36) and the Data Processing Manager (Grade 34) are retiring. Out of these fourteen (14) positions twelve are technology related. The department is aware of at least one (1) additional retirement, the Director of Telecommunications (Grade 31), taking place in 2007.
- The Executive has approved hiring six (6) technical and one (1) clerical staff. Presently, ITS functions with a fifteen percent vacancy rate. Funding in the recommended budget is provided for sixty six (66) filled positions and seven (7) approved (signed SCIN 167's) positions. The remaining four (4) technical and one (1) clerical vacancy provide a projected vacancy rate of eight percent. In light of new responsibilities given to ITS for Support Services (01-ITS-1679-4560), filling of additional vacancies is necessary to meet the workload demands. There are sufficient appropriations in the recommended budget to fill all twelve (12) vacancies for half a year.
- The Division of Telecommunications' eight positions are retained, filled, and funded.

Centralized IT Functions

GIS functions and expertise previously existed in various county departments, agencies and in the ten towns of Suffolk County, but lacking coherence and a mechanism in place to coordinate GIS activity within the county. As a result, the county had divergent GIS strategies, directions, plans and implementations.

The creation of executive and technical GIS oversight committees under the supervision of a County GIS coordinator is a first step towards bringing the County's diverse GIS strategies, formats and resources under a central GIS umbrella and to provide comprehensive direction, control and support to the GIS user community. Nearly every IT discipline contains a GIS component, therefore the incorporation of a GIS division dovetails logically under ITS. It is anticipated that the centralization of GIS functions and resources will lead the County to capitalize on economies of scale and efficiencies inherent in having a comprehensive county-wide GIS policy. The centralization has already accomplished the following:

- The data gathered from an impending county-wide needs assessment study of GIS activities will help provide the baseline in the formulation of a long term,

comprehensive GIS strategy and policy for Suffolk County. Capital Project 1741 provides $150,000 in 2006 with additional SARA Grant funding of $58,000 from the NYS Department of Education. This initiative was driven by the broad based GIS technical committee and the necessity to ascertain the county-wide GIS needs and requirements of various departments and agencies.

- GIS management has been instrumental in bringing together a consortium of county departments and outside agencies, soliciting their input and collaboration. They have secured in funding, support and participation in the upcoming "digital-ortho" fly-over of Suffolk County. The county will provide $100,000 as will the Suffolk County Water Authority, with an additional $185,000 from S.C. Townships and the L.I. Railroad, leaving $69,000 still to be secured. The fly over is scheduled to be completed by New York State in April 2007. In addition to the inherent value of the images, the data being gathered is of significant utility in updating current GIS records. The fly-over will provide images with an additional resolution to six (6) inches, which is twice the existing data resolution. The cost to acquire the additional accuracy is borne by the consortium.
- GIS management has made sure that pictometry data obtained under a State of New York E911 grant, by the Suffolk County Police Department, is shared with other County agencies. Without the existence of the GIS committees this type of sharing of GIS data would not have happened on this level and to this extent.
- Most importantly, the recent LIDAR fly-over of Suffolk County, fully funded by FEMA, at a cost of more than $500,000, now has the capability to cover all of Suffolk County rather than twenty five (25) percent as was originally planned. The extended coverage and the monetary savings are primarily the result of the involvement and persistence of the GIS coordinator and the GIS committees.

The resignation of the primary IT staff person in FRES and the absence of a suitable replacement and/or backup IT staff person in FRES requires that the management of FRES computers come under the auspices of ITS on an interim basis. It is unlikely that IT will be able to dedicate a fulltime staff position to FRES. The Budget Review Office recommends the abolished Office Systems Analyst II position be restored in FRES and filled early in 2007.

The theory behind centralizing IT management under a CIO is to provide strong IT oversight and central authority. But the department has to be properly resourced to achieve the following goals:

- The ad-hoc formation of a central pool of IT expertise, which can be tapped, on an as-needed basis, to assist in the implementation of projects in specific departments or county-wide. For example, the Department of Public Works (DPW) has a Surveillance Control and Data Acquisition (SCADA) project (Capital Project 816) which has languished for three (3) years unable to move ahead in a timely fashion due to a lack of IT expertise in DPW. The ITS department can assign the respective IT staff to help jumpstart and assist DPW with SCADA which provides real time monitoring of 81 sewer district pumping stations.

- The implementation of essential county-wide and/or multi-departmental IT projects, for example, Disaster Recovery (DR). IT is scrutinizing various approaches and avenues towards implementing a comprehensive DR project in Suffolk County. One such option currently under consideration would be to accept Computer Associates' offer to provide Suffolk County with a county-wide DR assessment study, on a pro-bono basis, without requiring any form of reciprocity.
- Future IT projects, necessitated by the United States Department of Homeland Security, require a great deal more central IT authority and control to successfully implement.
- Greater flexibility, responsiveness and preparedness in dealing with IT emergencies and IT contingencies derived from county-wide eventualities. Power outages, terrorism attacks, natural disasters such as hurricanes and floods cause times of crisis when a central IT authority is better suited to marshal and consolidate resources and staff. ITS can respond to such crises and safeguard precious county data and records.

Budget Review Office Recommendations

- The Budget Review Office concurs with the County Executive's 2006 estimated and 2007 recommended operating budgets for the Department of Information Technology.
- We strongly recommend that priority be given to filling vacant positions as soon as possible. There are sufficient appropriations provided to fill all twelve vacancies for half a year and SCIN 167's have already been approved for seven positions.

LABOR

Major Issues

1. Staffing
2. Re-authorization of TANF
3. Revenues

Budget Review Office Evaluation

The Suffolk County Department of Labor (SCDOL) develops and administers various employment programs using County, State and Federal funding. These programs are designed to increase employment opportunities, earning potential and improve employment retention for the unemployed or underemployed.

The estimated budget includes $14,118,187, which is $344,621 less than the 2006 adopted budget. The department has undergone an internal restructuring in response to decreasing offsetting aid without resorting to employee layoffs. In 2006, Fund 310-Displaced Homemaker and Fund 324-State Manpower were closed out to the General Fund with any negative fund balances in these funds absorbed by the General Fund.

The recommended budget includes $15,032,450, which is $569,642 more than the 2006 adopted budget and $908,420 less than the department requested. The difference between the requested and recommended budgets is mainly attributable to decreases in permanent and interim salaries and an increase in state retirement. The Labor Department is making its retirement payments on a 12 month lag period. The 2005 retirement payment is being expensed against the 2006 appropriations. The 2006 estimated budget includes $461,909 for retirement in the Labor Department (Fund 320). The 2007 recommended retirement employee contribution (Fund 320) is $1,085,324. See retirement section in this report for more information.

The recommended budget also transfers $664,869 in 2007 from the General Fund (001) to the Workforce Investment Act (WIA) Fund (320) to cover impermissible expenditures under the WIA grant, intergovernmental charge backs for shared services (Fund 016), and self insurance for liability (Fund 038).

We agree with the estimated and recommended appropriations for the Labor Department, provided the department's estimates for federal and state revenues are realized.

Staffing

As of the September 24, 2006 position control register, the department has 207 authorized positions with 27 vacancies and 180 filled positions, which carry out the department's responsibilities in two main locations in Hauppauge and several co-locations within DSS Centers. The estimated 2006 permanent salary appropriations are reasonable.

Permanent salary appropriations for 2007 in the recommended budget are sufficient, assuming expected retirements occur. The recommended budget for staffing:

- Does not include the six new positions requested by the department in appropriation 6380-SWEP, two clerk typist (grade 9) and four labor technicians (grade 17) positions. These positions were requested as a result of the changes in the TANF regulations. In order to meet the federal mandate by achieving and maintaining the new TANF participation rate of 50%, the SWEP case management staff must assess increasing numbers of public assistance applicants and recipients and immediately engage them in countable work related activities. Failure to meet the participation rate requirements of the mandate could result in financial penalties to the County.

- The Budget Review Office agrees with the recommended budget not including the two requested clerk typist positions. There are sufficient clerical vacancies in the department for this purpose. We recommend abolishing the vacant assistant intergovernmental relations coordinator (grade 26) position and creating one new labor technician (grade 17) position for a net savings of $26,037. This position will assist the department in meeting the goals of re-authorization of TANF.

- Transfers one Community Organization Specialist (grade 25) to the County Attorney's Bureau of Municipal Services to interface with the SCDOL's Living Wage unit in enforcing the Living Wage Law, the Fair Share for Health Care Law and the County's new Local Law which requires companies doing business with the County to certify compliance with Federal Law with respect to the lawful hiring of employees.

- Abolishes 14 of the department's 27 vacant positions, as detailed in the following chart.

Labor Department Positions Recommended to be Abolished

Job Title	Gr.	# of Pos.
ACCOUNT CLERK	11	2
BUDGET ASSISTANT	13	1
CLERK TYPIST	9	1
COMMUNITY ORGNZTN SPCLST	25	1
DIR OF MGMNT AND RESEARCH	36	1
EXEC ASST FOR FIN & ADMIN	34	1
LABOR SPECIALIST II	21	1
LABOR SPECIALIST V	27	1
PRINCIPAL STENOGRAPHER	15	1
RESEARCH ANALYST	20	1
SENIOR ACCOUNT CLERK	14	2
SENIOR CLERK TYPIST	12	1
Grand Total		**14**

The Budget Review Office agrees with the abolishment of 14 vacant positions to reduce the department's dependence on the General Fund. If additional federal and/or state aid is granted, positions could be created with the acceptance of the grant.

Re-authorization of TANF

Temporary Assistance for Needy Families (TANF) was created by the Personal Responsibility and Work Opportunity Act in August of 1996 with the aim of getting people off temporary assistance primarily through employment. The law marked the end of federal entitlement to assistance. TANF is a federal block grant public assistance program. The funds are for benefits, administrative expenses, and services targeted to needy families that include childcare, job preparation and parenting.
The TANF block grant has an annual cost-sharing requirement for states, referred to as "maintenance of effort" or "MOE". Every fiscal year each state must spend a certain minimum amount of its own money to help eligible families in ways consistent with the TANF program. A state that does not meet the minimum work participation rate requirements risks having the block grant reduced by five percent.

The Suffolk Works Employment Program (SWEP) is the local welfare program operated according to Temporary Assistance to Needy Families (TANF) regulations. SCDOL works in conjunction with the Department of Social Services (DSS) in the operation of the SWEP program. Annual funding is contingent upon the availability of County, State and Federal Welfare-to-Work program allocations. There are four participant service categories in SWEP:

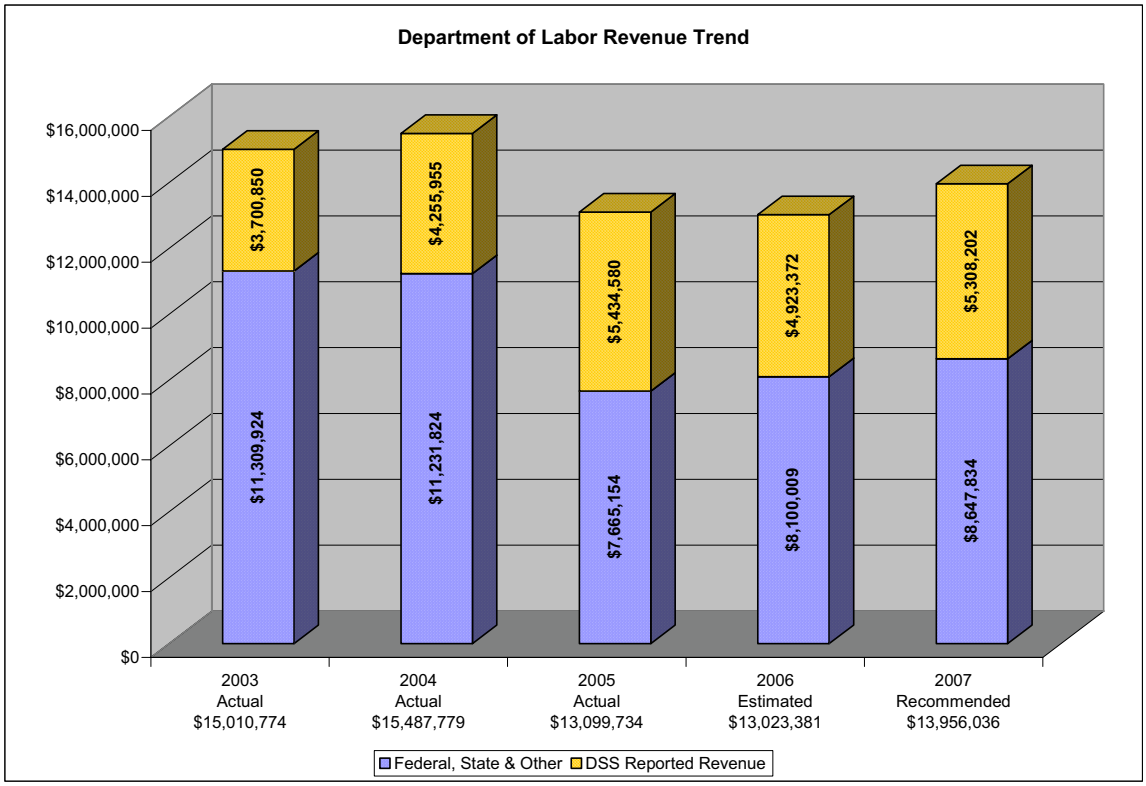
- Family Assistance (FA)
- Safety Net (SN)
- Safety Net Family Assistance (SNFA)
- Non-Public Assistance Food Stamp Employment & Training (NPA-FSET)

The reauthorization of the TANF program is currently pending with TANF operating under a series of continuing resolutions and extensions. Potential changes included in the reauthorization of TANF include:

- Work participation rates will be calculated based on the combination of families receiving TANF assistance and families receiving assistance in "separate state programs" funded with maintenance of effort funds.
- As of October 1, 2006, each state would be required to meet a 50% participation rate for all families receiving assistance, and a separately calculated 90% rate for two-parent families, with each rate adjusted downward by the number of percentage points by which the caseload falls from 2005 to 2006 for reasons other than changes in eligibility rules. In each subsequent year, the credit will still be based on the decline since 2005.
- Under the penalty structure, the first year in which a state fails to meet the "all families" work participation rate can result in the state's block grant being reduced by up to 5% which then grows by 2% for each year of noncompliance, up to 21%.
- States are required to establish "procedures" and "internal controls" no later than September 30, 2006 for complying with the HHS Secretary's new requirements regarding which activities count toward participation, reporting and verifying hours, and who counts in the participation rate calculation.
- HHS is authorized to impose a new penalty of up to 5% of the state's block grant for failure to establish or comply with procedures for counting and verifying work activities.

Federal and State Revenues

Revenue for the SWEP program has increased from $3.7 million in 2003 to $5.3 million recommended in 2007 however, the department's combined revenue Federal, State, Other and SWEP is $1.05 million less for this same time period. Although SWEP funding is increasing, overall department revenues have decreased since 2003. The following chart summarizes the aggregated 2003, 2004, and 2005 actuals, 2006 (estimated), and 2007 (recommended) revenues for programs administered by the Department of Labor.



Budget Review Office Recommendations

Abolish the vacant assistant intergovernmental relations coordinator (grade 26) position and create one new labor technician (grade 17) position at a cost of $31,529 for salary and fringe benefits for three quarters of the year resulting in a net savings of $26,037 (001-6380-1100).

LAW

Major Issues

1. Staffing
2. Expenses
3. Transfer of Insurance and Risk Management
4. Fees for Services, Non-employees
5. Bar Association – Indigent Defendants Program

Budget Review Office Evaluation

Staffing

- Paraprofessional titles are used elsewhere in the County and consideration should be given to creating them in the Law Department to optimize the time of the professional legal staff.
- Changes in administration typically create turnover resulting in a loss of institutional knowledge. The Budget Review Office recommends that lower level attorney positions be non competitive or competitive Civil Service titles to reduce turnover and loss of institutional knowledge.
- The recommended budget creates one Assistant County Attorney position (Grade 24) in the Bureau of General Litigation and one Research Technician position (Grade 17) in the Bureau of Municipal Services and abolishes a vacant Investigator IV (Grade 26). Neither the creation nor abolishment of positions were requested by the County Attorney. The budget narrative indicates that the research technician will be used to help expedite the contract process. The attorney will work with the Human Rights Commission.
- Although no new positions are provided for the Human Rights Division the recommended budget provides sufficient resources to fill the Senior Human Rights Investigator (Grade 21) and a Human Rights Investigator (Grade 19) both of which have been vacant for more than one year. Resolution No. 1038-2006 adopts a Local Law to update and strengthen the investigation and enforcement powers of the Human Rights Commission.

Expenses

The recommended budget is $2,574,614 higher than the departmental request. The majority of the increase is attributable to the following two items that were not requested by the department.

- A $1,000,000 increase in fees for 18-B Indigent Defendants.

- The transfer of the Division of Insurance and Risk Management, with a budget of $1,369,027, from Civil Service to the Law Department.

The remaining $205,587 is higher permanent salary costs in Human Rights and the DWI Seizure Program.

Transfer of Insurance and Risk Management Division

The 2007 recommended budget transfers the Insurance and Risk Management Division from the Department of Civil Service to the Department of Law. The justification provided in the narrative is "to provide more continuity, for the processing of settlements", as General Municipal Law requires the approval of both the County's Insurance Manger and the County Attorney for the settlement of claims between $10,000 and $25,000. The problem with centralizing the settlement of claims in the Department of Law is that although it may promote efficiencies and communication, the process should retain the check and balance of two independent reviews as envisioned in Article 105 of the Suffolk County Code.

Article 105 of the Suffolk County Code established the county's procedure as authorized by Section 6-n of the General Municipal Law for the settlement of insurance claims. Section 105-4 establishes the dollar limitations and the authorizations required. For the payment of a sum not to exceed $10,000 the approval of the County's Insurance Manager or designee is required; for payment of a sum not to exceed $25,000 the signature of both the County's Insurance Manager and the County Attorney are required; for claims in excess of $25,000 the approval of the County Attorney and the Insurance Committee of the Suffolk County Legislature are necessary. The transfer of Insurance and Risk Management may speed up the processing of the $10,000 to $25,000 claims but in our view, Section 105-4 requires a dual sign off on claims over $10,000.

The proposed transfer does not comply with the Suffolk County Administrative Code Section A4-2B, which requires that the County Executive submit to the Legislature not only a copy of any departmental estimates but also any proposal that he anticipates recommending having to do with the elimination, addition, consolidation, or restructuring to any department.

In addition to not complying with Code Section A4-2B, the County Executive's Management Office has not prepared or made available any report or study that details the programmatic and fiscal benefits of the proposed transfer.

As part of the Independent Auditor's Report on Internal Controls, Ernst & Young reviewed the key controls within the Risk Management Division. The review found that the majority of the controls although effective were preventive in nature, that is, controls designed to prevent errors from occurring up until the point the activity is completed. The review recommended that in order to have greater assurance over the quality and effectiveness of the claims handling process, the Risk Management Division needs to establish detect controls, that is, controls designed to identify errors after the activity is completed. The report indicates that detect controls, which are sufficient for a limited review, currently exist in the Department of Audit and Control but that these internal

controls do not provide the level of assurance needed within the Risk Management Division.

To address these concerns the Budget Review Office recommends that the Division of Insurance and Risk Management be transferred to the Department of Audit and Control. The Department of Audit and Control has the financial and management expertise to address the Ernest and Young concerns. In our view, the Law Department does not have this financial expertise. When the Legislature transferred the management of the Water Quality Protection Model to the Real Estate Division of the Law Department in 1996, an outside consultant had to be retained because the Law Department did not have the financial expertise to update and maintain the Water Quality Model. If the function remains in the Law Department, it may be necessary to contract out for necessary financial expertise to address the need for detect and internal controls.

Since 1990 it has been the position of the Budget Review Office that the functions of Insurance and Risk Management are similar to that of Audit and Control and that the Department of Audit and Control is better structured than the Department of Law to lend support to the Insurance and Risk Management Division.

In our review of the 2001 Operating Budget, The Budget Review Office stated that Audit and Control's support would be consistent with the County Comptroller's responsibilities as the auditing authority of the County. Article V, Section 502 of the County Charter states that the County Comptroller must "audit and approve all bills, invoices, payrolls, and other evidences of claims, demands, or charges against the county or any county district, and determine the regularity, legality, and correctness of same."

Fees For Services, Non-employees

Estimated 2006 Fees for Services (001-1420-4560) are expected to be $100,000 below the adopted amount of $562,865. For 2007, the recommended budget includes $566,365 in this appropriation, as requested by the department, to provide funding for conflict of interest cases, bus bidding, family court guardianships, forensic evaluations, court reporters and FERC.

Fees for Services, non-employees in the Insurance Tort Unit, Fund 038, is recommended at $640,000 as requested for 2007. Approximately $390,000 is for outside counsel for police brutality, personal injury, civil rights, and medical malpractice cases. The remaining $255,000 is used to hire four investigators at $51,000 each and one new investigator at $46,000.

Bar Association – Indigent Defendants Program

Appropriation 001-1171-4770 Special Services, included in the mandated portion of the budget, provides outside counsel. These private attorneys are necessary for homicide cases and in certain dual defendant cases, when the Legal Aid Society cannot represent more than one defendant. The County is required to pay these expenses in accordance with the original Indigent Defendant plan established by the County and the Bar Association in 1966. Assigned counsel rates were $25 per hour for out of court work and $40 per hour for work done in court. In 2004 the distinction between in court and out of court representation was eliminated. The hourly compensation rate has been increased to $60 per hour for misdemeanor cases and $75 per hour for matters other than misdemeanors. The expenditure caps were also increased to $2,400 for misdemeanors and $4,400 for all other cases.

The budget estimates the 2006 expense as $3,250,000 and recommends $4,250,000 for 2007, which is $1,000,000 more than was requested by the department. The 18-B costs for outside counsel have continued to increase. To address these cost increases State Legislation established an Indigent Legal Services Fund (ILSF), which has a revenue sharing component. Estimated revenue sharing payment information will be based on a percentage formula of funds expended for indigent defendants statewide.

Budget Review Office Recommendations

- The Budget Review Office recommends that lower level attorney positions be competitive or non-competitive Civil Service titles to reduce turnover and loss of institutional knowledge as administrations change.
- Consideration should be given to the use of paraprofessional personnel to optimize the time of professional legal staff.
- The Insurance and Risk function should be transferred to the Department of Audit and Control because of the financial expertise that exists in Audit and Control to support Insurance and Risk Management.

LEGAL AID SOCIETY

Major Issues

1. Senior Citizen Budget
2. Operating Expenses
3. Indigent Legal Service Fund

Budget Review Office Evaluation

The Executive has recommended a 2007 budget of $10,348,231 for the Legal Aid Society (LAS) of which $847,077 is reimbursed through various grant programs. This recommended level, including grants, is $317,281 or 3.1% above the 2006 adopted amount of $10,030,950. However, the 2007 Recommended Budget incorrectly states the LAS 2007 departmental request. The LAS requested a total of $10,704,235, a $673,285 or 6.7% increase from the 2006 adopted amount. The additional funding is needed for increases in retirement, health insurance, disability and anticipated salary increases to retain experienced personnel.

The recommended budget includes $97,914 for the Defender Based Advocacy Program, which is $2,529 less than requested. The Legal Aid-Target Criminal Initiative is funded at $749,163, which is $15,119 less than requested. The Legal Aid Society also requested a reallocation of funding to accurately reflect the cost of the Senior Program, which is funded through the Office for the Aging. In their budget request for this program, the LAS requested $501,161. The recommended budget incorrectly shows their request as $217,696 and provides $218,131 in funding. The 2006 adopted amount for this program is $467,696, all of which is estimated to be expended.

- In 2005 the Office for the Aging requested the Legal Aid Society to provide them with statistical data as to the resources being dedicated to providing senior services. The study showed that resources far exceed the funding provided in the current contract with the LAS. Last year, the Legislature increased funding provided to the LAS (GERI) in its contract with the Office for the Aging by $250,000 to provide adopted funding of $467,696. The Executive has once again rolled back the contract amount to the 2006 recommended level of $217,696. LAS has indicated that it would not be able to continue to provide senior services at current levels if this occurs.
- Resolution 655-2001 amended the salary schedule for various attorney titles in the District Attorney's Office. Based upon the salary levels approved in this resolution, the 2004 recommended budget included monies for salary adjustments for Legal Aid Attorneys. Resolution 1173-2005 provides for salary increases for exempt employees, including the District Attorney titles, based on the AME contract. If the Legislature wishes to continue this policy of comparable salaries for Legal Aid Attorneys, then an additional $300,000 should be added to their operating budget as requested by the agency.

- Article 18-B of the County Law delegates to the counties the responsibility to provide representation to indigent defendants. Suffolk County fulfills its 18-B requirement by contracting primary responsibility to the LAS and using the Assigned Counsel Plan when LAS is unable to represent.
- To date, LAS has never declined a case due to an inability to handle their caseload. Assigned counsel is used in instances where there is a conflict of interest or a murder trial.
- Article 18-B was amended by the State effective January 1, 2004. The amendment provided for: 1) elimination of the billable hour rate distinction between in-court ($40 per hour) and out-of-court time ($25 per hour), 2) increased the rate to $75 per hour for matters other than misdemeanors and $60 per hour for misdemeanors, and 3) increased the caps from $800 to $2,400 for misdemeanors and from $1,200 to $4,400 for felonies and other matters. The 2007 Recommended Budget responded to these change of rates by increasing the appropriations paid to outside attorneys by $1,000,000 to $4,250,000.
- Since LAS provides contracted services to the county at a fixed cost, the State Legislation will increase the county's total 18-B cost but not its LAS component.
- The State Legislation also established an Indigent Legal Services Fund (ILSF), which has a revenue sharing component. Estimated revenue sharing payment information will be based on a percentage formula of funds expended for indigent defendants statewide. The recommended budget estimates that the county will receive $2,071,230 for 2006 and recommends $2,276,700 for 2007. We concur with these amounts.
- During 2006 the New York State Comptroller's Office released an audit that examined the accounting and reporting for Indigent Legal Defense Services of New York City and four counties. Suffolk County was one of the counties that were reviewed. The audit found that Suffolk County's system was structured and the internal controls in place for the recording and reporting of 18-B Panel expenditures was effective. The audit disclosed that reported expenditures were supported by records and related payment vouchers.
- The recommended budget provides adequate funding for personnel to cover all court parts as well as other expenses with the exception of requested salary increases.
- Turnover has occurred mostly among attorneys with five to ten years experience. This group performs much of the LAS's work covering the various court parts throughout the County. LAS has a substantial investment in both time and training in these employees. Their knowledge and experience also make them the most marketable.
- With the large increase in assigned counsel rates, LAS continues to be a cost effective alternative for providing legal counsel to indigent defendants. The cost of the assigned counsel program has been a concern for a number of years. The

decision of how much to spend on assigned counsel is made by those outside the County, and the County's only option is to pay the bill.

- Legal Aid Society is a private agency and is not governed by Civil Service rules or county salary contracts. In the past it has given merit raises, not across the board salary increases. Legal Aid Society attorneys have never been paid at the same level as the professional staff of the District Attorney's Office.

Budget Review Office Recommendations

- The recommended budget provides funding to cover increases in operating costs such as retirement, health insurance, and disability insurance. Funding of $300,000 is not provided for requested salary increases.
- The LAS provides a vital service to seniors. Funding should be maintained at current levels. This would require an additional $282,030 in 001-6772-4980-GER1 Legal Aid Society.

LEGISLATURE

Major Issues

The recommended budget reduces requested salary appropriations in the Legislature 001-1010 by $255,000 leaving little discretion for the filling of vacancies.

Budget Review Office Evaluation

- The Legislature requested a cost to continue budget at the same funding as adopted for 2006. The recommended 2007 budget for the Legislature totals $10,456,041, which is $255,000 less in salaries than requested and a reduction of 2.4 percent compared to the 2006 adopted budget.
- The 2006 estimated budget is $9,837,464, which is $873,577 less than the adopted budget. This savings was achieved from lower than budgeted expenditures for personal services.
- 2006 estimated expenditures provide for the purchase of equipment for internet audio coverage of Legislative meetings while they are in session.
- The 2006 estimated fees for service in the Budget Review Office can be reduced by $300,000 from $729,891 to $429,891.
- According to Local Law 42 of 1999, the salary increase for elected officials shall be equal to the lesser of four percent or the Consumer Price Index for the New York Region. The salaries of elected county legislators are increased, as calculated by the Budget Review Office for 2007 based on the inflation rate for the most recent four quarters. The rate of growth in the average CPI for the July 2005 through June 2006 period, relative to the same period of the previous year, was 4.04 percent.
- The 2007 annual salaries for legislators will increase by four percent to: Presiding Officer, $102,164; Deputy Presiding Officer, $92,876; Legislators, $83,588.
- The recommended budget includes sufficient appropriations for all currently filled positions and provides for the equivalent of filling one of the twelve vacancies in 001-1010 County Legislature. There are sufficient appropriations in the Budget Review Office for all currently filled positions and to fill three of the four vacancies.
- The total recommended staffing for 2007 is 146 positions.
- Funding for the legislative contingent appropriation (001-1994-MSC-4981) for community based not-for-profit agencies remains at $630,000 for 2007, $35,000 per legislator.

PARKS, RECREATION AND CONSERVATION

Major Issues

1. Staffing
2. Revenue
3. Contracted Agencies
4. Parks, Recreation and Conservation: General Administration (7110)
5. Water Protection Fund (477): Organic Maintenance Program (7114)
6. Division of Historic Services (7510)
    A. Occupancy of County-owned Rentals
7. Suffolk County Parks Foundation

Budget Review Office Evaluation

The Department of Parks, Recreation and Conservation is responsible for the care and maintenance of more than 46,000 acres of parkland. The department operates and maintains 14 major parks, four golf courses, four marinas, seven camping facilities, more than 200 historic structures, four equestrian facilities, four lifeguard protected beaches, picnic facilities for 20,000 people and more than 600 miles of nature trails. The department manages hundreds of contracts for the provision of recreational services by local governments, grant recipients and concessionaires on parkland. The department continues to develop partnerships with environmental, historic preservation and youth sports organizations to assist in meeting the recreational and preservation needs of the County. The department has recently replaced its outdated reservation system with a recreational management services point of sale/reservation system that is customer friendly.

The recommended budget for the Department of Parks, Recreation, and Conservation is $18,578,534 which is $516,614 more than the department's 0% growth compliant request and $154,844 more than the adopted budget.

The recommended budget for the Department of Public Works (DPW) includes $355,000 for fourteen replacement vehicles for the Parks Department, six pickup trucks ($147,000) and one 4WD SUV ($30,000) for operations and four marked sedans ($108,000), two unmarked sedans ($40,000) and one 4WD SUV ($30,000) for the Park Police. We are in agreement with the recommended funding presentation for Parks Department vehicles.

Staffing

As of the September 24, 2006 position control register, the Parks Department has 221 authorized positions with 21 vacancies, as detailed in the following chart.

Parks, Recreation and Conservation Vacancies
as of 9/24/06

Approp.	Unit Name	Job Title	Gr.	# of Pos.
7110	Parks	Maintenance Mechanic IV	18	2
7110	Parks	Sign Painter I	16	1
7110	Parks	Park Supervisor II	19	1
7110	Parks	Auto Equipment Operator	10	1
7110	Parks	Laborer	8	1
7110	Parks	Park Supervisor I	15	1
7110	Parks	Secretary	17	1
7110	Parks	Park Police Officer I	19	5
7510	Historic Services	Superintendent of Rec. II	23	1
7510	Historic Services	Contracts Examiner	20	1
7510	Historic Services	Maintenance Mechanic III	15	1
7510	Historic Services	Maintenance Mechanic I	9	1
7114	Organic Maintenance Program	Assistant Labor Crew Leader	11	2
7114	Organic Maintenance Program	Labor Crew Leader	14	2
		Total		**21**

The 2006 estimated and 2007 recommended permanent salary appropriations are reasonable. The recommended budget includes sufficient salary appropriations to adequately fund all currently filled positions, all vacancies, transfers into the department and the new laborer position for a full year.

The recommended budget transfers the Director of Management and Research (grade 36) from the Department of Health Services to Parks Administration and creates one new laborer (grade 8) in the Maintenance Western Zone unit.

In order to adhere to the 15-06 All Department Heads Memorandum, the Parks Department did not request additional staff however, the department's narrative states, "Currently, there are insufficient staff, both seasonal and permanent, to provide an acceptable level of customer service to those who use Suffolk County Parks." "Parks finds itself struggling to meet everyday demands, coordinate numerous programs and manage more than 46,000 acres of land and new facilities." Additionally, the narrative reveals that one result of the staff reductions from years past is the loss of the integrity of the internal controls necessary to manage the collection and handling of more than $8 million in revenue annually. As per the department's requested budget narrative:

- A contracts examiner and an accountant are required in the contracts unit to assist with the administration of local assistance grants, to assist with inspection of local improvement projects proposed for Greenways funding and to assist with audits of concessionaires. Management of contracts has become a major responsibility for the department. The staff is needed to ensure contract compliance and to audit the fiscal integrity of the myriad of contracts.
- The recommended budget transfers the Director of Management and Research (grade 36) position from the Department of Health Services to provide supervision

and direction to the Parks financial and contracts staff, provide a strong financial background, as well as provide experience in both the capital and operating budgets and to oversee the new point of sale reservation system.

- The Budget Review Office recommends adding an accountant trainee (grade 17) position at a cost of $41,344 for three quarters of the year in salary and fringe benefits to assist with the verification of the contractually required expenditures and receipt of the annual license agreement fees.
- Full time and seasonal staff are needed for Raynor Beach County Park. A significant capital project was completed in 2006 which allowed for the reopening of this park.
- The recommended budget includes one new laborer position in the Maintenance Western Zone unit that will perform essential services at both Coindre Hall and the newly renovated Raynor Beach County Park in Ronkonkoma.
- The Budget Review Office is in agreement with the recommended budget inclusion of this new position.
- The Suffolk County Comptroller performed a recent audit of the Parks Department and made several recommendations for improved internal controls. A new audit team was put in place in 2005 to initiate the recommendations but additional accounting specialists are necessary. The internal audit team implements internal control procedures for revenue producing locations aimed at establishing responsibilities, eliminating theft and fraud, and safeguarding the County's revenues. The additional staff will incorporate the proper separation of duties, audit concessionaires, and address internal cash controls. Therefore, we recommend adding one accountant trainee (grade 17) position in the finance unit at a cost of $41,344 for three quarters of the year in salary and fringe benefits.
- Additional Park Police Officers are needed if the County is to continue its aggressive efforts to protect groundwater and open space through land acquisition. According to Resolution No. 242-1999, after March 16, 1999, "for every additional five hundred (500) acres of land acquired by the County of Suffolk for parkland purposes, nature preserve purposes, open space purposes, pine-barrens protection purposes, wetlands protection purposes, farmland preservation purposes, recreational activity purposes, or other environmentally sensitive land protection purposes, the County of Suffolk shall hire one (1) additional Park Police Officer no later than ninety (90) days after the County acquires fee title to such land." The chart that follows does not include land acquired by Suffolk County in 2006, however it details the estimated 8,839 additional acreage that the County acquired from 1999 through December of 2005:

Comparison of Suffolk County Land Acquisition in 1999 to Land Acquisition in 2005

Description	1999* (In acres)	2005** (In acres)	Difference
Parkland	28,726.22	29,397.07	670.85
Water Quality and Drinking Water	9,818.60	13,762.43	3,943.83
Farmland Development Rights	6,077.00	7,428.05	1,351.05
Greenways: Open Space	0.00	358.97	358.97
Greenways: Active Parkland	0.00	98.16	98.16
Greenways: Farmland	0.00	362.42	362.42
Pay-As-You-Go: Open Space	0.00	705.83	705.83
Pay-As-You-Go: Active Parkland	0.00	0.00	0.00
Pay-As-You-Go: Farmland	0.00	902.22	902.22
Suffolk County Multifaceted Land Acquisition Program	0.00	296.85	296.85
Save Open Space (SOS)	0.00	148.85	148.85
Total	**44,621.82**	**53,460.85**	**8,839.03**

Note:
*Land acquisition includes January through March 15th which is not included in Res. No. 242-1999
**Land acquisition is as of 12/05

Using the 8,839 estimated increase in Suffolk County land acquisitions from 1999 to 2005, and the 39 approved Park Police Officer positions in March of 1999; the Parks Department should have an estimated 56 Park Police Officer positions to be in compliance with Resolution No. 242-1999 through December of 2005. As per the September 24, 2006 position control register, the department has 42 approved Park Police Officer positions of which 5 are vacant. The department did not request and the recommended budget did not include any new Park Police Officer I (grade 19) positions. Recruitment of these positions requires that the candidate successfully complete a Police Officer Training Course recognized by the New York State Municipal Training Council. The comparatively low pay scale for Park Police Officers compared to other law enforcement positions makes retention and recruitment efforts difficult. Many times individuals will use the training that they have received to obtain a higher paying public safety position.

To be in compliance, through December of 2005, with Resolution No. 242-1999, 14 new Park Police Officers are required at a cost of $44,630 each for three quarters of the year in salary and fringe benefits or a total of $624,820. Additionally, the five vacant Park Police Officers will need to be filled. Resolution No. 242-1999 includes “farmland preservation purposes” in the list of land acquisition that should be included in the calculation for determining the number of park police needed to comply with the addition of one new park police officer for every 500 acres of land the County acquires. Including this stipulation in the resolution requires that farmland development rights and the acquisition of pay-as-you-go farmland be included in the calculation. These two programs include land that is not routinely patrolled by park police officers. If the Legislature determines that the intent of Resolution No. 242-1999 does not include the

acquisition of farmland development rights and the acquisition of pay-as-you-go farmland, Resolution No. 242-1999 should be amended to delete these two land acquisition programs. The acreage calculation could then be reduced by 2,253 acres thereby reducing the number of park police officers needed to comply to ten from fourteen.

- The Park Police Officers commenced decertification from the Association of Municipal Employees (AME) prior to the adoption of the AME Labor Agreement in June 2005. Decertification was granted in 2006. The Park Police bargaining unit is currently in contractual negotiations with the County.
- It is necessary to increase the number of night watch personnel and seasonal employees that augment permanent staff during the summer operating season. Seasonal employees are needed, earlier in the season, to shorten waiting lines for permits and park entrance, especially at Smith Point.
- The recommended budget does not provide for the department's need to expand seasonal employees, but includes $2,224,930 for temporary salaries – no fringe, as formally requested by the department. This is $70 less than the 2006 adopted amount for temporary salaries. Included in this appropriation are park security aides and park rangers to support permanent employees during the peak season. The department requested to seasonally employ twenty (20) park security aides and twenty-five (25) park rangers at a cost of $361,425. Also included are 251 park attendants to assist with revenue collection, sales, campground registration and various special events at a cost of $1,007,820. This appropriation is utilized to pay for other seasonal employees as well, such as lifeguards and emergency medical technicians (EMT).
- The Budget Review Office is in agreement with the recommended budget presentation for temporary salaries-no fringe.
- Maintenance staff is needed for basic maintenance of the active parks such as repaving of roads and parking areas, repairing of electrical and water systems.

Parks Department Maintenance Positions

Job Title	# of Pos.
PARK MAINTENANCE SUPVR	1
MAINTENANCE MECHANIC I	4
MAINTENANCE MECHANIC II	2
MAINTENANCE MECHANIC III	6
MAINTENANCE MECHANIC IV	7
MAINTENANCE MECHANIC V	1
Grand Count	**21**

- The Budget Review Office does not recommend adding maintenance positions to the Parks Department at this time. The department has three vacant maintenance positions with one of them earmarked as an intergovernmental

relations coordinator. We recommend removing the earmark and filling the three vacancies expeditiously.

- A coordinator is needed in Historic Services to help volunteer groups navigate the maze of regulations. The combined demands of the Department of Health, Fire Marshall, and insurance requirements are discouraging volunteer partners from providing the assistance on which the department has come to depend. The volunteers assist in managing many programs and facilities and provide additional oversight.
- The Budget Review Office does not recommend additional staff for this purpose. The recommended budget earmarks a superintendent of recreation II (grade 23) position to an assistant director of historic services (grade 20) position, which the department has been authorized to fill. Including this position, there are a total of 13 positions in this division with three vacancies. The administration is comprised of a director of historic services (grade 25) and two assistant directors of historic services (grade 20) positions.

Last year, the Budget Review Office recommended the redeployment of all of the positions in the Water Protection Fund (477) to the General Fund. Funding permanent salaries from this fund uses water quality funding as a substitute for operating funds and depletes the availability of these funds for water quality protection and restoration capital projects. Additionally, overtime for these positions is paid from this Fund which is estimated at $110,000 and recommended at $75,000. As of September 10, 2006, overtime expenditures are $64,638. Funding the positions in the General Fund would provide the department with greater flexibility in assignment of work for these individuals. Of the three transfers from Fund 477 into the General Fund that the department requested, the recommended budget transfers one park supervisor I position at Timber Point from the Organic Maintenance Unit in the Water Protection Fund (477) to a General Fund position at Cathedral Pines Park. We agree with the recommended transfer. It is a policy decision to transfer the balance (39) of the 40 positions from the Water Protection Fund (477) to the General Fund (001), as listed below. The cost of the 477 Organic Maintenance Unit is $2.4 million, of which $1.7 million is for personal service.

Positions Paid for With Fund 477 Funds

Account Clerk/Typist	2
Assistant Labor Crew Leader	3
Auto Equipment operator	8
Auto Mechanic I	1
Auto Mechanic III	2
County Parks Superintendent	1
Environmental Analyst	1
Environmental Assistant	1
Labor Crew Leader	8
Laborer	5
Park Supervisor I	2
Park Supervisor II	3
Senior Environmental Analyst	1
Senior Neighborhood Aide	1
Total	**39**

Revenue

The Parks Department continues to make facility improvements that will enhance revenues, particularly in the areas of golf and camping, which are two of the department's major revenue collection areas with the third being collection of beach fees. These three areas represented 69% or $6,367,314 of the actual revenues collected in 2005, golf ($3,235,969), camping ($1,430,446), and beach ($1,700,898). The addition of electric and water to camp sites and the quality improvement to the County-owned golf courses will have a positive fiscal impact. The Parks Department has also been actively working on improving its internal cash controls to ensure that collection and depositing of fees is accomplished properly and has replaced its reservation system. The department's audit program, which will be supported by temporary employees for the operating season, is writing procedures and planning employee trainings.

The estimated budget includes $8,604,391 in revenues which is $617,809 or 6.7% less than the adopted budget. The Budget Review Office is unable to validate the estimated budget as the data that is available from both the department and the County's integrated financial management system (IFMS) is not representative of the revenues that the department should have posted by this time of year. The department provided unconfirmed data for revenue collection through July in the amount of $1,881,609 while IFMS, as of September 1, 2006, has $756,645 posted. The department is behind in the reconciliation of credit card revenues and bank accounts partly due to the staff learning the new reservation system. Parks is authorizing overtime to remedy this situation.

The recommended budget for revenues is $8,889,450 which is 2.1% or $195,250 less than the department requested and $285,059 more than the estimated budget. Revenue collection is expected to be positively impacted by the completion of the

renovation work at Timber Point, campground improvements and the planning for additional boat slips at Shinnecock. Revenue collection will also be positively impacted if occupancy of the County-owned rentals is prioritized. The Budget Review Office does not recommend changing the recommended revenue. The lack of data to estimate the Parks revenues in 2006 impedes our ability to project the department's revenues in 2007.

Contracted Agencies
The Parks Department has various contracted agencies within its main appropriation, Parks, Recreation and Conservation (7110), and within Historic Services (7510). The responsibility for the numerous contracts includes monitoring for compliance, auditing for proof of expenditures, collection and analysis of financial statements, monthly revenue submissions and quarterly sales tax reports, receipt of annual fees, calculation of year-end percentage of gross fees, follow-up on fees for late payments and the collection of advertising fees. The department has a backlog of contracts with several awaiting the review of the County Attorney's office, some pending the outcome of outstanding issues and numerous contracts that are within various stages of the contracts process.

The adopted 2006 budget included $514,500, of which $422,797 has been expended, which is $30,746 greater than the estimated budget of $392,051. We recommend increasing the estimated budget to reflect year-to-date expenditures. The recommended budget includes $25,000 in 2007 for contracted agencies or $489,500 less than the 2006 adopted budget, $10,000 for the Babylon Arts Council and $15,000 for the Parish Art Museum.

Parks, Recreation and Conservation: General Administration (7110)
Parks, Recreation, and Conservation: General Administration is the main division for the Parks Department. The recommended budget includes $14,201,935 which is $346,730 more than requested and $311,612 more than the 2006 adopted budget. The recommended budget presentation for this division is reasonable with the exception of permanent salaries.

- Personal services are $207,730 more than the requested budget and $592,972 more than the adopted budget. There are sufficient salary appropriations to adequately fund all currently filled positions, all vacancies and the transfer of a Director of Management and Research into the department.
- The Budget Review Office recommends decreasing permanent salaries by $150,000. The department will not be able to fill the five vacant park police officer I positions until September of 2007 when the next Police Academy training is scheduled and trained, qualified candidates are available.

Water Protection Fund (477): Organic Maintenance Program (7114):
The purpose of the Organic Maintenance Program is to identify and reduce non-point sources of pollution originating at Suffolk County's three golf courses, including their maintenance/storage facilities, fueling stations and restaurant/golf parking areas. The program's objective is to virtually eliminate the use of inorganic chemically based fertilizers, insecticides, fungicides, and chemical pesticides on County parklands. The department reports that the current staffing levels are appropriate to meet the challenge of minimizing chemical applications and maintaining quality playing conditions for golfers. The division continues its experimentation with compost tea toward an ultimate goal of onsite composting for the production of compost tea as an organic nutrient.

The recommended budget includes $2,429,196 which is $78,525 less than the adopted budget and $28,926 more than requested by the department. Permanent salaries are increased by $54,926 from the department's request.

The thirty-nine personnel within the organic maintenance program are situated at three of the four County-owned golf courses with the exception of thirteen employees in the Environmental Stewardship Program established in 2005. Employees within the Environmental Stewardship unit are dedicated to protecting the natural environment throughout the County's parks, nature preserves and open spaces. The unit has cleaned tons of illegal dumping debris, worked with volunteer groups to improve nature preserves, cleaned debris from ponds and waterways and cleared trails for proper use. In 2007, the unit will continue to restore eroded trails in several parks, properly fence and mark boundaries of open space and develop environmental management plans for various properties.

Division of Historic Services (001-7510):
The Division of Historic Services is responsible for all aspects of protecting, restoring and maintaining more than 200 County-owned historic structures, manages a number of mutually beneficial partnerships with local historical preservation groups and provides interpretive programs that depict the life and times of those living in a particular era. The Division of Historic Services has been able to accelerate the pace of stabilizing and restoring historic buildings due to increases in the department's capital budget. Many small projects have been completed to improve heating and cooling efficiency and better protect important historic collections. Projects planned for 2007 include:

- Restoration of several programs at Deep Wells Farm with assistance from the soon-to-be-formed Friends of Deep Wells.
- Restoration of the Scully property which will be home to the Suffolk County Greenways Environmental Interpretive Center. Restoration of Wereholme, the mansion, will include environmentally sound energy use along with historically appropriate restoration techniques.

The recommended budget includes $1,272,429 which is $55,578 more than the department's request and $168,319 less than the adopted budget. The recommended

budget does not provide funding to continue support to various contractual historical societies included in the amount of $73,000 in the 2006 adopted budget.

A. Occupancy of County-owned Rentals:

The Parks Department has several vacant rental opportunities on Suffolk County Park property that the department is seeking to rent. The 2005 actual revenue (revenue code 2092) collection for these rentals was $87,799. The estimated budget includes $80,000, as adopted in the 2006 budget. Occupying these rental sites is beneficial to the County as it generates revenue and provides for security of these historic structures. The tenants are responsible for utility costs and rental payments are deducted through the payroll system. Per Resolution No. 1368-2004, eligibility for such a tenancy is determined on the basis of the following order of priority:

i. A current full time employee as a Suffolk County Park Police Officer or Suffolk County Deputy Sheriff
ii. A current full time employee of the Suffolk County Department of Parks, Recreation, and Conservation
iii. A full time employee of the County of Suffolk
iv. A current full-time employee as a Suffolk County Police Officer
v. A former full-time employee as a Suffolk County Park Police Officer, Deputy Sheriff, or Police Officer

Efforts should be made to acquaint eligible employees that these rentals are available in order to maximize revenue and security. These efforts are identified in the resolution and include an all-employees memorandum intranet posting and posting in all Legislative offices and county buildings.

Suffolk County Parks Foundation

Last year, the Suffolk County Parks Foundation was created to "allow for the acceptance of donations and sponsorships". These outside funds are to be used to support activities and programs not currently supported by the County's operating budget. The Suffolk County Parks Foundation provides an avenue for the County to accept donations and sponsorships from individuals, organizations, and businesses to provide non-tax and non-fee revenue for enhancements to County parks and programs.

The Suffolk County Parks Foundation was incorporated as a New York State not-for-profit corporation on July 3, 2006 and secured its Federal Tax ID/EIN (# 20-5181646) on July 11, 2006. The Foundation's initial bylaws were adopted on September 18, 2006. The Parks Department is working with Civil Service to establish appropriate job titles and specifications.

The Department of Parks, Recreation and Conservation also includes the following divisions:

<u>Parks: Stop DWI (7112)</u>:

The recommended budget includes $20,000 for the Stop DWI program as requested by the department. The funds will be used exclusively by the Park Police for overtime

salaries to help reduce the incidence of DWI by enforcement as well as preventative methods such as “check” stations.

Environmental Enforcement (7125):

The division of Environmental Enforcement is responsible for securing sensitive properties and providing maintenance within open park lands. Environmental

Enforcement is in the process of working with Ducks Unlimited toward the restoration of the natural hydrology of tidal wetlands on the Peconic and Shinnecock Bays. Outcomes for these projects include increased diversity of native flora, improved water fowl and shorebird habitat, natural mosquito control and the discouragement of phragmites. The division also conducts controlled burns, provides active trail maintenance and conducts a comprehensive Piping Plover/Least Tern Protection Program as required by the US Fish and Wildlife Service.

The recommended budget includes $198,096, which is $1,300 less than requested by the department and $3,396 more than the adopted budget. The difference is a reduction for small tools which are used in constructing and installing signs and doing minor repairs to facilities.

Fund 192: Parks Historic Services Hotel/Motel Tax (192-7510):
The funds generated by the Hotel/Motel tax assist the County in promoting tourism and in supporting cultural programs and activities relevant to the continuation and enhancement of the tourism industry. The revenue is collected by the department of Economic Development. A portion (16.66%) of the Hotel/Motel tax is committed to the care, maintenance and interpretation for the general public of the historic structures and sites and unique natural areas that are managed by the Suffolk County Department of Parks and Recreation for sites and activities that are open to tourists on a regular and predictable basis. Oversight of this fund is provided by the Division of Historic Services. The Parks Department revenue from the Hotel/Motel tax is used for the care and maintenance of historic structures and areas, to provide interpretive and educational programming and to print informative brochures for historic sites for the continuation and enhancement of the tourism industry. Expenditures from this fund must match available cash in the fund received from hotel tax revenue collected. In 2007, the Parks Department plans to continue to expand its work with local Friends groups to replace and expand programming formerly provided by a contracted not-for-profit organization.

The recommended budget is $456,878, which is $86,680 more than requested by the department and $86,680 more than the adopted budget. The difference is solely attributable to an increase in building repairs. Funding in Fund 192 Hotel/Motel Tax includes $50,000 in Fees for Services: Non-employee for local not-for-profit groups to analyze building conditions and operate special events. See Status of Funds section in this report for more information on Fund 192.

Budget Review Office Recommendations

- Add an accountant trainee (grade 17) position (001-7110-Parks-1000-Administration) at a cost of $41,344 for three quarters of the year in salary and fringe benefits in Parks administration to assist the contracts unit.
- Add an accountant trainee (grade 17) position (001-7110-Parks-1000-Administration) at a cost of $41,344 for three quarters of the year in salary and fringe benefits to assist the finance unit.
- To be in compliance, through December of 2005, with Resolution No. 242-1999, 14 new Park Police Officers are required at a cost of $44,630 each for three quarters of
- the year in salary and fringe benefits or a total of $624,820. Additionally, the five vacant Park Police Officer positions will need to be filled.
- Amending Resolution No. 242-1999 to delete farmland preservation purposes from the land acquisition calculation will reduce the number of Park Police Officers needed to comply to ten from fourteen.
- Increase the 2006 estimated budget $30,746 for contracted agencies to reflect expenditures to date.

PLANNING

Major Issues

1. Staffing and transfer of personnel
2. Cornell Cooperative Extension Oversight
3. Revenues

Budget Review Office Evaluation

- The 2005 Adopted Budget included appropriations for a Department of Environment and Energy, however, the Legislature never approved the enabling legislation to create the department. In the 2006 Recommended Budget the Executive abandoned the idea of creating a Department of Environment and Energy by transferring the real estate function back to the Planning Department and creating a three person Office of Environmental Affairs in the County Executive's Office. In February 2006, the Executive amended the 2006 Adopted Budget by abolishing the newly created Office of Environmental Affairs and establishing the Department of Environment and Energy. The majority of the staff for the new Department of Environment and Energy was transferred from Planning's Division of Real Property Acquisition and Management.

- The 2006 adopted budget for the Water Quality Protection and Restoration Program (Fund 477) included two positions, one environmental planner (grade 21) and one planner (grade 21), to coordinate environmental planning and restoration and provide technical assistance to the Water Quality Review Committee. Both positions remain vacant as of the end of September. The 2007 recommended budget fully funds the two positions in Fund 477. Although there is no issue that the positions will be dedicated to the Water Quality Protection Program it continues to be the opinion of the Budget Review Office that 477 funds should not be used for personnel expenses and are more appropriately utilized for capital expenditures.

- As discussed in last year's Budget Review Office report, one of the department's two Chief Planners (Grade 33) is assigned to the Long Island Regional Planning Board. As we have requested for many years and as discussed on page 13 of the narrative section of the recommended budget, the cost of this employee is allocated to the Long Island Regional Planning Board as a county contribution.

- The 2007 recommended budget narrative indicates that during 2007 the GIS division will be transferred from Planning into the Department of Information Technology. The intent of this statement is not clear as the only GIS position was already transferred from Planning to Information Technology earlier this year.

- The recommended budget narrative indicates that the Executive is moving the oversight of Cornell Cooperative Extension to the Planning Department in order to enhance the coordination and management of programs. The recommended budget is not specific as to whether or not the management and coordination involves Cornell's several Water Quality Protection Programs (477). The Charter provides under C12-3 that the management, administration and day to day supervision of the Fund 477 program shall be provided by the Budget Office which office shall maintain the official records of moneys expended. Accordingly if it is the Executive's intent to transfer Fund 477 management and responsibility, the Charter should be amended to be consistent with the budget.
- Although not requested by the Department, the recommended budget provides $75,000 to hire a consultant to coordinate grant applications county-wide. We believe this idea has merit.
- Planning fees are estimated at $30,000 for 2006 and recommended at $30,000 for 2007; both are reasonable.

Budget Review Office Recommendations

- Water Quality Protection Funds (Fund 477) are more suitable for capital expenditures rather than used to fund positions in the operating budget.
- The Charter should be amended if responsibility for monitoring Cornell Cooperative Extension is assigned to the Planning Department.

POLICE

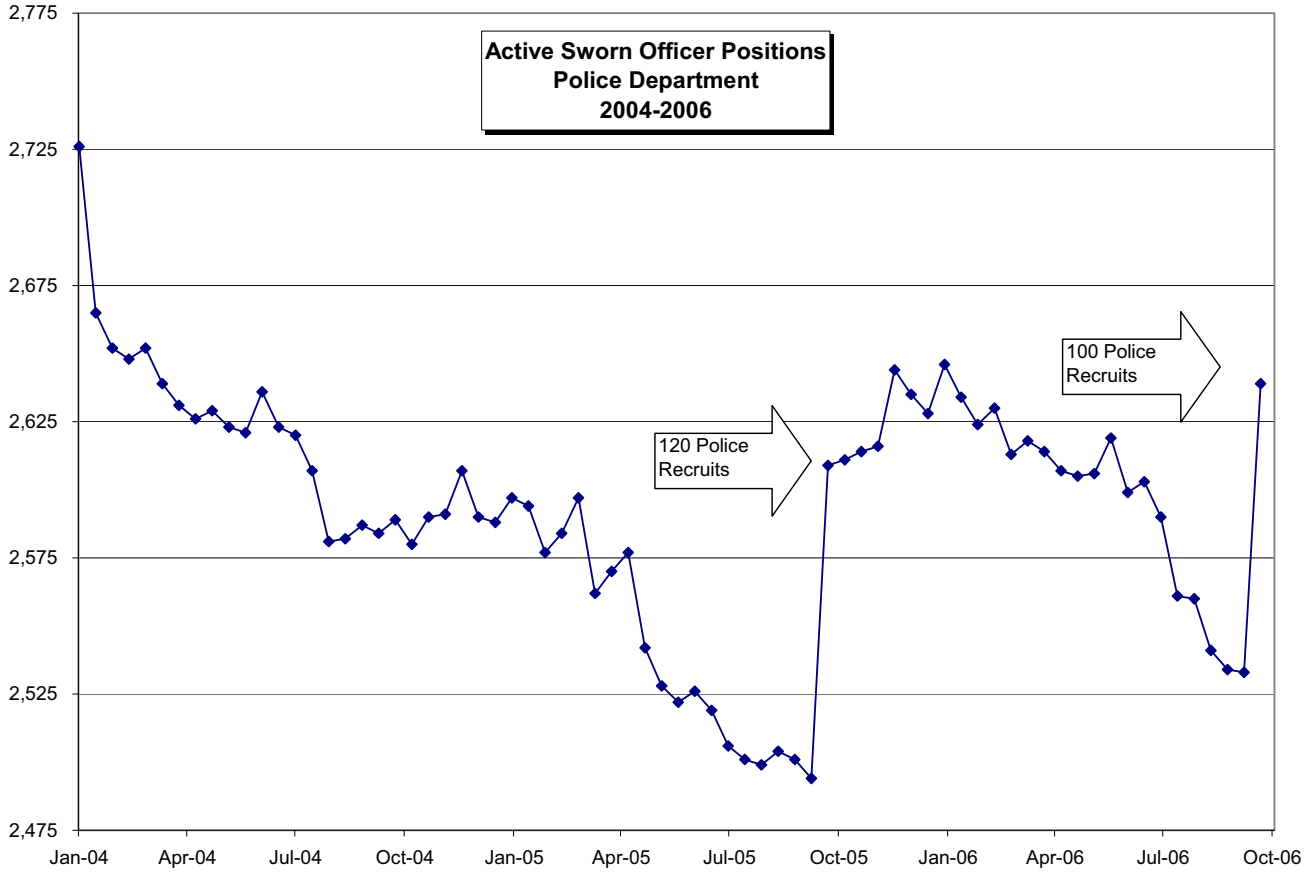
Major Issues

1. Sworn Officer Staffing
2. Civilianization
3. Overtime
4. Expenditures
5. Revenues
6. Replacement Vehicles
7. Public Safety Communications System E-911 Fund 102
8. Town Revenue Sharing
9. Sales Tax Transfer

Budget Review Office Evaluation

Sworn Officer Staffing

The following graph shows the number of sworn personnel who were active and on the payroll from 2002 projected through September 2007. Active positions differ from filled positions because at any point in time there are approximately 110 sworn officers not on the payroll due to disability, workman's compensation, and various types of leave of absences.



A class of 100 recruits was hired and began training in the Police Academy on September 11, 2006. Since January 1996, when 2,783 sworn officers were in the police ranks, there has been a net decrease of 54 filled sworn positions. Compared to this time last year, the number of filled sworn officer positions has increased by three.

The net effect of hiring only one recruit class of 50 officers in 2007 combined with the projected retirement of 95 officers during the year will further decrease the number of total sworn personnel to 2,679. The projected 2007 year-end total is 112 less than the number of sworn officers ten years ago. The population of Suffolk County has grown by more than 10% since that time.

During the last five years the Police Department has averaged 100 sworn officer retirements/separations. The adopted 2006 budget anticipated that 100 officers would retire during 2006. As of 10/2/2006 there have been 91 retirements/separations from service. Based on the average number of officers who retire during the last three months of each year, we project the number of officers retiring in 2006 will be 94. This increase of 8 officers from 2005 is 9.3% more than 2006 and 6% less than the five year average. The following chart compares the net change in sworn officers each year resulting from new recruits and retirements/separations from 1996-2007.

	Recruits	Retirements	Net Change
1996	24	57	(-23)
1997	0	50	(-50)
1998	24	61	(-37)
1999	0	66	(-66)
2000	127	90	+37
2001	134	109	+25
2002	203	107	+96
2003	135	100	+35
2004	0	114	(-114)
2005	120	86	+34
2006	100	94	+6
2007	50	95	-45
TOTAL	917	1029	(-112)

The department requested funding for a class of 50 recruits in September of 2007. The recommended budget provides funding for this class. However, due to the consistent number of annual retirements, the elimination of a recruit class in 2004, the delay of the 2005 recruit class and the fact that the total number of sworn officers at the end of 2007 will be less than the number of sworn officers in 1996, the Budget Review Office recommends that a second class of 50 recruits be hired in March of 2007 at a cost of $3.4 million as shown below. This class will precede the September class by six months. The recruits will also have a positive impact by reducing overtime costs in 2008.

Cost For 50 Additional Police Recruits

Expense Category **Cost Per Officer**	**March 2007**
Salary Costs	$ 47,107
Cost to Outfit	$ 4,080
Fringe Benefits	$ 17,308
Cost Per Recruit	$ 68,495
Total Cost for 50 Officers	$3,424,750

The number of retirements will affect the amount of appropriations needed for retirement payouts for unused sick and vacation time, otherwise know as SCAT pay. A police officer can accumulate and be paid upon retirement for up to 120 days of unused vacation time (paid day for day) and 600 days of unused sick time (paid 1 day for each 2 days accumulated). The average year to date payout for a retiring sworn officer in 2006 is $149,496. As of September 30, 2006 there are 2,729 filled sworn positions and 296 vacant sworn positions, compared to 2,726 filled sworn officers and 312 vacant sworn officers at the same time in 2005. The total number of sworn positions authorized in the budget (filled and vacant) is 3,025 a decrease of 84 from the peak of 3,109 in 2004. The number of sworn positions has been reduced as a result of the earmarking/reclassification of 74 police officer positions and seven detective positions to civilian titles during 2005/6 as part of the civilianization initiative and the abolishment of one Inspector position in the 2005 adopted budget.

The chart below details the sworn personnel as of September 30, 2006. On that date, there were 296 vacant sworn positions including 251 Police Officer positions, 241 of which were in the Police District.

SWORN PERSONEL SEPTEMBER 2006				
TITLE	**TOTAL**	**FUND 1**	**FUND 15**	**VACANCIES FUND 1 & 15**
Police Officer	2,097	82	1,764	251
Detective	419	196	193	30
Sergeant	276	33	235	8
Detective Sergeant	70	38	28	4
Lieutenant	89	13	74	2
Detective Lieutenant	19	10	9	0
Captain	19	5	13	1
Deputy Inspector	17	5	12	0
Inspector	10	1	9	0
Deputy Chief	4	2	2	0
Assistant Chief	1	0	1	0
Chief of Division	3	2	1	0
Chief Inspector	1	1	0	0
TOTAL	**3,025**	**388**	**2,341**	**296**

Total permanent salary costs for 2007 are recommended at $299,064,563 for the Police Department across all funds and for all titles. This is $14,937,885 or 5.26% more than the 2006 estimated. This amount includes contractual salary increases for all police and civilian unions.

Having 201 unfunded Police Officer positions creates what is referred to as a "phantom budget" because it contains positions that are not funded. A budget document should be an accurate fiscal plan for the next fiscal year. Positions should not be included if there is no intention to fill them as is the case in the Sheriff's Office where the recommended budget abolishes 58 vacant Correction Officers that the Executive considers unnecessary. As Police Officers retire during 2006, vacancies will occur that can be filled if the need arises to hire additional officers and funds are available. If additional police officer positions are required, they can be added by resolution.

In 2005, 284 of the top 300 non-terminated wage earners were sworn police personnel with an average total remuneration of $159,184, an increase of $11,468 or 7.8% per employee over the 2004 average remuneration. This is an increase of 31 employees over 2004. These wages do not include the value of health insurance, retirement costs, social security, and other non-taxable benefits paid by the county.

There still remain nine Detective positions earmarked to Police Officers. When there are already 269 vacant Police Officer positions there seems to be no reason why these positions remain earmarked.

Civilianization

Of the 3,780 positions in the Police Department, 755 or 20% are civilian positions. As of the September 24 position control report, there are 161 vacancies, 5 more than at the same time last year.

The Police Commissioner has been implementing the civilianization of various functions performed by sworn officers. In order to accomplish this initiative, the department has earmarked 71 Police Officer positions and seven Detective positions to various civilian titles. The earmarking of these positions has reduced the number of budgeted (authorized) Police Officer and Detective positions by an equal amount. The narrative for the 2007 budget states that there are two Lieutenant and seven Sergeant positions that will be civilianized in 2007, along with two additional Lieutenant positions that become vacant during the year and that this plan will generate a savings of $1 million. The positions have not been earmarked to civilian titles nor have they been abolished in the recommended budget. The projected savings will only be realized if the positions remain vacant or earmarked to civilian titles and their functions are performed by civilians.

The progress of the civilianization program has been slow. As of the September 24, 2006 payroll, the second full year of the civilianization program, 35 or 45% of the 78 earmarked positions remain vacant. Thirteen of the 43 filled earmarked positions were hired in 2006. Of those hired, six were hired in July and August. Five of those hired during 2006 were existing employees in the Police Department who were promoted to

those titles. As of the September 24, 2006 position control report the five vacated positions have not been released to be filled. The Budget Review Office reiterates its recommendation that the Police Department regularly provide the Legislature's Public Safety Committee with a detailed report on the progress of the civilianization program, including the specific functions which were civilianized and the new function of the sworn officer who was replaced.

Overtime

Department-wide overtime costs, excluding grants, are recommended at $25,055,861 for 2007, which is $482,560 or 1.96% more than the 2006 estimated overtime expenditure of $24,573,301. Overtime costs include salary increases as a result of contractual agreements with the PBA, SOA, SDA, and AME. Taking into account the effect of multi-year salary increases, overtime hours have been budgeted at a slightly lower level. The 2006 recommended budget for overtime appears to be reasonable. Actual overtime costs will be directly influenced by the success of the civilianization initiative, officer reassignments, and additional sworn staff.

The Police Officer class in September 2006 should have a positive impact on overtime in the second half of 2007. The impact on overtime would have been more significant except for the retirement/separation of 94 officers since the last recruit class in September of 2005 resulting in a net increase of only six and the fact that the current recruit class was delayed from its original (budgeted) start date of March to September. By the time the current class graduates and completes field training 40 sworn officers will retire. This situation contributes to increased overtime expenditures.

Expenditures

Permanent Salaries

The 2006 salary account estimates appear to be reasonably budgeted with funds still available for filling vacant civilianization positions. The 2007 recommended budget appropriates $299.1 million for permanent salaries in the Police Department. The Police Department requested 2 new positions, one Senior Micrographics Operator in Central Records and a Office Systems Technician in the Public Safety Communications System E-911 fund; only the Office Technician position was included in the recommended budget. There are sufficient 2007 permanent salary appropriations to fill the following:

- The 35 remaining positions for the civilianization initiative
- Filling of all SOA positions as a result of retirements/separations
- A recruit class of 50 officers in September
- The one new position in the recommended budget

- To fill necessary civilian positions staggered throughout the year

There are no appropriations to fill the remaining 201 vacant sworn police positions during 2007 or to fill any sworn positions that may become vacant through retirements/separations.

The 2006 estimated amount for terminal sick leave payments and terminal vacation pay (SCAT PAY) is overstated. Based on the year-to-date payouts and the projected total number of retirements of 94 for 2006 and the average payout for a retirement/separation this year, the 2006 estimated terminal vacation pay and terminal sick leave payment costs for 2006 should be reduced by $2.3 million in the Police District Fund and $380,000 in the General Fund.

Sworn officers are paid for 13 holidays each calendar year. Based on the year to date expenditures and the calculation for the remaining payments, the 2006 estimate is overstated by $324,000 in the General Fund and $136,000 in the Police District Fund.

The 2007 Recommended Budget includes $138,200 for fees for outside services to redesign the DARE program to improve services and reduce costs. The Police Department was not able to provide details of the planned use of these funds, the nature of the savings or the effect the changes will have on staffing requirements. These funds were not requested by the Police Department.

The 2006 Adopted Budget includes an additional $120,000 for media outreach advertising to the minority community for recruitment for the scheduled 2007 Police Officer examination as required by the federally issued consent decree. The 2007 recommended budget includes another $140,500 for additional advertising.

As recommended in the Budget Review Office's report on the 2007-2009 Capital Budget and Program, funds for digital cameras included for the Crime Scene and ID Sections have been included in the operating budget in 2007 rather than waiting to purchase them through the capital program in subsequent years. A total of 15 cameras, costing $3,000 each for a total of $45,000 are authorized.

The 2007 recommended budget continues a replacement and expansion policy for personal computers and MDC's. There is funding to replace 323 personal computers, 14 MDC's and to purchase 55 new personal computers.

The Police Department's request in account 115-3121-2090 (Police District Radio and Communications Equipment) was reduced by $385,000. The funds were requested to re-band the Department's portable and mobile radios in accordance with FCC regulations. Jurisdictions will be supplied with "comparable equipment" by the radio manufacturer at no cost for all radios that do not meet the re-banding requirements. The FCC has ordered a process called narrow-banding. This requirement will cause the County to once again change the frequencies of its radios. This time the cost will be borne by the County. The radios that are being replaced for free under the re-banding requirements can be upgraded to comply with the narrow-banding requirement at the same time.

Revenues

The 2007 estimated budget does not include Federal Aid directly related to estimated expenditures made in the Police District Fund in 2006 for two grants totaling $133,089 as follows:

115-4356 Federal Aid: Motorcycle Safety Enforcement	$ 25,000
115-4379 Federal Aid: LIE/HOV Enforcement Program	$ 108,089

An analysis of the year-to-date revenues and the amounts estimated for the balance of the fiscal year have determined that the 2006 estimate for revenue code 115-1081 (Payments in Lieu of Taxes) is underestimated by $304,000.

Replacement Vehicles

The Department's Transportation Section requested a total of 392 vehicles; 190 marked sedans, 107 unmarked sedans, three station wagons/mini vans, 37 undercover vehicles, 20 extended cargo vans (seven marked), 19 4WD SUV's (18 marked), two pick-up trucks, an Emergency Services Truck, 5 ATV's and eight motorcycles. The 2007 Recommended Budget includes $6,950,000 in the Department of Public Works to purchase a total of 285 vehicles for the Police Department, the majority of cars are: 150 marked sedans, 56 unmarked sedans and 43 undercover vehicles. In each of the previous two years, 183 and 140 marked patrol sedans were purchased. Combined with the planned purchase of 150 in 2007, the Police Department will have acquired 473 or 57 more than the entire fleet of marked sedans. At the present time there are 172 units in the police inventory that have not been placed in service. This inventory level is an increase of 35 from this time last year.

Based on the August 31, 2006 county fleet inventory, as provided by the Department of Public Works, there are 416 Ford Crown Victorias in the patrol fleet. Marked patrol sedans are expected to have an average life of three years based on 100,000 miles during that time. Applying the projected annual mileage to the vehicles in the current fleet, the Police Department will require 161 vehicles through August 31, 2007. There is an adequate supply of vehicles in the present inventory (172) to meet the vehicle demand through August of 2007. The purchase of 150 additional vehicles in 2007 will supply the Police Department with vehicles well into 2008. The county should not be budgeting to purchase vehicles in 2007 for 2008. The Budget Review Office recommends reducing the number of vehicles to be purchased for the Police Department in 2007 by 50 or $1,350,000.

Public Safety Communications System E-911 (Fund 102)

The enhanced 911 (E911) Emergency Telephone System went online in late 1997. It provides selective routing of emergency telephone calls with automatic telephone and location identification. The Emergency Complaint Operator answering a 911 call receives critical information including the address and phone number of the caller. The system also identifies the appropriate police, fire, and ambulance unit which should respond. This new system has reduced overall response time.

The system is supported by a dedicated telephone surcharge of 35 cents per landline phone and interfund transfers from both the General and Police District funds. During 2006 this surcharge is estimated to generate $3,286,544, an increase of $162,833 or 5.2% from the 2005 actual. Surcharge revenue in 2007 is expected to decrease by $136,066 or 4.1% to $3,150,478. The decrease is attributable to a decrease in the number of landline phones and an increase in the number of cell phones being used.

There is a growing trend to use cell phone as the primary service rather than landline service in both residential and business locations. Since the surcharge revenue and the interfund transfers are the sole source of funding for E-911, the flattening of surcharge revenue requires an increase in funding from both the General and Police District funds to cover increases in operating costs. Transfers from both the General and Police District funds for 2007 total $13.7 million and are increasing by $703,197 and $924,571 respectively over the 2006 Estimated Budget or a total of $1,627,768 or 13.5%.

Although there is a $1.20 surcharge that is applied to all cellular phones by New York State, the funds received from this surcharge are collected by and remain with the State of New York. For several years counties have lobbied the State to share these funds. Since 2003 the State has passed through a small percentage of the surcharge revenue to local jurisdictions. Suffolk received $1,843,517 in 2003, $875,759 in 2004, and $813,000 in 2005. In 2004 Suffolk was awarded a grant from the E-911 Expedited Deployment Program in the amount of $5,342,402 to offset the costs of upgrading the E911 system for phase II and implementing a computer aided dispatch system for FRES. Resolution 1014-2004 appropriated a total of $3.2 million for the FRES CAD system. Resolution 905-2005 accepted and appropriated a Round 2 Wireless E-911 Expedited Deployment grant in the amount of $2,659,206. These funds will be utilized to further enhance the system. Since 2005 Suffolk County has not received any grants or revenue from New York State.

There is still no legislation to provide for the pass through of surcharge revenue on an ongoing basis. If New York State approves legislation to allocate the surcharge revenue to the counties, there would be a corresponding reduction in the transfers from the General and Police District funds to the E-911 fund. However, State legislation does provide the option for local jurisdictions to increase the cellular phone surcharge by up to $.30. An increase in the surcharge of $.30 will provide approximately $5.0 million. In 2007 the General Fund and the Police District Fund will contribute $5.9 and $7.8 million respectively.

Resolution No. 1099-1999 established the E911 Commission, which replaced the Suffolk County Enhanced 911 Steering Committee. The commission is comprised of a representative from each of the 12 public safety answering points (PSAP's), one member of the County Executive's Office and one member from the County Legislature. The chairman of the committee is the representative from the County Executive's Office.

The recommended budget provides sufficient appropriations to fund all system activities. Each of the PSAP'S receives funding based upon a formula that provides a base amount with the remaining amount computed based on call volume. The 2007 recommended budget provides $1,075,000 for the PSAP's, which is a decrease of $33,244 from the 2006 estimated budget.

Town Revenue Sharing

Section 4-6J of the Suffolk County Charter provides the legal authority for sales tax revenue sharing with certain towns and villages outside of the Police District. The current formula is based on the original 1997 allocation, adjusted upward or downward each fiscal year subsequent to 1997, taking into account changes in sales tax revenues.

The 2007 recommended budget includes a total distribution of $5,088,343, which is an increase of $500,000 from the 2006 adopted budget.

An alternative methodology to allocating sales tax funds to East End and Town & Village Police Departments is to allocate the funding using a formula based upon population. The 2007 recommended budget allocates funds using the original methodology consistent with the 2006 adopted budget. The amount of funding for each of the towns and villages using each of the methodologies is summarized in the following table.

Jurisdiction	2006 Adopted	2007 Recommended	Recommended Budget Allocated by Population
Town of East Hampton	$ 481,507	$ 533,767	$ 577,704
Town of Riverhead	$ 821,080	$ 910,305	$ 979,808
Town of Shelter Island	$ 78,547	$ 87,011	$ 74,614
Town of Southampton	$1,352,874	$1,501,061	$1,530,131
Town of Southold	$ 616,670	$ 683,873	$ 683,553
Village of Amityville	$ 322,322	$ 357,202	$ 390,693
Village of Asharoken	$ 28,010	$ 31,039	$ 19,579
Village of East Hampton	$ 48,664	$ 53,936	$ 42,462
Village of Head of the Harbor	$ 46,999	$ 51,901	$ 46,255
Village of Huntington Bay	$ 52,794	$ 58,516	$ 46,378
Village of Lloyd Harbor	$ 116,036	$ 128,735	$ 115,149
Village of Nissequogue	$ 56,234	$ 62,587	$ 48,580
Village of Northport	$ 262,826	$ 291,562	$ 235,560
Village of Ocean Beach	$ 4,543	$ 5,088	$ 4,528
Village of Quogue	$ 31,170	$ 34,601	$ 33,284
Village of Sag Harbor	$ 74,075	$ 81,922	$ 72,657
Village of Saltaire	$ 1,319	$ 1,527	$ 1,407
Village of Southampton	$ 138,143	$ 153,159	$ 124,480
Village of Westhampton Beach	$ 54,530	$ 60,551	$ 61,521
TOTALS	$4,588,343	$5,088,343	$5,088,343

The far right column of the previous chart shows the amount that each town or village would receive if the funds included in the recommended budget were allocated by what percentage that town or villages' population was as compared to the total population of all the eligible towns and villages. There is a proposal to allocate funds to eligible towns and villages by multiplying the percentage of the population that the eligible towns and villages are to the total county population times the amount of sales tax transferred to the Police District. In order to follow that proposal the amount of funds allocated to the towns and villages would have to increase by $3,064,220. All other factors remaining the same, increasing sales tax to police jurisdictions will result in a dollar for dollar increase in General Fund property taxes.

Resolution No. 688-2000 requires municipalities that receive public safety revenue sharing funds from the county to account for these funds to ensure they are utilized for public safety purposes only, by providing a report to the Clerk of the Legislature by March 31st of the following fiscal year. All eligible municipalities have complied with the requirement to file reports detailing the use of funds received under this program during fiscal 2005; however three municipalities filed after the required filing date.

Police District – Sales Tax Transfer

The recommended budget submitted by the County Executive will increase Police District Property taxes by $6.3 million or 1.57%.

Compared to the 2006 adopted budget, the recommended sales tax distributions to the Police District increased by $14.1 million or 24% in 2007.

Sales tax transfers to the Police District from 2002 to 2007 recommended are shown below:

- 2002 actual sales tax distribution to Police District ……...$ 5,219,046
- 2003 actual sales tax distribution to Police District……..… $14,265,294
- 2004 actual sales tax distribution to Police District……...$22,778,792
- 2005 actual sales tax distribution to Police District…….....$62,501,973
- 2006 estimated sales tax distribution to Police District……$58,604,838
- 2007 recommended sales tax distribution to Police District…….$72,708,621

If the sales tax distribution remained the same as it was in 2006, the 2007 Police District property tax increase would be $20.4 million or 4.84% higher than in 2006. If no sales tax were distributed to the Police District, the true tax warrant needed to support Police District operations for 2007 would require a tax increase of 18.7%. The total warrant would be approximately $501.8 million.

<u>Budget Review Office Recommendations</u>

- Add an additional class of 50 recruits in March of 2007 at a cost of $3.4 million.
- The Police Department to provide a detailed report to the Public Safety Committee on the progress of the civilianization initiative at each scheduled meeting.
- Reduce 2006 terminal vacation and sick pay by $80,000 in the General Fund and $2.3 million in the Police District Fund.

- Reduce 2006 holiday pay by $324,000 in the General Fund and by $136,000 in the Police District.
- Increase revenues by $133,089 in the Police District in 2006 for grant income not included in the estimated budget.
- Increase revenue by $304,000 in the Police District account 115-1081, Payments in Lieu of Taxes.
- Reduce the purchase of marked sedans by 50 and decrease the 2007 recommended budget amount in the Police District by $1,350,000.

PROBATION

Major Issues

1. Overview of Expenditures and Revenues
2. Overview of Staffing and Vehicles
3. Status of Correctional Facility Review and Oversight Committee (CFROC) Recommendations
4. Reorganization of Programs
5. Fees for Services: Non-Employee in the Stop DWI: Program (3541)
6. Community Service Programs
7. Increasing Number of Juvenile Delinquents (JD's) and De-funding of Contract Agencies
8. Renovation of the 6th Precinct Coram Office
9. Supplies (3000's)

Budget Review Office Evaluation

Overview of Expenditures and Revenues

2006 Revenues
The 2006 revenues are reasonably estimated at $11,273,066, which is $376,781 more than adopted.

- Probation's largest source of revenue is 3310 State Aid - Probation Services, which is estimated at $5,821,683 for 2006, $887,523 less than adopted, but $509,583 more than the 2005 actual.

2007 Revenues
The 2007 recommended revenues of $11,683,481 are $787,196 more than the 2006 adopted revenues, and $1,420,345 less than requested. The majority of the difference is attributed to the recommended budget not including expenditures or revenues associated with the Juvenile Detention Facility (001-PRO-6124), the full-implementation of the GPS Electronic Monitoring System (001-PRO-3189) or the expenditures and revenues associated with the new positions that were not included in the recommended budget for these functions.

Probation expects the NYS reimbursement rate to decrease from 21% to 20% for revenue code 3310, State Aid - Probation Services. The 2007 recommended revenue is $5,994,619, which is $172,936 more than the 2006 estimated, and $682,519 more than the 2005 actual.

2006 Expenditures
The 2006 expenditures are estimated at $40,375,863, which is $1,207,374 less than the 2006 adopted budget. The difference between the 2006 adopted budget and the estimated budget expenditures are almost entirely in permanent salaries for the Probation Administration, Major Violent Offender Trial, and PINS Diversion units. However, $196,040 is needed to fund the following items:

- $130,000 increase in overtime in General Administration
- $8,100 increase in overtime in the Electronic Monitoring unit
- $240 increase in workman's compensation (001-PRO-3140-1230) in General Administration
- $2,700 increase in disability income in General Administration
- $55,000 increase in terminal vacation and sick pay in General Administration. This deficit is expected to increase as the department anticipates that at least three more employees will terminate employment by year end.

2007 Expenditures
The 2007 recommended expenditures of $41,505,655 are $77,582 less than the 2006 adopted budget, and $7,193,326 less than the requested budget. The majority of the $7.2 million difference between the recommended and requested budget expenditures can be attributed to the recommended budget including $3.4 million less than requested for the Juvenile Detention Facility (001-PRO-6124) and $2.3 million less than requested for the full-implementation of the GPS Electronic Monitoring unit (001-PRO-3189). The department is in agreement with de-funding the Juvenile Detention Facility. Probation has been actively seeking approval from the NYS Office of Children and Family Services (OCFS) for the development of this facility however; the state has not given its formal approval for this facility. Therefore it is unlikely that a facility will be operational during 2007 as the department can not begin the RFP process without a confirmation that it will be funded and without knowing how many beds the state will allocate to

Suffolk County. If the position of the state changes when the new Governor takes office then the department could request a budget modification to provide the required funding.

Overview of Staffing and Vehicles

Staffing

At a time when the county is planning for the replacement of the correctional facility in Yaphank, adequately staffing the probation function is essential if the county is to succeed in pursuing alternatives to incarceration with the objective of reducing jail overcrowding and recidivism. Historically, the high number of vacant positions along with an insufficient number of authorized positions has caused this department to become inadequately staffed, resulting in the following:

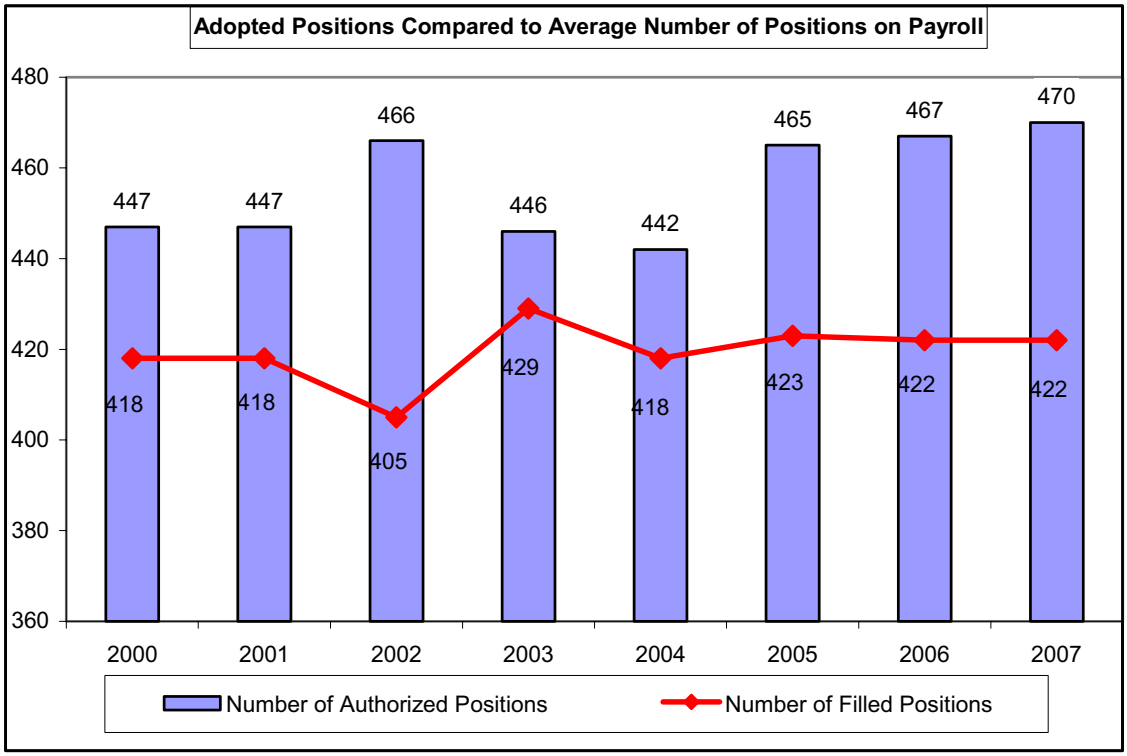
- Excessive delays in case processing
- Delays in court petitions
- Delays in pre-sentence investigations
- Diminished supervision services
- Increased costs associated with jail overcrowding
- Increased costs associated with residential placement
- A reduced level of community protection

Vacant positions also lead to increased costs for overtime. The chart that follows details the department's overall expenditures on overtime.

Overall Departmental Expenditures on Overtime

2005 Actual	2006 Adopted	2006 Estimated	Estimated Less Adopted	2007 Requested	2007 Recommended	Recommended Less Requested
$850,737	$641,614	$829,892	$188,278	$800,018	$709,018	($91,000)

Authorizing positions is not sufficient if these positions are not filled. The chart that follows clearly indicates that the average number of filled positions is not a reflection of the number of authorized positions. The number of filled positions has been relatively flat since 2000.



As of September 10, 2006, 45 or approximately 10% of the 467 authorized positions were vacant, as detailed in the following chart:

Summary of Vacant Positions by Job Title as of 9/10/06	# of Positions
CLERK	1
CLERK TYPIST	3
PGM COORD (CRMN JST PLAN)	1
PRINCIPAL CLERK	2
PRINCIPAL STENOGRAPHER	1
PROBATION ASSISTANT	2
PROBATION ASST(SPNSH SPK)	1
PROBATION INVEST (SPANISH SPK	3
PROBATION INVESTIGATOR	2
PROBATION OFFICER	6
PROGRAMMER ANALYST	1
PSYCHIATRIC SOCIAL WORKER	2
SECRETARIAL ASSISTANT	1
SENIOR CLERK TYPIST	1
SENIOR PROBATION OFFICER	11
SENIOR STENOGRAPHER	4
SUPVSNG PROBATION OFFICER	3
Grand Total	**45**

There are currently 27 signed SCIN 167's for vacant positions, including 13 probation officer positions, in the department as of September 17, 2006.

The following 2006 adopted resolutions pertain to Probation staffing:

- Resolution No. 1067-2006 created a Local Law that established the Special Traffic Options Program for Driving While Intoxicated ("Stop D.W.I.") as a Division within the Probation Department. The recommended budget transfers two existing filled positions from appropriation 001-PRO-1234 ("Stop D.W.I.") to the new appropriation 001-PRO-3198 ("Stop D.W.I.").
- Resolution No. 157-2006 authorized the acceptance of $125,614, for salary and benefit costs, from the US Department of Justice to allow the department to create two new Probation Officer positions, one for the Drug Court Program (001-PRO-3176), and one for the Electronic Monitoring Program (001-PRO-3189).
- Resolution No. 434-2006 authorized the acceptance of $100,000, for salary and benefit costs, from the US Department of Justice to allow the department to create a new Program Coordinator (Criminal Justice Planning) position for the Suffolk County Criminal Justice Coordinating Council (001-PRO-3172).

- Resolution No. 646-2006 authorized the acceptance of $216,465 from the Federal Edward Byrne Memorial Justice Assistance Grant, for salary and benefit costs, from the US Department of Justice to allow the department to create two new Probation Assistant positions, one for the Day Reporting Sanction Program (001-PRO-3138), and one for the Deinst of P.I.N.S. Program (001-PRO-3144).

The recommended budget includes $25.9 million for permanent salaries, which is sufficient to fund the 422 employees on the payroll as of September 10, 2006. The recommended budget abolishes one vacant Supervising Probation Officer in the Day Reporting unit, as requested by the Department, and transfers several positions to appropriations where the employees are actually working. The requested transfers are shown in the recommended budget, for the most part as requested. The narrative of the recommended budget states that two Probation Officer positions assigned to the Sheriff's Office as bail expeditors are being redeployed to monitor sexual predators. The positions that the narrative refers to are actually Probation Investigators not Probation Officers. The Budget Review Office agrees with this redeployment. This function will now be performed by the Sheriff's Office. For more information regarding this matter, refer to the Sheriff's Office section of this report.

The recommended budget includes $2,022,373 less than the department requested for permanent salaries. Of the difference, $1.4 million is due to the recommended budget only including two of the 50 positions that were requested for full implementation of the GPS Electronic Monitoring System (001-PRO-3189). In addition to these two positions, the recommended budget includes one position in the Probation Enhancement Services unit. Therefore, of the 64 positions requested, the recommended budget included three positions, as listed in the chart that follows:

Comparison of Requested and Recommended New Positions

001-3140 Probation		
Position	**Requested**	**Recommended**
Administrator I	1 New	0 New
Contracts Examiner	1 New	0 New
Probation Invest (Spanish Spk.)	2 New	0 New
Probation Investigator	1 New	0 New
001-3138 Day Reporting Sanction		
Senior Psychiatric Social Worker	1 New	0 New
Senior Probation Officer	2 New	0 New
Drug Counselor (Spanish Spk.)	1 New	0 New
001-3168 Probation Enhancement Services		
Account Clerk (Spanish Spk)	1 New	**1 New**
001-3169 Sex Offender Program		
Probation Officer (Spanish Spk.)	1 New	0 New
001-3189 Electronic Monitoring Program		
Principal Probation Officer	1 New	**1 New**
Senior Programmer Analyst	1 New	0 New
Supervising Probation Officer	3 New	0 New
Senior Probation Officer	2 New	0 New
Probation Officer	26 New	0 New
Office Systems Analyst II	1 New	**1 New**
Probation Assistant	14 New	0 New
Senior Clerk Typist	2 New	0 New
001-3541 Stop DWI		
Probation Officer (Spanish Spk.)	1 New	0 New
001-3180 Suffolk Options for Female Adolescents		
Probation Officer (Spanish Spk.)	1 New	0 New
001-6126 Criminal Justice Coordinating Council		
Principal Research Analyst	1 New	0 New
Grand Total	**64 New**	**3 New**

The Budget Review Office recommends including the following eleven (11) new positions requested by the department at a cost of $510,641 less applicable reimbursement:

Budget Review Office Recommended New Positions

001-3140-Probation			
Position	**Gr.**	**BRO Rec.**	**Cost for Salary & Fringe (3/4 of Yr.)**
Probation Investigator (Sp Spk)	17	2	$82,691
Probation Investigator	17	1	$41,344
001-3138-Day Reporting Sanction			
Sr. Psychiatric Soc. Worker	25	1	$55,390
Sr. Probation Officer	23	2	$103,547
Drug Counselor (Sp Spk)	19	1	$44,630
001-3169-Sex Offender Program			
Probation Officer (Sp Spk)	21	1	$48,225
001-3189-Electronic Monitoring Program			
Probation Officer	21	1	$48,225
Probation Assistant	15	1	$38,364
001-3180-Suffolk Options for Female Adolescents (SOFA)			
Probation Officer	21	1	$48,225
Grand Total		**11**	**$510,641**

The Budget Review Office recommends including three Probation Investigators in Probation's main appropriation, 3140, for the Criminal Court Release on Recognizance (ROR) unit to increase the number of Probation Investigators in this unit from 14 to 17. These positions conduct investigations to determine a detained defendant's eligibility for Release on Recognizance and Legal Aid prior to arraignment. As part of the duties for two of the three positions, Spanish speaking skills are required to provide services to Spanish speaking defendants. This is a Jail Overcrowding and Recidivism Reduction Initiative.

We recommend including all four of the requested positions in the Day Reporting Center (DRC) (3138). The DRC is an alternative to incarceration program that expands the continuum of correctional sanctions for the more serious offender at a reduced cost to the County's correctional system had this population been incarcerated. The DRC combines intensive supervision of the offender with comprehensive diagnostic and treatment services at one central location. In addition to mandatory treatment and almost daily contact, the offender's movements and behavior are monitored as needed with electronic surveillance technology, telephone contact and drug testing. The additional staff will provide the necessary staff support to break the cycle of recidivism through management of the DRC target population, which includes offenders that while detained in jail receive little or no treatment and often end up re-incarcerated. The

positions will also help to address the potential increase in the number of offenders attending this program as a result of the Edward Byrne Justice Assistance grant awarded to Probation in 2006 to address transportation problems coupled with the department's plan to request additional funds in 2007 to utilize Medicaid transportation taxi cab contracts to supplement the department's vehicles. The new positions will provide the necessary staff resources to supervise and treat 30-35 additional jail detainees on a daily basis or 65-75 annually as supported by the CJCC Systems Planning Subcommittee in its May 2005 report.

The Budget Review Office recommends including the Probation Officer (Spanish speaking) requested in the Sex Offender Program (3169) to provide services to the new sex offender court. This position will supervise a case load of adult sex offender probationers and will be able to provide services to the Spanish speaking population on this caseload.

The department's request for the Electronic Monitoring unit reflects the staff required to be in full compliance with existing legislation such as Resolution No. 183-2006, which requires the Director of Probation to extend the electronic monitoring program established by Resolution No. 36-2005 to level 1 sex offenders who are on probation. The department is actually taking a gradual approach to compliance while running a pilot program that is tracking 25 offenders and learning about the shortfalls of the current technology. The staffing of this unit will be phased in with the unit expected to become fully operational in 2008 at the earliest. The recommended budget includes only 2 positions for the Electronic Monitoring unit, one Principal Probation Officer and one Office Systems Analyst II, to administer the program and track approximately 1,000 registered sex offenders in Suffolk County. The Budget Review Office is in agreement with the department's gradual approach to compliance and the recommended new positions however, we recommend also including one new Probation Officer (grade 21) and one new Probation Officer Assistant (grade 15). The Budget Review Office recommendation is based on salary and fringe benefits for three quarters of the year because the department will not be able to fill these positions January 1, 2007 as Probation will need time to commence the process required for the hiring of new employees. If the Legislature determines that additional Probation Officers and Probation Officer Assistants should be authorized, the cost for these positions for three quarters of the year is as previously detailed or for the full year the cost for salary and fringe benefits for a Probation Officer will be $66,440 and for a Probation Officer Assistant will be $53,567. The staffing for this unit will be reviewed again during the 2008 operating budget adoption process when the results of the pilot program can be reviewed.

We recommend including one Probation Officer (Spanish speaking) in the Suffolk Options for Female Adolescents (SOFA) Program (3180) as requested by the department for its East End program. This position will be responsible for providing Criminal and Family Court probationer supervision and specialized services for female offenders. This is a Jail Overcrowding and Recidivism Reduction Initiative.

Vehicles:
As of May 1, 2006, Probation has a fleet of 57 vehicles. The department's request for the replacement of 16 vehicles matched the list provided by DPW. The DPW request for vehicles listed 12 sedans, one mini-van, one suburban, two vans, and one pickup. Additionally, the department requested 14 new vehicles. The cost of the 30 vehicles requested is $536,300. This request will expand the department's fleet by 14 for a total of 71 vehicles. The recommended budget includes the replacement of only three vehicles at a cost of $70,500. If all of the vehicles listed by DPW for replacement are decommissioned and only the three recommended vehicles are purchased then Probation will only have 44 vehicles in its fleet, 13 fewer than the 57 the department currently has. The department had stated that if they are unable to purchase the additional cars it would prohibit them from accepting additional responsibilities in their new units, and that the existing fleet is at maximum usage and many of the older vehicles are not reliable enough for everyday usage or for longer trips.

The Budget Review Office recommends increasing DPW's recommended budget for vehicles by $465,800 for an additional 13 replacement and 14 new vehicles at a cost of $21,000 per sedan to increase the department's fleet to the requested level. Probation requires vehicles for staff to perform the department's duties and meet the county's public safety needs such as court mandated home and employment visits with probationers, transporting probationers, juveniles and responding to GPS alerts associated with the electronic monitoring of probationers. These duties should be carried out in a county vehicle as many instances require a specialized vehicle equipped with a cage. The lack of vehicles can have an adverse impact on areas such as quality and quantity of contacts with probationers. Probation's vehicle request would support probation officers in the field three days a week. At the end of 2007, Probation would potentially have 71 vehicles.

Resolution No. 338-2006 authorized the purchase of thirty hybrid-electric vehicles for various County Departments of which ten were intended for use by the Department of Probation. As of August 28, 2006 the department has not received any of the hybrid-electric cars.

Status of Correctional Facility Review and Oversight Committee (CFROC) Recommendations

As directed by the Correctional Facility Review and Oversight Committee (CFROC), the Systems Planning Sub-Committee of the Criminal Justice Coordinating Council (CJCC) conducted a systems analysis to improve the efficiency of Suffolk County's criminal justice system. In May of 2005, this sub-committee released a report with fifteen of its twenty-nine major recommendations directly related to the Probation Department. A couple of the recommendations have been met however the vast majority have only been partially met or are still pending.

For a more comprehensive assessment, the Criminal Justice Coordinating Council can be directed to provide the Legislature with a report of the status of all 29 recommendations.

Reorganization of Programs

The Budget Review Office agrees with the recommended reorganization of the three programs listed in the chart that follows and the position transfers from these appropriations into appropriations that reflect where the staff members are actually working. Although the Jail Overcrowding/Recidivism program is reduced by two positions, the recommended budget includes the staff composition as requested by the department for this program.

Reorganization of Three (3) Departmental Appropriations					
Fund	Old Approp	# of Pos	New Approp	# of Pos	Description
001	1234	2	3198	2	Stop – D.W.I.
001	6125	13	3196	11	Jail Overcrowding/Recidivism Program
001	6126	3	3197	3	Criminal Justice Coord. Council

The Budget Review Office recommends correcting the expenditure detail for the appropriation 001-PRO-1239-Probation: Day Reporting to reflect the correct description of this appropriation to read 001-PRO-1239-Stop DWI: Vehicle Seizure Program. Additionally, in keeping with the reorganization of the department's codes as shown in the previous chart, the Budget Review Office recommends that the appropriation for this program be moved into a 3000 appropriation code.

Fees for Services: Non-Employee in the Stop DWI: Program (3541)

The recommended budget includes only $400 for fees-for-services: non-employee in the Probation: STOP D.W.I. program (3541) of the $48,400 requested by the department. The recommended budget provides for facility rental and a keynote speaker for an annual workshop.

The Budget Review Office recommends increasing the fees-for-services: non-employee by $48,000 for a total of $48,400, as requested by the department. Probation will expend this additional funding to hire approximately 10 Certified Alcohol and Substance Abuse Counselors for 40 weeks, to provide correctional and treatment services to Alcohol/DWI Offenders.

Community Service Programs

Probation has issued an RFP to select one or more vendors to continue the Department's Adult Juvenile and Juvenile Intensive Supervision Community Service Programs. The East End communities currently do not have a coordinated community service approach and the town justice courts, as well as District Court, have requested that this deficiency be addressed. The department is concerned that the cost proposals may exceed the recommended budget for these programs however "until the cost proposals are reviewed for RFP, it is difficult to project if the 2007 Budget Request will have enough funds to support the service requirements for the three community service programs."

- Juvenile Intensive Supervision Program (001-PRO-3173)
- Community Service Adult Alternative Sentencing Program (001-PR0-3184)
- Community Service Juvenile Alternative Sentencing Program (001-PRO-3187)

The recommended budget does not reflect the department's August update request to include a 2% increase over the 2006 adopted budget amounts for 2007. If the Legislature wants to include the funding for these programs as requested in the department's August update then $46,204 will need to be added as follows.

Community Service Funding
for
Adult, Juvenile and Juvenile Intensive Supervision Community Service Programs

Approp.	Description	2006 Adopted	2% Increase	Recommended Budget	Difference
3173	Juvenile Intensive Supervision Program	$19,958	$20,357	$20,053	($304)
3184	Community Service Adult Alternative Sentencing Program	$458,275	$467,441	$441,227	($26,214)
3187	Community Service Juvenile Alternative Sentencing Program	$222,299	$226,745	$207,059	($19,686)
	Total	**$700,532**	**$714,543**	**$668,339**	**($46,204)**

Increasing Number of Juvenile Delinquents (JD's) and De-funding of Contract Agencies

One major area of concern for the Probation Department is the number of juvenile delinquents (JD's) that are coming into Family Court because of school district actions as a result of the PINS Reform Legislation of April 2005. The number has been increasing as a result of the unwillingness of some school districts to try and implement strategies to work with troubled youth in an effort to divert them from Family Court petitions. Instead, many schools simply contact the police and have the child arrested whenever an incident occurs. Some of these youth can be diverted from court and would not have a JD arrest record had the schools actively participated in working with the youth and their family. There is currently no program in place to provide educational advocacy services to ensure that JD youth receive the educational services that they are entitled to by law.

In its August update, Probation requested the addition of $30,000 in the 2006 estimated budget and $120,000 in the 2007 operating budget to expand its contract with the Long Island Advocacy Center (LIAC) to provide an educational advocate/attorney to work directly in Family Court to provide counsel and recommendations. The $30,000 will allow the department to implement the program within the fourth quarter of 2006.

The recommended budget includes the $30,000 in the estimated budget and only includes $120,000 for the court-room based educational attorney in the 2007 recommended budget, which reduces Probation's contract agencies in this appropriation by $107,500. This reduction includes reducing the department's funding that the recommended budget narrative states $7,500 is included for the "Information Technology Services budget to contract with a vendor to create a computer program that will allow the Probation Department to accurately keep records of seized property for legal evidence".

The Budget Review Office recommends adding $107,500 in appropriation 001-PRO-3140-4980 as detailed in the chart that follows to include funding for contract agencies as requested by the department.

Budget Review Office Recommended Funding Increase for Contracted Agencies in Appropriation 001-PRO-3140-4980

Description	BRO Recommended
The funding will allow inventory officers to keep records of seized property that comply with legal requirements.	$7,500
For data conversion of the department's caseload management software to its new system and modifications needed to accommodate the County's methods and requirements for this information.	$50,000
To expand educational advocacy and assessment services provided to Persons in Need of Supervision (PINS) to include juvenile delinquent (JD) cases in an effort to reduce the number of JD youth placed in residential care. The contractor will work with school districts to ensure that the educational needs of the youth are provided in accordance with NYS Educational Law.	$50,000
Total	**$107,500**

Renovation of the 6th Precinct Coram Office

The recommended budget reduces the department's requested budget for renovating the 6th Precinct in Coram by $84,500. Building materials (001-PRO-3140-3250) is reduced by $12,500 from $42,500 to $30,000, which the department requested for unfinished rooms that need minor building modifications prior to use. Repairs: Buildings is reduced by $72,000 from $105,500 to $33,500, which the department requested for repaving the parking lot ($25,000), installing an internal and external security system ($12,000), outside lighting ($15,000) and to install an air conditioning system in the basement to make this workable space ($20,000).

The 2007-2009 Adopted Capital Budget and Program does not include any funding for CP 3188, Renovations to Existing 6th Precinct, Coram. As the department's 2007 operating budget request for renovations to this building are capital in nature, the Legislature may want to consider this project in the upcoming capital program to allow for the renovations to be completed as requested by the department.

Supplies (3000s)

The recommended budget for Rental: Business Machines (001-PRO-3189-3510) in the Electronic Monitoring Program includes only $368,240, which is $787,860 less than the departments requested amount of $1,156,100.

The Budget Review Office recommends adding $168,110 to Rental: Business Machines (001-PRO-3189-3510) in the Electronic Monitoring Program for a total of $536,350, as detailed in the following chart.

Rental: Business Machines & Systems – 001-PRO-3189-3510

Equipment/Machines	Number of Machines	Total Costs
GIS/GPS Real-time Monitor Transmitters	100 Units	$310,250
Secure Continuous Remote Alcohol Monitor devises (SCRAM)	40 SCRAM Units	$124,100
Electronic Monitoring & Sobrietor Units	80 EM & 20 Sobrietor Units	$102,000
GRAND TOTAL		**$536,350**

The recommended budget does not include the full amount ($730,000) requested for the rental of 200 GPS units for Electronic Monitoring. The department had set a goal of having 100 units operational by the end of 2006, which is unlikely at this time however; the department intends to meet this goal in 2007 which reduces the number of units from 200 in the original request to 100 devices. To provide sufficient funding for this goal the department will require $310,250 to be included in 2007 for 100 GIS/GPS real-time monitor transmitters.

In 2006, Resolution No. 185 authorized the appropriation of $60,290 to allow the Probation Department to rent 20 SCRAM (Secure Continuous Remote Alcohol Monitor) units for twelve months to study the use of electronic monitoring devices for DWI offenders. The department has a purchase order for the lease of the equipment and is in the process of developing and signing a contract with the vendor. In order to lease 40 SCRAM units in 2007, the department requires an additional $124,100 in its operating budget.

We also recommend adding the $200,000 that was requested in Rental: Business Machines and Systems, appropriation 001-PRO-3189-3510, to rent 250 Probation Officer Remote Access Systems (PORAS) to the Probation General Administration appropriation (001-PRO-3140-3510) to accurately reflect this departmental expenditure.

The systems are wireless access cards that are used by the Probation Officers to access information on their laptops, while in the field. Without these wireless cards, the Probation Officer's laptops are essentially useless while in the field.

The recommended budget reduces computer software (001-PRO-3140-3160) by $5,000 from $187,200 to $182,200. The department utilizes these funds for unplanned modifications needed for PC software usage which include new products or for enhancements to old products. The Budget Review Office recommends adding $5,000 in computer software to meet the demands of the department. Probation has stated that if the funds are decreased they will have difficulty meeting their computer software needs.

Budget Review Office Recommendations

- Add $196,040 in 2006 for personal services.
- Create three Probation Investigators in Probation's main appropriation, 3140, for the Criminal Court Release on Recognizance (ROR) unit at a cost of $124,035 for salary and fringe benefits for three quarters of the year.
- Create two Senior Probation Officers, one Senior Psychiatric Social Worker, and one Drug Counselor (Spanish speaking) in the Day Reporting Center (DRC) (3138) at a cost of $203,567 for salary and fringe benefits for three quarters of the year.
- Create one Probation Officer (Spanish speaking) in the Sex Offender Program (3169) at a cost of $48,225 for salary and fringe benefits for three quarters of the year.
- Create one new Probation Officer (grade 21) at a cost of $48,225 and one new Probation Officer Assistant (grade 15) at a cost of $38,364 in the Electronic Monitoring unit (3189).
- Create one Probation Officer (Spanish speaking) in the Suffolk Options for Female Adolescents (SOFA) Program (3180) for the departments East End program at a cost of $48,225 for salary and fringe benefits for three quarters of the year.
- Increase DPW's recommended budget for vehicles by $465,800 for an additional 13 replacement and 14 new vehicles.
- For a more comprehensive assessment of the status of the recommendations in the May of 2005 report completed by the Sub-Committee of the Criminal Justice Coordinating Council (CJCC), the Legislature can direct the Criminal Justice Coordinating Council to provide a report of the status of all 29 recommendations.
- Correct the expenditure detail for appropriation 001-PRO-1239-Probation: Day Reporting to reflect the correct description of this appropriation to read 001-PRO-1239-Stop DWI: Vehicle Seizure Program. Additionally, in keeping with the

reorganization of the department's codes the appropriation for this program should be moved into a 3000 appropriation code.

- Increase the fees-for-services: non-employee funding in appropriation 001-PRO-3541-4560 by $48,000 for a total of $48,400 in 2007 to hire approximately 10 Certified Alcohol and Substance Abuse Counselors for 40 weeks, to provide correctional and treatment services to Alcohol/DWI Offenders.
- If the Legislature wants to include a 2% increase over the 2006 adopted budget amounts for the Juvenile Intensive Supervision Program (001-PRO-3173), Community Service Adult Alternative Sentencing Program (001-PR0-3184), and the Community Service Juvenile Alternative Sentencing Program (001-PRO-3187), as requested by the department in its August update, add $46,204 in 2007 as follows: $304 in appropriation 001-PRO-3173, $26,214 in appropriation 001-PR0-3184 and $19,686 in appropriation 001-PRO-3187.
- Add $107,500 in appropriation 001-PRO-3140-4980 in 2007 as follows: $7,500 to allow inventory officers to keep records of seized property that comply with legal requirements, $50,000 for data conversion of the department's caseload management software to its new system and modifications needed to accommodate the County's methods and requirements for this information and $50,000 to expand educational advocacy and assessment services provided to Persons in Need of Supervision (PINS) to include juvenile delinquent (JD) cases in an effort to reduce the number of JD youth placed in residential care.
- Add $168,110 in 2007 to Rental: Business Machines (001-PRO-3189-3510) in the Electronic Monitoring Program for a total of $536,350 as follows $310,250 for 100 GIS/GPS Real-time Monitor Transmitters, $124,100 for Secure Continuous Remote Alcohol Monitor devises (SCRAM) and $102,000 for Electronic Monitoring & Sobrietor Units.
- Add the $200,000, requested in 2007 for Rental: Business Machines and Systems in appropriation 001-PRO-3189-3510 to the Probation General Administration appropriation (001-PRO-3140-3510) for the rental of 250 Probation Officer Remote Access Systems (PORAS) to accurately reflect this departmental expenditure.
- Add $5,000 in computer software appropriation 001-PRO-3140-3160 to meet the demands of the department.

PUBLIC ADMINISTRATOR

Major Issues

None.

Budget Review Office Evaluation

- The 2006 estimated budget is $440,183, which is $552 more than the 2006 adopted budget amount of $439,631, which is reasonable.
- The 2007 recommended operating budget of $468,916 is the same as requested by the Public Administrator.
- The 2007 recommended budget is $28,733 or 6.5% more than the 2006 estimated budget. This increase is predominantly in permanent salaries (001-PAD-1175-1100).
- Revenues are based primarily on the value of assets administered. Commissions vary based upon the value of the estate being decreed. Estimated 2006 revenues are projected to be $474,885 or $317 less than adopted. For 2007 revenues are recommended at $450,000, which is $6,159 less than requested, and $24,885 less than the 2006 estimated revenue. Revenue projections have been adjusted down in 2007 based upon the settlement of two very large estates in 2006 with a combined value of approximately $10 million. The average value of estates managed by the Office of the Public Administrator is approximately $300,000. Budget Review agrees with these amounts.
- The proposed budget provides a cost to continue level of funding for the Office of the Public Administrator. All six (6) existing positions are retained, filled, and funded.

Budget Review Office Recommendations

- We agree with the 2007 Recommended Operating Budget for the Office of the Public Administrator.

PUBLIC WORKS

Overview

Major Issues

1. Expenditures
2. Authorized Staff
3. General Services Division
4. State Homeland Security Program

Budget Review Office Evaluation

Expenditures

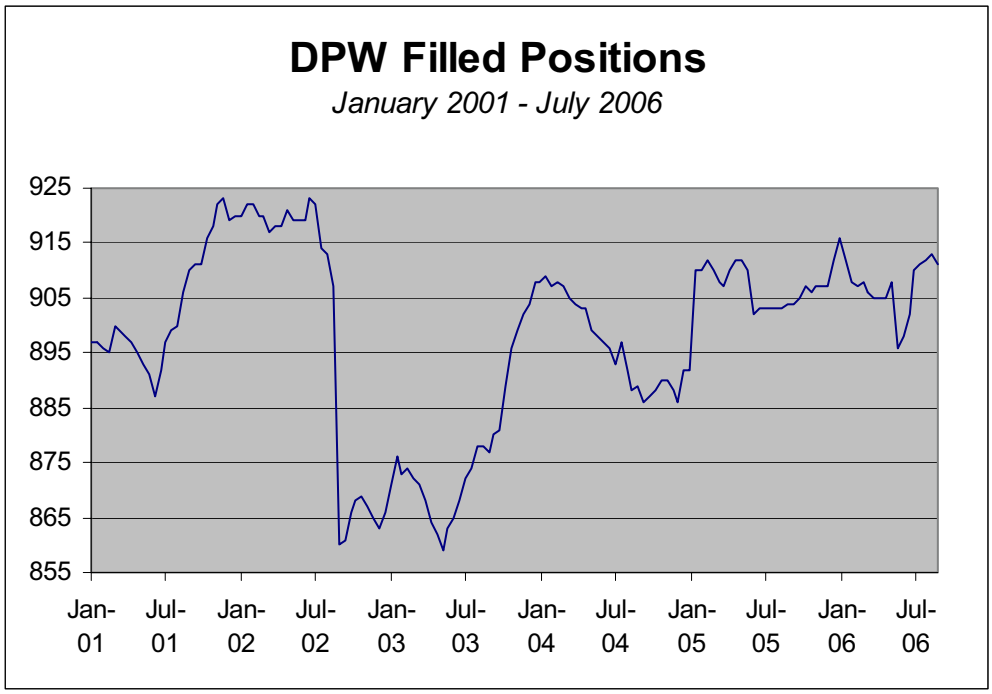
The department's overall recommended budget for 2007, across all funds, is 3.74% higher than 2006 adopted levels. Last year, the 2006 recommended expenditures were 9.57% greater than the 2005 adopted levels. The following areas (excluding sewers) experienced percentage increases in expenditures that are greater than the percentage increase for the department as a whole.

Organization	2006 Adopted	2007 Rec	% Inc	Areas of Increase
Facilities Engineering 001-1492	$0.70	$.74	5.86%	permanent salaries
Buildings Operations & Maintenance 001-1494	$24.84	$26.82	7.96%	overtime, fuel for heating, building repairs, utilities, fees for services
Custodial Services & Security 001-1611	$4.96	$5.18	4.42%	cartage, fees for services
Planning: Omnibus 001-5631	$38.50	$44.48	15.54%	gasoline & motor oil, contracted services, contracted agencies
Transportation Projects 001-5641	$.98	$1.04	6.62%	longevity pay, permanent salaries
Debt – Interdepartment Operations 016-5131	$.71	$.94	32.65%	principal and interest

**All dollar amounts are in millions

Authorized Staff

- The total authorized staff of the Department of Public Works is recommended at 1,021 positions, which includes the abolishment of one position. This is a decrease of 36 in authorized staff compared to the 2004 adopted level.
- Resolution No. 84-2006 amended the 2006 operating budget and transferred all positions (15) and most associated expenses from the department's Water Quality Protection section (477-DPW-1497), which included Water Quality (unit 0100) and Storm Water Remediation Management (unit 0300), to the Department of Environment & Energy.
- The department requested the creation of seven new positions, to be offset by the abolishment of three, for a net gain of four positions. The new positions are related to providing appropriate titles for employees assuming increased responsibilities (3 positions) and the formation of new sewer districts (4 positions). No new positions are included in the recommended budget.
- In the last several months, the department has experienced the departure of its Commissioner, Chief Deputy Commissioner, and Deputy Commissioner. The Commissioner position remains vacant as of this writing. The department will face further retirements of its senior personnel in the near future.



- There are many large projects in the pipeline that will tax the resources of the department in the coming years, including:

- Expansion of the Yaphank Correctional Facility
- Numerous large highway and road capital projects
- Renovations to the Riverhead County Center
- Increasing custodial and building maintenance demands
- Major renovations to the aging Southwest sewage treatment plant
- The addition of new sewer districts
- The Vector Control & Wetlands Long Term Management Plan

General Services Division

The narrative portion of the 2007 recommended operating budget highlights the creation of a new division to provide for the consolidation of Purchasing, the Print Shop, the Mail Room and Space Management. However, other than the modification of the department's organizational chart, there are no other apparent changes in the recommended budget.

- The Department of Public Works did not include this proposed reorganization in their operating budget request.
- A general services manager would oversee the division. The Department of Civil Service specifications (as revised 1/22/03) for this position would need to be revised to include its broadened responsibilities.

State Homeland Security Program

- Resolution No. 807-2005 accepted a total of $1.25 million in federal aid for the State Homeland Security Program (SHSP). The program is being administered by the Department of Fire, Rescue & Emergency Services.
- The Department of Public Works (DPW) received an allocation of $78,500 for equipment and supplies, which was carried over to 2006. As of September 29, 2006, approximately $60,000 has been expended or encumbered. The 2006 estimate of $78,500 is reasonable.

<u>Budget Review Office Recommendations</u>

- Vacant positions should be filled as soon as funding permits to better position the department for the retirement of senior staff members.
- The Department of Civil Service specifications for the general services manager should be revised to reflect the broadened responsibilities associated with the creation of the General Services Division.

RG DPWOverview07

Court Facilities (001-1164)

Major Issues

1. Authorized Staff
2. Cohalan Court Complex
3. Energy Costs

Budget Review Office Evaluation

Authorized Staff

- In 2007, this section will be responsible for approximately 860,000 square feet of space compared to 790,000 and 770,000 square feet in 2006 and 2005, respectively.
- There are currently 63 authorized positions to address the custodial and maintenance needs of the court facilities, with the exception of the Cohalan Court Complex, which is cleaned and maintained by outside contractors. No new positions were requested or recommended.
- There are currently five vacant positions compared to eight at this time last year. Based on the recommended funding for permanent salaries, vacant positions cannot be filled in 2007.
- While routine maintenance is reimbursed at 25% by the State, "tenant work" such as installing new bathrooms or replacing large areas of carpet are reimbursed at 100%. Due to a lack of maintenance staff, these projects are contracted out.

Cohalan Court Complex

Custodial and maintenance services at the Cohalan Court Complex are provided by outside contractors and funded through object 4560 - Fees for Services: Non-employee. These contracts were recently re-bid and awarded for a three year contract period effective June 2006.

- Funding of $2,634,191 is recommended, as requested, and includes a four percent contingency in the maintenance portion to account for increases in New York State prevailing wage rates for the titles involved.
- The New York State Department of Labor issues prevailing wage rate schedules on a county-by-county basis. State law requires that these schedules be made part of all contracts between a government entity and a contractor.
- New wage rates take effect on October 1, 2006 for the custodial titles employed by the New York State Industries for the Disabled (NYSID) at the Cohalan Court

Complex. Additional funding is required in fees-for-services for the custodial portion.

- Therefore, the 2006 estimate for fees for services (001-DPW-1164-4560) should be increased by $110,118, to $2,510,682. An additional $470,680 is required in 2007. This will be offset by an increase in revenue of $327,123, for a net cost of $143,557 in 2007. The additional revenue should be reflected in Fund 133 – District Court – Court Facilities Aid (133-MSC-3021).

001-DPW-1164-4560 Fees for Services					
2004 Act	***2005 Act***	***2006 Est***	***2006 BRO Est***	***2007 Rec***	***2007 BRO Rec***
$2,088,168	$2,127,376	$2,400,564	$2,510,682	$2,634,191	$3,104,871

Energy Costs

The 2007 recommended budget includes funding for fuel for heating (3050) and light, power & water (4020) as requested. Actual expenditures in these areas have steadily increased in the past few years.

Object	***2004 Act***	***2005 Act***	***2006 Est***	***2007 Rec***
Fuel for Heating	$71,017	$88,155	$123.750	$150,000
Light, Power & Water	$2,968,645	$3,869,428	$4,613,319	$4,845,000

For a more detailed analysis of energy costs, see the front end section concerning energy trends for light, power and water.

<u>Budget Review Office Recommendations</u>

- Increase the 2006 estimated and the 2007 recommended expenditures for fees for services (4560) by $110,118 and $470,680, respectively. The increase in 2007 will be offset by an increase in revenue of $327,123, which should be reflected in Fund 133 – District Court – Court Facilities Aid (133-MSC-3021).

Purchasing (001-1345)

Major Issues

1. Authorized Staff / Permanent Salaries
2. Auction Proceeds

Budget Review Office Evaluation

Authorized Staff / Permanent Salaries

- There are 16 authorized positions with one vacancy (clerk typist) as of September 24, 2006.
- Based on the recommended level of funding for permanent salaries and assuming all currently filled positions remain so for all of 2007, the clerk typist position will need to remain vacant.
- The inability to fill this position impacts the year-end processing of purchase orders and contracts. If additional funds become available through attrition, the position can be filled during 2007.

Auction Proceeds

- Surplus vehicle auctions held in 2005 and 2006 resulted in total proceeds of $321,309 and $267,734, respectively. A second 2006 auction is anticipated in November.
- Based on revenue received through September 29, 2006, the 2006 revenue estimate of $299,848 (across all funds) for Sale: Scrap & Excess Materials (2650) is reasonable. This amount includes revenue attributable to Public Works, the Parks Department and the Police Department. The 2007 recommended revenue is $230,000.
- The 2006 revenue estimate of $400,000 (across all funds) for Sale of Equipment (2665) appears to be overstated as less than $200 is reflected in the Integrated Financial Management System (IFMS) as of September 29, 2006. However, based on the proceeds from the most recent vehicle auction and the potential revenue from a second auction in November, the estimated revenue projection is attainable. The 2007 recommended revenue is $400,000.
- Two on-line auctions were held in 2005 with total proceeds of $1,860.

Budget Review Office Recommendations

- The vacant clerk typist position should be filled during 2007 as available funding permits.

Rent: Offices & Buildings (001-1363)

Major Issues

1. Smithtown Social Services Center
2. Babylon Methadone Clinic

Budget Review Office Evaluation

The 2007 recommended operating budget includes $14,771,627 for rental expenses in 001-1363, as requested by the Department of Public Works (DPW). This is a slight increase from the 2006 adopted funding level and $416,192 or 2.9% more than the 2006 estimate.

In some instances, as much as eighty percent of rental costs are reimbursable with federal and state aid. While the rent expense is shown in the operating budget of the Department of Public Works, the individual user departments such as the Department of Social Services and the Department of Health Services collect these revenues. Reimbursement formulas have generally favored leasing over county ownership. However, if all funding sources are considered, ownership is usually the most cost effective option.

Smithtown Social Services Center

After extensive review and deliberation concerning three potential sites, the Space Management Steering Committee selected a site for the new Smithtown Social Services Center and Health Clinic.

- The new site is an existing building located at 200 Wireless Boulevard in Hauppauge, which is being renovated to suit the county's needs before staff is relocated in early 2007.
- The 2006 estimate includes funding for five months of rent for this new facility. As the estimated completion date is scheduled for December 1, 2006, the estimated lease expenses for this location can be reduced.

Babylon Methadone Clinic

- The County Executive has proposed the elimination of funding for the Babylon Methadone Clinic. Six months of lease expenses are included in the 2007 recommended operating budget.
- If the clinic remains operational at this site for longer than six months, additional funds will be necessary.
- If the clinic closes in early 2007 and does not reopen at an alternate site, funding can be reduced accordingly.

Budget Review Office Recommendations

- Reduce the 2006 estimate for Rent: Offices & Buildings (001-DPW-1363-4410) by $350,000 due to the revised occupancy date for the new Smithtown Social Services / Health Services Center and other changes concerning new and renegotiated leases and penalties.

Highways, Structures & Waterways (001-1490)

Major Issues

1. Authorized Staff / Overtime
2. Contract Agencies
3. Eminent Domain Function

Budget Review Office Evaluation

Authorized Staff / Overtime

The 2007 recommended operating budget provides 90 authorized positions for this division, which is the same as the 2006 adopted staffing level. The 2004 adopted operating budget included 98 positions.

- The division did not request any new positions.
- There are 15 vacant positions according to the position control register of September 24, 2006, compared to eight vacant positions at this time last year. The division expects to fill three positions before the end of 2006.
- Sufficient funding is available to fill vacant positions for half of 2007.
- If vacant positions are not filled the county will increase its future dependency on outside consultants, especially for field inspections. The recommended budget includes $335,000 for fees for services (4560), which is $50,000 less than requested but $50,000 more than the 2006 estimate. The 2005 actual expenditures were $41,449.
- Overtime expenditures are recommended at $132,500, as requested. This is an increase of more than 55% compared to the 2006 estimate and almost twice as much as the 2005 actual expenditures.
- Approximately 50% of the additional overtime funding is needed due to the number of vacant positions.

Contract Agencies

- Funding is discontinued for two contract agencies - Route 110 Redevelopment Corporation and Suffolk Community Council Transportation Advocacy. The 2006 adopted operating budget provided $50,000 and $20,000, respectively, for these agencies. The 2006 estimated expenditures anticipate full payment of allocated funding. However, the expenditures through October 5, 2006 are $0.
- As of this writing, the contract for the Route 110 Redevelopment Corporation is still in process with the County Executive's Office and the County Attorney. They received $72,500 in 2005.
- Resolution No. 523-2006, which would have transferred $20,000 for Suffolk Community Council Transportation Advocacy from the Department of Public Works (DPW) to the Department of Health Services, was vetoed by the County Executive. This agency did not receive funding from DPW in 2005.

Eminent Domain Function

Resolution No. 127-2006 adopted Local Law No. 15-2006, which authorizes the Department of Public Works to perform the eminent domain function in connection with highway and other public works projects.

- This follows the creation of a new Appraisals & Condemnations unit within this division in the 2005 adopted operating budget.
- The General Real Estate Appraiser assigned to this unit unexpectedly retired at the end of September. The division is reviewing staffing alternatives to address the workload in this area.

<u>Budget Review Office Recommendations</u>

- If the contracts for Route 110 Redevelopment Corporation (GQR1) and Suffolk Community Council Transportation Advocacy (GXP1) are not progressed, the 2006 estimates can be reduced accordingly.

Facilities Engineering (001-1492)

Major Issues

1. Authorized Staff
2. Temporary Salaries

Budget Review Office Evaluation

Authorized Staff

- The 2007 recommended budget for this division is a cost to continue budget with no changes to authorized staff. There are nine authorized positions with no vacancies, as of September 24, 2006. According to the narrative portion of the budget request, the staffing for this Division is now adequate for their anticipated workload.
- One Electrical Engineer position, created in the 2005 recommended operating budget for construction management of the new correctional facility in Yaphank, was abolished by Resolution No 1174-2005 and an Assistant Mechanical Engineer Trainee position was created in its place. This new position has been filled.

Temporary Salaries

- Based on the year to date expenditures of $1,748, the 2006 estimate of $3,272 for temporary salaries (1130) is overstated.
- This funding is typically used for a summer intern. In a departure from previous years, the intern worked only part-time this summer. Therefore, the 2006 estimate should be reduced by $1,524, to $1,748.

Budget Review Office Recommendations

Reduce the 2006 estimate for temporary salaries (001-DPW-1492-1130) by $1,524, to $1,748.

Building Design & Construction (001-1493)

Major Issue

1. Authorized Staff

Budget Review Office Evaluation

The 2007 recommended budget for this division is a cost-to-continue budget with no increase in authorized staff. Total recommended expenditures are slightly above the 2006 adopted funding level.

Authorized Staff

- There are 27 authorized positions, of which three are vacant as of September 24, 2006. This is the same number of vacancies as this time last year.
- The narrative portion of the division's budget request states that the construction section is anticipated to be understaffed, especially when the proposed Yaphank jail project is considered. However, the division did not request an increase in the number of authorized positions.
- Resolution No. 414-2006, amended the Suffolk County Classification and Salary Plan and the 2006 Operating Budget to create the new position of Public Works Capital Projects Manager (grade 35), offset by abolishing one Assistant Clerk of Works (grade 17) position. The duties of this position include responsibility for the development, oversight and coordination of all major capital projects and direct control over all aspects of capital programs for construction of the new jail and all other significant projects. As of this writing, the position remains vacant.
- The Division requested the creation of one new position, Facilities Coordinator (grade 25), to be offset by the abolishment of one existing Architectural Drafter III (grade 20). The recommended budget does not implement this request.
- Considering the county's current capital program and the additional workload associated with the new correctional facility in Yaphank, it should be a priority to fill vacant positions. If positions are filled at entry level (step 1), the recommended budget contains sufficient funding to hire in May 2007.

Budget Review Office Recommendations

- In order to provide the proper support for the capital program and to effectively manage the expansion of the Yaphank Correctional Facility, vacant positions should be filled as soon as available funding permits.

Buildings Operations & Maintenance (001-1494)

Major Issues

1. Authorized Staff
2. Overtime
3. The Cost of Energy

Budget Review Office Evaluation

Buildings Operations and Maintenance is responsible for the maintenance, repair and alterations of county buildings, with the exception of those buildings under the care of the Parks Department, the Community College, the Vanderbilt Museum and the Sewer Districts. In 2007, this includes 310 buildings comprising 3.8 million square feet.

Authorized Staff

Staffing shortages continue in this area. New positions have not been added and vacant positions have not been filled to keep up with the increases in square footage and increasingly sophisticated buildings operations systems. Buildings Operations & Maintenance is often overburdened with normal and emergency repairs that delay other planned construction or alterations and result in increased reliance on outside contractors and/or increased overtime.

- The 2007 recommended operating budget provides 75 authorized positions, one more than the 2006 adopted staffing level, due to the transfer of one position from elsewhere in the department. The 2004 adopted operating budget included 79 positions.
- The department requested the creation of one new position, Assistant Director of Buildings Operations & Maintenance, and the abolishment of one Buildings Superintendent position. The recommended budget does not implement this change.
- There are four vacant positions as of September 24, 2006, one less than this time last year. Based on the recommended funding for permanent salaries, vacant positions cannot be filled in 2007.
- Because of manpower shortages, preventative maintenance is minimal and overtime expenditures are increasing.

Overtime

- Overtime expenditures are steadily increasing, from $275,305 in 2004 to $393,184 in 2005.

- As of October 1, 2006, overtime expenditures have already exceeded the adopted funding of $255,000. At this time last year, overtime totaled $208,423 compared to $145,172 in September 2004.
- Based on this trend, the 2006 estimate of $300,000 for overtime (001-DPW-1494-1120) is understated. We recommend increasing the estimate by $150,000, to $450,000.
- The inability to fill vacant positions in 2007 will further increase reliance on overtime. The 2007 recommended funding for overtime, $315,000, may be insufficient.

The Cost of Energy

Actual expenditures for Fuel for Heating (3050) and Light, Power & Water (4020) have increased dramatically over the past few years. Approximately 72% of the 2007 recommended expenditures in this section of Public Works (001-DPW-1494) are for utilities supplied to county buildings.

Object	*2004 Act*	*2005 Act*	*2006 Est*	*2007 Rec*
Fuel for Heating	$665,432	$930,386	$1,300.000	$1,900,000
Light, Power & Water	$11,625,238	$12,932,260	$16,575,000	$17,405,000

For more detailed information concerning energy trends, see the front end section concerning energy trends for light, power and water.

Budget Review Office Recommendations

The 2006 estimate for overtime (001-DPW-1494-1120) should be increased by $150,000, to $450,000.

Vector Control (001-1495)

Major Issues

1. Vector Control Plan of Work
2. Vector Control and Wetlands Management Long Term Plan (VCWMLTP)
3. Authorized Staff
4. Helicopter Spraying

Budget Review Office Evaluation

Vector Control Plan of Work

- The Division of Vector Control prepares an annual Vector Control Plan of Work for approval by the Legislature. This plan outlines the work to be done, methods to be employed and a general description of the locations. Resolution No. 1302-2005 approved the 2006 Vector Control Plan of Work.

Vector Control and Wetlands Management Long Term Plan

- The in-house Plan of Work has been the subject of considerable debate by the Legislature, the Council on Environmental Quality (CEQ) and the public in terms of the potential environmental impact of the traditional methods of ditching, wetlands management, and the application of chemicals and pesticides to combat the public health threat and nuisance associated with mosquitoes.

- The plan is expected to be completed in late 2006 and approval is anticipated by late 2006 or early 2007. It is possible that there will be additional future costs for personnel, equipment, etc. due to anticipated increases in monitoring and record keeping requirements that may be imposed by the plan.

- Introductory Resolution No. 2102-2006, laid on the table 9/19/2006, requires the preparation of a final generic environmental impact statement (FGEIS) concerning the proposed Vector Control & Wetlands Management Long Term Plan.

Authorized Staff

- There are currently 45 authorized positions in Vector Control, of which seven are vacant according to the September 24, 2006 position control register.

- Considering the potential need for additional staff to implement the anticipated Vector Control and Wetlands Management Long Term Plan, we recommend that vacancies should be filled in a timely manner. There is sufficient permanent salary funding to fill vacancies in the second quarter of 2007. Priority should be given to those positions most essential to implementing the long term plan.

- The need for additional staff and/or equipment should be reevaluated after the release and review of the long term plan.

Helicopter Spraying

- The recommended operating budget includes $250,000 for helicopter spraying (3820), as requested. After the preparation of their operating budget request, Vector Control was informed of a large increase in the hourly rates for helicopter spraying. Per hour rates for pesticide application have increased almost 40% to $1,500. In order to maintain the current level of service, an additional $100,000 is required.

- Failure to provide adequate funding will impact preventative services, which can result in the need for additional spraying to control adult mosquitoes.

Budget Review Office Recommendations

- Vacant positions should be filled in a timely fashion to better position the division for the anticipated additional requirements of the long term plan.
- Add $100,000 for helicopter spraying (001-DPW-1495-3820) due to an increase in the hourly rate.

Custodial Services (001-1611)

Major Issues

1. Authorized Staff / Overtime
2. Security at the County Farm

Budget Review Office Evaluation

Authorized Staff / Overtime

- The department did not request and the recommended budget does not include any new positions. Due to the transfer of staff within the Department of Public Works, the authorized staff in this area is reduced by two, from 102 to 100.
- There are nine vacant positions as of September 24, 2006, compared to 11 at this time last year and six in September 2004. Paperwork has been submitted requesting the release of positions.
- As of this writing, seven of the nine vacancies are custodial positions. Of these, four were added by the 2005 Omnibus Resolution.
- If vacant positions are filled at entry level (step 1), there is sufficient permanent salary funding to fill approximately 25% of the vacancies.
- Staffing shortages have resulted in the following.
  - The inability to clean, on a frequent enough basis, Police Headquarters, precincts, or other buildings in operation around the clock.
  - The use of overtime to provide basic cleaning services in numerous locations and for floor stripping, waxing and carpet cleaning.
- The recommended budget includes $115,000 for overtime, which is slightly less than the 2005 actual expenditure and equal to the 2006 estimate. However, this is 40% higher than the 2004 actual expenditure for this account.

Security at the County Farm

- $140,000 is included in Fees for Services (4560) to pay for contractual services for security at the County Farm for the Cornell Cooperative Extension in Yaphank.
- This is a new arrangement as the department did not previously provide security at this location.

Budget Review Office Recommendations

- Vacant custodial positions should be filled as soon as available funding permits.

Support Services (001-1660)

Major Issues

1. Authorized Staff
2. Equipment

Budget Review Office Evaluation

The 2007 recommended budget for Support Services is $2,398,988, which is $355,279 (12.9%) less than the 2006 adopted funding level. This difference is attributed to a reduction in funding for permanent salaries and equipment.

Authorized Staff

- There are 26 authorized positions with six vacancies as of September 24, 2006. Two of the six vacancies are clerical positions, leaving this unit without clerical support staff.
- The Department of Public Works Accounting Unit has been providing assistance with a portion of the administrative workload on a temporary basis. However, activities such as chargebacks, ordering supplies and responding to telephone inquiries are being delayed.
- Vacancies in printing positions result in increased backlog and turnaround times on printing jobs.
- If vacant positions are filled at entry level (step 1), there is sufficient permanent salary funding to fill all six vacancies in the second quarter of 2007.

Equipment

- The 2006 adopted operating budget included $170,000 for the purchase of replacement equipment for the Print Shop. Four of the six items were previously requested for inclusion in the 2006-2008 Capital Program as part of capital project 1711, Replacement Print Shop Equipment.

- As of this writing, the equipment has either been received or is on order. The total expenditure is approximately $162,000. Therefore, the 2006 estimate for office machines should be reduced by $8,000, to $162,000.

Budget Review Office Recommendations

- Vacant clerical positions should be filled as soon as available funding permits.
- Reduce the 2006 estimate for office machines (001-DPW-1660-2020) by $8,000.

Transportation (001-5631, 5640, 5641 & 5643)

Major Issues

1. 2006 Estimated Expenditures
2. Comprehensive Bus Route Analysis & Development Study
3. Enhanced Services
4. Authorized Staff
5. County Costs
6. Revenue

Budget Review Office Evaluation

2006 Estimated Expenditures

- The 2006 estimate for advertising (001-DPW-5631-3770) is $101,200. Based on expenditures of $1,223 through October 11, 2006 and the 2005 actual expenditure of $1,200, the estimate should be reduced by $98,700, to $2,500.

Comprehensive Bus Route Analysis & Development Study

The department is finalizing an agreement with a transportation consultant to analyze the entire Suffolk County Transit bus system.

- Funding of $430,000 was included in the 2006 operating budget for this purpose. It is anticipated that a combination of federal transit grant funding and state funding will cover 90% of the study costs.
- The consultant will review the current bus system and provide recommendations for specific system wide bus route service improvements, including new or revised bus routes, schedule upgrades and Sunday service.

Enhanced Services

The 2007 recommended operating budget includes approximately $6 million in additional funding for paratransit and fixed route operations (001-DPW-5631) compared to 2006 for increases in contracted transit services and fuel costs and the continuation of service enhancements for several bus routes, including S27, S33 and S92.

- Resolution No. 975-2006 directs the department to conduct a feasibility study for the expansion of the 7D bus route, which services the areas of Mastic, Shirley and East Yaphank, to include the East Yaphank Industrial Park. According to a letter from the County Executive to the Legislature on September 8, 2006, the 7D bus route would be one of the initial routes studied by the previously mentioned transportation consultant.

- Introductory Resolution No. 1977-2006, if adopted, would direct the department to conduct a 30 day pilot program on the S92 bus route, servicing the north and south forks, to run two tandem buses during peak weekday operation hours as well as provide Sunday service. The Department of Public Works estimates an additional cost of $24,000 to provide service for four Sundays during the 30 day pilot program. As of this writing, the legislation is tabled in the Public Works & Transportation Committee.

Authorized Staff

- There are 15 authorized positions with one vacancy as of September 24, 2006, which is the same as this time last year. Based on the recommended funding for permanent salaries, this vacancy cannot be filled in 2007.

- The vacant position, Assistant Intergovernmental Relations Coordinator (grade 26), is earmarked to a Clerk (grade 9). This position is one of three assigned to the transit telephone hotline. An additional $28,963 ($20,397 permanent salaries, $8,566 fringe benefits) is needed to fund this position for three-quarters of the year to reduce delays and complaints in this area.

- The number of authorized staff in this division will increase by two, to 17, with the transfer of positions from elsewhere in the department.

- The addition of personnel will be essential to ensure proper oversight for any significant service expansion.

County Costs

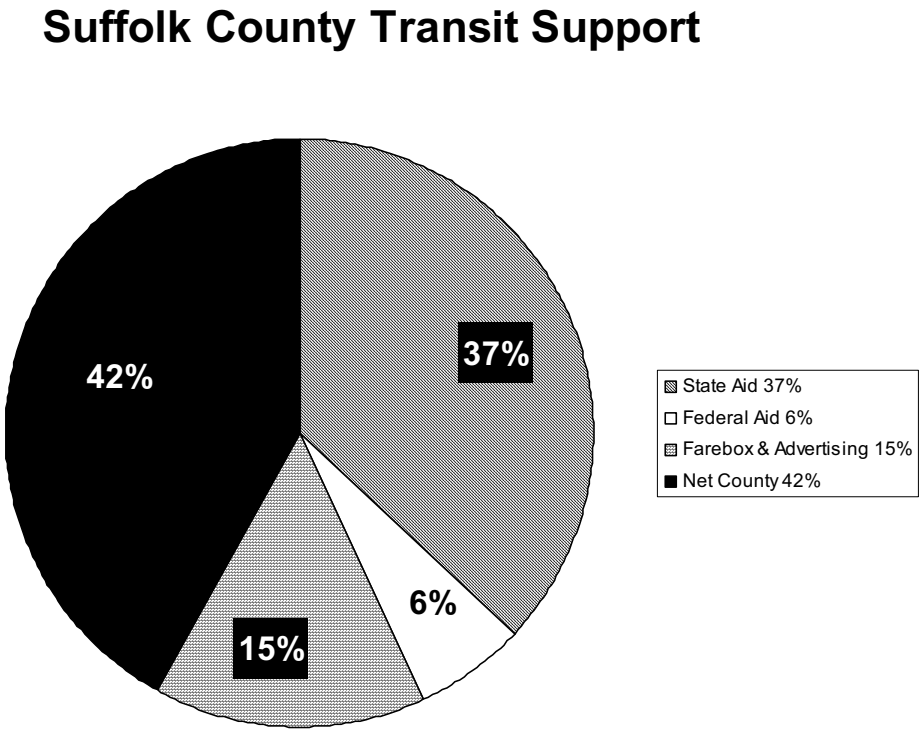
The cost to operate the county bus system (fixed route and paratransit) continues to increase. The significant factors contributing to increased expenditures include:

1. Increased costs in contracts with private bus companies due to labor agreements and the requirements of the living wage law.
2. Increasing fuel costs.
3. Service enhancements.

The net county cost is declining, as shown in the following table.

	2005 Actual	2006 Estimated	2007 Recommended
Expenditures	$36,129,517	$41,044,755	$46,434,059
Revenues	$17,641,947	$20,728,656	$26,944,428
Net Exp	$18,487,570	$20,316,099	$19,489,631
% Local	**51.2%**	**49.5%**	**42.0%**

The following pie chart provides a breakdown of transit revenues based on the 2007 recommended budget.



The estimated number of riders (based on ticket revenue) in 2006 for fixed route and paratransit services is 5,966,180, compared to 4,777,567 last year. Using that estimate and the 2007 recommended level of expenditures, the cost per ride is $7.78. The net county cost per ride is $3.27.

Rrevenue

Suffolk County Transit Bus Fares					
Full	**Student**	**Reduced**	**DSS Tokens**	**Transfers**	**ADA**
$1.50	$1.00	$0.50	$1.50	$0.25	$3.00

The bus fares have not increased since August of 1991. Based on the 2006 estimated ridership, each $0.25 increase in the full fare, student and reduced fares would result in approximately $1 million in increased fare receipts. However, this does not take into consideration the potential loss of riders due to the fare increase, which is estimated by the division to be 250,000.

There is a substantial increase in state aid (001-3594: Mass Transit Operating Assistance) in 2007 compared to 2006. The 2007 recommended operating budget includes $16,845,000, as requested by the department, compared to the 2006 estimate of $11,433,021. Suffolk County received the largest increase in funding compared to all other downstate transit systems. Based on updated information recently received from the department, the 2006 estimate for Mass Transit Operating Assistance (001-DPW-3594) should be increased by $5,411,979, to $16,845,000. The 2007 state aid for Mass Transit Operating Assistance will be the same as the increased amount for 2006, or $16.8 million.

Budget Review Office Recommendations

- Reduce the 2006 estimate for advertising (001-DPW-5631-3770) by $98,700, to $2,500.
- Increase 2007 funding by $28,963 ($20,397 permanent salaries, $8,566 fringe benefits) to fill the Clerk position assigned to the transit telephone hotline.
- Increase the 2006 estimate for Mass Transit Operating Assistance (001-DPW-3594) by $5,411,979, to $16,845,000.

Road Machinery (016-5130)

Major Issues

1. Vehicles to be Purchased
2. Hybrid/Electric Vehicles
3. Pilot Pool Vehicle Program
4. Authorized Staff / Overtime

Budget Review Office Evaluation

Vehicles to be Purchased

The Department of Public Works (DPW) requested funding of $9,825,548 to replace 429 vehicles in 2007. The recommended budget increases this by 7 vehicles and $746,952, to $10,572,500. (DPW submitted an adjusted request of $10,238,500, which is not reflected in the recommended budget). Of the 436 vehicles recommended to be purchased in 2007, 78% are for public safety related functions, which is a slight increase from last year.

2007 Requested/Recommended Vehicle Purchases - DPW

DEPARTMENT	REQ	REC	DIFF	COST
Audit & Control	3	3	0	$83,000
Civil Service	1	1	0	$18,000
District Attorney	10	16	6	$296,000
Economic Development	1	1	0	$30,000
Environment & Energy	1	1	0	$24,500
Finance & Taxation	1	1	0	$18,500
FRES	3	3	0	$95,000
Health	16	16	0	$408,500
Legislature	1	1	0	$18,500
Parks	14	14	0	$355,000
Planning	1	1	0	$35,000
Police	285	285	0	$6,950,000
Probation	3	3	0	$70,500
Public Works	51	51	0	$1,271,500
Sheriff	27	27	0	$638,000
Social Services	9	10	1	$208,500
Soil & Water	2	2	0	$52,000
Grand Total	**429**	**436**	**7**	**$10,572,500**

- The county is continuing the policy to replace all gasoline powered vehicles with estimated mileage at 110,000 or above at the end of the year. The previous mileage threshold was 100,000. All marked and unmarked law enforcement vehicles continue to be scheduled for replacement at 100,000 miles.

- As of August 31, 2006, there were 859 vehicles in the county fleet with over 80,000 miles accrued. The majority of these vehicles, 632, are assigned to the Police, Public Works and the Sheriff.
- The expenditure for gasoline and motor oil is estimated at $8.36 million in 2006 and recommended to increase by almost 15% to $9.60 million in 2007, an increase of $1.24 million. Actual expenditures in 2005 were $5.77 million.

Hybrid/Electric Vehicles

- Resolution No. 338-2006 approved the purchase of 30 hybrid/electric vehicles as replacement vehicles for Social Services, Health Services and Probation. Each department will receive 10 vehicles.

Hybrid Vehicle Purchases as of September 27, 2006			
Department	***Ford Escape***	***Honda Accord***	***Total***
Health Services	3	7	10
Probation	7	3	10
Social Services	5	3	8
Total	**15**	**13**	**28**

- Introductory Resolution No. 1157-2006, if adopted, would direct the Department of Public Works to purchase the most fuel efficient hybrid vehicles available on public bid lists to replace sedans for the use of the Legislature, as the need for replacement vehicles arises. This legislation has been tabled to October 17, 2006.

Pilot Pool Vehicle Program

All Department Heads Memorandum 11-05 implemented a Centralized Pool Vehicle Pilot Program on July 1, 2005. The goal of the program is to make more vehicles

available to more individuals through the creation of regional vehicle pools. The regional pool consists of under-utilized, non-emergency equipped vehicles that are made available when a departmental pool vehicle is not. For the 14 month period from 7/1/05 to 8/31/06:

- Eight departments have participated in this program.
- Pool cars were used on 1,275 occasions and driven 60,144 miles.
- The most frequent users were Public Works, Fire, Rescue and Emergency Services and Health Services.

Authorized Staff / Overtime

- The 2007 recommended operating budget provides 68 authorized positions, which is the same as the 2006 adopted staffing level.
- There are three vacant positions as of September 24, 2006. The department is planning to fill these positions by the end of the year.
- Funding for overtime is included as requested at $150,000, which is $100,000 less than estimated for 2006. This funding should be sufficient assuming vacant positions are filled in a timely fashion.

Budget Review Office Recommendations

Vacant positions should be filled to reduce the need for overtime and to provide sufficient staff to maintain and repair the county fleet.

Highway & Bridge Maintenance (105-5110)

Major Issues

1. Workload
2. County Road 39
3. Authorized Staff

Budget Review Office Evaluation

Workload

- This division's responsibilities are wide ranging, not only in scope but also in the geographic area served. On average, there are only 45 non-supervisory employees available each day to address the workload of this division. This is a decrease of two compared to last year.

- In addition to highway and bridge maintenance, the division is also required to inspect and repair over 245 recharge basins and provide for the relocation of county offices.
- A significant amount of staff time, currently more than 14%, is devoted to litter removal. This is a decrease from last years 16%. This is the highest percentage spent on any one function in the division.

County Road 39

The county is working to resume the temporary realignment of lanes during the morning rush hour on eastbound County Road 39 in Southampton, which was begun as a pilot program in the summer.

- The department did not request funds in 2007 to continue this program as it was not under consideration when their budget request was developed.
- The department is calculating the cost of the program for 2006. Final figures were not available as of this writing.

Introductory Resolution No. 2076-2006, if adopted, would direct the Department of Public Works to solicit proposals to provide a temporary lane and traffic safety equipment and personnel along County Road 39 on Friday evenings during peak traffic times in 2007.

- The 2007 recommended operating budget does not contain funding specifically designated to either outsource or utilize county employees for this purpose.

Authorized Staff

- The 2007 recommended operating budget includes an authorized staffing level of 109, as requested. The 2001 adopted operating budget included 129 positions in this division.
- There are currently 14 vacant positions compared to 16 at this time last year and seven in 2004. Vacant positions account for almost 13% of the authorized staffing level.
- This division has been operating without sufficient staff for an extended period. Vacant positions should be filled on a priority basis as soon as possible as reduced staffing levels inhibit the division's ability to provide an optimum level of service.
- The 2006 adopted operating budget included two new positions (assistant director of highway/fleet maintenance and a laborer), which were requested by the department and recommended by the County Executive. According to the position control register of September 24, 2006, these positions remain vacant.

Budget Review Office Recommendations

- The creation of the assistant director position to assist in the operation and administration of this division was long overdue. This critical position should be filled as soon as possible.
- Funding should be provided if the temporary lane and traffic safety measures along CR 39 are to continue.

Snow Removal (105-5142)

Major Issues

1. Expenditures
2. Personnel/Equipment
3. Capital Project 5177

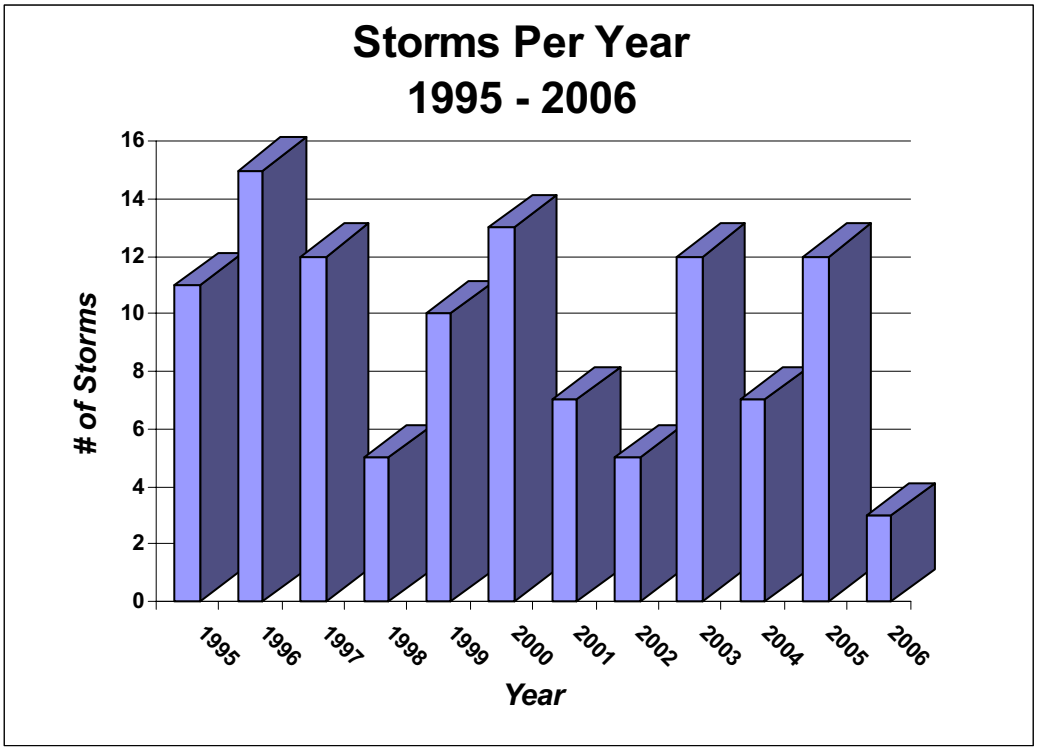
Budget Review Office Evaluation

Expenditures

Based on the 2006 estimated expenditures, the snow removal budget will be slightly below the 2006 adopted funding of $4,359,900. A comparison of 2005 actual, 2006 estimated and 2007 recommended expenditures is shown in the following table. Overall, the 2007 recommended funding for snow removal is 4.67% higher than the average expenditures for the period 2003-2006. This increase is reasonable.

Object	2005 Act	2006 Est	2007 Rec	Description
1080	$571	$5.000	$0	Retro & Vacation Pay
1120	$636,181	$595,000	$600,000	Overtime
2500	$0	$10,000	$10,000	Snow blowers, related equipment
3270	$1,783,916	$1,300,000	$1,330,000	Salt, sand, calcium chloride
3310	$318	$3,000	$3,000	Gloves, boots, etc.
3500	$123,627	$75,000	$75,000	Parts, covers, snow fence/posts, markers
3530	$2,295,810	$2,250,000	$2,250,000	Rent of privately owned equipment
3680	$0	$10,000	$10,000	Equipment repair
4320	$34,956	$36,000	$36,000	Meal allowance for employees
8330	$48,612	$45,900	$45,900	Social Security
Total	$4,923,991	$4,329,900	$4,359,900	

The following chart depicts the number of storms per year for the past 12 winter seasons.



Personnel/Equipment

- Labor for snow removal activities is provided by personnel in Fund 105 (highway maintenance), supplemented by personnel in 016-5130 (countywide garages), 001-1495 (Vector Control) and the use of private vendors. When available, personnel from other county departments are also utilized.
- The department is considering the purchase of used snow fighting trucks that have large capacity salt spreaders to apply deicing materials faster.
- Existing county equipment is being evaluated to determine if any can be modified for snow removal tasks. This may help to reduce reliance on private vendors.

Capital Project 5177

- This project provides funds for the purchase, development and implementation of an automated snow plow routing software application. The objective of this project is to increase the level of service experienced with plowing the county road network and reduce operating costs by decreasing the time and equipment necessary to make the roads safe following storm events.

- A resolution to appropriate $100,000 scheduled in 2006 has not been laid on the table as of this writing. These funds will lapse if they are not appropriated prior to the end of 2006.

Budget Review Office Recommendations

We agree with the 2007 Recommended Operating Budget for snow removal operations.

Sanitation Division

Major Issues

1. Authorized Staff
2. Sludge Removal
3. Scavenger Waste Fee

Budget Review Office Evaluation

The 2007 recommended operating budget includes funding of $81.7 million for the Sanitation Division, an overall increase of $3.2 million or 4.1% in expenditures compared to the 2006 adopted operating budget. The majority of this change is attributed to increases in cartage, chemicals, equipment, energy costs, fees for services and rent, offset by a decrease in sludge removal.

Authorized Staff

In response to budget and staffing constraints, the division continually revises its priorities to address an increasing workload, which includes increasing regulatory requirements with the potential for state and federal fines for non-compliance and the formation of new sewer districts.

- There are 378 authorized positions in the division, of which 50 are vacant as of September 24, 2006. At this time last year there were 376 authorized positions with 50 vacancies. In September 2004 there were 379 authorized positions with 43 vacancies.
- When adopted, the 2006 operating budget contained sufficient funding in permanent salary accounts to fill vacant positions for most of 2006.
- The Sanitation Division requested five new positions for 2007. The recommended budget does not include any new positions, as shown in the following table.

New Positions Requested			
Fund-Org-Name	**Title**	**Req**	**Rec**

261-8197 Objectionable Hzrds Waste	Sr Industrial Waste Pret Tech	1	0
261-8199 Sewer Maint & Oper Fund	WWTP Operator Trainee	2	0
261-8199 Sewer Maint & Oper Fund	Maintenance Mechanic III	1	0
261-8199 Sewer Maint & Oper Fund	Maintenance Mechanic I	1	0
	Total	**5**	**0**

- One of the new positions requested, Senior Industrial Waste Pretreatment Technician (grade 23), would be offset by the abolishment of one existing Industrial Waste Pretreatment Technician (grade 20). The recommended budget does not implement this request. The division provided for this change through a reclassification that became effective August 14, 2006.
- The four remaining new positions were requested for the operation and maintenance of two recently acquired sewer districts. When new sewer districts are formed and additional staff is needed, positions will be created by legislative resolution.
- One position, Director of Information Management, is abolished. According to the September 24, 2006 position control register, the position is vacant. If the incumbent returns to the payroll, this action will result in a layoff.
- Based on the recommended permanent salary funding, the percentage of vacant positions that can be filled at entry level in 2007 is as follows.
  - Fund 203 Southwest – 25%
  - Fund 259 Administration – 80%
  - Fund 261 (in total) – 67%
- Overall, the potential impact of staff shortages includes:
  - Capital projects being delayed.
  - The increased use of consultants.
  - More overtime being accrued.
  - The risk of fines.
  - Routine work being delayed creating backlogs.
  - Reduced preventative maintenance.

Sludge Removal

Identified as one of the most critical and difficult challenges is the processing, treatment and disposal of sludge. The sludge disposal sites are all off Long Island as the incinerators at the Bergen Point facility are currently unable to meet Environmental Protection Agency (EPA) emission regulations.

- Sludge removal costs have increased significantly since 2002 when actual expenditures were $4,645,968.

- The current sludge removal contracts will expire in May 2009.

Sludge Removal (3490)						
	2003 Actual	***2004 Actual***	***2005 Actual***	***2006 Est***	***2007 Req***	***2007 Rec***
Sewer Dist #3	$4,863,441	$5,442,720	$5,222,370	$5,750,000	$6,983,983	$6,250,000
Sewer Maint & Oper	$1,272,851	$1,037,467	$1,030,625	$1,152,500	$1,500,000	$1,300,000
Total	$6,136,292	$6,480,187	$6,252,995	$6,902,500	$8,483,983	$7,550,000

The recommended budget includes an additional $500,000 in the Southwest Sewer District in fees for services (203-DPW-8113-4560) for a sludge management analysis. This funding was not requested by the division.

- The study will evaluate sludge disposal costs and consider options, including public/private partnerships, to determine potential cost savings and efficiencies.
- Proposals for the Sludge Management Plan are due at the end of September.
- Capital Project 8180, Sewer District No. 3 – Southwest Sludge Treatment and Disposal Project, as originally approved, would have provided funding for the redesign and replacement of the Southwest Sewer District's sludge treatment and disposal systems. However, the focus of CP 8180 has changed and funding for the project has been greatly reduced.

Scavenger Waste Fee

Effective September 1, 2006, the schedule of charges and permit fees for disposal of scavenger wastes at the Southwest Sewer District has been raised from $45 to $62 per 1,000 gallons of rated vehicle capacity for all approved wastes, with the exception of county facilities and the Town of Brookhaven. This is pursuant to the authority of an executive order of the Administrative Head of all Suffolk County Sewer Districts.

- Disposal charges will be $33 per 1,000 gallons for county facilities, effective January 1, 2007.
- The Brookhaven rate is $24 per 1,000 gallons until November 2008.
- The recommended budget includes revenue of $6,447,256 from scavenger waste (203-DPW-2123), as requested. This is an increase of more than 33% from the 2006 adopted revenue amount.

<u>Budget Review Office Recommendations</u>

The department should fill their vacant positions on a priority basis. There is sufficient funding in recommended permanent salary accounts to fill a portion of vacancies in all funds.

REAL PROPERTY TAX SERVICE AGENCY

Major Issues

1. Revenues from tax map certification fees
2. Staffing

Budget Review Office Evaluation

The recommended budget funds the Real Property Tax Service Agency (RPTSA) at $2,529,500, which is $127,650 or a 5.3% increase from the 2006 adopted amount. The 2007 recommended budget overstates the Agency's request for permanent salaries by $40,000. The RPTSA estimated 2006 and recommended 2007 expenses appear reasonable.

The recommended budget includes estimated Tax Map Certification Fees (001-RPT-1201) of $8,250,000 in 2006 and projects $7,500,000 for 2007. The Legislature doubled the fee to $30 per certification in 2002. In order to meet the 2006 adopted amount of $9,000,000, sales and refinancings would have to continue at the current levels. Based upon revenue of $6,524,560 received through September 1, 2006 and the 2005 actual of $9,227,140, it is the opinion of the Budget Review Office that RPTSA will meet the 2006 adopted amount and the 2006 estimate can be increased by $750,000. We concur with the 2007 recommended amount of $7,500,000 unless the certification fee is increased. Based upon 225,000 certifications forecasted in 2007, each $5.00 increase in certification fees generates $1,125,000 in increased revenue.

This is the second year that the department has requested the creation of a Head Clerk position (Grade 18). The position has not been included in the recommended budget. The purpose of this request is to provide civil service security to an exempt employee with considerable institutional knowledge and who has been with the department for more than 20 years. The Real Property Tax Service Agency is a profit center providing an estimated $5,500,000 in 2006 revenue to subsidize county operations. The Agency believes that this individual's contribution and institutional knowledge are essential to the continued success of the operation. The cost of the upgrading including benefits is $3,211.

Budget Review Office Recommendations

- Increase the 2006 estimated revenue from Tax Map Certification Fees (001-RPT-1291) by $750,000. Transfer the revenue to Tax Stabilization Reserve.

SHERIFF

Major Issues

1. Sworn Officer Staffing
2. District Court Staffing
3. Civilian Staffing
4. Permanent Salaries/Overtime
5. Expenditures
6. Substitute Housing of Inmates
7. Vehicle Allocation
8. Facilities
9. Revenue

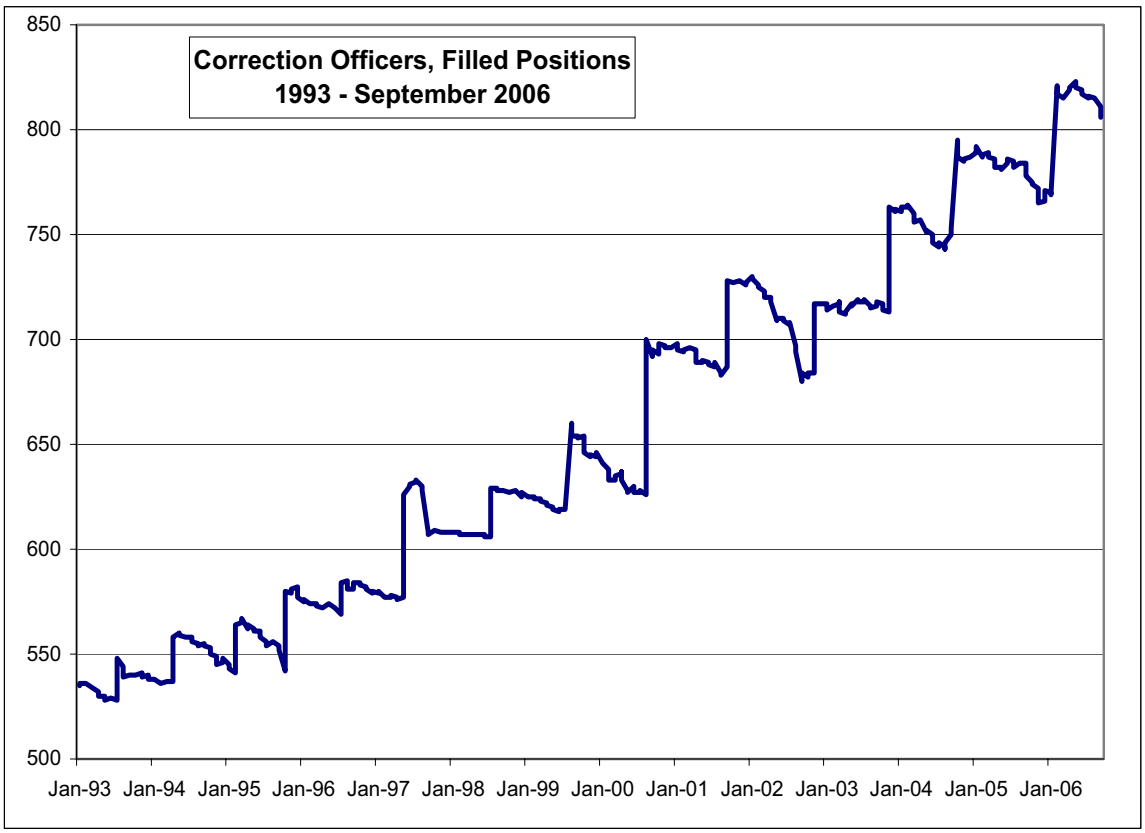
Budget Review Office Evaluation

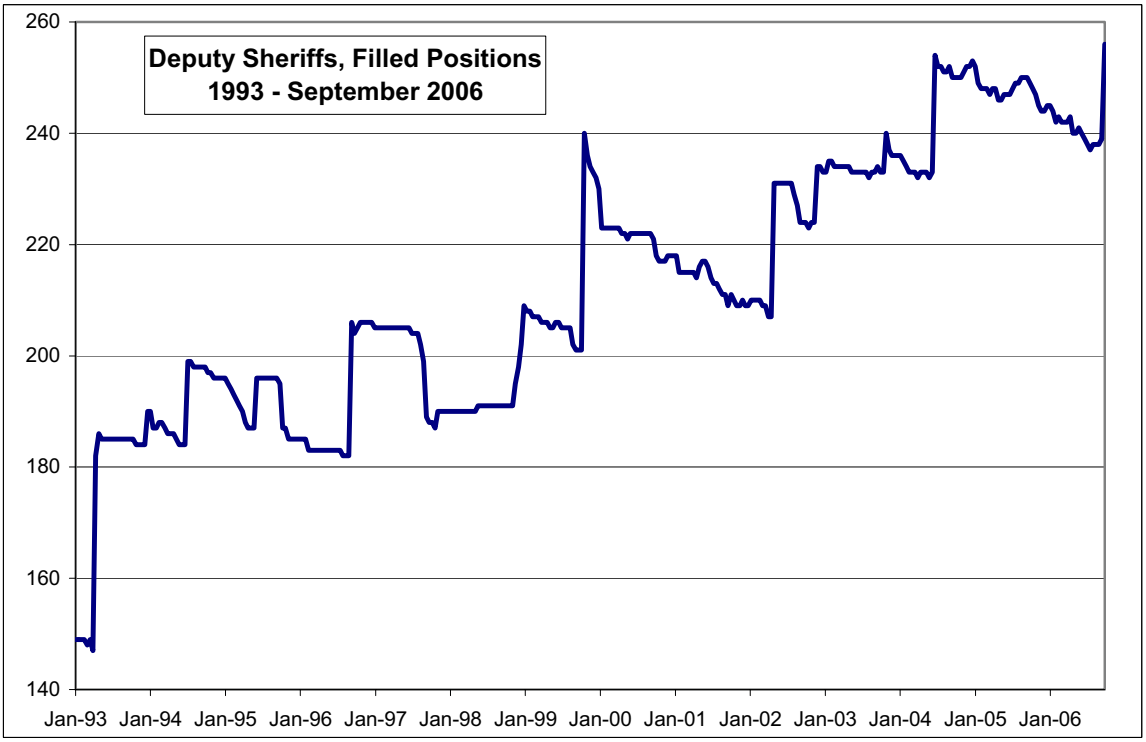
Sworn Officer Staffing

The 2006 adopted budget included 1,179 sworn officer positions. As of September 24, 2006 position control report, there were 1,090 filled sworn officer positions in the Sheriff's Office, comprised of 826 Correction Officers and 264 Deputy Sheriffs. This is an increase of 45 filled positions compared to this time last year. There are 37 more correction officers and 8 more Deputy Sheriffs. There are 70 vacant Correction Officers and 19 vacant Deputy Sheriffs.

Included in the 826 Correction Officers are 50 Correction Officers who graduated from the Sheriff's academy in April of 2006. They then are required to complete field training at which time they entered into the available workforce in June 2006. The additional correction officers enabled the Sheriff to reduce the number of posts required to be filled on overtime.

The Sheriff's 2007 budget requested 15 new sworn personnel (1 Correction Officer III, one Correction Officer II (Investigator), two Correction Officer II positions, six Correction Officer I positions (Investigators), one Deputy Sheriff II (Investigator), and four Deputy Sheriff I (Investigators). The recommended budget does not include any of the requested sworn positions. The following two graphs show the number of filled sworn officers who were active and on the payroll during 2006.


Correction Officers, Filled Positions
1993 - September 2006
850
800
750
700
650
600
550
500
Jan-93 Jan-94 Jan-95 Jan-96 Jan-97 Jan-98 Jan-99 Jan-00 Jan-01 Jan-02 Jan-03 Jan-04 Jan-05 Jan-06


Deputy Sheriffs, Filled Positions
1993 - September 2006
260
240
220
200
180
160
140
Jan-93 Jan-94 Jan-95 Jan-96 Jan-97 Jan-98 Jan-99 Jan-00 Jan-01 Jan-02 Jan-03 Jan-04 Jan-05 Jan-06

The County Executive's 2005 narrative recommends that the Department of Civil Service, pursuant to state law, perform desk audits of sworn personnel in administrative functions to determine if that job can be performed using a civilian title. "If they are, appropriate civilian positions will be created". The Budget Review Office agrees with this recommendation. Since overtime is a significant expense in the Sheriff's office, any redeployment of a sworn officer from an administrative function will result in a reduction in overtime expenses. According to the Sheriff's Office the Civil Service Department has not performed these desk audits.

Correction Officer Staffing

The Sheriff requested a total of 10 new Correction Officer positions. The recommended budget did not include any of the requested positions as shown in the chart below.

Title of New Position	Unit	Dept Req.	2007 Rec. Budget
Correction Officer III	Minimum Security Facility	1	0
Correction Officer II Investigator	Internal Security	1	0
Correction Officer II	Ancillary Services	2	0
Correction Officer I Investigator	Ancillary Services	3	0
Correction Officer I Investigator	Internal Security	3	0

The Budget Review Office disagrees with not including these new positions in the 2007 adopted budget. These positions were not requested to increase services or to create new programs, but rather to reduce the amount of overtime being expended to operate existing services and programs. The 10 resulting vacancies produced by the creation of these new positions should be included in a new class of Correction Officers in September of 2007. The remaining members of this class will be discussed later in this section.

The Sheriff included two classes of Correction Officers in his 2007 requested budget designed to reduce dependence on overtime to staff posts in 2007. One class of 45 in January and one class of 25 in September. The recommended budget did not include either of the requested classes. As a result of the classes not being included in the recommended budget the amount of overtime required to staff the correctional facilities will increase by $2.1 million. The overtime was not added back to the budget when the classes were eliminated.

The 2005 adopted budget included funding to hire a class of 50 Correction Officers to begin in March of 2005. The class was postponed until January 10, 2006. The class graduated from the academy in April of 2006. Therefore, $2.2 million in funding

budgeted for this class were not expended and flowed through to the year end fund balance.

The 2005 adopted budget also created 50 new Correction Officer positions. The 2007 recommended budget abolishes a total of 58 vacant Correction Officer positions. The narrative states that they are unnecessary positions. The Sheriff's Office requested a class of 45 Correction Officers to begin in January and a second class of 25 in September of 2007. These two classes would bring the total number of filled Correction Officers in the Sheriff's office to 896 and will enable the county to meet the minimum staffing level for Correction Officer positions. While 50 of the 58 Correction Officer positions being abolished were added to the budget in 2005 to bring staffing levels higher in anticipation of the new jail, the remaining 8 abolished positions have existed in the Sheriff's Office for many years. There is still time available to analyze the staffing needs of the new jail however, overtime expenditures will continue to be significant. Additional staff was required to staff the stressed membrane structure when it opened last March. The variance for the gymnasium in Yaphank will continue until the new jail facility is completed. Overtime coverage will still be required to meet the full coverage factor (the number of personnel needed to fully cover mandated posts). Overtime is also attributed to performing in-service training for personnel. It is the Budget Review Office's recommendation that the eight original Correction Officer positions should not be abolished. We further recommend that a class of a minimum of 25 Correction Officers be scheduled for September of 2007 filling the eight previously mentioned positions, the new positions if they are included in the adopted budget, along with seven other current vacancies and any positions that become vacant between now and the start of the class. There is sufficient funding in the Sheriff's budget to hire the class. While this is not the optimum time to hire a class, the additional cost will be less than future overtime expenditures.

The full coverage factor is based upon the number of Correction Officers needed to meet the minimum personnel needs of an 8 hour-365 day shift. The full coverage factor is 1.91. In order for a post to be covered 24 hours per day, the coverage factor is three times that number or 5.73. The county does not have the discretion of leaving a post vacant if the assigned individual is unavailable because of sickness, vacation, or personal reasons.

- Our analysis of Correction Officer years of service indicates that 57 officers will be eligible to retire during 2007 with 25 or more years of service. The number of retirement eligible officers will increase by an additional 25 in 2008 and is expected to continue to increase leading to a greater number of retirements each succeeding year. As of September of 2006 there have been 16 Correction Officer retirements/separations. It is important to keep in mind that as the number of officers decreases, the amount of overtime needed to fill available shifts will increase. The overtime expense for higher step employees outweighs the cost of adding new entry level staff.

- During 2007, the Sheriff and the County Executive should re-evaluate the personnel needs for the Sheriff's Office to see if additional staff continues to result in overtime savings. If that is the case, preparations can be made during 2007 to certify candidates for a Correction Officer class in January 2008 to fill the remaining vacancies.

Deputy Sheriff Staffing

- There are a total of 283 Deputy Sheriff positions in the recommended budget, 264 filled positions and 19 vacancies.
- A class of 16 Deputy Sheriffs began at the Police Academy in conjunction with the Police Officer class on September 11, 2006. They will graduate in March 2007 and after the completion of field training will enter the workforce in the spring of 2007.
- The Sheriff's 2007 requested budget for the Sheriff scheduled a class of 10 deputies in July. There is no provision for a Deputy Sheriff class in the 2007 recommended budget. Not filling vacant positions on a continuous basis creates the need for additional overtime since there will be fewer staff to fill required positions.
- The Budget Review Office recommends that a class be hired to coincide with the next Police Officer class scheduled for September 12, 2007, filling all of the vacancies at that time. The class would graduate in March of 2008, complete field training and be available to the workforce by the summer of 2008, when available staff is usually at its' lowest level. There is sufficient funding in the recommended budget to fill these positions.

The Sheriff requested five new Deputy Sheriff positions as shown below. None of the new positions were included in the recommended budget.

Title of New Position	Unit	Dept Req.	2007 Rec. Budget
Deputy Sheriff II Investigator	Criminal Investigation Bureau	1	0
Deputy Sheriff I Investigator	Criminal Investigation Bureau	1	0
Deputy Sheriff I Investigator	Family Court Bureau	3	0

Two of the new positions are needed to staff the Criminal Intelligence Bureau. The bureau is responsible for investigating and prosecuting crimes committed within any of the Sheriff's Office facilities or against any of its members. In addition, this unit conducts criminal investigations as directed, acts as the liaison to other law enforcement agencies, and executes criminal and fugitive warrants. This unit is staffed

16 hours per day, seven days a week. It is supervised by one Deputy Sheriff II Investigator, one shift five days a week. The remaining shifts are filled on overtime. A sixth Deputy Sheriff I Investigator is also required to staff the unit to eliminate the need for overtime. We recommend adding one Deputy Sheriff II position for supervision and one Deputy Sheriff I position for investigations.

The other three requested new positions are Deputy Sheriff I Investigators in the Family Court Bureau. This unit has undergone a significant increase in workload relating to Family Court warrants and orders of protection as well as juvenile warrants. The creation of these positions will have a direct impact on reducing overtime. The Budget Review Office recommends the inclusion of these positions in the 2007 budget, to lessen the dependency on overtime. Should these positions not be included in the budget, the overtime budget in the General Administration appropriation will be additionally pressured.

The Sheriff requested the inclusion of a class of 10 Deputy Sheriffs to follow the class of 20 Deputy Sheriffs that started the academy in September of this year as part of his 2007 requested budget. Filling these positions was again designed to reduce dependence on overtime. The recommended budget did not include either of the requested classes. As a result of the class not being included in the recommended budget, the amount of overtime required to complete the normal workload will increase by $.5 million. The recommended budget did not increase overtime associated with the elimination of the class.

The Sheriff has relocated the transportation unit to offices at Gabreski airport. The transportation unit operates on a 24 hour a day seven day per week basis. Their presence at the airport will enable members of this unit to provide security for the facility. As a result $50,000 in overtime expenditures can be eliminated from appropriation 625-3180-1120 in 2007. The 2007 recommended budget for the Department of Economic Development and Workforce Housing abolishes six vacant (never filled) airport security guards assigned to the security services at Gabreski Airport. The Budget Review Office has disagreed with assigning security guards to patrol Gabreski Airport in lieu of Deputy Sheriffs based on Information Publication A-001, “Security Guidelines for General Aviation Airports” version 1.0 issued by the TSA in May of 2004. We agree with maintaining the Deputy Sheriffs at the airport and with this cost savings initiative.

District Court Staffing

When the Cohalan Court Complex opened in December of 1992, the Sheriff at that time changed the configuration of employees at the District Court. All of the Correction Officers were transferred from the District Court to the Riverhead correctional facility. They were replaced with Deputy Sheriffs. The guarding and security as well as the transportation of the prisoners were performed by Deputy Sheriffs. This system was in place until April of 2005.

In April 2005, the then Sheriff made a change in the assignment of personnel at the District Court. Deputy Sheriffs performing the function of guarding the prisoners were transferred back to the Headquarters Division in Riverhead and replaced by Correction

Officers. The transportation function continues to be performed by Deputy Sheriffs. The budget was not modified to conform to the staffing pattern as it existed at that time.

5. In April of 2006 the current Sheriff restored the staffing at the District Court to the pre April 2005 pattern. The current budget now reflects the actual staffing with Deputy Sheriffs assigned to the District Court and Correction Officers assigned to the correctional facilities.

Civilian Staffing

One hundred fifty (150) of the 1,329 positions in the Sheriff's office are civilian positions that provide support services. There are currently 5 vacant civilian positions. The Sheriff requested four new civilian positions, none of which are included in the recommended budget. The recommended budget contains two new positions, not requested by the Sheriff's Office. The requested and recommended new positions are listed in the table below.

Title of New Position	Unit	2007 Dept Req.	2007 Rec. Budget
Senior Psychiatric Social Worker	Employees' Benefit Section	1	0
Psychiatric Social Worker/ Alcoholism	Employees' Benefit Section	1	0
Administrator I	Administrative Support	1	0
Maintenance Mechanic IV	Food Service Section	1	0
Neighborhood Aide	Ancillary Services	0	2

As in 2005 and 2006, the Sheriff has requested staffing for an employee assistance program (EAP) to provide a confidential, professional, short-term counseling and referral service for the department's employees and their families. Two additional civilian positions, a Senior Psychiatric Social Worker and a Psychiatric Social Worker, were requested. The recommended budget does not provide these positions and the Budget Review Office agrees. Employee assistance is available for all employees from a number of County sources.

One new Administrator I position was requested in the Administrative Support unit. This position is not required as the incumbent's title has been changed as a result of a civil service reclassification.

One Maintenance Mechanic IV position was requested in the Food Service Section. This position will be responsible for maintenance and repair of the new more complex,

electronic equipment in the kitchen. Hiring a person at this level will enable repairs and maintenance to be completed in house rather than paying for service agreements and ad hoc repairs.

Two Neighborhood Aides were added to the Sheriff's Office in the Executive's recommended budget. The narrative explains that these two positions will replace two Probation Officers currently assigned to bail expediting. The Probation positions will be re-deployed to monitor sexual predators. The two positions assigned to bail expediting are not Probation Officers, they are Probation Investigators. The Budget Review Office agrees with this recommendation. While the title of Neighborhood Aide might not be the best fit for this job description, it is a good starting point. The Department of Civil Service in its' customary review of the job duties of all new positions and as the actual job duties are defined, will determine the appropriate classification. These positions will be under the direct supervision of the Sheriff's Office. The Sheriff's Office will have the ability to adjust work schedules according to need, to change procedures and to implement new ideas quickly, directly and effectively. This plan will be one of several key elements in reducing the number of inmates. The two new "bail expeditors" will be utilized in the jail in Riverhead. In addition, the Budget Review Office believes that a third Neighborhood Aide should be utilized at the District Court lock-up in Central Islip. Once a prisoner is arraigned and given bail, the expeditor can work with the prisoner to obtain the bail before he or she is required to go back to the jail. The cost of adding another position is $35,645 including fringe benefits. The cost for this position would be more than offset by the reduced need to house inmates "out of county".

The Sheriff's 2006 requested budget included the creation of three new positions, two Computer Programmers and an Office Systems Analyst II in the Information Technologies Section although the positions were not created in the 2006 adopted budget. The IT section has been overwhelmed with a significant increase in workload. Requests have to be prioritized and only those requests considered the highest priority can be addressed. The backlog of requests is increasing daily. Additional staff is needed to complete such projects as overtime tracking and prisoner profiling. Prisoner profiling, which was completed by manually reviewing records by CJCC staff, proved vital in analyzing data for program evaluation and allocating resources to ATI programs. The Sheriff's Office did not request these positions in 2007. As requested in ADH 15-06, the positions could not be included in their request. The Budget Review Office recommends including the positions in the Sheriff's budget at a cost of $144,678 including fringe benefits.

Two Materiel Control Clerk III and two Account Clerk positions were included in the Commissary Unit in the adopted 2005 operating budget as a result of a State Commission of Correction staffing analysis in May of 2002. The positions were part of a civilianization initiative. All four of the positions have been filled. The Sheriff's Office should be commended for executing this cost saving measure.

Permanent Salaries/Overtime

The permanent salary accounts for the Sheriff's Office in the 2007 recommended budget are $82.7 million or $3.8 million higher than the 2006 Adopted budget. As stated

in the staffing sections above, there is sufficient funding in the 2007 budget to hire a class of 25 Correction Officer's in September and a class of a minimum of 10 Deputy Sheriffs in July. There are sufficient funds to fill all existing civilian vacancies spread out over the course of the year.

The Sheriff continues to incur significant overtime expenses. In previous years, overtime increases occurred despite increases in the number of filled, sworn officer positions. In 2006 overtime costs are estimated to increase slightly by $342,113 or 2.1% to $16.4 million. The addition of a class of 50 Correction Officers who became available for duty in February of 2006 enabled the Sheriff's Office to attain its planned overtime reduction in overtime hours. This decline has shown that the filling of vacant positions and prudent management can lead to a decrease in overtime. We once again believe this to be an obtainable goal for the Sheriff's office as long as current and future vacancies are filled.

Overtime costs should not be charged to the appropriation from which Correction Officers and Deputy Sheriffs are assigned when they are working overtime on assignments budgeted in other appropriations. This situation clouds the audit trail and makes overtime more difficult to control and analyze. Overtime should be tracked in the appropriation it is earned. On a quarterly basis a journal voucher should be prepared to charge the correct appropriation. This will also rectify the problem of charging overtime to an improper fund or to a discretionary rather than a mandated expense. The Sheriff has begun to track overtime expenses and uses this procedure successfully with the Deputy Sheriff's at Gabreski Airport. In the future this accounting procedure should be expanded to include the other appropriations.

Overtime costs are affected by many different factors.

- Collective bargaining agreements: Both the Deputy Sheriffs' and Correction Officers' contracts have strict seniority rules for the assignment of overtime and for assignment choice. Therefore, most overtime is paid to those with the highest salary rates. The loss of these management prerogatives impedes the ability to control costs and assignments. The most recent Deputy Sheriff Stipulation of Agreement requires all Deputy Sheriffs hired on or after December 31, 2005 to actually work 92 hours in any FLSA (Fair Labor Standards Act) cycle before being eligible for overtime. This new requirement will have a minimal impact in 2006 and 2007.
- The number of filled positions: during 2006 the Sheriff has shown that filling vacant positions and effectively managing staff can result in the reduction of overtime costs.
- The number of posts: required posts by the Commission of Correction as well as ad hoc posts which from time to time have to be created due to prisoner configuration, prisoner classification, program needs, or facility design.

Projecting the 2006 year-to-date statistics for the full year indicates that Deputy Sheriff overtime hours have remained consistent during the last five years. The addition of new Deputies should contribute to a decrease in the number of hours worked, therefore a

reduction in overtime expenditures. In 2005, 23 Deputy Sheriffs, down from 54 in 2004, were among the top 100 overtime earners, and three, down from six in 2004, of the top 10 overtime earners were also Deputy Sheriffs (earning between $60,240 to $77,974 in overtime). Correction Officers accounted for 47, up from 35 in 2004, of the top 100 overtime earners, and six of the top ten (earning between $60,323 to $80,506 in overtime). The number of Deputy Sheriffs and Correction Officers earning high amounts of overtime is reason for concern. The concern is not only budgetary but, based on the extent of premium compensation being paid, also relates to potential liability issues surrounding individuals who work so many hours that their mental and physical abilities may be impaired.

The Sheriff will continue to incur overtime for the transportation of prisoners to "out-of-county" facilities.

Expenditures

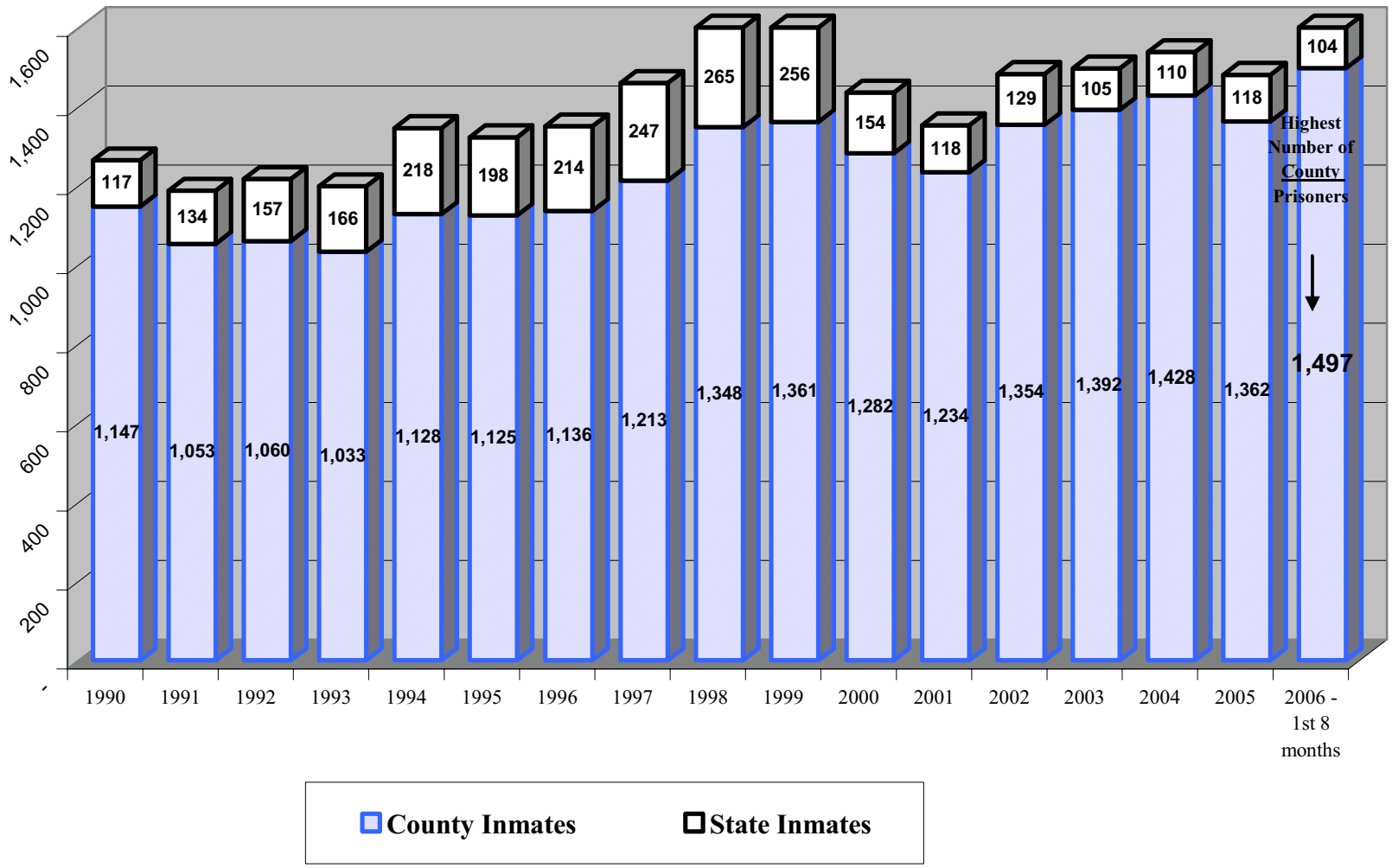
- The Sheriff's Office budget request for equipment, supplies and contractual expenses although limited by budget restraints seems adequate to continue present operations.
- An analysis of the 2006 estimated permanent salary accounts reveals that they are overestimated by $1,040,000.
- An important goal of the Sheriff's Office is to not only minimize the possibility of a fire emergency but to allow for safe evacuation of the facilities. The 2007 recommended budget includes funding for the purchase of fire safety equipment.

SUBSTITUTE HOUSING

Inmate Population/Demographics

During the first nine months of 2006 the average population of the jail has been 1,601 which is 114 inmates or 7.7% higher than the same period last year. However, even more startling is during the months of July, August, and September the population has averaged 250-300 inmates more. In September the average daily population at the jail was 1,762, with a high of 1,793, on September 25th. This is **299** or **20.5%** more inmates than the same period in 2005. On October 2nd, the population reached 1,800, which is the highest inmate population housed at the jail this year and is just 61 less than the all-time high of 1,861 inmates which occurred in March of 1999. During 1999 an average of 300-400 state-ready prisoners were held at the jail. It is comprised of a historically low, but consistent average of 100 state ready prisoners and a historically high number of county prisoners (see chart).

Suffolk County Inmate Population V. State Inmates Being Held - The State is no longer part of our Overcrowding Problem
Based on the Annual Average Daily Inmate Population Each Year



The legal capacity of the county correctional system is now 1,318 without variances, and includes the 120 beds gained from the opening of the stressed membrane structure in 2006. There are variances for an additional 333 inmates, 40 less than the beginning of 2006 as a result of the elimination of 10 variance beds in each of four dorms in Yaphank. (2 North & South and 3 North & South) The functional capacity of the system is 1,403. The functional capacity is defined as the point at which a facility is able to operate before the effects of crowding occur. Functional capacity considers the physical plant and its ability to accommodate classification differences. Most experts agree that functional capacity is 85% of the approved physical capacity. The Sheriff, to his credit, has managed to increase this percentage to a remarkable 93%, effectively reducing the number of inmates required to be housed "out of county" by 135.

As of October 3rd, the Sheriff is housing 164 prisoners in "out-of-county" facilities. After housing as few as 6 and as many as 165 prisoners from January 18th through April 27th, the Sheriff did not have to house any prisoners at other correctional facilities from April 28 through May 18. Since then the number has steadily grown. Based upon the current projections of the number of prisoners that will be remanded to the jail for the remainder of the fiscal year and the incurred expenditures to date, the Budget Review Office agrees with the Sheriff's Office and the estimated budget cost of $3.5 million for 2006, which is $1.5 million more than the recommended budget and $2.0 million more than the adopted budget. This cost increase was due to several factors; the delay of the approval of the opening of the stressed membrane structure, the staggered opening of each of four 30 unit sections, the loss of 40 variance beds in the dorms as previously described above, and a substantial increase in the number of prisoners sent to the facility, an increase of pre-trial and low bail prisoners, the loss of and the delay in filling a Probation Investigator for the Jail Expeditor Program, and the number of prisoners on "hold" for other jurisdictions. The recommended budget includes $3.5 million for 2007 which seems reasonable from a conservative approach. The cost in 2007 will depend on the success and implementation of new ideas and practices such as the addition of three new positions in the Sheriff's Office to expedite bail for prisoners.

There are two other initiatives being instituted by the Sheriff's Office to reduce the number of current and future inmates. In conjunction with the District Attorney's Office, the Sheriff's Office will be working to extradite inmates who have "holds" on them. "Holds" are inmates with outstanding warrants for their arrest for much more serious crimes in other jurisdictions. The goal is to transfer the "hold" inmates as expeditiously as possible to the warrant jurisdiction even though the prisoner does not serve their entire sentence in Suffolk for a much less serious crime. The second initiative is already in progress. The Sheriff in conjunction with the INS (Immigration and Naturalization Service) will be providing space for agents to deport undocumented aliens who have served their sentence with the goal of not having them return to jail in Suffolk County. There are approximately 6%, or over 100 inmates in the jail population in this category.

Vehicle Allocation

The Sheriff requested 11 marked replacement sedans, 10 unmarked replacement sedans, three replacement 15 passenger vans, and three replacement vans at a total cost of $573,200 a decrease of $440,300 or 43% from last year's request. The

recommended budget provides funding for all of the vehicles that were requested in the Department of Public Works. However, funds in the amount of $136,500 are also contained in the Sheriff's budget for the six vans. If the intended course of action is to allow the Sheriff to purchase the vans from his own budget, then an equal amount of funding should be removed from the Public Works budget. We recommend that the current policy continue and vehicle purchases, including vans, be through the Department of Public Works. The Sheriff's budget account 001-3110-2040 should be decreased by $136,500, which is duplicative of funds also budgeted in the Department of Public Works.

Facilities

The pre-fabricated stressed membrane-type housing unit was erected, approved for use by the State Commission of Correction and began operation in April of 2006. The structure provides up to a maximum of 120 housing units for inmates. The operation of the unit has proceeded smoothly, is cost efficient and provides training in the "direct supervision" model that will be used extensively in the new correctional facility.

The new correction facility is anticipated to be completed on time. The design has been approved by the Commission of Correction and bids for the pre-cast concrete cell modular units are scheduled to be opened on October 3, 2006.

Revenue

Under New York State law, the Sheriff is the primary civil enforcement officer of the court, and is responsible for enforcing all decrees, orders, and mandates of the civil courts within the county. The Sheriff is permitted to charge specific fees for services, which are established by the State Legislature. Analysis of the revenues produced from these fees indicates that the amount of revenue collected for 2006 and 2007, revenue code 001-1510 will be higher than recommended by the Executive's budget. Due to significantly higher activity in the areas of orders of attachments, income executions, service of petitions, evictions and seizure orders, the amount of revenue will be $100,000 greater in 2006 and $200,000 greater in 2007.

The county has received reimbursement for expenses related to the incarceration of criminal aliens under the New York State Criminal Alien Assistance Program (SCAAP), revenue code 001-4348. However, the last payment received by the county was in 2004 for inmate data for the period 7/1/2002 through 6/30/2003 from the FFY 2004 budget. The Sheriff's Office has been in contact with the Department of Correctional Services. There is concern that the Federal government may have re-directed this aid for relief to the victims of Hurricane Katrina and/or to Homeland Security. In addition, funding amounts are based on appropriations in the Federal budget and the relationship of the expenditures of competing jurisdictions. In 2006, there are 50 additional jurisdictions vying for SCAAP funding. Moreover, the United States Department of Justice has advised us that there is currently $376 million available for current year allocation. The Sheriff did not request any revenue for this program and cautioned that the revenue may be tentative. The budget document erroneously reflects a request by Sheriff's Office of $1,200,000 in 2007 for this revenue code. The Executive's 2007 recommended budget includes an estimate of $1,000,000 for this revenue in 2006 and

$1,000,000 in 2007. The Budget Review Office concurs with this conservative approach.

There are several instances where revenue amounts requested by the Sheriff's Office were not listed as requested. In addition, the Budget Review Office disagrees with the amounts that were included in the recommended budget. The following revenue accounts should be increased as shown in the following table.

Code	2006 Est.	2006 BRO Est.	Difference	2007 Rec.	2007 BRO Rec.	Difference
1510	$1,700,000	$1,800,000	$100,000	$1,700,000	$1,900,000	$200,000
2260	$100,700	$115,992	$15,992	$89,975	$118,312	$28,337
4089	$125,245	$125,245	$ 0	$ 0	$103,090	$103,090
4329	$ 0	$ 29,332	$29,332	$ 0	$ 29,332	$29,332

Budget Review Office Recommendations

- Reinstate eight of the 58 Correction Officer positions recommended to be abolished. These positions were not part of the 50 Correction Officer positions created in 2005 to staff the new correctional facility. The cost to reinstate these positions is $90,936 in appropriation 001-3150-1100.
- Hire a class of at least 25 Correction Officers in September 2007, filling all existing vacancies including the eight positions recommended to be reinstated as described above. With the addition of the $90,936, there will be sufficient appropriations for a class of 25.
- Hire a class of at least 20 Deputy Sheriffs filling all existing vacancies to coincide with the scheduled Police Officer class in September 2007. There are sufficient appropriations for this policy decision.
- Ten new Correction Officer positions should be included in the adopted budget as requested by the Sheriff. The cost of these promotional positions is minimal; however the vacancies resulting from the creation of these positions should be added to the recommended class in September at a cost of $113,670 in appropriation 001-3162-1100.
- Five new Deputy Sheriff positions should be included in the adopted budget; a Deputy Sheriff II Investigator and one Deputy Sheriff I Investigator I should be added to the Criminal Intelligence Bureau and three Deputy Sheriff I Investigators should be added to the Family Court Bureau. The vacancies resulting from the creation of these positions should be added to the recommended class in September at a cost of $52,763 in appropriation 001-3110-1100.

- Add one additional Neighborhood Aide position to expand the bail expeditor function to the lockup at the District Court in Central Islip at a cost of $35,645 including fringe benefits.
- Reduce the permanent salary accounts for the 2006 estimates by a total of $1,040,000 in the following appropriations; 001-3110-1100 by $152,000, 001-3115-1100 by $144,000 and 001-3150-1100 by $744,000.
- Reduce account 001-3110-2040 by $136,500 for the replacement of six vans which are also budgeted in the Department of Public Works.
- Increase revenues in the following accounts by a total of $506,083: 001-1510 by $100,000 in 2006 and $200,000 in 2007, 001-2260 by $15,992 in 2006 and by $28,337 in 2007, 001-4089 by $103,090 in 2007 and 001-4329 by $29,332 in 2006 and by $29,332 in 2007.
- Since there is no provision for a new class of 45 correction officers for January 2007, increase overtime expenses by $2.6 million in 2007 in the following accounts: 001-3110-1120 by $344,000, 001-3115-1120 by $228,000, 001-3150-1120 by $1,170,000 and 001-3162-1120 by $930,000.

SOCIAL SERVICES

Major Issues

1. Staff
2. Medicaid Cap
3. CPS
4. 621 Recoveries

OVERVIEW

Total expenditures for the Department of Social Services across all divisions are recommended for 2007 at $537,368,997 which is a 5% increase over the 2006 estimate. Medicaid costs comprise over 44% of all costs for the entire department. Total revenue for DSS in 2007 is recommended at $277,565,703 (52% of all costs) resulting in a net county cost of $259,803,294. The 2007 net county cost is a 5% increase over the 2006 estimated net cost of $247,340,426.

Admin & Program Costs by Division	2005 Act.	2006 Est.	2007 Rec.
Administration	$11,701,434	$12,367,446	$13,858,097
Client Benefits	$139,136,473	$154,240,813	$162,369,055
CSEB	$8,123,681	$8,180,981	$8,783,144
Family & Children	$95,329,602	$102,160,744	$107,323,749
Housing & APS	$6,806,192	$7,746,674	$7,317,990
Medicaid	$232,010,648	$227,494,827	$237,716,962
Grand Total	$493,108,030	$512,191,485	$537,368,997
Yr. to Yr. % Growth	-11%	4%	5%

Social Service's program costs represent 82% of the recommended 2007 budget for the department with overall 5% increases paralleling the growth in administrative costs:

Program Costs by Division	2005 Act.	2006 Est.	2007 Rec.
Client Benefits (inc. Housing)	$118,856,123	$131,925,738	$140,101,429
Family & Children	$70,975,246	$74,111,204	$77,434,809
Medicaid	$219,566,682	$213,214,181	$220,984,181
Grand Total	$409,398,051	$419,251,123	$438,520,419
Yr. to Yr. % Growth	-14%	2%	5%

Ninety-two percent of 2007 recommended program costs for DSS are mandated by the federal and state governments. All of DSS costs for staff and overhead to administer its mandates and mission are considered discretionary. Eligibility criteria for Social Services' various programs are predetermined and local cost control is primarily limited

to the application and accuracy of local oversight. In turn, the efficiency and effectiveness of local oversight is directly related to the levels of staff dedicated to operating the Medicaid, Family Assistance, Safety Net, Foster Care, Adoption Subsidy, Institutional Foster Care, Child Support Enforcement and HEAP programs.

General Administration

Budget Review Office Evaluation

Total expenditures across all DSS General Administration areas, offices and functions including the Office of the Commissioner, Commissioner's Response Unit, Personnel/Payroll, Special Investigations, Facilities Management, Security, Finance (which covers all of Accounting, Revenue and Support Services), IT (Information Technology), DSS Renovations and Staff Training and Development are estimated at $12.4 million in 2006 and recommended at $13.9 million in 2007, representing a 12% increase as per the following summary:

2007 OPERATING BUDGET SUMMARY OF DSS GENERAL ADMINISTRATION ADMINISTRATIVE APPROPRIATIONS				
Approp.	**05 Actual**	**06 Adopted**	**06 Estim.**	**07 Rec.**
DSS Administration 6005	$7,532,317	$8,004,135	$7,615,137	$8,766,996
%Change		6.26%	-4.86%	15.13%
$ Change		$471,818	-$388,998	$1,151,859
Information Technology 6006	$3,138,027	$3,651,975	$3,488,091	$3,830,844
%Change		16.38%	-4.49%	9.83%
$ Change		$513,948	-$163,884	$342,753
DSS Renovations 6009	$612,010	$898,445	$898,445	$896,200
%Change		46.80%	0.00%	-0.25%
$ Change		$286,435	$0	-$2,245
Staff Training & Development 6016	$419,080	$380,348	$365,773	$364,057
%Change		-9.24%	-3.83%	-0.47%
$ Change		-$38,732	-$14,575	-$1,716
DSS General Administration Total Costs	$11,701,434	$12,934,903	$12,367,446	$13,858,097
%Change		10.54%	-4.39%	12.05%
$ Change		$1,233,469	-$567,457	$1,490,651

Recommended funding for DSS Administration includes $1.1 million over the 2006 estimate with one new position created and one vacant position abolished, DSS Accounting overtime increased slightly over the 2006 estimate and fees for services increased by $500,000 in 2007.

The 2007 recommended budget includes one of two requested new DSS Investigator I positions to be dedicated to the Special Investigations Unit for fraud and abuse detection related to temporary assistance and day care eligibility. DSS requested two new Account Clerks to process vendor and client payments in a more timely fashion which were not included. One vacant Account Clerk is recommended to be abolished in relation to the denial by New York State of DSS doing Medicaid eligibility checks for the Suffolk County Department of Health Services.

Overtime for DSS Administration includes an increase in the 2006 estimate of $13,600 (from the $174,576 2006 adopted level to the 2006 August update estimate of $188,176) to handle DSS Accounting payment backlogs and additional HEAP workloads. The 2007 recommended budget includes a slight increase to $190,000 for overtime in DSS' administrative areas. Temporary salaries for DSS administration are included in 2007 at the requested level of $196,000.

The 2007 recommended budget includes $500,000 in appropriation 001-6005-4770 that was not requested by DSS. This funding is for financial incentives to be provided to Suffolk's towns and villages for building code enforcement relative to multi-family and illegal dwellings as per Local Law No. 1 of 2006.

IT (Information Technology) funding includes approximately $343,000 or 10% over the 2006 estimate with no new positions requested or recommended. Ongoing increases are continued from 2006 into 2007 for software purchases, systems development and systems implementation services for all of DSS. The major difference between the 2006 estimated budget for IT and the adopted level of expenditure relates to the purchase of day care program software known as Kindertrack from Controlltek, the vendor under contract with New York State. This was not originally budgeted or anticipated for 2006. In addition, the costs for IT to plan, install and implement Active Directory in the DSS network are incorporated into the 2006 estimate. The 2007 recommended budget continues the increases for consulting services, software purchases, and IT staff training as requested by DSS.

DSS Renovations are budgeted at less than a 1% decrease for 2007 over the 2006 estimated and adopted amounts. The 2006 estimate for DSS Renovations incorporates all of the furniture, CCTV (Closed Circuit Television), locking system and other items that have been ordered for the new Smithtown DSS Center on Wireless Boulevard. The department expects to take possession of the new building in December, with the staff move tentatively scheduled for the middle of January 2007. The 2007 recommended budget includes all of the funding requested by DSS for the replacement of the South Shore Center, the lease for which expired in March 2006. The Space Committee is currently considering several locations that meet DSS' needs for parking, square footage and building layout.

Not included in the 2007 recommended budget was $1,285,000 added to the DSS August Update for emergency generators for Mary Gordon ($160,000), MacArthur

($425,000) Riverhead ($200,000), and Smithtown ($500,000) locations as part of FRES' Emergency Preparedness Plan for the County.

DSS Training and Staff Development funding is recommended at less than a 1% decrease for 2007 over the 2006 estimate, with no new positions requested or recommended, slight decreases in retirement payments and the continuation from 2006 into 2007 of the Amy Watkins Caseworker Education Program. The major addition to the 2006 modified budget for Training and Staff Development was due to the appropriation of $63,767 via Resolution No. 377 of 2006 to upgrade the skills of child welfare caseworkers enrolled in accredited Masters in Social Work degree programs. The 2006 appropriation was for 100% State grant funding from the Amy Watkins Caseworker Education Program ($12,899 for the period 4/1/05 to 9/15/06 and $50,868 in previously unspent grant funds). The 2007 recommended budget includes $51,500 to continue this program as requested by DSS.

Budget Review Office Recommendations

Funding recommended for overtime and temporary salaries in 2007 constitutes nearly $185,000 more than the 2005 actual in DSS Administration. Instead of abolishing one vacant Account Clerk position in appropriation 001-6005 as the 2007 budget recommends, the Budget Review Office recommends reinstating this position and reassigning it to DSS Accounting. There is a chronic need for overtime in DSS Accounting to address vendor and client payment backlogs, for which DSS requested, but did not get, two new Account Clerk positions. The net 2007 cost for adding this Account Clerk position back into DSS Accounting would be approximately $31,000. The high ongoing levels of overtime and temporary salaries in DSS Accounting indicate and support the need for reinstatement and reassignment of the abolished Account Clerk position.

The Budget Review Office questions the inclusion of $500,000 in the 2007 recommended budget for DSS Administration that relates to Local Law No. 1 of 2006. This legislation establishes a policy of offering monetary incentives to Suffolk's ten towns and thirty-one villages to increase and enhance zoning and building code enforcement in their jurisdictions, specifically targeted to illegal multi-family housing. The law is not clear as to whether the Department of Social Services is responsible for making the payments to the towns and villages.

The 2007 recommended budget includes a 2006 estimate of $0 for DSS Administration Fees for Service (001-6005-4560) which is in error. The year-to-date expenditures indicate 2006 estimated costs for this account would be approximately $60,000.

Cell phone requested expenditures for DSS Administration are shown in error in the 2007 recommended budget as $0 in the new appropriation 001-6005-4015. DSS requested $9,300 for cellular communication expenses and the 2007 requested budget should be changed to reflect the correct requested total.

DSS recently received notification that Suffolk County is getting $58,329 for the Amy Watkins Caseworker Education Program in State Fiscal Year (SFY) 2006/2007.

Recommend increasing appropriation 001-6016-4310 from the recommended 2007 level of $51,610 to $58,329 to reflect the increased amount of next year's award.

Client Benefits Division (CBA)

Budget Review Office Evaluation

- Total administrative and program expenditures across all operations and responsibilities of the Client Benefits Division, including all the units and programs of Client Benefits Administration, Medical Exams, Family Assistance, Emergency Shelter Grants (ESG) Program, Safety Net, HEAP, Suffolk HEAP and Day Care are recommended at $162.4 million in 2007, a 5.3% increase over the 2006 estimated amount of $154.2 million as per the following summary:

2007 OPERATING BUDGET SUMMARY OF DSS CLIENT BENEFITS DIVISION ADMINISTRATIVE AND PROGRAM APPROPRIATIONS				
Approp.	05 Actual	06 Adopted	06 Estimated	07 Rec.
Client Benefits Administration				
6015	$18,164,359	$18,619,877	$19,137,259	$20,238,154
%Change		2.51%	2.78%	5.75%
$ Change		$455,518	$517,382	$1,100,895
TANF Block Grant				
6030	$772,618	$816,506	$779,549	$0
%Change		5.68%	-4.53%	-100.00%
$ Change		$43,888	-$36,957	-$779,549
NYS Chargebacks				
6040	$941,377	$1,600,000	$1,600,000	$1,600,000
%Change		69.96%	0.00%	0.00%
$ Change		$658,623	$0	$0
Medical Exams				
6071	$628,968	$1,550,000	$1,700,000	$1,775,000
%Change		146.44%	9.68%	4.41%
$ Change		$921,032	$150,000	$75,000
Family Assistance				
6109	$48,214,248	$57,887,000	$49,000,000	$53,000,000
%Change		20.06%	-15.35%	8.16%
$ Change		$9,672,752	-$8,887,000	$4,000,000
Compliance Unit				
6135	$410,792	$435,267	$436,267	$442,472
%Change		5.96%	0.23%	1.42%
$ Change		$24,475	$1,000	$6,205
Outreach Dev. Corp.				
6138	$0	$0	$200,000	$0
%Change		N/A	N/A	-100.00%
$ Change		$0	$200,000	-$200,000

2007 OPERATING BUDGET SUMMARY OF DSS CLIENT BENEFITS DIVISION ADMINISTRATIVE AND PROGRAM APPROPRIATIONS				
Approp.	05 Actual	06 Adopted	06 Estimated	07 Rec.
Em. Shlt. Grants Prog.				
6139	$160,194	$201,537	$235,343	$250,000
%Change		25.81%	16.77%	6.23%
$ Change		$41,343	$33,806	$14,657
Safety Net				
6140	$34,091,724	$40,300,000	$38,000,000	$41,049,000
%Change		18.21%	-5.71%	8.02%
$ Change		$6,208,276	-$2,300,000	$3,049,000
HEAP				
6141	$6,698,030	$8,998,229	$9,364,895	$9,623,429
%Change		34.34%	4.07%	2.76%
$ Change		$2,300,199	$366,666	$258,534
Em. Aid to Adults				
6142	$922,485	$1,250,000	$945,000	$1,086,000
%Change		35.50%	-24.40%	14.92%
$ Change		$327,515	-$305,000	$141,000
Suffolk HEAP				
6144	$0	$1,000,000	$250,000	$0
%Change		N/A	-75.00%	-100.00%
$ Change		$1,000,000	-$750,000	-$250,000
Day Care				
6170	$28,131,678	$34,839,588	$32,417,500	$33,305,000
%Change		23.84%	-6.95%	2.74%
$ Change		$6,707,910	-$2,422,088	$887,500
Child Care BG Enhance.				
6171	$0	$0	$175,000	$0
%Change		N/A	N/A	-100.00%
$ Change		$0	$175,000	-$175,000
Client Benefits Division Administration & Program Total Costs				
	$139,136,473	$167,498,004	$154,240,813	$162,369,055
% Change		20.38%	-7.91%	5.27%
$ Change		$28,361,531	-$13,257,191	$8,128,242

- Recommended funding for Client Benefits administration and program appropriations in 2007 includes $8.1 million over the 2006 estimate primarily due to $4.0 million more for Family Assistance, $3.0 million in increased Safety Net costs and $1.1 million in additional funding for Client Benefits Administration with no new positions created and 14 positions transferred from TANF Block Grant (001-6030-3900) to Client Benefits Program Support (001-6015-3160).

The Department of Social Services did not request and the 2007 recommended budget did not include any new positions for the Client Benefits Division. The 14 staff from the Central Employability Unit, formerly budgeted in the TANF Block Grant appropriation, were requested, and recommended to move to Client Benefits Administration.

The 2007 recommendation for CBA overtime and temporary salaries is nearly 11% higher than the 2006 estimate, growing from a combined total of approximately $677,000 in 2006 to $749,000 in 2007. The increase in these costs is especially significant for CBA from the 2005 actual of nearly $545,000 to the 2007 level, an increase of more than 37% in two years. In the past several years, CBA has relied on the use of overtime to reduce their caseload backlogs and the number of days to disposition on cases. The 2007 overtime request is intended to help all of the public assistance centers remain in compliance with State regulations to interview and take applications in less than 7 days. Temporary staff is used to support center staff and to address administrative backlogs in all areas of the division.

Total CBA program funding for 2007 is recommended at $140.1 million, which is $8.2 million or 6% over the 2006 estimate. The most significant of these is the recommended increase of $4.0 million for Family Assistance due to the rising costs of non-emergency and emergency housing. Family Assistance program cost growth is tied to a slight overall increase in cases, but more importantly is a function of rising costs per case.

Safety net costs include a $3 million increase primarily associated with rising costs for singles in need of public assistance. In their August Update, DSS requested that $1.0 million already included in the 2007 budget for Safety Net program costs be put into a specified new line item contract for a 40-bed, State certified singles shelter. The success of The Linkage Center (TLC) inspired this new program that will provide enhanced services to the special needs of this segment of the homeless population beyond the bare minimum services offered at TLC's drop-in center.

The 2006 estimate for Day Care is $2.4 million less than the adopted level, principally due to $2.1 million in 100% County cost that was in the 2006 Operating Budget to cover projected unaided cost overruns in the Day Care program that did not materialize. The 2007 recommended Day Care costs are less than three percent over the 2006 estimate, which incorporates a moderate increase in estimated costs per child and small decreases in the numbers of children in day care.

In 2006, the NYS Office of Temporary and Disability Assistance authorized a 6% increase in the maximum allowable monthly gross income for HEAP, expanding the number of eligibles and explaining the majority of the $2.3 million increase in 2006 adopted HEAP costs over the 2005 actual. In line with the DSS August Update, the 2007 HEAP program funding includes an additional $450,000 over the original request and an increase of $425,000 over the 2006 estimate reflecting the State's authorization this year of an additional HEAP benefit for eligible recipients. Estimated and recommended growth for the HEAP program, which is 100% federally funded, is included in the budget at the levels of 3% in 2007 and 4% in 2006.

As per Legislative initiative, the Suffolk HEAP program was created and funded for 2006 with $1,000,000 in 100% County funding. The program began operations on February

13th and ended on May 15th with the program scheduled to resume again on November 1st for the remainder of the fiscal year. The Suffolk HEAP program will end December 31, 2006 with 75% of the $1 million in authorized funding estimated to be unexpended by year's end. Suffolk HEAP was established to provide a $300 benefit to eligible households with eligibility set at a 15% increase over the Federal HEAP program's income guidelines.

So far this year, Suffolk HEAP has processed 1,382 applications, with 251 approved for the $300 benefit and 1,131 denied. Over half of the applicants denied were, in turn, referred to the regular HEAP program. It is unknown, as of this writing, how many of the Suffolk HEAP denials were ultimately found to be eligible for the Federal HEAP program. However, the Department of Social Services believes and the Budget Review Office agrees that the publicity surrounding the Suffolk HEAP program brought more people forward to seek help from the regular HEAP program that might not have sought help, or realized the availability of such help. As of December 31, 2006, the funding available for Suffolk HEAP will end. The 2007 Recommended Budget does not include any funding next year for this local initiative.

Finally, the 2007 recommended budget provides funding at an increase of 4% next year and 10% this year for a higher number and cost of Medical Exams performed by medical providers and physicians throughout the County. The thrust is to move more clients toward the Federal work participation rate. Between 2005 and 2006 the cost of these exams grew by nearly $1 million to include drug and alcohol screenings conducted by Industrial Medical Associates (IMA) for determining employability as well as eligibility for permanent disability status on SSI and off Suffolk County's welfare rolls.

Budget Review Office Recommendations

- The Legislature needs to consider whether it wishes to continue the Suffolk HEAP program next year by amending the recommended budget and including a level of funding it deems appropriate in 2007.
- The Budget Review Office believes that the 2006 estimate and the 2007 recommended levels of funding for the Day Care program are overstated. If current trends continue, the Budget Review Office estimates that the 2006 Day Care program expenditures can be reduced by $2,417,500 to $30,000,000, or a 7% increase over the 2005 actual. For 2007, the Budget Review Office recommends decreasing the Day Care program funding by $1,205,000 to $32,100,000 in appropriation 001-6170-4690. This is a $1.2 million increase, or a 7% increase over our 2006 estimates. Day Care program costs are 96% funded by federal aid under revenue codes 001-4620 (Child Care Block Grant) and 001-4670 (Services for Recipients). Therefore, if Day Care Program funding is decreased, associated revenue will need to be adjusted.

Family and Children's Services Division (FCSA)

Budget Review Office Evaluation

Total administrative and program expenditures across all operations and responsibilities of the Family and Children's Services Division are estimated at $102.2 million in 2006 and recommended at $107.3 million in 2007, representing a 5% increase as shown in the following summary. This includes all the units and programs of Administration, Child Welfare Direct and Support Services, Operations Support, Commodities Distribution, Handicapped Children's Maintenance Program, Domestic Violence Programs, Purchase of Services (Emergency Housing, Homemaker and Summer Camps), AFY (Alternative for Youth), Institutional Foster Care (broken down into DSS and Probation J/D PINS components), Family Boarding Foster Care, Adoption Subsidy and New York State chargebacks for the County share for juvenile delinquents held short-term in secure detention facilities outside of Suffolk County (necessitated by the closing of Suffolk's Children's Shelter in 1978):

2007 OPERATING BUDGET SUMMARY OF DSS FAMILY & CHILDREN'S SERVICES DIVISION ADMINISTRATIVE AND PROGRAM APPROPRIATIONS				
Approp.	05 Actual	06 Adopted	06 Estimated	07 Rec.
Family & Children's Services Administration				
6010	$23,719,063	$25,092,573	$26,116,705	$28,521,892
%Change		5.79%	4.08%	9.21%
$ Change		$1,373,510	$1,024,132	$2,405,187
Commod. Distribution				
6004	$287,393	$330,857	$395,557	$135,384
%Change		15.12%	19.56%	-65.77%
$ Change		$43,464	$64,700	-$260,173
Hand. Child. Maint.				
6012	$16,004,802	$16,500,000	$16,500,000	$17,500,000
%Change		3.09%	0.00%	6.06%
$ Change		$495,198	$0	$1,000,000
Domestic Violence Prog.				
6017	$2,002,340	$2,120,867	$2,034,142	$1,634,247
%Change		5.92%	-4.09%	-19.66%
$ Change		$118,527	-$86,725	-$399,895
EAC Youth Engagement Services				
6021	$0	$0	$400,000	$0
%Change		N/A	N/A	-100.00%
$ Change		$0	$400,000	-$400,000
TANF Non-Resid. DV				
6035	$47,585	$49,562	$51,062	$49,562
%Change		4.15%	3.03%	-2.94%
$ Change		$1,977	$1,500	-$1,500
Purchase of Services				
6070	$210,897	$441,000	$441,000	$461,000
%Change		109.11%	0.00%	4.54%
$ Change		$230,103	$0	$20,000
AFY (Alternatives For Youth)				
6115	$347,900	$1,122,221	$1,137,278	$1,231,664
%Change		222.57%	1.34%	8.30%
$ Change		$774,321	$15,057	$94,386
DSS Institutional Foster Care				
6118	$18,554,826	$25,850,000	$19,410,000	$21,000,000
%Change		39.32%	-24.91%	8.19%
$ Change		$7,295,174	-$6,440,000	$1,590,000
Foster Care - Family Boarding Home Care				
6119	$6,025,999	$6,400,000	$6,400,000	$6,565,000
%Change		6.21%	0.00%	2.58%
$ Change		$374,001	$0	$165,000
Adoption Subsidy				
6120	$12,647,300	$14,500,000	$14,500,000	$15,400,000
%Change		14.65%	0.00%	6.21%
$ Change		$1,852,700	$0	$900,000
Institutional Foster Care - JD/PINS				
6121	$14,858,510	$16,000,000	$14,000,000	$14,050,000
%Change		7.68%	-12.50%	0.36%
$ Change		$1,141,490	-$2,000,000	$50,000
Other Social Services Districts				
6191	$622,987	$775,000	$775,000	$775,000
%Change		24.40%	0.00%	0.00%
$ Change		$152,013	$0	$0
Family & Children's Services Division Administration & Program				
Total Costs	$95,329,602	$109,182,080	$102,160,744	$107,323,749
% Change		14.53%	-6.43%	5.05%
$ Change		$13,852,478	-$7,021,336	$5,163,005

Recommended funding for Family and Children's Services administration and program appropriations in 2007 includes nearly $5.2 million more than the 2006 estimate. This is primarily due to $2.4 million in additional funding for Family and Children's Services administrative costs, nearly $1.6 million in increased Institutional Foster Care program costs, $1.0 million in higher Handicapped Children's program costs and $900,000 in Adoption Subsidy payments that underwrite the extra costs associated with adopting handicapped or hard-to-place children.

Personnel

A large factor in Family and Children's Services increased personnel costs next year relate to the reinstatement of the auto-fill policy for all Child Protective Services (CPS) vacancies. In addition, the Executive Budget Office has provided that if candidates do not complete their probationary period in Child Protective Services the SCIN 167's are to be automatically approved and the department can begin recruitment efforts immediately.

The 2007 recommended budget includes the costs relative to nine new Child Protective Services (CPS) positions created in 2006 via Resolution No. 884 -2006 that accepted $297,429 in 100% State funding to improve the staff-to-client ratios, reduce the number of overdue safety assessments and report determinations in CPS. The recommended 2007 budget continues the funding for these nine new positions when the State grant monies run out by March 31, 2007.

Pursuant to Section C4-37 of the Suffolk County Charter entitled "Prohibition on pass along Mandates", the County shall not reinstate a grant program unless such funding is approved by ¾ of the entire membership of the Legislature. Technically to be in compliance with the Charter, this portion of the budget requires 14 votes for approval or should be treated in a separate resolution. The Budget Review Office is in support of the continuation of this program.

Overtime

In addition to the creation of 9 new CPS slots, Resolution No. 884 – 2006 allocated $62,841 to pay for overtime in connection with CPS. The 2007 recommendation for FCSA overtime and temporary salaries is 9% less than the 2006 estimate, but nearly a 28% increase over the 2006 adopted level and an 11% increase over the 2005 actual. Similar to other DSS administrative areas, Family and Children's Services has increasingly relied on overtime and temporary salary costs to address CPS and foster care backlogs, provide emergency crisis intervention, supervise court mandated parent visits, complete mandated visits to working parents after-hours and adoption and foster care recruitment efforts.

Retiree Project

Another significant component in the increased costs for FCSA Administration in 2006 and 2007 is the CPS Retiree Project that has successfully utilized experienced retirees to conduct CPS investigations and fair hearings on a part-time basis. This has been

requested and recommended to increase from $150,000 in 2006 to $250,000 in 2007. This increase reflects a recent decision by the New York State Retirement System not to cap the amount that the CPS retirees can earn from this program. Also included in the 2007 budget recommendations is an expansion (from $32,000 in 2006 to $65,000 in 2007) of the role of the FCSA educational consultant on behalf of children requiring special education and to insure that these children get the services they need.

Contracted Services

New RFP and contractual services for Family and Children's Services recommended as requested for 2007 include $775,000 to contract out CPS protective/preventive services, primarily pre-placement services for vulnerable children and families. The Alternatives For Youth (AFY) program highlighted the need for this expansion of services to help dysfunctional families. In addition, the 2007 recommended budget includes $350,000 to enable DSS to transition to a new Independent Living RFP for foster care adolescents aged 14 to 18 that are choosing not to be adopted. This population is increasing.

Program Costs

FCSA program costs for 2007 are recommended at 4% over the 2006 estimate. Total FCSA program funding for 2007 is recommended at $77.4 million, which is $3.3 million or 4% over the 2006 estimate for Commodities Distribution (mostly food pantry allocations), school-age Handicapped Children Program costs, Domestic Violence Program contract agencies under appropriations 001-6017 and 001-6035, Purchase of Service costs (Emergency Housing subsidies, Homemaker services and Summer Camps), Institutional Foster Care costs, Family Foster Care, Adoption Subsidy payments and State Chargebacks for out-of-County, short-term, secure placement costs for juvenile delinquents.

The most significant of these recommended increases for FCSA program funding is the $1.6 million increase over the 2006 estimate for the DSS component of Institutional Foster Care. The second largest level of FCSA program dollar growth in 2007 is tied to Handicapped Children Maintenance costs that are scheduled to be $1.0 million above the 2006 estimated amount. The third most significant program cost increase for FCSA is attributable to a $900,000 increase in Adoption Subsidies.

DSS Institutional Foster Care program costs are recommended at the DSS August Update level of $21,000,000, or $1,590.000 over the 2006 estimate of $19,410,000 due to increasing trends projected in the number of children placed by DSS in residential treatment centers, group homes, agency operated boarding homes, diagnostic facilities and agency supervised therapeutic foster homes. The budgeted increase takes into account the positive impact that FCSA preventive service programs are having upon the number and cost of children placed by DSS in foster care. This is projected to be negatively counteracted by the increasing CPS reports that have resulted from the heightened media attention and public focus on child abuse.

DSS Institutional Foster Care placements are beginning to track down in 2006. When the Department of Social Services prepared its original 2007 budget submission in the

early months of 2006, the DSS foster care census was rising (from the January 2006 census of 357 children to February's count of 387 children in DSS foster care placement). A significant part of this caseload increase is attributed to the media attention and heightened public awareness relating to a child abuse case fatality in New York City. Because the public consciousness was raised as a reaction to this human tragedy, the number of CPS reports filed in Suffolk County increased leading to higher numbers of CPS-related foster care placements. In May 2006, the number of DSS institutional foster care placements climbed to a high of 396. DSS based their August Update projection of $21.0 million for 2007 on the rising trend observed thus far in 2006. Between June 2006 and August 2006, the DSS foster care census has decreased to 374 children in July and 350 children in August.

In accordance with Section 4408 of the Education Law, the local social services districts are required to pay for the maintenance costs for handicapped children placed by school districts in residential settings for the traditional school year. The additional $1.0 million included in the 2007 recommended budget (from $13.5 million in 2006 to $14.5 million in 2007) for the traditional school-year portion of the Handicapped Children Maintenance program is due to projected increased costs per case plus higher enrollment trends. Counties are responsible for 10% of all costs in association with this program for the summer months. The 2007 recommended amount will remain at the 2006 level of $3.0 million.

Adoption subsidy payments included in appropriation 01-6120-4690 underwrite the extra costs that are associated with adopting handicapped or hard-to-place children. Due to projected caseload growth tied to local, state and federal initiatives aimed at reducing the time that it takes to free children for adoption and increasing the number of adoptions, the 2007 Adoption Subsidy program costs are recommended to increase by $900,000 (to $15.4 million in 2007 from $14.5 million in 2006) over the 2006 estimate.

Budget Review Office Recommendations

Not included in the 2007 Recommended Budget, apparently in error, is $183,000 in contract agency funding that was requested by DSS for Nassau/Suffolk Law Services (001-6017-4980-AMF1) that assists victims of domestic violence in the preparation of orders of protection, child custody and child visitation petitions. This is distinguished from the Touro/Nassau Suffolk Law contract for divorce related legal services which was funded in the Office for Women (001-8051-4980-HTX 1) for $162,225.

The Budget Review Office recommends that the 2007 Adopted Budget be corrected to include the appropriate level of funding for this domestic violence contract agency. The reimbursement rate for this contract is 72%. The contract was authorized for $183,000 in 2006.

The 2007 Recommended Budget includes $49,562 in funding that was not requested by DSS for a domestic violence services contract with VIBS (appropriation 001-6035-4980,

under pseudo code GSG1). The program was 100% State funded and the program terminated on June 30, 2006. The Budget Review Office wishes to alert the Legislature that if the State funding for this program is not reauthorized in 2007, the $49,562 that is included in the recommended budget will become 100% County cost. Pursuant to the Charter Section C4-37, the continuation of a grant funded program with County funds would require 14 votes.

The Budget Review Office recommends that the DSS Institutional Foster Care program appropriation for 2007 be decreased to reflect the more current downward trend in the number of CPS-related foster care placements and the ongoing benefits of FCSA preventive programs already in place and the efforts for enhancement recommended for funding next year. In line with the foregoing, we recommend that appropriation 001-6118-4690 be reduced in 2007 from the recommended total of $21.0 million to $19.5 million, a gross reduction of $1.5 million. There is approximately 34% reimbursement or $510,000 in offsetting State and Federal Aid in revenue codes 001-3662 and 001-4619 for CPS-related foster care program costs that would have to be reduced. The net savings to the 2007 Adopted Operating Budget as a result of decreasing this appropriation would therefore be $990,000.

Further, the 2007 Adopted Budget presentation should be amended to indicate the correct and more current name for Appropriation 001-6118-4690 – "Institutional Foster Care – DSS" (from "DSS: ADC Foster Care").

In addition, the correct and current name for Appropriation 001-6119-4690 should be changed to – "Family Foster Care" (from "DSS: Foster Care").

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Housing and Adult Protective Services (APS)

Budget Review Office Evaluation

- Total administrative expenditures for all the units, offices and functions of the Housing and Adult Protective Services (APS) Division including Housing Administration, Emergency Services, Casework Shelter/Motel, Placements, Homeless Prevention Unit, Center Operations and Adult Services Administration are estimated at $7.7 million in 2006 and recommended at $7.3 million in 2007, representing a 6% decrease as per the following summary:

2007 OPERATING BUDGET SUMMARY OF DSS HOUSING & ADULT PROTECTIVE SERVICES (APS) ADMINISTRATIVE APPROPRIATIONS				
Approp.	05 Actual	06 Adopted	06 Estimated	07 Rec.
Housing & APS Administration				
6008	$6,797,396	$6,807,703	$7,733,674	$7,304,990
%Change		0.15%	13.60%	-5.54%
$ Change		$10,307	$925,971	-$428,684
Family Type Adult Homes				
6106	$8,796	$13,000	$13,000	$13,000
%Change		47.79%	0.00%	0.00%
$ Change		$4,204	$0	$0
Housing & APS Division Administration				
Total Costs	$6,806,192	$6,820,703	$7,746,674	$7,317,990
%Change		0.21%	13.58%	-5.53%
$ Change		$14,511	$925,971	-$428,684

Recommended funding for Housing and APS Administration includes nearly 6% more or $331,000 over the 2006 estimate, including one new position created as requested by DSS for APS, fees for service decreased in 2007 by 20% as compared to the 2006 estimated level and a decrease of just under $565,000 for contract agencies for 2007.

As requested by DSS, the 2007 recommended budget includes one new Spanish Speaking Caseworker Trainee to be assigned to a growing Adult Protective Services caseload and provide improved services to a considerable Spanish speaking population. Currently there are no Spanish Speaking Caseworkers in APS.

Housing and APS fees for services are estimated to be $56,700 above the 2006 adopted level of $146,000 to pay for fingerprinting shelter staff working with children and to register the fingerprints with the New York State Central Register of Child Abuse and Maltreatment in compliance with Local Law No. 45 and 46 of 2004. DSS estimates that 800 shelter staff must be registered at a cost of $75 each during the fourth quarter of 2006. The 2007 costs for the ongoing requirement of fingerprinting shelter staff are budgeted at $45,000 less than 2006, with the majority of the task completed at the end of 2006.

The 2007 Recommended Budget includes $146,087 for a contract with United Veterans Beacon House (under pseudo code HHI1) to develop permanent housing for homeless individuals and families. This is a $564,853 decrease from the 2006 estimate of $710,940. This is tied to Resolution No. 1061–2005, which appropriated $710,940 in 100% federal grant funding from the United States Department of Housing and Urban

Development for the Beacon House III Project for a period of five years. The remainder of the unspent funds for this 100% federal grant will be entered into the operating budget's rollover process for the next four years in accordance with the terms and time limits of the grant.

Budget Review Office Recommendations

The 2007 Recommended Budget presentation does not indicate that DSS requested $146,087 for the Beacon House III project in 2007 (001-6008-4980-HHI1). The 2007 Adopted Budget should be amended to show that 2007 funding is recommended as requested for the 2007 allocation of the 100% federal pass-through funds.

Child Support Enforcement Bureau (CSEB)

Budget Review Office Evaluation

- Total administrative expenditures for all the units, offices and functions of the Child Support Enforcement Bureau (CSEB) including Administration, Establishment/Investigations, Court Operations, Enforcement, Finance and Operations Support are estimated at $8.2 million in 2006 and recommended at $8.9 million in 2007, representing a 7% increase as per the following summary:

2007 OPERATING BUDGET SUMMARY OF DSS CHILD SUPPORT ENFORCEMENT BUREAU (CSEB) ADMINISTRATIVE APPROPRIATIONS				
Approp.	05 Actual	06 Adopted	06 Estimated	07 Rec.
Child Support Enforcement Bureau Administration Total Costs				
6073	$8,123,681	$8,603,202	$8,180,981	$8,783,144
%Change		5.90%	-4.91%	7.36%
$ Change		$479,521	-$422,221	$602,163

- Recommended funding for CSEB in 2007 includes 8% more or $589,000 over the 2006 estimate for permanent salaries. Fees for services increased in 2007 by 9% as compared to the 2006 estimated level, and a decrease of 30%, or $9,000 in rental costs is related to improved cost efficiencies for CSEB photocopiers in 2007 versus 2006.

The Department of Social Services did not request nor does the 2007 recommended budget include any new positions for the Child Support Enforcement Bureau.

Similar to other DSS administrative areas, CSEB has increasingly relied on overtime and temporary salary costs to address ongoing and periodic backlogs and to handle special projects in accounting, enforcement and establishment of new and increased child support orders, establishment of paternity, and calculations of interest on money judgments.

Resolution No. 524-2006 transferred $75,000 from CSEB for Touro Law School (001-DSS-6073-4980-TSL1) to a new program for domestic violence established in the Office for Women (001-EXE-8051-4980-TSL2) also through Touro Law School. This resolution also transferred $87,225 from DSS Domestic Violence Programs for Nassau/Suffolk Law Services (001-DSS-6017-4980-AMF1) to the Office for Women (001-EXE-8051-4980-AMF2). The 2007 recommended budget creates a "new contract" intended to provide legal services to victims of domestic violence in divorce actions (001-EXE-8051-HTX1) which is actually a continuation of this legislative initiative.

Budget Review Office Recommendations

The Budget Review Office concurs with the level of funding recommended for the Child Support Enforcement Bureau and all of its operations and functions for 2007.
DD DSSCSEB07

Medicaid Services (MA)

Budget Review Office Evaluation

- Total administrative and program expenditures across all operations and responsibilities of the Medicaid Services Division, including all the units and programs of Administration, Medical Director, Medicaid Eligibility and Undercare, Medical Services Bureau, Medicaid Transportation/Managed Care and Hospital Outreach Services are estimated at $227.5 million in 2006 and recommended at $237.7 million in 2007, representing a 5% increase as per the following summary:

2007 OPERATING BUDGET SUMMARY OF DSS MEDICAID SERVICES DIVISION ADMINISTRATIVE AND PROGRAM APPROPRIATIONS				
Approp.	05 Actual	06 Adopted	06 Estimated	07 Rec.
Medicaid Services Administration				
6201	$11,951,865	$14,662,687	$13,721,273	$16,302,133
%Change		22.68%	-6.42%	18.81%
$ Change		$2,710,822	-$941,414	$2,580,860
Managed Care Grant				
6203	$145,185	$155,519	$149,279	$0
%Change		7.12%	-4.01%	-100.00%
$ Change		$10,334	-$6,240	-$149,279
Hospital Outreach Services				
6205	$346,916	$389,736	$410,094	$430,648
%Change		12.34%	5.22%	5.01%
$ Change		$42,820	$20,358	$20,554
Medical Assistance				
6101	$1,130,206	$1,628,300	$1,530,000	$1,550,000
%Change		44.07%	-6.04%	1.31%
$ Change		$498,094	-$98,300	$20,000
Medical Assistance/MMIS				
6102	$218,436,476	$0	$422,332	$500,000
%Change		-100.00%	N/A	18.39%
$ Change		-$218,436,476	$422,332	$77,668
Medicaid Cap Payment				
6103	$0	$237,844,226	$211,261,849	$218,934,181
%Change		N/A	-11.18%	3.63%
$ Change		$237,844,226	-$26,582,377	$7,672,332
Medicaid Services Division Administration & Program				
Total Costs	$232,010,648	$254,680,468	$227,494,827	$237,716,962
%Change		9.77%	-10.67%	4.49%
$ Change		$22,669,820	-$27,185,641	$10,222,135

- Recommended funding for Medicaid Services administration and program appropriations in 2007 includes nearly $10.2 million more than the 2006 estimate. This is primarily due to a $7.7 million increase in the mandated Medicaid Cap payment and $2.6 million in additional funding for Medicaid Services administrative costs, of which $1.3 million is for higher permanent salaries across the division. The remainder is an additional $1.0 million in fees for services of which $675,000 is for a new Medicaid Transportation Broker contract and $340,000 over the 2006 adopted level of $310,000 is for MA Fraud and Abuse Investigation contracts.

Staffing

A total of 42 new positions were requested for the Medicaid Services (MA) Division: 24 Social Service Examiner I (SSEI), which includes three Spanish Speaking SSEI , five SSEII, four SSEIII, four Clerk Typist, two MSS (Medical Service Specialist), one Sr. Assets Analyst, one OSA II and one CSW (Community Service Worker). The 2007 recommended budget includes five new positions to improve and enhance the Medicaid eligibility operations and processes and to provide MA services to an increasing Spanish speaking population in Suffolk County. There is no net County cost as a result of adding the 5 new positions to the 2007 Operating Budget for MA. All of the costs of the salaries, fringe benefits and overhead for Medicaid administrative staff are fully covered by federal and state aid (as per the State Medicaid Cap legislation). If all 42 newly requested positions had been recommended for inclusion in the 2007 budget for MA, the expectation for 100% coverage of the cost of all 42 new MA staff would have applied as it does to the five new MA positions recommended for 2007.

Two existing positions are abolished: one vacant Senior Management Analyst from MA Administration that was originally intended to be assigned to Medicaid fraud initiatives that are recommended to be contracted out and one vacant Account Clerk Typist. The Account Clerk Typist is abolished in relation to the denial by New York State of DSS doing Medicaid eligibility checks for the Suffolk County Department of Health Services.

The department requested one new Senior Assets Analyst in Medicaid Administration to work in concert with DSS Finance to pursue the recovery of Medicaid payments from supplemental needs trusts and from estates related to cases involving spousal refusal, but was not included in the 2007 recommended budget. This position would be specifically dedicated to the function of researching, identifying, processing and recovering significant sums of money from the estates and trusts of deceased Medicaid clients and their spouses. This is a workload that has remained uncovered since the retirement of the previous incumbent several years ago. Acting as a gatekeeper on the back end of the chronic care eligibility process, the specialized services of the Senior Assets Analyst would ensure that inappropriately spent Medicaid funds are identified and recovered to Suffolk County.

The net County cost of adding the Senior Assets Analyst position to Medicaid Services Administration staffing in 2007 would be 0%. The salary, fringe benefits and overhead connected to this additional position would become part of the Medicaid Cap expenditures and would be fully covered through a combination of federal and state aid. The Medicaid recovery potential of this new position is significant. In consideration of the fact that the net County cost of adding the Senior Assets Analyst to MA is zero, and the substantial recoveries to be made, the Budget Review Office recommends inclusion of the new Senior Assets Analyst position in MA Administration in 2007.

Medicaid Transportation Broker

New RFP and contractual services for Medicaid are recommended as requested by DSS in their August update for 2007 and include $675,000 to contract out virtually all of Suffolk County's Medicaid Transportation Program administration to a broker. The added costs are expected to be 100% covered with 52% federal aid and 48% state aid (as per the State Medicaid Cap legislation). The objective is to build more program and system efficiencies into the process. There are 14 other counties in New York State that have implemented some form of a coordinated MA Transportation Program, including Nassau County, which has had a transportation broker for seven years and Orange County, which has about five years of experience with contracting out this service.

Better services to Medicaid recipients, increased medical transportation program cost savings and reduced-per-trip expenditures are all part of the plan and justification for contracting out the services and systems that are currently provided in-house by the Medical Transportation Unit in the Medicaid Services Division. Currently employed cost containment policies are expected to continue to be utilized by the MA Transportation Broker combined with greater efficiencies in the following specific areas. The broker is expected to perform the following:

- Coordinate with facilities and transportation providers for frequently recurring trips to develop multi-loading and routing scenarios.
- Use its experience and expertise in gate keeping, ensuring that MA recipients are authorized for the lowest cost and most appropriate form of medical transportation.
- Actively promote the use of mileage reimbursement rather than the more expensive transportation options of taxis and ambulettes.
- Review an MA recipient's access to alternative resources for transportation funding under ADA programs.
- Decrease administrative costs per trip through the use of interactive voice response, internet resources and other applications to reduce manual intervention.

Important criteria in the selection of a broker would be the level and quality of the broker's experience in the operation of a Medicaid transportation system. Regarding the potential to effectuate cost reductions, NYSDOH has indicated to DSS that the anticipated savings as a result of contracting with a transportation broker should be 5% or more of total Medicaid transportation costs. If total Suffolk County Medicaid Transportation costs are approximated at $12.5 million for 2007, a 5% savings would equate to $625,000, which is less than the gross cost of what contracting out the MA transportation operation is expected to be.

For this reason, the Budget Review Office believes that a performance standard clause relating to guaranteed program savings should be built into the RFP process and the contract with the provider that is ultimately selected as Suffolk County's MA Transportation broker. This is a necessary and prudent measure to ensure that cost benefits to contracting out the Medicaid transportation operations materialize. This should be done regardless of the fact that 100% of the cost of the new transportation broker is expected to be reimbursed and that the local Medicaid Cap will remain unchanged for 2007 at its mandated level.

Medicaid Fraud and Abuse Investigations

A two-part RFP for MA Fraud and Abuse Investigation is included as requested in MA Administration's fees for services budget totaling $650,000 in 2007. The first part relates to an RFP for the data mining piece of the MA Fraud contract and is currently under review by the County Attorney's Office. The second part involves an RFP that will contract with a firm or firms to analyze the data obtained via the first RFP and pursue the recovery of overpayments when identified. The second MA Fraud RFP is currently in the drafting stages.

MA Overtime and Temporary Salaries

Overtime and temporary salaries for MA are included at nearly a 20% increase in 2007 over the 2006 estimate ($749,893 compared to $626,470). The 2007 total recommendation for MA overtime and temporary salaries is $170,617 or 29% more than the 2005 actual. Similar to other DSS administrative areas, MA has increasingly relied on overtime and temporary salary costs to address ongoing Medicaid eligibility and undercare backlogs, the annual Mass Rebudget project that updates MA cases, and backlogs relating to MASSI, Overage and Chronic Care cases. The later, which are typically disabled adults and children needing immediate medical coverage and seriously ill patients in need of home care. The division wide shortages of clerical support necessitate the increasing reliance on temporary staff to maintain MA workloads at manageable levels.

Medicaid Cap

Medicaid program costs for 2007 are recommended at 4% over the 2006 estimate, primarily related to the mandated level of the Medicaid Cap payment to New York State. Total MA program funding for 2007 is recommended at nearly $221.0 million, which is $7.8 million more than the 2006 estimate, tied to a growth rate of less than 4%. More than 99% of MA program costs included in the 2007 recommended budget are related to the Medicaid Cap Payment. This is now budgeted in Appropriation 001-6103-4610 as a State Chargeback. Effective January 1, 2006, per New York State budget legislation, the local share of Medicaid Program costs (MMIS), all MA administration and staff overhead expenses and off-line Medicaid-related costs are capped at a level that is 3.5% above the 2005 base level minus revenue. The 2006 estimate of $211,261,849 and the 2007 recommended level of $218,934,181, as shown, reflect the exact

calculations provided recently to Suffolk County by the New York State Department of Health regarding Suffolk's Medicaid Cap obligations for 2006 and 2007. The State's calculations for the Suffolk County Medicaid Cap amount in 2007 incorporate a 53rd weekly share cycle.

Henceforward, the MA program appropriation formerly utilized for MMIS local share costs, 001-6102-4690, will be used only to show the Intergovernmental Transfer (IGT) payment to the John J. Foley Skilled Nursing Facility. This is estimated at $422,332 in 2006 and recommended at $500,000 in 2007.

SUNY Stony Brook Outreach

Introductory Resolution No. 2127 - 2006 accepts and appropriates 100% funds to expand the Hospital Outreach Program at SUNY Stony Brook University Hospital. Stony Brook University Hospital requested the creation of an additional outstationed examiner to expedite the processing of Medicaid eligibility applications for their patients. The Hospital Outreach Services positions involve 0% County cost. Total salaries, fringe benefits and overhead for the outstationed examiners are funded 50% by federal aid and 50% by the hospital to which they are assigned. Passage of this resolution authorizes the Commissioner of Social Services to amend the existing contract with Stony Brook University Hospital to provide the additional Social Services Examiner II. The creation of this position increases total Hospital Outreach Services program staff by one from the 2006 current authorized total of seven SSEII to eight out-stationed MA hospital examiners.

Budget Review Office Recommendations

- Create one new Senior Assets Analyst in Medicaid to maximize recoveries. The net county cost is zero.
- Include a performance standard clause in the RFP and contract for the Medicaid Transportation Broker to assure that cost savings materialize.

DSS Staff Overview

Budget Review Office Evaluation

The department requested a net total of 56 additional positions while the recommended budget provides 16 new positions, nine of which are continued from a state grant accepted in 2006. The following table summarizes the department's request for new positions.

TOTAL DSS NEW POSITIONS REQUESTED (AS OF AUGUST UDATE)						
STATUS OF NEW POSITIONS IN 2007 RECOMMENDED BUDGET						
Division	No.	Title	2007 Gross Salaries & Fringes	% Reimb.	2007 Net Salaries & Fringes	Included in 2007 Recommended Budget
General Administration 001-6005	2	Account Clerk	$94,293	35%	$61,290	NOT INCLUDED
Special Investigations 001-6005	2	Investigator I	$114,913	35%	$74,693	INCLUDES ONE NEW INVESTIG. I
Housing & Adult Services 001-6008	1	Caseworker Trainee - Spanish Speaking	$57,457	29%	$40,794	INCLUDES ONE NEW CASEWORK TRAINEE-SS
Family & Children's Services 001-6010	3	Clerk Typist ADDED IN 2006 VIA RES. NO. 884-2006	$147,647	16%	$124,023	CONTINUES THREE NEW CLERK/TYPISTS IN 2007 - NYS GRANT EXPIRES 3/07
Family & Children's Services 001-6010	3	Senior Caseworker ADDED IN 2006 VIA RES. NO. 884-2006	$230,525	16%	$193,641	CONTINUES THREE SR. CASEWORKERS IN 2007 - NYS GRANT EXPIRES 3/07
Family & Children's Services 001-6010	3	Casework Supervisor ADDED IN 2006 VIA RES. NO. 884-2006	$246,452	16%	$207,020	CONTINUES THREE CASEWORK SUPER. IN 2007 - NYS GRANT EXPIRES 3/07
Medicaid 001-6201	4	Clerk Typist	$178,587	100%	$0	NOT INCLUDED
Medicaid 001-6201	1	Community Services Worker (Span. Spkg.)	$48,135	100%	$0	NOT INCLUDED
Medicaid 001-6201	21	SSE I	$1,165,111	100%	$0	INCLUDES THREE NEW SSE I'S FOR MA ELIGIBILITY
Medicaid 001-6201	3	SSE I (Spanish Speaking)	$166,445	100%	$0	INCLUDES TWO NEW SSEI - SS FOR MA ELIGIBILITY
Medicaid 001-6201	5	SSE II	$308,738	100%	$0	NOT INCLUDED
Medicaid 001-6201	4	SSE III	$284,276	100%	$0	NOT INCLUDED
Medicaid 001-6201	1	OSA II	$66,440	100%	$0	NOT INCLUDED
Medicaid 001-6201	2	Medical Service Specialist	$142,138	100%	$0	NOT INCLUDED
Medicaid 001-6201	1	Senior Assets Analyst	$68,662	100%	$0	NOT INCLUDED
TOTAL	56		$3,319,819		$701,463	

The 2007 budget also incorporates the costs relative to nine new Child Protective Services (CPS) positions created in 2006 via Resolution No. 884-2006 that accepted $297,429 in 100% State funding to improve the staff-to-client ratios, reduce the number

of overdue safety assessments and report determinations in CPS. The recommended budget for 2007 continues the funding for these nine new positions when the State grant monies run out March 31, 2007. These positions include three Casework Supervisors, three Senior Caseworkers and three Clerk Typists in 001-6010 Family and Children's Services. Pursuant to Section 4C-37, 14 votes are required to continue a state funded program with local funds.

- In DSS General Administration, the 2007 Recommended Budget includes one of two requested new DSS Investigator I positions for the Special Investigations Unit to investigate fraud and abuse related to temporary assistance and day care eligibility. The department's request for two Account Clerk positions to process vendor and client payments in a more timely fashion, were not included.

- As requested by DSS, the 2007 recommended budget includes one new Spanish Speaking Caseworker Trainee to be assigned the increasing Adult Protective Services caseload to provide improved services to the Spanish speaking population. Currently, there are no Spanish Speaking Caseworkers in APS.

- A total of 42 new positions were requested for the Medicaid Services (MA) Division; 24 Social Service Examiner I (SSEI) positions, which includes three Spanish Speaking SSEI, five SSEII, four SSEIII, four Clerk Typist, two MSS (Medical Service Specialist), one Sr. Assets Analyst, one OSA II and one CSW (Community Service Worker).

- The 2007 recommended budget includes five new positions to improve and enhance the Medicaid eligibility operations and processes and provide MA services to an increasing Spanish speaking population in Suffolk County at no net cost to the County. All of the costs of the salaries, fringe benefits and overhead for Medicaid administrative staff are fully covered by federal and state aid (as per the State Medicaid Cap legislation). If all 42 requested new positions are added to the 2007 recommended budget for MA, the expectation for 100% coverage would apply.

- The 2007 recommended budget abolishes three vacant positions: two vacant positions recommended (but not requested) to be abolished in relation to the denial by New York State of DSS doing Medicaid eligibility checks for the Suffolk County Department of Health Services including one Account Clerk in DSS General Administration, and one Account Clerk Typist in Medicaid Services Administration. One vacant Senior Management Analyst is abolished in MA Administration that was originally intended to be assigned to Medicaid fraud initiatives now expected to be contracted out sometime beginning in 2007.

- One-third or 33% of current on-board DSS staff are aged 55 or older.

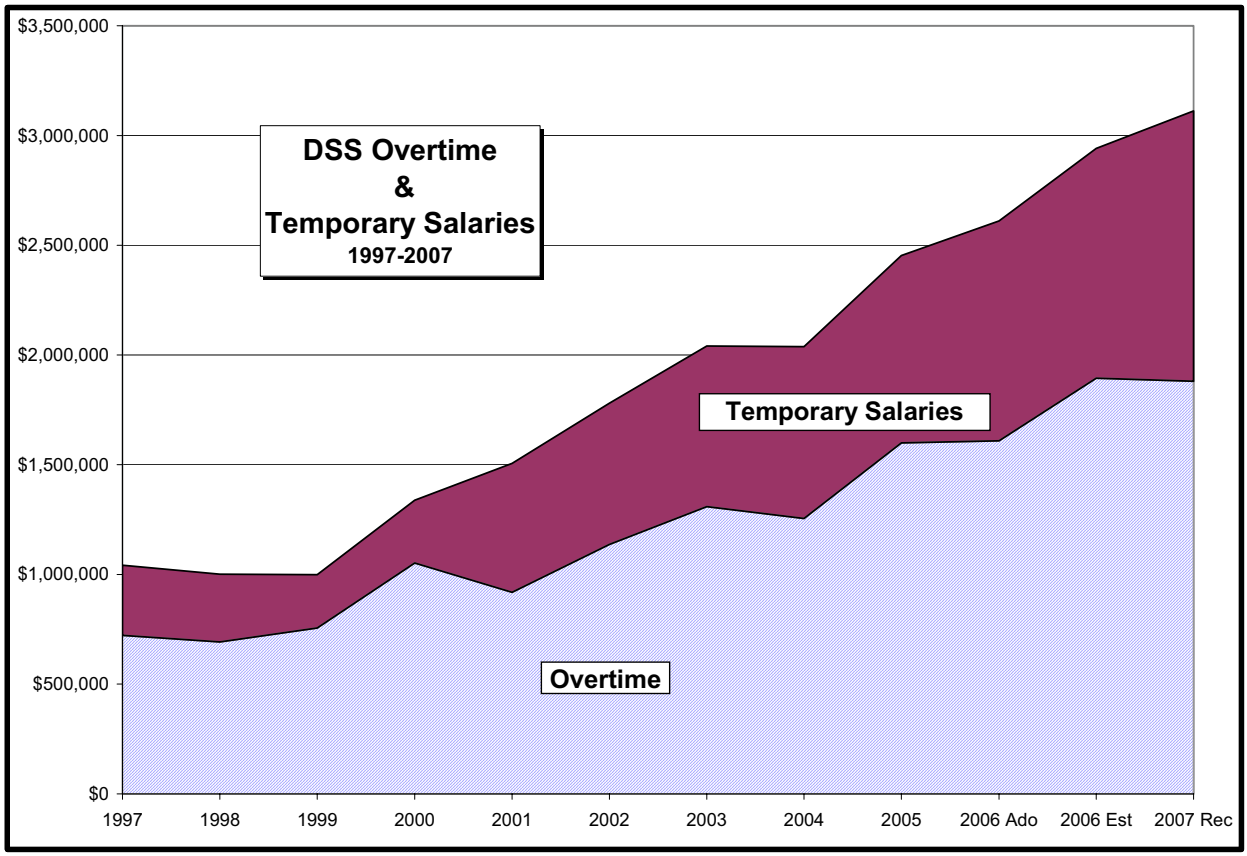
- If an early retirement incentive is adopted and implemented in Suffolk County, the impact to the Department of Social Services could be a substantial loss of institutional knowledge and experience that cannot easily be replaced. This could cause interruptions or delays in service delivery as well as a potential decrease in the quality of services delivered.

- Personal services costs appear to be budgeted for DSS in 2007 at a level that could limit the number and speed with which positions vacated due to retirements are refilled. If a sizeable number of eligible DSS employees opt to retire in 2007, higher than budgeted time and accrual pay-outs will be paid from personal services appropriations. This situation could cause DSS to be faced with insufficient personnel costs for the remainder of the year and hamper the ability to refill the staff positions that have been left vacant by retirees.

- Total levels of authorized and on-board staff for DSS increased between 2005 and 2006, while the number and percentage of DSS vacancies has decreased. Between payroll data of September 11, 2005 and September 29, 2006, the total number of staff authorized for DSS increased by 36 positions, from a total of 1,506 DSS budgeted staff 2005 to the current level of 1,542 authorized positions (a 2.4% increase). The level of on-board staff in DSS has improved significantly. The number and percentage of DSS vacancies has decreased from the September 11, 2005 level of 197 DSS vacant positions (13% of total authorized positions) to the September 29, 2006 payroll count of 122 DSS vacancies (8% of the total approved staffing positions). This represents an overall drop in the number of DSS vacancies by 75, or a decrease of 38%.

- The Department of Social Services cites an overall improvement in the turnover rate attributable to a strengthening of the probationary period for new workers and the application of an auto-fill policy for positions failing probation. DSS believes that these are major reasons behind a better quality of personnel coming into and staying with Social Services across all divisions, bureaus and operations.

- Over the past decade DSS overtime has more than doubled and temporary salaries have more than tripled. The increasing reliance of DSS on overtime and temporary salaries to keep the department running in the past ten years is clearly illustrated in the following chart:



- The statistics behind this chart on decade-long growth in the use of and need for overtime and temporary clerical support positions by DSS send a strong and clear message that the department is understaffed. Between 1997 and 2007, overtime has increased from approximately $723,000 to nearly $1,880,000, representing a 123% growth rate across all divisions and operations. Temporary clerical costs (exclusive of HEAP which has always utilized temporary positions in its 100% federally funded staffing configurations) have risen from $319,000 ten years ago to $1,232,000 recommended in the 2007 budget, for an overall increase of 286%. Together, DSS overtime and temporary salaries have grown from $1.0 million in 1997 to more than $3.0 million in the 2007 recommended budget.

- Dollar and percentage growth in the use of and need for overtime has been especially pronounced in the three major areas of service delivery in DSS since 1997, with Medicaid, Family and Children's Services and Client Benefits making up 75% of all overtime and temporary salaries expended or budgeted. Decade-long temporary clerical support needs are even more widespread across DSS operations with Client Benefits, Medicaid, General Administration, Child Support Enforcement and Family and Children's Services temporary staff costs and appropriations making up 90% of the total.

- Over the past decade, the single most important factor in driving the overall use of overtime and temporary clerical support is understaffing the Department of Social Services. For 2007, the recommended budget increases the level of temporary salaries for DSS over the 2006 estimate by $185,000 with a minor decrease of $15,000 in the overtime level included for next year compared to the 2006 estimate. The recommendations for slightly decreased overtime salaries for 2007 appear to reflect the higher levels of authorized and on-board staff for DSS that currently characterize the department and which are anticipated to continue into the next budget year. Increases in temporary salaries reflect the expectation that the current shortages of clerical support staff throughout the Department of Social Services will continue.

Budget Review Office Recommendations

- Reinstate the abolished Account Clerk position in DSS General Administration and reassign it to DSS Accounting. There is a chronic need for overtime in DSS Accounting to address vendor and client payment backlogs, for which DSS requested, but did not get, two new Account Clerk positions. The net cost is $31,000, and the position should be funded with a reduction in overtime.
- Create one new Senior Assets Analyst as requested by the department in Medicaid Administration to work in concert with DSS Finance to pursue the recovery of Medicaid payments from supplemental needs trusts and from estates related to cases involving spousal refusal. This position would be specifically dedicated to the function of researching, identifying, processing and recovering significant sums of money from the estates and trusts of deceased Medicaid clients and their spouses. This is a workload that has remained uncovered since the retirement of the previous incumbent several years ago. Acting as a gatekeeper on the back end of the chronic care eligibility process, the specialized services of the Senior Assets Analyst would ensure that inappropriately spent Medicaid funds are found and brought back to Suffolk County wherever possible. The net County cost of adding this position is zero as salary, fringe benefits and overhead would be fully covered through a combination of federal and state aid.

Medicaid Cap

Budget Review Office Evaluation

The State of New York began to take over the local share of Medicaid costs starting in 2006. The local shares of the Medicaid Program are now capped at the 2005 level and adjusted by anticipated cost-of-living trend factors of 3.5% in 2006, 3.25% in 2007, and 3.0% in 2008 and beyond in a non-compounded manner.

During the first two years of the cap (2006-2007), the local districts will be assessed an annual amount on a state fiscal year basis and will be notified as to the weekly share due the State. Effective 2008, the local districts will be able to meet their annual Medicaid allocations via weekly payments based on one of two options:

1.) The capped local contribution methodology; or
2.) A fixed percentage of local sales tax revenue based upon the 2006/2007 capped contribution.

If the actual net Medicaid costs of the district go below the cap, the State will reimburse districts the difference. The local share of the Medicaid Program is now paid as a chargeback to the State.

The Medicaid Cap legislation required NYSDOH to calculate the final 2005 base year and state fiscal year cap amounts by June 30, 2006 for all 47 counties in New York State. In compliance with the law, Suffolk County received notification by NYSDOH in a letter dated June 23, 2006 of the final Calendar Year (CY) Medicaid Cap base amount and the Medicaid Cap amounts for State Fiscal Years (SFY) 2005/2006 and 2006/2007 that are built upon the 2005 base. As directed by law, the amounts promulgated by NYSDOH are district-specific estimates of net calendar year 2005 local share Medicaid expenditure levels. The weekly estimated payment amount for SFY 2005/2006 started with the first Medicaid weekly payment cycle beginning after January 1, 2006.

Per NYSDOH, the final CY 2005 Medicaid Cap Base for Suffolk County was set at $204,210,215. The Medicaid Cap legislation further required NYSDOH to reconcile the difference between the estimated amounts paid by the local districts and the actual amounts that should have been paid if the final cap amounts had been in place. For SFY 2005/2006 and 2006/2007, NYSDOH calculated Suffolk County's total reconciliation amount as $5,204,503. The County received this Medicaid Cap reconciliation payment in August 2006 and it was credited to Appropriation 001-6103-4610 as a reduction of the weekly shares.

Appropriation 001-6103-Medicaid Cap Payment includes $218,934,181 in the 2007 Recommended Budget and $211,261,849 as the 2006 estimate to comply with the payment arrangements required by the New York State Medicaid Cap legislation. The 2006 Adopted Budget included $237,844,226 for the total cost of the first calendar year payment for the Medicaid Cap in Suffolk County. During the 2006 Operating Budget deliberations, the exact amount of what would be Suffolk County's obligations for the first year of the Medicaid Cap was not known. NYSDOH was still actively developing a methodology to determine the CY 2005 base period from which all subsequent years of the Medicaid Cap would be based.

Following the adoption of the County's 2006 budget in late November 2005, NYSDOH lowered the numbers for Suffolk County's CY 2005 Medicaid Cap Base to $214.4 million and the estimates for Suffolk's Medicaid Cap payments for CY 2006 and CY 2007 were reduced to $221.9 million and $228.8 million respectively. NYSDOH promulgated the final 2005 Cap Base number in June 2006 at the level of $204.2 million. Since that time, the State has clarified the amounts of Suffolk's CY 2006 through CY 2011 Medicaid capped payments.

The guesswork has been taken out of the local Medicaid budgeting process as Suffolk now knows definitively how much it has to budget for present and future Medicaid net local shares in accordance with New York State's Medicaid Cap legislation as shown below.

- CY 2006 $211,261,849
- CY 2007 $218,934,181
- CY 2008 $223,085,211
- CY 2009 $230,247,017
- CY 2010 $236,373,324
- CY 2011 $242,499,630

Beginning in 2006, Suffolk County's fixed share of Medicaid costs includes both program and administrative cost components. Effective January 1, 2006, 100% of the costs of salaries, fringe benefits and overhead for Medicaid administrative staff are fully covered by federal and state aid (as per the State Medicaid Cap legislation). A total of 42 new positions were requested by the Medicaid Services Division in 2007 at no net cost to the County as provided by the Medicaid cap legislation. This is more fully detailed and explained in the section on the Medicaid Services Division (MA). Only five MA examiners were included in the recommended budget.

Budget Review Office Recommendations

The Budget Review Office agrees with the 2006 estimated and 2007 Recommended Budget presentations for Suffolk County's Medicaid Cap Payment.

Child Protective Services (CPS)

Budget Review Office Evaluation

- Suffolk County's average number of CPS reports per worker is higher than five of six most comparable counties.

On the up side, the following chart illustrates that significant progress was made in lowering Suffolk County's average number of Child Protective Service (CPS) cases per worker between 2002 and 2004, (Suffolk's average CPS cases per worker dropped 56% between 2002 and 2004). On the down side, this chart shows that Suffolk County CPS workers are still carrying average caseloads higher than five of the six most comparable counties in New York State:

SUFFOLK COUNTY AND COMPARABLE DISTRICTS

AVERAGE # OF CPS REPORTS PER WORKER

Districts	Aug. 06	Aug. 05	Aug. 04	Aug. 03	Aug. 02
Erie	13.7	12.0	10.9	19.7	20.1
Monroe	17.1	13.8	13.8	16.7	12.1
Nassau	13.1	13.1	10.5	11.9	14.4
Onondaga	10.8	12.8	7.9	13.1	14.9
Suffolk	**15.0**	**13.8**	**12.0**	**17.7**	**27.5**
Westchester	5.1	6.4	4.0	8.4	6.3
NYC (All Burroughs)	4.6	5.0	4.1	5.4	4.1

This chart also shows that the CPS caseload averages have once again begun to increase with a 25% rise occurring between 2004 and 2006. This chart provides a five-year snapshot of the staffing configurations in Suffolk's CPS investigations. During 2002, the influx of new CPS workers going through their extensive training periods necessitated more experienced staff carrying high caseloads. The caseloads per worker improved during 2003 and 2004 as the new workers gained experience and began carrying full workloads.

Also contributing to the improvement in CPS caseloads at this time was the policy for new trainees to be hired on an automatic fill basis as positions were vacated. The auto-fill policy was discontinued at the beginning of 2004 and just recently reinstated in the spring of 2006. It is hoped that the 2007 CPS average caseload statistics show improvement for Suffolk County as the expected continuation of the auto-fill policy and the influx and training completion periods for new staff begin to have a positive cumulative effect.

- Suffolk County's percentages of CPS reports that are overdue for determination are lower than four of six most comparable counties, but are also increasing.

The next chart illustrates that between 2002 and 2004, Suffolk County improved its proportion of CPS cases overdue for determination by 80%, but from that time forward, the insufficient investigative staffing has caused this trend to reverse. Between 2004 and 2006 Suffolk County's overdue CPS reports have increased 78%. Even so, Suffolk CPS is still doing a better job of keeping its overdue caseloads down in comparison to four of its six most comparable counties.

SUFFOLK COUNTY AND COMPARABLE DISTRICTS

% CPS REPORTS OVERDUE FOR DETERMINATION

Districts	Aug. 06	Aug. 05	Aug. 04	Aug. 03	Aug. 02
Erie	21.5	22.8	25.9	19.7	48.4
Monroe	54.8	52.7	59.2	16.7	59.3
Nassau	28.8	33.8	15.5	11.9	38.7
Onondaga	29.4	28.4	39.9	13.1	74.5
Suffolk	**21.2**	**12.6**	**10.2**	**24.6**	**51.4**
Westchester	15.1	26.4	4.4	8.4	44.3
NYC (All Burroughs)	6.9	2.5	1.8	5.3	2.3

- Maintaining stable levels of new and experienced staffing in CPS is key to productivity and is the critical element in protecting the lives and safety of Suffolk County's most valuable resource, its children.

Maintaining CPS staffing at sufficient levels to meet its mandates and to move forward with new programs and initiatives intended to protect the County's children at risk is critical. Growing numbers of supervisory and administrative staff are approaching retirement age while at the same time growing numbers of young entry level staff are taking family and maternity leaves. It is an ongoing challenge for CPS to reassign staff between programs to provide an adequate mix of experienced and inexperienced staff, to equalize workloads and to cover workloads left by staff on leave or ending employment. We anticipate the 2007 CPS statistics regarding reports overdue for determination to show improvement for Suffolk County as the expected continuation of the auto-fill policy and the influx and training completion periods for new CPS staff begin to have a positive cumulative effect.

Budget Review Office Recommendations

To address the ongoing criticality of CPS staff configurations, as well as assuring the long-term need for preventing child abuse and neglect, the Budget Review Office proposes consideration of the following recommendations:

- Permanent reinstatement and continuation of the automatic fill policy for all CPS vacancies.

CPS vacancies at all levels should be filled automatically and should not be allowed to be carried for any length of time. The situation of having a staffing configuration weighted so heavily at the entry level dilutes the effectiveness of the senior level, and is counterproductive. Adequate staffing is essential to protect the lives and well-being of Suffolk County's children at-risk population.

By December 1, 2006 a workload study authorized by the New York State Legislature that is being conducted by the OCFS (Office of Children and Family Services) is due out concerning appropriate levels for CPS caseload staff.

It is expected that the CPS workload standards included in this soon-to-be released study by OCFS will better define the staff-to-client ratios for CPS workers in New York State. Suffolk County participated in this study that involved all CPS casework staff electronically recording the amount of time they spent performing various tasks during a two-week period in mid-September 2006. Up until now, recommended CPS caseload averages and staffing levels have been based on national standards. This has important implications for evaluating increases to Suffolk County CPS staffing levels next year and beyond to better ensure the lives and well-being of children at-risk.

We recommend that the Suffolk County Legislature be given a formal presentation by DSS on the results and recommendations of this study and its specific application to Suffolk CPS following its issuance. This presentation would be made early in 2007 with the understanding and expectation by the Legislature that the 2007 Operating Budget may require amendment in order to bring Suffolk County CPS into compliance with the new State standards for child welfare staff.

621 Recoveries

Budget Review Office Evaluation

Total retroactive claims for the miscoded 621 population in Suffolk were recovered in March 2006 from New York State in the amount of $11,618,262. These recoveries relate to a settlement of the local share of Medicaid costs for Chapter 621 Eligibles for former State psychiatric inpatients that were inappropriately charged to Suffolk County over a ten-year period. For years the State assured the counties that the formerly institutionalized mental patients had dwindled down to a very small number and that the remaining 621 eligibles were correctly coded in the Medicaid system. The State asserted that the counties were not paying any Medicaid costs for these clients in compliance with State law.

In January 2004 the County began making inquiries as to the accuracy of the State's claim that the Chapter 621 Eligible population was correctly coded in the Medicaid system and that Suffolk's local shares were being diverted wherever appropriate. The Budget Review Office acted as the catalyst at the beginning of this project by identifying the first subset of miscoded 621 clients for which Suffolk County was inappropriately paying Medicaid local shares. BRO demonstrated that there was money to be recovered which encouraged in-house efforts by the Suffolk County Department of Social Services to begin the 621 Revenue Acceleration Project. DSS aggressively investigated the total universe of individuals in Suffolk County meeting the Chapter 621 criteria and documented retroactive Medicaid claims in excess of $10 million, which were submitted to the State in the latter part of 2005.

The $11,618,262 that was received on March 31, 2006 by the County represents Suffolk's share of the Chapter 621 Eligibles Recoveries Project settlement by the State. A policy decision was made to place the revenue in Debt Service Reserve Fund (425) Revenue Code 3603-Category 620/621 Recoveries. In our Review of the 2006 Operating Budget, we stated our belief that the designation of the 621 Recovery Revenue to finance a debt service reserve fund was inappropriate and that these funds be used to address the significant problems faced by this population in the community.

Budget Review Office Recommendations

- Designation of the $11.6 million in 620/621 Recoveries Revenue to finance a debt reserve fund is a policy decision that can be revisited. These revenues are connected to previous Medicaid charges to the County for former State mental inpatients that are the responsibility of the State. These funds more appropriately should be dedicated to addressing the significant problems faced by former mental institutional patients in the community. Many former mental institutional patients are being severely impacted by the closing of adult homes in Suffolk County. The displacement of this special needs population has negatively impacted the workloads and costs in many service areas of the County, most notably the criminal justice system. Many of the former State psychiatric inpatients end up in our correctional facilities that are ill-equipped to handle the special needs and provide the supportive services required by this fragile population.
- The 2007 recommended budget relies on a transfer of $23 million from the debt reserve to mitigate the need to increase property taxes in 2007.
- The Budget Review Office recommends that a portion of the $11.6 million in the 621 Eligibles Medicaid Recoveries received be allocated to the $7.3 million proposal developed as a cooperative effort of the Suffolk County Sheriff and the Suffolk Coalition of Mental Health Service Providers to divert 100 non-violent, mentally ill inmates from the Suffolk County Jail into community mental health services. The application of 621 Medicaid Recoveries for this purpose is

appropriate in that it would help the population for which it was intended, and it should result in significant savings to the County.

- To properly correct the budget presentation, the 2006 estimated should include this $11.6 million recovery in the General Fund. See the section on Fund 425 for additional information.

SOIL AND WATER CONSERVATION DISTRICT

Major Issues

Staff Retention

Budget Review Office Evaluation

- The 2006 estimated budget is $371,065, which is $42,807 (10.3%) less than the 2006 adopted budget amount of $413,872. The decrease from the adopted budget is attributable to permanent salaries and overtime. We agree with the 2006 estimated permanent salaries of $345,805.
- The 2007 recommended operating budget of $409,799 is 5.7% less than the 2007 request of $432,610. This decrease of $22,811 is in permanent salaries and overtime.
- Staff retention is an ongoing issue. The soil district technician title is a grade 16 with an accompanying salary level ($36,322) that is too low to attract new staff. Once trained, existing county technicians leave for positions in the private sector where they can command higher salaries.
- The vacant soil district technician position is budgeted for only half a year in the 2007 Recommended Operating Budget, which precludes the proficient completion of the District's annual work load.
- The position of Stormwater Control Specialist is 100% state funded. The recommended budget provides a cost to continue level of funding at $53,013 for this grant-funded program.

Budget Review Office Recommendations

Increase the 2007 permanent salaries by $9,081 (001-8730-1100) and fringe benefits by $6,295 for a total of $15,376 to fill the vacant soil district technician position for three quarters of the year.

VANDERBILT MUSEUM AND PLANETARIUM

Major Issues

1. The ability of the Museum to continue financing its operating costs without further depleting its endowment trust fund or requesting County support.
2. Continuation of operating budget deficits in 2006, 2007 and beyond.

Budget Review Office Evaluation

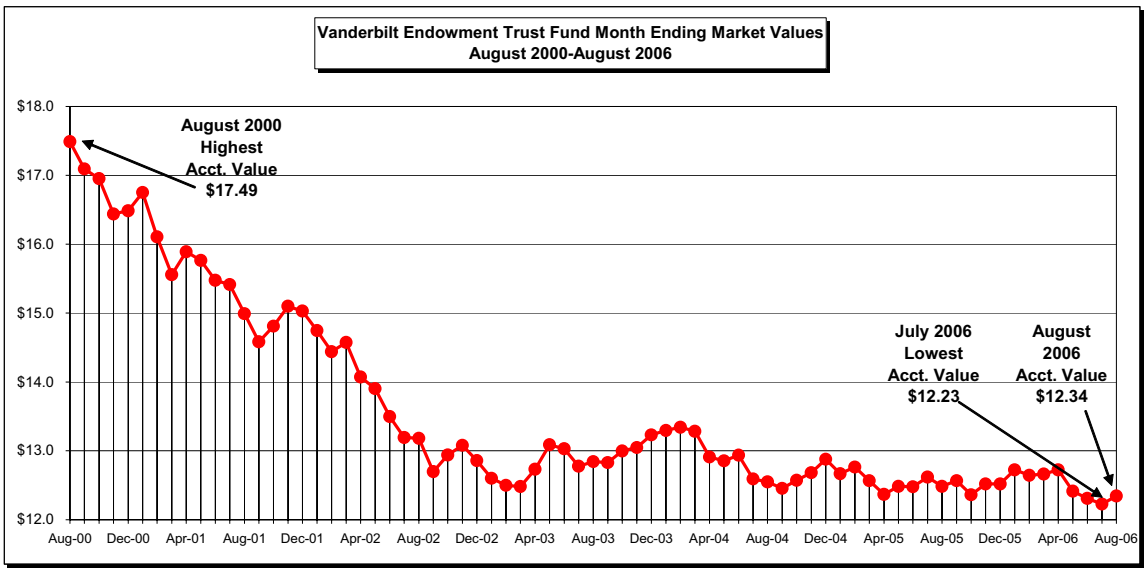
Historical Information:

- The Museum's Board of Trustees is responsible for adopting the operating budget while the Suffolk County Legislature has fiduciary responsibility for the Museum's Endowment Trust Fund.
- The Vanderbilt Museum's operating budget receives no funds from the County's real property taxes. However, the County General Fund assumes all debt service for the Museum's capital projects.
- Beginning in December 1996 Fleet Investment Services (Fleet) provided investment management services for the Endowment Trust Fund. In September of 2004, Fleet Investment Services converted to Bank of America, which is now the investment manager for the Endowment Trust Fund. As noted in our review of the Vanderbilt Museum's operating budget request last year, the contract agreement for these services has expired.
  - The Budget Review Office again recommends directing the Purchasing Division of DPW to conduct a Request For Proposal (RFP) to obtain a current contractual agreement for investment management services for the Endowment Trust Fund.

Endowment Trust Fund:

- Resolution No. 557-1998 increased the Museum's fixed annual income from $1 million authorized in Resolution No. 933-1994 to $1.2 million. This authorization has been extended every year since its inception with the current authorization (Resolution 1306-2005) expiring December 31, 2006.
- Resolution 929-2002 changed the long-standing policy of restricting capital gains distributions to a maximum of the realized capital gains accrued during the current calendar year (total return policy) to allow for distributions of capital gains realized during prior years. Without this change the Fund would not have been able to provide the Museum with the $1.2 million income during each of the ensuing years.

- The following chart details the Museum's Endowment Trust Fund month ending market values from August 2000 through August 2006. During the six-year period ending August 2006, the market value of the Fund declined by $5.1 million from $17.49 million to $12.3 million while at the same time remitting $7.2 million to the Vanderbilt Museum.



- The Fund has been able to provide the Museum with a fixed annual income of $1.2 million without eroding its market value below $12.2 million, the estimated minimum asset balance needed to provide the Museum with a steady $1.2 million per year distribution. However, the fund has not been able to recover from the market downturn, as indicated in the previous chart.

- The Museum's 2007 operating budget assumes continuation of the guaranteed $1.2 million distribution from the Fund. The estimated annual income (interest and dividends) as of August 31, 2006 is projected to be $404,533, which will require a distribution of $795,467 from capital gains to achieve the $1.2 million distribution.

  - Resolution 1306-2005 extended the authorization to continue the $1.2 million annual distribution through December 31, 2006. Continuation of the $1.2 million annual distribution to the Museum in 2007 will require the adoption of a resolution by the Legislature.

  - Based upon the Fund's market value and projected income, we do not recommend increasing the annual distribution to the Museum.

2006 Operating Budget:

- The 2006 estimated expenditures of $2,288,900 are $220,600 less than the adopted budget, as detailed in the following chart.

Comparison of the 2006 Estimated to the 2006 Adopted Expenditures

Description	2006 Adopted	2006 Estimated	Difference
Personal Services	$1,298,000	$916,700	($381,300)
Equipment	$5,000	$0	($5,000)
Supplies	$326,100	$326,300	$200
Contractual Expenses	$471,900	$682,900	$211,000
Employee Benefits	$408,500	$363,000	($45,500)
Total	**$2,509,500**	**$2,288,900**	**($220,600)**

The Budget Review Office is in agreement with the Executive's 2006 estimated Budget.

- The reduction in Personal Services and Employee Benefits is attributable to four full time employees being laid off in January 2006 (one special events coordinator, one carpenter, and two grounds keepers) and turn-over savings from the May 2006 retirement of the Museum's office manager.
- The reduction in equipment is due to the Museum not purchasing new lawn/snow equipment.
- Contractual expenses have increased due to the Museum's decision to contract out for security services.

The Budget Review Office is unable to definitively determine the Museum's January 1, 2006 fund balance as of this writing due to discrepancies between the recommended, a deficit of $181,691, and requested, a deficit of $376,508, budgets. Additionally, the Museum's monthly treasurer's report is not up-to-date due to the retirement of the office manager in May and the financial audit of the Museum for 2005 is pending. We are in agreement with both the Museum and the recommended budget that the Museum began 2006 with a deficit however it is unclear to what degree. We recommend directing the Museum and the Executive's office to reconcile their fiscal discrepancies.

Assuming the Museum does not modify its 2006 spending plan, the Budget Review Office is projecting a year-end deficit between $445,215 and $640,032 for 2006 while the recommended budget is estimating a balance of $0 and the Museum is estimating a deficit of $111,908. The Budget Review Office used the recommended and Museum's 2006 fund balance and actual expenditures and revenues through April 2006, as detailed in the chart below.

Comparison of the Status of Fund 708-Vanderbilt Museum		
	Executive Recommended	**Museum**
2005 Fund Balance, December 31	($181,691)	($376,508)
2006 BRO Projected Revenues	$2,164,036	$2,164,036
Total Funds Available	**$1,982,345**	**$1,787,528**
Less 2006 BRO Projected Expenditures	($2,427,560)	($2,427,560)
Projected 2006 Fund 708 Balance	**($445,215)**	**($640,032)**

The Museum is aware of its potential 2006 year ending deficit and is in the process of making budgetary adjustments, such as:

- Reductions in staff costs through reorganization
- Increased revenue from additional programs such as adult education, weather, nature trails and special event activities
- Creation of a Director of Special Projects position to apply for grants that are due in the fall.
- Creation of a new bookkeeper position.

The Museum's actual expenditures through April total $691,917 or $6,149 more than the Museum's $685,768 revenues through April. The Museum has reduced some of its' business plan expenditures as a result of its' actual revenues however, further budgetary adjustments are needed to address the Museum's potential deficit. The Budget Review Office recommends requesting that the Museum prepare a financial plan to address its potential 2006 operating budget deficit.

2007 Operating Budget:

- The Vanderbilt Museum's Board of Trustees approved the Museum's 2007 operating budget during their regular meeting on June 21, 2006.
- The 2007 recommended budget is $2,437,592, as requested by the Museum, which is a $71,908 decrease from the adopted 2006 budget, as detailed in the following chart.

Comparison of the 2007 Recommended to the 2006 Adopted Expenditures

Description	2006 Adopted	2007 Recommended	Difference
Personal Services	$1,298,000	$1,058,462	($239,538)
Equipment	$5,000	$1,000	($4,000)
Supplies	$326,100	$329,730	$3,630
Contractual Expenses	$471,900	$687,900	$216,000
Employee Benefits	$408,500	$360,500	($48,000)
Total	**$2,509,500**	**$2,437,592**	**($71,908)**

The recommended budget reduces personal services by $239,538 from the 2006 adopted budget. This reduction is attributable to a projected $9,538 decrease in permanent salaries and a projected $230,000 reduction in temporary salaries-no fringe, as the Museum is now contracting out for security services. This change is also reflected as an increase in the Museum's expenditures for fees for services and a decrease in its expenditures for retirement contributions and laundry and cleaning expenses. Although the recommended budget for permanent salaries is less than the adopted budget, the recommended budget for permanent salaries is $141,762 more than the estimated budget. The difference between the estimated and the recommended budgets is related to changes in the Museum's positions, as detailed below.

- Four full time employees were laid off in 2006 (one special events coordinator, one carpenter, and two grounds keepers). In 2007, one grounds keeper position will be filled.
- The special events coordinator position, which was vacated through a lay off in 2006, will be abolished.
- A vacant assistant director position will be abolished.
- The Museum created a director of special projects position and has filled this position. The incumbent is expected to begin in a few weeks. The position will oversee the business office and assist with the creation of new revenue producing programs and activities.
- A bookkeeper position will be filled.
- Security services will continue to be contracted out with an expected savings of $11,500.
- Turn-over savings, from the resignation of the Museum's office manager in May 2006. The Museum is actively seeking to fill this position however it is having difficulty recruiting due to the salary range.
- The Museum plans to provide its staff with a cost of living allowance (COLA) and merit increases.

The recommended budget includes $2,549,500 in revenues for 2007, as requested by the Museum. This is $429,174 or 20% more than the 2005 actual revenue and $40,000 more than the 2006 adopted, as detailed in the following chart:

Comparison of the 2005 Actual and the 2006 Adopted Revenues with the 2007 Recommended Revenues

Description of Revenues	2005 Actual	2006 Adopted	2007 Rec.	2007 Rec. less 2005 Actual	% Change from 2005 Actual to 2007 Rec.	2007 Rec. less 2006 Adopted
Other Museum Events	$98,276	$160,000	$160,000	$61,724	63%	$0
Museum Admission & Sales	$350,137	$400,000	$400,000	$49,863	14%	$0
Planetarium Admission & Sales	$275,699	$400,000	$400,000	$124,301	45%	$0
General Membership Fees	$28,278	$30,500	$40,500	$12,222	43%	$10,000
Corporate Membership Fees	$1,000	$10,000	$10,000	$9,000	900%	$0
Unrelated Museum Events (site use)	$67,667	$140,000	$160,000	$92,333	136%	$20,000
Interest And Earnings	$48	$300	$300	$252	525%	$0
Minor Sales - Other	$56,037	$95,000	$105,000	$48,963	87%	$10,000
Gifts And Donations	$42,023	$70,000	$70,000	$27,977	67%	$0
Endowment & Trust Fund Income	$1,200,000	$1,200,000	$1,200,000	$0	0%	$0
Other Unclassified Revenues	$1,161	$3,700	$3,700	$2,539	219%	$0
Total	**$2,120,326**	**$2,509,500**	**$2,549,500**	**$429,174**	**20%**	**$40,000**

- Museum and planetarium admissions are estimated to increase from the 2005 actual for the following reasons:
  - Working with Cornell Cooperative Extension (CCE) to develop and promote education programs
  - Added two new programs to the planetarium, “Larry the Cat in Space” and a Halloween show.
  - Added a new program, “Curating & Collecting” to facilitate existing merit badge requirements set forth by the Boy Scouts of America
  - Developing weather and the nature trail programs
  - Implemented thematic house tours

- Continue to offer its new seasonal funfests
- Increased revenues from laser light shows as the laser that the Museum leased in 2005 was often inoperable. The Museum has since purchased laser equipment.

- General and corporate membership fees are projected to increase $12,222 or 43% over the adopted 2006 budget as a result of the Museum's ongoing campaign for increasing membership. The Museum is working on enhancing its website to have the capability of procuring donations and membership renewal funds through the use of processing credit cards online. Current sponsorships on the Museum's website have also generated additional interest from companies.
- Unrelated Museum events (site use) revenue is projected to be $92,333 or 136% higher than the 2005 actual revenues. The 2007 site use fee will be raised from $7,500 to $9,000 for bookings after September 2006. Examples of site use include weddings, motion picture shoots and photos for fashion magazines. Improvements related to site use have been made that include rebuilding the flooring for the tent, new carpet, landscaping and capital project improvements such as new sidewalks, handicap ramps, and ADA compliant bathrooms.

The Museum's expenditures and revenues in 2007 will also be affected by the provisions that are included in its contract with Cornell Cooperative Extension (CCE) which is due for renewal. A major difference between the proposed contract and the current contract is the change in the payment of utility bills from the Museum to CCE. The Museum is also proposing that Cornell pay for certain use of facilities i.e. the planetarium. The Museum and CCE are in discussion regarding whether CCE can apply the expenditures that it makes on capital improvements toward fees that they owe the Museum.

Historically, the Museum's actual revenues have been less than its' projected revenues. In the aggregate, the 2007 recommended revenues are optimistic. Although the Budget Review Office is not recommending any changes to revenue, we believe the Museum should monitor revenue closely so that timely spending plan adjustments can be made as necessary.

Budget Review Office Recommendations

- Direct the Purchasing Division of DPW to conduct a Request For Proposal (RFP) to obtain a current contractual agreement for investment management services of the Museum's Endowment Trust Fund.
- Direct the Museum and the Executive's office to reconcile their fiscal discrepancies.
- Take precautionary measures to avoid further depletion of the Endowment Trust Fund and the potential for financial support from the County for the

Museum's operating budget. The Endowment Trust Fund has not recovered from the 2001-

- 2002 market downturn and the Museum continues to have difficulty independently meeting its operating budget fiscal requirements.
- Request that the Museum prepare a financial plan to address its potential 2006/2007 operating budget deficits.

SUFFOLK COUNTY HISTORICAL SOCIETY

Major Issues

1. County contribution
2. Fundraising initiatives

Budget Review Office Evaluation

- The Suffolk County Historical Society requested $400,000 in county funding in an effort to infuse vitality into the organization. The 2007 recommended budget includes $177,480, which is $21,660 or 10.9% less than the 2006 adopted budget of $199,140 and $222,520 or 55.6% less than requested.
- The recommended funding level will have far reaching ramifications for the Society. At least seven (7) part-time positions (receptionist, two museum educators, gift shop manager, librarian and two custodians) and one full-time position (education coordinator) will be eliminated if $65,777 additional is not included in the operating budget. Without a manager, the gift shop would be closed and revenue reduced $5,000. With these staff losses, school group visits would be curtailed resulting in an additional loss in revenue of approximately $9,500 from educational programs.
- The Society's Endowment Fund investment income will be used to subsidize their 2007 Operating Budget deficit of $44,117, assuming the 2006 level of county support is continued.
- The Society's new and diverse board is helping with long range planning and fund-raising initiatives. The Society budgeted $14,500 in membership dues revenue for 2007, the same amount as estimated for 2006. Intensive membership drives and other fundraising efforts will reap immediate and long term benefits. An additional $44,117 in revenue would eradicate the Society's annual operating deficit. The Society plans to have a consultant from the

State Museum Foundation review their practices and programs to help improve and maintain their core mission in 2007.

Budget Review Office Recommendations

- The County Executive's proposed reduction in funding impedes the Society's core mission. Cuts in county funding have a reverberating operational impact on the Society. For the 2006 operating budget the Legislature provided additional funding to sustain the existing level of performance. The year 2007 affords the opportunity to review the following five (5) funding options:

Option	Funding	Justification
I	$ 400,000	Adds three new positions
II	$ 300,000	Contingency plan for reduction in new position hours
III	$ 243,257	Eliminates deficit and keeps up with inflation
IV	$ 199,140	Status quo – in essence loss due to raising inflationary costs
V	$ 177,480	County Executive's 2007 Recommended Operating Budget

Option I: adds 3 positions totaling $174,508 in salary and benefits for a curator, librarian and administrative assistant. The Society's curator position has been vacant since 2003 and the librarian since 2002. Administrative assistant is a new title for the Society. The remaining $26,352 is comprised of salary increases for existing staff, supplies, materials and contractual expense.

Option II: provides part time hours for the 3 new positions.

Option III: furnishes an additional $65,777 in county funding, above the recommended level, to meet the Society's deficit and allow them to advance. Over time the county funding has been erratic at best, causing four (4) positions to be left vacant within the last five (5) years. This alternative does not add new positions but retains existing ones.
Option IV: adds $21,660 to the 2007 recommended budget of $177,480 to maintain the "status quo." This alternative belies the county's commitment and obligation to fiscally reinforce the Historical Society and aid their recovery from a downward spiral.

Option V: adopts the budget as recommended, and forces the Society to reduce programs and restrict school trips. As a tangible recorded history and cultural enhancement of Suffolk County their mission cannot be accomplished without the county taking responsibility for supporting these artifact treasures.

The Budget Review Office recommends Option III, which permits the Society to keep pace with rising inflationary costs and deter further depletion of their tenuous endowment fund. We would like to see the Society initiate new and innovative fundraising modes using previously untried media.

LONG ISLAND REGIONAL PLANNING BOARD

Major Issues

1. Future of Long Regional Planning Board
2. Resolution 636-2005

Budget Review Office Evaluation

The county contributed $115,000 in 2006 and the 2007 recommended budget includes $221,740 for the Long Island Regional Planning Board (LIRPB), which is $106,740 (48.1%) more than the 2006 Adopted, and Estimated Budgets. The 2007 budget narrative states that in addition to this cash contribution, there is an additional in-kind contribution for staff and other costs of $167,000. One chief planner, grade 33, in the Planning Department is dedicated to the LIRPB; therefore the total county contribution to the LIRPB is equivalent to $388,740. The Executive's narrative states, on page 748, this amount as $388,000 with an equal match from Nassau County, which results in a $1,480 combined calculation error.

Nassau and Suffolk County have engaged in discussions to strengthen and revitalize a regional approach to planning issues by creating a Long Island Regional Planning Council (LIRPC). To implement the LIRPC, both counties would be required to adopt resolutions approving a common plan.

Suffolk's approval of this plan is contained in Resolution No. 636-2005. The resolution establishes a number of benchmarks, such as appointing council members, drafting a business plan, and proposing a budget. The 25th resolved clause states that the resolution shall become effective upon the approval and adoption of a substantially similar resolution by Nassau County. No action has been taken since Nassau County has not adopted its resolution.

The second resolved clause of Resolution 636-2005 indicates that consistent with General Municipal Law Section 239-h, the Nassau-Suffolk Regional Planning Board shall hereinafter be known as the "Long Island Regional Planning Council". The recommended budget continues to refer to the council as a board.

The ninth resolved clause of Resolution 636-2005, states "Until a business plan is submitted and accepted by the Suffolk County Executive and the Legislature, the Council shall be limited to funding of $100,000 per annum from Suffolk County". The recommended budget provides $221,740 excluding the in-kind contribution of the chief planner and other costs. The recommended budget assumes that the LIRPB will have an adopted business plan in place by 2007.

Budget Review Office Recommendations

Suffolk's adoption of Resolution No. 636-2005 shows our willingness to adopt a regional planning approach and revitalize the Long Island Regional Planning Board. We await the actions of our neighboring county to partner in this effort. In the interim, sufficient appropriations are provided for the board.

CONTRACT AGENCY FUNDING

FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	7320	4980	HJF1	EXE	Youth Bureau/Office For Child	5,6,7,8 CULTURAL DANCE & ENS	$0	$5,000	$5,000	$5,000	$0
001	6410	4980	HIA1	ECD	Economic Development Admin	Able To Aviation	$5,000	$5,000	$5,000	$0	$0
001	4310	4980	AAA2	HSV	Div Of Comm Mental Hygiene	Access-Town Of Islip	$175,683	$176,531	$176,531	$176,531	$177,396
001	7320	4980	HKK1	EXE	Youth Bureau/Office For Child	ACE YOUTH ORGANIZATION - AMITYVILLE	$0	$2,500	$2,500	$0	$0
001	4330	4980	GBQ1	HSV	Hs Community Support Svc	Adelante Of Sc - Drop In	$42,655	$62,655	$62,655	$62,555	$62,655
001	7320	4980	GJN1	EXE	Youth Bureau/Office For Child	Adelante Of Suffolk Cty Inc	$268,961	$255,666	$255,666	$225,666	$229,521
001	4330	4980	GNT1	HSV	Hs Community Support Svc	Adelante Psycho Social Club	$48,719	$48,719	$48,719	$48,719	$48,719
001	4330	4980	GGQ1	HSV	Hs Community Support Svc	Adelante Special Emp	$50,000	$50,000	$50,000	$50,000	$50,000
001	4320	4980	HEH1	HSV	Hs: Mental Health Pgms	Ahrc	$24,182	$20,000	$20,000	$10,000	$10,200
001	7320	4980	HEU1	EXE	Youth Bureau/Office For Child	Alternatives For Children	$0	$3,500	$3,500	$0	$0
001	4100	4980	GVP1	HSV	Hs: Patient Care Svcs Adm	Amer Cancer Soc Rch For Recove	$44,562	$45,000	$45,000	$0	$0
001	6773	4980	HCL1	EXE	Senior Support Programs	Amer.Ctr.For Senior Citizens	$9,050	$10,000	$10,000	$0	$0
001	4100	4980	GGB1	HSV	Hs: Patient Care Svcs Adm	American Cancer Society	$104,487	$108,813	$27,213	$0	$27,213
001	6773	4980	GJH1	EXE	Senior Support Programs	American Centr For Sr Citizens	$0	$0	$15,000	$0	$0
001	6797	4980	GJH1	EXE	Title Iii C-2	American Centr For Sr Citizens	$15,000	$15,000	$15,000	$0	$0
001	6510	4980	HCA1	EXE	Veterans Service	American Legion Post #360	$3,000	$0	$0	$0	$0
001	6510	4980	HKL1	EXE	Veterans Service	AMERICAN LEGION POST #651 - SMITH WEVER	$0	$20,000	$20,000	$0	$0
001	7510	4980	HKM1	PKS	Parks: Historic Services	AMITYVILLE HISTORICAL SOCIETY	$0	$5,000	$5,000	$0	$0
001	6510	4980	HKN1	EXE	Veterans Service	AMITYVILLE LEGION POST 1015	$0	$5,000	$5,000	$0	$0
001	7320	4980	HGY1	EXE	Youth Bureau/Office For Child	Amityville Little League	$5,000	$7,500	$7,500	$7,500	$0
001	3120	4980	GRV1	POL	Police: General Administration	Amityville Police Dept	$35,000	$35,000	$35,000	$35,000	$35,000
001	7320	4980	HKO1	EXE	Youth Bureau/Office For Child	AMITYVILLE TEACHERS ASSOCIATION	$0	$5,000	$5,000	$0	$0
001	3296	4980	GYG1	POL	Hseep 03 Supplemental	Amityville Village Pd	$1,432	$0	$0	$0	$0
001	6410	4980	GZT1	ECD	Economic Development Admin	Ancient Order Of Hibernians	$0	$5,000	$5,000	$0	$0
001	4330	4980	AAI1	HSV	Hs Community Support Svc	Apple Mica Tfip	-$3,306	$0	$0	$0	$0
001	3296	4980	GYH1	POL	Hseep 03 Supplemental	Asharoken Village Rd	$583	$0	$0	$0	$0
001	6410	4980	GZU1	ECD	Economic Development Admin	Assoc. For Res. Conservation,	$5,000	$0	$0	$0	$0
001	3400	4980	GVQ1	FRE	Fire, Rescue & Emergency Svc	Bablon Fire Department	$7,500	$0	$0	$0	$0
001	7110	4980	GTN1	PKS	Parks, Rec & Conservation	Babylon Arts Council	$50,000	$50,000	$0	$10,000	$10,000
001	6410	4980	GQX1	ECD	Economic Development Admin	Babylon Beautification Society	$30,000	$40,000	$40,000	$0	$0
001	3400	4980	HCS1	FRE	Fire, Rescue & Emergency Svc	Babylon Centralfire Alarm-Soft	$40,000	$0	$0	$0	$0
001	3400	4980	HCT1	FRE	Fire, Rescue & Emergency Svc	Babylon Centralfire Alarm-Stud	$7,500	$0	$0	$0	$0
001	7110	4980	HKP1	PKS	Parks, Rec & Conservation	BABYLON CITIZENS COUNCIL ON THE ARTS	$0	$15,000	$65,000	$0	$0
001	7320	4980	GVR1	EXE	Youth Bureau/Office For Child	Babylon Village Ed Foundation	$0	$2,500	$2,500	$0	$0
001	6410	4980	HKQ1	ECD	Economic Development Admin	BABYLON VILLAGE TURF FIELD FUND	$0	$2,000	$2,000	$0	$0
001	7320	4980	AAS1	EXE	Youth Bureau/Office For Child	Babylon Village Youth	$12,500	$15,459	$15,459	$7,959	$8,118
001	6410	4980	HKR1	ECD	Economic Development Admin	BAITING HOLLOW FREE LIBRARY	$0	$1,500	$1,500	$0	$0
001	7320	4980	HGZ1	EXE	Youth Bureau/Office For Child	Bay Shore Arts Endowment	$0	$2,500	$2,500	$0	$0
001	6410	4980	GZV1	ECD	Economic Development Admin	Bay Shore Beautification Soc.	$25,000	$15,000	$15,000	$0	$0
001	6410	4980	GZJ1	ECD	Economic Development Admin	Bay Shore Chamber Of Commerce	$3,000	$28,500	$10,000	$0	$0
001	7510	4980	HKS1	PKS	Parks: Historic Services	BAY SHORE HISTORICAL SOCIETY	$0	$2,000	$2,000	$0	$0
001	6410	4980	HKT1	ECD	Economic Development Admin	BAY SHORE LIONS CLUB	$0	$1,000	$1,000	$0	$0
001	7320	4980	HKU1	EXE	Youth Bureau/Office For Child	BAY SHORE/BRIGHTWATERS LITTLE LEAGUE	$0	$1,000	$1,000	$0	$0
001	6410	4980	GZW1	ECD	Economic Development Admin	Bay Street Theater	$7,000	$24,000	$24,000	$20,000	$20,000
001	3400	4980	HJM1	FRE	Fire, Rescue & Emergency Svc	BAYPORT FIRE DEPARTMENT	$0	$20,000	$20,000	$0	$0
001	7320	4980	HEX1	EXE	Youth Bureau/Office For Child	Bayport Little League	$0	$5,000	$5,000	$0	$0
001	6410	4980	GVU1	ECD	Economic Development Admin	Bayport-Blue Pt Chamb.Of Comm.	$33,561	$15,000	$15,000	$0	$0
191	6420	4980	HJP1	ECD	Municipal Distress Communities	BELLPORT CHAMBER OF COMMERCE	$0	$50,000	$50,000	$0	$0
001	7325	4980	ABC1	EXE	Spec Dlnqncy Prevention Pgm	Bellport Comm Action Committee	$147,912	$163,583	$163,583	$163,583	$164,973
001	3400	4980	HCU1	FRE	Fire, Rescue & Emergency Svc	Bellport Fire Department	$5,000	$5,000	$5,000	$0	$0
001	6410	4980	GZX1	ECD	Economic Development Admin	Belmont Lake Civic Association	$0	$1,000	$1,000	$0	$0
001	7320	4980	HKV1	EXE	Youth Bureau/Office For Child	BENINCASA - NORTH AMITYVILLE YOUTH PROGRAM	$0	$2,000	$2,000	$0	$0
001	7320	4980	HKW1	EXE	Youth Bureau/Office For Child	BETHEL AME YOUTH MINISTRY	$0	$2,500	$2,500	$0	$0
001	1230	4980	GHB1	EXE	County Executive	Biashelp, Inc	$55,057	$57,120	$57,120	$0	$0
001	6511	4980	GHB1	EXE	Administration	Biashelp, Inc	$0	$0	$0	$58,262	$58,262
001	7320	4980	ABL1	EXE	Youth Bureau/Office For Child	Big Bros Of L I Cath Charities	$49,521	$50,511	$50,511	$50,511	$51,354

CONTRACT AGENCY FUNDING

FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	1234	4980	GBS1	EXE	Executive: Stop-D.W.I.	Boces	$26,630	$0	$0	$0	$0
001	1234	4980	GBS1	PRO	STOP-DWI	Boces	$0	$32,000	$32,000	$32,000	$0
001	3198	4980	GBS1	PRO	Stop DWI Program	Boces	$0	$0	$0	$0	$32,000
001	4310	4980	ABN4	HSV	Div Of Comm Mental Hygiene	Boces 1	-$1,679	$163,957	$0	$0	$0
001	4310	4980	ABN1	HSV	Div Of Comm Mental Hygiene	Boces Ii	$1,037,749	$941,973	$1,105,930	$1,105,930	$1,106,415
001	7510	4980	ABQ1	PKS	Parks: Historic Services	Bohemia Historical Society	$5,000	$0	$0	$0	$0
001	4320	4980	ABR1	HSV	Hs: Mental Health Pgms	Boy Scouts	$20,634	$21,047	$21,047	$0	$21,468
001	7320	4980	GVV1	EXE	Youth Bureau/Office For Child	Boys & Girls Club Of Bellport	$0	$25,500	$25,500	$20,000	$0
001	7320	4980	HKX1	EXE	Youth Bureau/Office For Child	BOYS & GIRLS CLUB OF BROOKHAVEN	$0	$5,000	$5,000	$0	$0
001	7320	4980	HJB1	EXE	Youth Bureau/Office For Child	BOYS & GIRLS CLUB OF HUNTINGTON	$0	$15,000	$15,000	$15,000	$15,000
001	7320	4980	HKY1	EXE	Youth Bureau/Office For Child	BOYS & GIRLS CLUB OF THREE VILLAGE	$0	$10,000	$10,000	$0	$0
001	7320	4980	HKH1	EXE	Youth Bureau/Office For Child	Boys&Girls Club Of Suffolk Cty	$10,000	$0	$0	$0	$0
001	6004	4980	HKZ1	DSS	Soc Svc: Commodities Dist	BREAD AND MORE FOOD PANTRY	$0	$2,500	$2,500	$0	$0
001	4100	4980	HLA1	HSV	Hs: Patient Care Svcs Adm	BREAST CANCER HELP, INC	$0	$3,000	$3,000	$0	$0
191	6420	4980	HJU1	ECD	Municipal Distress Communities	BRENTWOOD CHAMBER OF COMMERCE	$0	$50,000	$50,000	$0	$0
001	6410	4980	HLB1	ECD	Economic Development Admin	BRENTWOOD CIVIC ASSOCIATION	$0	$1,000	$1,000	$0	$0
001	7510	4980	HIG1	PKS	Parks: Historic Services	Brentwood Historical Society	$4,000	$0	$0	$0	$0
001	7320	4980	HEZ1	EXE	Youth Bureau/Office For Child	Brentwood Public Library	$3,989	$4,000	$4,000	$0	$0
001	7320	4980	HFA1	EXE	Youth Bureau/Office For Child	Brentwood Travel Baseball	$2,000	$4,000	$4,000	$0	$0
001	4310	4980	ABZ1	HSV	Div Of Comm Mental Hygiene	Brentwood Ufsd#12	$162,093	$162,157	$162,157	$162,157	$162,222
001	7320	4980	ACA1	EXE	Youth Bureau/Office For Child	Brentwood Youth Association	$15,946	$16,165	$16,165	$16,388	$16,388
001	7320	4980	ACB1	EXE	Youth Bureau/Office For Child	Brentwood Youth Devel Corp	$57,555	$58,706	$58,706	$58,706	$59,780
001	7320	4980	HFB1	EXE	Youth Bureau/Office For Child	Bridgehamp.Parent/Child Home	$0	$3,500	$3,500	$0	$0
001	3400	4980	HCV1	FRE	Fire, Rescue & Emergency Svc	Bridgehamptn Fire Dept. Ambula	$5,000	$0	$0	$0	$0
001	7320	4980	ACE1	EXE	Youth Bureau/Office For Child	Bridgehmptn Chld Care & Rec Ct	$44,075	$44,993	$44,993	$44,993	$45,745
001	6017	4980	DDE1	DSS	Domestic Violence Programs	Brighter Tomorrows	$179,869	$206,708	$206,708	$182,224	$213,553
001	6015	4980	GEG1	DSS	Dss: Public Assist Admin	Brighter Tomorrows Inc	$20,814	$22,088	$22,088	$22,088	$22,088
001	3400	4980	HCW1	FRE	Fire, Rescue & Emergency Svc	Brookhaven Fire Department	$7,380	$5,000	$5,000	$0	$0
001	7323	4980	ACJ1	EXE	Comprehensive Plning-Runaway	Brookhaven Homeless	$8,587	$8,759	$8,759	$8,759	$8,934
001	4010	4980	AZX1	HSV	Hs: Public Health	Brookhaven Memorial Hospice	$30,000	$60,000	$60,000	$0	$0
001	7320	4980	GVW1	EXE	Youth Bureau/Office For Child	Brookhaven Roe Ymca	$2,919	$15,000	$15,000	$0	$0
001	3400	4980	HLC1	FRE	Fire, Rescue & Emergency Svc	BROOKHAVEN VOLUNTEER FIREFIGHTERS MUSEUM	$0	$10,000	$5,000	$0	$0
001	3400	4980	HHK1	FRE	Fire, Rescue & Emergency Svc	C. Islip/Hauppauge Ambulance	$3,637	$0	$0	$0	$0
001	4100	4980	GGU1	HSV	Hs: Patient Care Svcs Adm	C.S.Hospital-Riverhead H.C.	$727,278	$850,737	$850,737	$768,267	$772,416
001	6004	4980	HLD1	DSS	Soc Svc: Commodities Dist	CALVARY BAPTIST CHURCH FOOD PANTRY	$0	$2,500	$2,500	$0	$0
001	7320	4980	HFC1	EXE	Youth Bureau/Office For Child	Cast(Comm. & Schools Together)	$66,462	$43,500	$43,500	$0	$0
001	4310	4980	ACN4	HSV	Div Of Comm Mental Hygiene	Catholic Charitie Talbot House	$1,457,706	$1,469,014	$1,469,014	$1,427,547	$1,427,547
001	4330	4980	GEB1	HSV	Hs Community Support Svc	Catholic Charities Act Team	$35,209	$122,209	$122,209	$122,209	$122,209
001	4330	4980	HEI1	HSV	Hs Community Support Svc	Catholic Charities-Bay Shore	$5,000	$0	$0	$0	$0
001	4320	4980	HLE1	HSV	Hs: Mental Health Pgms	CATHOLIC CHARITIES-BAY SHORE OUTREACH	$0	$6,000	$6,000	$0	$0
001	8750	4980	HSG1	CEX	Cooperative Extension Assn	CCE- 4H YOUTH & DEVELOP & FARM ED PROG	$0	$0	$212,212	$212,212	$218,578
477	8751	4980	HSJ1	CEX	Cornell Cooperative Extension	CCE- ALT MGT STRATEGIES FOR CONTROL OF INSECT PESTS	$0	$0	$142,566	$142,566	$142,566
477	8751	4980	HSK1	CEX	Cornell Cooperative Extension	CCE- DEVELOP & IMPLEMENT AGRICULTURE STEWARDSHIP PRO	$0	$0	$284,080	$284,080	$284,080
001	4148	4980	GSU1	HSV	Diabetes Education	CCE- DIABETES EDUCATION PROGRAM	$125,226	$126,017	$126,017	$100,000	$0
001	8750	4980	HSH1	CEX	Cooperative Extension Assn	CCE- FAMILY & CONSUMER SCIENCES PROGRAM	$0	$0	$242,996	$242,996	$300,272
001	8750	4980	HSI1	CEX	Cooperative Extension Assn	CCE- FARM MEAT PRODUCTION PROGRAM	$0	$0	$838,384	$838,384	$859,543
477	8751	4980	HSM1	CEX	Cornell Cooperative Extension	CCE- INTEGRATED PEST MANAGMENT PROGRAM (IPM)	$0	$0	$204,000	$204,000	$204,000
477	8751	4980	HSN1	CEX	Cornell Cooperative Extension	CCE- RESTORATION OF PECONIC BAY SCALLOP POPULATIONS & FISHER	$0	$0	$359,064	$359,064	$359,064
001	8750	4980	HSD1	CEX	Cooperative Extension Assn	CCE-Admin, Fin, & Comm	$0	$0	$763,819	$763,819	$805,308
001	8750	4980	HSF1	CEX	Cooperative Extension Assn	CCE-AGRICULTURE & HORTICULTURE PROGRAMS	$0	$0	$478,205	$478,205	$492,510
001	4100	4980	GGW1	HSV	Hs: Patient Care Svcs Adm	CCE-DIABETES PREVENTION PROGRAM	$267,379	$270,801	$270,801	$270,801	$274,267

CONTRACT AGENCY FUNDING

FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	6015	4980	GHE1	DSS	Dss: Public Assist Admin	CCE-FOOD STAMP PROGRAM	$139,634	$172,922	$172,922	$172,922	$172,922
001	7320	4980	GTQ1	EXE	Youth Bureau/Office For Child	CCE-MARINE DAY CAMP (CEDAR BEACH)	$35,700	$36,414	$36,414	$36,414	$37,142
001	7320	4980	GTR1	EXE	Youth Bureau/Office For Child	CCE-MARINE DAY CAMP(VANDERBILT)	$15,265	$15,606	$15,606	$15,606	$15,918
001	8750	4980	HSE1	CEX	Cooperative Extension Assn	CCE-MARINE PROGRAM	$0	$0	$483,414	$483,414	$497,521
001	7320	4980	HLQ1	EXE	Youth Bureau/Office For Child	CCE-PECONIC DUNES CAMP	$0	$30,000	$30,000	$0	$0
477	1497	4980	GZA1	DPW	Water Quality/Enviromentl Unit	CCE-SC STORMWATER PHASE II PROGRAM IMPLEMENTATION	$211,261	$357,825	$357,825	$0	$0
477	8210	4980	GZA1	EVE	Div Of Water Quality Improvmt	CCE-SC Stormwater Phase II Program Implementation	$0	$0	$0	$365,100	$365,100
001	4100	4980	HLF1	HSV	Hs: Patient Care Svcs Adm	CCMAC - COLETTE COYNE MELANOMA	$0	$10,000	$10,000	$0	$0
001	7320	4980	ACX1	EXE	Youth Bureau/Office For Child	Cedar Beach Youth Project	$17,700	$10,612	$0	$10,612	$10,824
001	6410	4980	HLG1	ECD	Economic Development Admin	CENTER FOR ITALIAN STUDIES	$0	$5,000	$5,000	$0	$0
001	3400	4980	HLH1	FRE	Fire, Rescue & Emergency Svc	CENTER MORICHES FIRE DEPARTMENT	$0	$1,000	$1,000	$0	$0
001	6410	4980	HLI1	ECD	Economic Development Admin	CENTER MORICHES FREE PUBLIC LIBRARY	$0	$1,500	$1,500	$0	$0
001	6410	4980	GVX1	ECD	Economic Development Admin	Centereach Chamber Of Commerce	$0	$10,000	$10,000	$0	$0
001	6410	4980	GVY1	ECD	Economic Development Admin	Centereach Civic Assn	$14,995	$15,000	$15,000	$0	$0
001	3400	4980	HCX1	FRE	Fire, Rescue & Emergency Svc	Centereach Fire Dist.Defib.Pro	$3,302	$20,000	$20,000	$0	$0
001	7320	4980	HSY1	EXE	Youth Bureau/Office For Child	Centereach Touchdown Club	$0	$0	$2,500	$0	$0
001	3400	4980	HCY1	FRE	Fire, Rescue & Emergency Svc	Centerport Fire Department	$1,977	$0	$0	$0	$0
001	6410	4980	GZY1	ECD	Economic Development Admin	Central Bellport Civic Assoc.	$5,000	$0	$0	$0	$0
001	6410	4980	GZZ1	ECD	Economic Development Admin	Central Islip Civic Council	$10,000	$85,000	$85,000	$0	$0
001	7320	4980	GZZ1	EXE	Youth Bureau/Office For Child	Central Islip Civic Council	$0	$0	$85,000	$0	$0
001	6410	4980	HLJ1	ECD	Economic Development Admin	CENTRAL ISLIP HIS. PRES SOC.	$0	$5,000	$5,000	$0	$0
001	7320	4980	HFD1	EXE	Youth Bureau/Office For Child	Central Islip Public Library	$2,455	$4,000	$4,000	$0	$0
191	6420	4980	HJT1	ECD	Municipal Distress Communities	CENTRAL ISLIP-ISLANDIA CHAMB OF COMMERCE	$0	$50,000	$50,000	$0	$0
001	7320	4980	GHT1	EXE	Youth Bureau/Office For Child	Central Suffolk Football	$15,200	$10,404	$10,404	$10,404	$10,612
001	4109	4980	GVK1	HSV	Medical Program	Central Suffolk Hospital	$364,568	$382,606	$382,606	$382,606	$390,427
001	6410	4980	HIF1	ECD	Economic Development Admin	Ch. Of Com. Greater Ronkonkoma	$5,000	$5,000	$5,000	$0	$0
001	6410	4980	GVZ1	ECD	Economic Development Admin	Chamber Of Com Shirley&Mastic	$0	$20,000	$20,000	$0	$0
001	6410	4980	HLK1	ECD	Economic Development Admin	CHAMBER OF COMMERCE OF T	$0	$1,000	$1,000	$0	$0
001	4330	4980	GBH1	HSV	Hs Community Support Svc	Child & Fam Psychosoc/Drop In	-$9,862	$0	$0	$0	$0
001	4330	4980	ADE1	HSV	Hs Community Support Svc	Child & Fam Srvce-Family Supp	$36,316	$0	$0	$0	$0
001	6010	4980	HIO1	DSS	Dss: Community Svcs Admin	Child Abuse Prevention Services	$0	$16,500	$16,500	$2,500	$0
001	6135	4980	GKN1	DSS	Suffolk Works Employmt Program	Child Care Cncl Cdc Suff Loan	$10,793	$11,249	$11,249	$11,249	$11,474
001	6015	4980	GGN1	DSS	Dss: Public Assist Admin	Child Care Council Of Suffolk	$814,013	$859,110	$859,110	$859,110	$864,110
001	6135	4980	ADB2	DSS	Suffolk Works Employmt Program	Child Care Council Of Suffolk	$98,857	$104,018	$104,018	$99,018	$100,998
001	7320	4980	HJA1	EXE	Youth Bureau/Office For Child	CHILD DEVELOPMENT LEARNING CENTER	$0	$15,000	$15,000	$15,000	$0
001	4330	4980	GKV1	HSV	Hs Community Support Svc	Child/Family Mhs Train & Ed	$5,007	$0	$0	$0	$0
001	4330	4980	GSS1	HSV	Hs Community Support Svc	Children & Family School Supp	-$3,757	$0	$0	$0	$0
001	4320	4980	ADG1	HSV	Hs: Mental Health Pgms	Children & Family Services	$56,000	$56,000	$0	$0	$0
001	4330	4980	ADG2	HSV	Hs Community Support Svc	Children & Family Services	$1,010	$0	$0	$0	$0
001	4330	4980	GUV1	HSV	Hs Community Support Svc	Children & Family Sup Case Mgt	$191,153	$0	$0	$0	$0
001	4330	4980	ADJ1	HSV	Hs Community Support Svc	Clubhouse Med Training	$64,838	$72,199	$72,199	$72,199	$72,199
001	4330	4980	GNS1	HSV	Hs Community Support Svc	Clubhouse Of Suff Supp Case Mg	$199,197	$295,306	$305,216	$305,216	$305,216
001	4330	4980	ADK1	HSV	Hs Community Support Svc	Clubhouse Of Suffolk	$670,446	$673,461	$673,461	$673,461	$673,461
001	4330	4980	ADK2	HSV	Hs Community Support Svc	Clubhouse Psychosoc/Drop In Ct	$21,296	$21,296	$21,296	$21,296	$21,296
001	4330	4980	ADL1	HSV	Hs Community Support Svc	Clubhouse Psychosocial Club	$327,786	$327,786	$327,786	$327,786	$327,786
001	4330	4980	GFK1	HSV	Hs Community Support Svc	Clubhouse Suf Assist Comp Emp	$179,872	$179,872	$179,872	$179,872	$179,872
001	4330	4980	GPH1	HSV	Hs Community Support Svc	Clubhouse Suffolk Supported Ed	$61,380	$61,800	$61,800	$61,800	$61,800
001	4330	4980	ADM1	HSV	Hs Community Support Svc	Clubhouse:Spcl Employment	$354,036	$354,036	$418,561	$333,561	$333,561
001	4330	4980	HEW1	HSV	Hs Community Support Svc	Clubhse Of Suff-Adult Home Scm	$25,247	$20,000	$72,444	$72,444	$72,444
001	7320	4980	HCP1	EXE	Youth Bureau/Office For Child	Cofa	$0	$0	$10,000	$0	$0
001	8051	4980	HCP1	EXE	Sc Office For Women	Cofa	$0	$10,000	$0	$0	$0
001	3400	4980	HCZ1	FRE	Fire, Rescue & Emergency Svc	Cold Spring Harbor Fire Dept.	$2,000	$0	$0	$0	$0
001	7320	4980	GAB1	EXE	Youth Bureau/Office For Child	Colonial Yth & Family Svc	$59,928	$74,928	$72,428	$50,927	$51,946

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FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	6770	4980	GDA1	EXE	Sr Ctzns Home Energy Pgm/Wrap	Comm Development Corp Of Li	$8,000	$90,191	$120,191	$90,191	$90,191
001	3400	4980	HDA1	FRE	Fire, Rescue & Emergency Svc	Commack Ambulance Corps	$7,000	$18,000	$18,000	$0	$0
001	3400	4980	HDB1	FRE	Fire, Rescue & Emergency Svc	Commack Fire Department	$11,996	$20,000	$20,000	$0	$0
001	6004	4980	HLL1	DSS	Soc Svc: Commodities Dist	COMMUNITY ACTION OF SOUTHOLD TOWN (CAST)	$0	$1,000	$1,000	$0	$0
001	6008	4980	GBG1	DSS	Ss: Housing Services	Community Develope Corp Of Li	$0	$9,289	$9,289	$9,289	$9,339
001	7320	4980	ADR1	EXE	Youth Bureau/Office For Child	Community Program Center Of Li	$34,956	$34,956	$34,956	$30,555	$31,166
477	6411	4980	HGW1	ECD	Downtown Revitalization	Comp.Shellfish Restoration Pro	$0	$850,000	$850,000	$150,000	$150,000
001	4310	4980	ADU1	HSV	Div Of Comm Mental Hygiene	Comsewogue Pblc Schools Ufsd#	$19,521	$19,529	$19,529	$0	$0
001	7320	4980	ADW1	EXE	Youth Bureau/Office For Child	Comsewogue Youth Club Inc	$45,418	$45,418	$45,418	$31,974	$31,974
001	6410	4980	HAA1	ECD	Economic Development Admin	Con.Taxpay.Of W.Height/D.Hills	$0	$1,000	$1,000	$0	$0
001	4310	4980	ADZ1	HSV	Div Of Comm Mental Hygiene	Concepts For Narcotics Prevnt	$285,568	$296,411	$0	$0	$0
001	7320	4980	HLM1	EXE	Youth Bureau/Office For Child	CONNETQUOT CENTRAL SCHOOL DISTRICT OF ISLIP	$0	$5,000	$5,000	$0	$0
001	4310	4980	AED1	HSV	Div Of Comm Mental Hygiene	Connetquot Csd	$58,885	$62,688	$62,688	$62,688	$62,713
001	7320	4980	HLN1	EXE	Youth Bureau/Office For Child	CONNETQUOT FOUNDATION FOR ADVANCEMENT OF CHILDREN	$0	$10,000	$10,000	$0	$0
001	7320	4980	GSL1	EXE	Youth Bureau/Office For Child	Connetquot Youth Athletic Lg	$10,000	$15,306	$15,306	$10,306	$5,412
001	4400	4980	HEJ1	HSV	Hs: Environmental Health	Consortium Esturine&Envir Sci	$0	$10,000	$20,000	$0	$0
001	7320	4980	DDI1	EXE	Youth Bureau/Office For Child	Contract Agency	$30,063	$30,664	$30,664	$30,664	$31,277
001	7320	4980	DDK1	EXE	Youth Bureau/Office For Child	Contract Agency	$32,340	$41,487	$41,487	$33,137	$33,800
001	7325	4980	DDL1	EXE	Spec Dlnqncy Prevention Pgm	Contract Agency	$245,664	$256,904	$256,904	$251,904	$254,711
404	8131	4980	DDM1	DPW	Res Assmnt Fd Payt Twn/Vlg Sd	Contract Agency	$144,701	$144,701	$144,701	$144,701	$144,701
404	8131	4980	DDN1	DPW	Res Assmnt Fd Payt Twn/Vlg Sd	Contract Agency	$146,688	$146,688	$146,688	$146,688	$146,688
001	6410	4980	HAB1	ECD	Economic Development Admin	Copiague Beautification Societ	$0	$500	$500	$0	$0
001	6410	4980	HAC1	ECD	Economic Development Admin	Copiague Chamber Of Commerce	$1,000	$500	$500	$0	$0
001	7320	4980	HFF1	EXE	Youth Bureau/Office For Child	Copiague High School Band	$0	$500	$500	$500	$0
001	7320	4980	HLO1	EXE	Youth Bureau/Office For Child	COPIAGUE PUBLIC SCHOOL - PUBLIC SAFETY	$0	$5,000	$5,000	$0	$0
001	3400	4980	HDC1	FRE	Fire, Rescue & Emergency Svc	Copiague Volunteer Fire Dept.	$1,500	$1,000	$1,000	$0	$0
001	7320	4980	AEL1	EXE	Youth Bureau/Office For Child	Copiague Youth Council	$53,500	$53,520	$53,520	$54,560	$54,560
001	7320	4980	AEM1	EXE	Youth Bureau/Office For Child	Copiague Youth League	$42,150	$42,600	$42,600	$8,806	$5,412
001	6010	4980	HKE1	DSS	Dss: Community Svcs Admin	Cornell C.Ext Parent Info Camp	$14,425	$0	$0	$0	$0
001	8750	4980	HLP1	CEX	Cooperative Extension Assn	CORNELL COOPERATIVE EXTENSION - HUMAN RESOURCES DEVELOPMENT	$0	$20,000	$20,000	$40,000	$0
001	7320	4980	HJD1	EXE	Youth Bureau/Office For Child	CORNERSTONE CIVIL ASSOC FOR YO	$0	$15,000	$15,000	$15,000	$0
001	1182	4980	HJZ1	DIS	Proj. Safe Neighborhood-Juv.J.	Council For Unity Riverhead Sd	$0	$0	$12,850	$17,129	$17,129
001	7320	4980	GHA1	EXE	Youth Bureau/Office For Child	Countywide Counsel Pgm Huntgtn	$32,642	$33,428	$33,428	$33,428	$34,097
001	7320	4980	AEN1	EXE	Youth Bureau/Office For Child	Cow Harbor Youth Soccer	$20,400	$20,808	$20,808	$20,808	$21,224
001	7323	4980	GWB1	EXE	Comprehensive Plning-Runaway	Creative Ministries	$6,000	$0	$0	$0	$0
001	3120	4980	HHG1	POL	Police: General Administration	Crime Stoppers Of Suffolk Cty	$50,000	$10,000	$10,000	$0	$0
001	4310	4980	AET2	HSV	Div Of Comm Mental Hygiene	Cth Charity Chem Depend Clinic	$498,418	$486,297	$486,297	$492,333	$492,333
001	4320	4980	AET3	HSV	Hs: Mental Health Pgms	Cth Charity Men Hlth Ctr (	$936,921	$949,859	$949,859	$678,856	$678,856
001	3400	4980	HLR1	FRE	Fire, Rescue & Emergency Svc	CUTCHOGUE FIRE DEPARTMENT	$0	$1,000	$1,000	$0	$0
001	6410	4980	HLS1	ECD	Economic Development Admin	CUTCHOGUE-NEW SUFFOLK FREE LIBRARY	$0	$1,500	$1,500	$0	$0
001	7320	4980	AEX1	EXE	Youth Bureau/Office For Child	Deer Park Community Org Inc	$59,933	$61,132	$61,132	$61,132	$62,355
001	7320	4980	HTP1	EXE	Youth Bureau/Office For Child	Deer Park Little League	$0	$0	$5,000	$0	$0
001	6510	4980	HTG1	EXE	Veterans Service	Deer Park Veterans	$0	$0	$2,500	$0	$0
001	8050	4980	HTM1	EXE	Handicapped Services	Developmental Disabilities Inst.	$0	$0	$5,290	$0	$0
001	3400	4980	HDD1	FRE	Fire, Rescue & Emergency Svc	Dix Hills Fire Department	$1,951	$0	$0	$0	$0
001	7320	4980	HTK1	EXE	Youth Bureau/Office For Child	Dix Hills Soccer Club	$0	$0	$5,000	$0	$0
001	7320	4980	HFG1	EXE	Youth Bureau/Office For Child	Dj Threat Campbell Foundation	$0	$2,000	$2,000	$0	$0
001	4310	4980	AFM2	HSV	Div Of Comm Mental Hygiene	Drug Abuse Prevention Council	$4,789	$4,804	$4,804	$4,804	$4,806
001	6015	4980	GVO1	DSS	Dss: Public Assist Admin	Dss:Public Assist Admin	$137,408	$75,904	$143,613	$45,000	$45,000
001	7320	4980	GWC1	EXE	Youth Bureau/Office For Child	Ducks Unlimited Youths Wetland	$14,324	$5,000	$5,000	$0	$0
001	6410	4980	HAF1	ECD	Economic Development Admin	E.Hampton Chamber Of Commerce	$3,500	$3,500	$3,500	$0	$0
001	6410	4980	HAH1	ECD	Economic Development Admin	E.Northport Chamberof Commerce	$0	$15,000	$15,000	$0	$0

CONTRACT AGENCY FUNDING

FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	6410	4980	HAG1	ECD	Economic Development Admin	E.Quogue Chamber Of Commerce	$2,606	$3,500	$3,500	$0	$0
001	6015	4980	GYD1	DSS	Dss: Public Assist Admin	Eac - Santioned Client Out	$0	$0	$0	$0	$186,000
001	6030	4980	GYD1	DSS	Tanf Block Grant	Eac - Santioned Client Out	$160,952	$186,000	$186,000	$186,000	$0
001	6010	4980	GDM1	DSS	Dss: Community Svcs Admin	Eac Child Advocacy	$121,812	$169,314	$169,314	$169,314	$170,059
001	6010	4980	GVL1	DSS	Dss: Community Svcs Admin	Eac Enhanced Supervised Visit	$249,279	$412,397	$509,897	$412,397	$414,212
001	6015	4980	GNY1	DSS	Dss: Public Assist Admin	Eac Inc Comm Sol For Trans	$118,140	$0	$0	$0	$0
001	6010	4980	GDQ1	DSS	Dss: Community Svcs Admin	Eac Inc Family Drug Court	$211,385	$214,576	$214,576	$214,576	$215,520
001	6073	4980	AFN1	DSS	Dss: Child Support Enforcement	Eac,Inc.	$198,531	$200,756	$200,756	$190,756	$191,481
001	6115	4980	HKB1	DSS	Dss: Alternatives For Youth	Eac-Afi	$242,443	$0	$800,100	$800,100	$803,860
001	6410	4980	HAD1	ECD	Economic Development Admin	East End Chap.Of Hab.For Human	$7,000	$0	$0	$0	$0
001	7320	4980	HLT1	EXE	Youth Bureau/Office For Child	EAST END CHILDREN'S MUSEUM	$0	$5,000	$5,000	$0	$0
001	6410	4980	HAE1	ECD	Economic Development Admin	East End Com.Organic Farm	$0	$1,000	$1,000	$0	$0
001	4010	4980	HEB1	HSV	Hs: Public Health	East End Hospice	$7,000	$12,000	$12,000	$0	$0
001	7320	4980	HFH1	EXE	Youth Bureau/Office For Child	East End Special Players	$0	$2,000	$2,000	$0	$0
001	3400	4980	HDE1	FRE	Fire, Rescue & Emergency Svc	East Farmingdale Fire Dept.	$1,500	$1,000	$1,000	$0	$0
001	7320	4980	HET1	EXE	Youth Bureau/Office For Child	East Hampton Daycare	$0	$2,500	$2,500	$0	$0
001	7320	4980	AFS1	EXE	Youth Bureau/Office For Child	East Hampton Juvenile Aid	$17,361	$17,708	$17,708	$17,708	$17,969
001	6773	4980	HLU1	EXE	Senior Support Programs	EAST HAMPTON MEALS ON WHEELS	$0	$3,000	$3,000	$0	$0
001	3296	4980	GYI1	POL	Hseep 03 Supplemental	East Hampton Town Pd	$2,969	$0	$158	$0	$0
001	3296	4980	GYJ1	POL	Hseep 03 Supplemental	East Hampton Village Pd	$0	$0	$1,326	$0	$0
001	6410	4980	GWE1	ECD	Economic Development Admin	East Islip Main St Restoration	$0	$50,000	$0	$0	$0
001	7320	4980	HLV1	EXE	Youth Bureau/Office For Child	EAST ISLIP SOCCER CLUB	$0	$1,000	$1,000	$0	$0
001	7320	4980	HLW1	EXE	Youth Bureau/Office For Child	EAST ISLIP YOUTH FOOTBALL LEAGUE	$0	$1,500	$1,500	$0	$0
001	3400	4980	HLX1	FRE	Fire, Rescue & Emergency Svc	EAST MARION FIRE DEPARTMENT	$0	$1,000	$1,000	$0	$0
001	3400	4980	HLY1	FRE	Fire, Rescue & Emergency Svc	EAST MORICHES FIRE DEPARTMENT	$0	$1,000	$1,000	$0	$0
001	3400	4980	HDG1	FRE	Fire, Rescue & Emergency Svc	East Northport Fire Department	$10,000	$10,000	$10,000	$0	$0
001	3400	4980	HDH1	FRE	Fire, Rescue & Emergency Svc	Eatons Neck Fire Department	$1,736	$0	$0	$0	$0
001	7110	4980	GQP1	PKS	Parks, Rec & Conservation	Ecss Sweetbroar Nature Ctr	$40,000	$0	$0	$0	$0
001	6141	4980	AGF1	DSS	Dss: Heap	Empire Training Associates	$13,112	$20,395	$20,395	$20,395	$20,395
001	6511	4980	HIY1	EXE	Administration	ERASE RACISM	$0	$25,000	$25,000	$0	$0
001	4330	4980	GKQ1	HSV	Hs Community Support Svc	F.E.G.S. Li Trans/Med Mgt	$447,053	$447,052	$447,052	$447,052	$447,052
001	4330	4980	GKX1	HSV	Hs Community Support Svc	F.E.G.S. Of Li Dss Project	$65,681	$62,040	$38,822	$38,822	$38,822
001	4330	4980	GGR1	HSV	Hs Community Support Svc	F.R.E.E.	$150,000	$150,000	$150,000	$150,000	$150,000
001	4330	4980	GTJ1	HSV	Hs Community Support Svc	F.R.E.E. Integrated Employment	$32,990	$32,990	$27,600	$27,600	$27,600
001	4330	4980	GYZ1	HSV	Hs Community Support Svc	F.R.E.E. Single Point Access	$106,096	$106,096	$134,096	$134,096	$134,096
001	6008	4980	GVM1	DSS	Ss: Housing Services	Fam Srvc Lge Selfsufficientmot	$297,221	$345,179	$345,179	$178,544	$180,508
001	4330	4980	CAD1	HSV	Hs Community Support Svc	Fam Sv Lg Ther. Rec.	$93,042	$76,231	$73,042	$73,042	$73,042
001	4330	4980	HEV1	HSV	Hs Community Support Svc	Fam.Serv.League-Adult Home Scm	$67,919	$72,444	$76,969	$72,444	$72,444
001	6004	4980	GZM1	DSS	Soc Svc: Commodities Dist	Fam.Serv.League-So.Sh.Fam.Ctr	$40,000	$80,000	$80,000	$0	$0
001	6010	4980	GNJ1	DSS	Dss: Community Svcs Admin	Family & Childrens Assoc	$234,421	$301,590	$301,590	$200,000	$200,280
001	7320	4980	AGN1	EXE	Youth Bureau/Office For Child	Family Court Waiting Room	$109,457	$112,037	$112,037	$129,637	$131,995
001	6794	4980	GEY1	EXE	Title Vii / Ombudsman	Family League Service	$102,281	$104,495	$104,495	$104,495	$104,495
001	6010	4980	HKJ1	DSS	Dss: Community Svcs Admin	Family S.L. Home Base V Prog	$0	$0	$100,000	$0	$0
001	6772	4980	GET1	EXE	Older Americans Act Programs	Family Service League	$19,645	$20,712	$20,712	$20,712	$20,753
001	6798	4980	GFB1	EXE	Ort Volunteer Train Grant	Family Service League	$4,560	$11,383	$14,983	$11,383	$11,383
001	7325	4980	AGS1	EXE	Spec Dlnqncy Prevention Pgm	Family Service League	$201,942	$237,437	$237,437	$178,555	$178,555
001	4310	4980	AGW1	HSV	Div Of Comm Mental Hygiene	Family Service League	$441,688	$447,268	$447,268	$447,268	$452,959
001	4330	4980	AGP1	HSV	Hs Community Support Svc	Family Service League	$76,245	$75,832	$75,832	$75,832	$75,832
001	7320	4980	HLZ1	EXE	Youth Bureau/Office For Child	FAMILY SERVICE LEAGUE - AFTER SCHOOL PROGRAM	$0	$30,000	$30,000	$0	$0
001	6004	4980	HMA1	DSS	Soc Svc: Commodities Dist	FAMILY SERVICE LEAGUE - HUNTINGTON INTERFAITH HOMELESS INITI	$0	$10,000	$10,000	$0	$0
001	7320	4980	HMB1	EXE	Youth Bureau/Office For Child	FAMILY SERVICE LEAGUE / WORK PLUS	$0	$10,000	$10,000	$0	$0
001	3142	4980	HTU1	PRO	Dfy-Placement Reduction	Family Service League Home Base II	$0	$0	$0	$0	$268,649
001	3175	4980	HTV1	PRO	Mental Health Juv Del Project	Family Service League Home Base III	$0	$0	$0	$0	$254,362
001	6140	4980	HTT1	DSS	Safety Net	Family Service League Singles Shelter	$0	$0	$0	$1,000,000	$1,000,000

CONTRACT AGENCY FUNDING

FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	6010	4980	GNW1	DSS	Dss: Community Svcs Admin	Family Srvc League Of Suff Cty	$19,906	$39,130	$39,130	$0	$0
001	7320	4980	GLF1	EXE	Youth Bureau/Office For Child	Family Sv League Bay Shore Ctr	$39,719	$40,514	$40,514	$40,514	$41,324
001	6010	4980	GEF1	DSS	Dss: Community Svcs Admin	Family Sv League Ccsi Contract	$150,420	$158,368	$158,368	$158,368	$159,065
001	7320	4980	GJK1	EXE	Youth Bureau/Office For Child	Family Svc Huntgn Sta Fam Ctr	$223,830	$230,265	$230,265	$213,570	$171,941
001	4330	4980	AGZ1	HSV	Hs Community Support Svc	Family Svc League - C.A.P.	$41,223	$31,223	$31,223	$31,223	$31,223
001	4330	4980	GPK1	HSV	Hs Community Support Svc	Family Svc League Act Team	-$23,369	$87,434	$87,434	$87,434	$87,434
001	4330	4980	AGZ3	HSV	Hs Community Support Svc	Family Svc League Clubhouse	$313,635	$313,635	$27,388	$27,388	$27,388
001	6010	4980	AHE1	DSS	Dss: Community Svcs Admin	Family Svc League Of Suff Cty	$506,540	$524,459	$524,459	$524,459	$526,767
001	6008	4980	GUX1	DSS	Ss: Housing Services	Family Svc League Program Home	$138,848	$139,910	$139,910	$139,910	$141,001
001	4330	4980	GUT1	HSV	Hs Community Support Svc	Family Svc League Supp Case Mg	$427,127	$523,531	$534,128	$534,127	$534,128
001	7320	4980	GHM1	EXE	Youth Bureau/Office For Child	Family Svc League/Fast Program	$89,385	$128,200	$128,200	$67,142	$67,142
001	4320	4980	AHG1	HSV	Hs: Mental Health Pgms	Family Svc League-East End Pro	$605,293	$450,834	$450,834	$409,667	$417,860
001	4330	4980	AHH1	HSV	Hs Community Support Svc	Family Svc Lg Parent To Parent	$121,745	$123,260	$84,086	$84,086	$84,086
001	4330	4980	AGO1	HSV	Hs Community Support Svc	Family Svc Lg:Spec Employment	$206,631	$206,631	$151,980	$100,005	$100,005
001	4330	4980	AHL1	HSV	Hs Community Support Svc	Fed Assoc Consumer Entrp Systm	$188,856	$178,212	$178,212	$178,212	$178,212
001	4330	4980	GZI1	HSV	Hs Community Support Svc	Fed Of Org Adult Home Peer Srv	$207,982	$120,740	$241,480	$241,480	$241,480
001	4330	4980	GNR1	HSV	Hs Community Support Svc	Fed Of Org Supported Case Mgmt	$538,922	$619,156	$686,736	$686,736	$686,736
001	6780	4980	GFC2	EXE	Respite Care Demonstratn Pgm	Fed Of Organizations Respite	$30,095	$30,697	$56,143	$30,697	$30,697
001	4330	4980	GTL1	HSV	Hs Community Support Svc	Fed Of Org-Client Svc Dollar P	$36,889	$54,156	$54,156	$54,156	$54,156
001	4330	4980	AHM1	HSV	Hs Community Support Svc	Fed Of Orgnizatns Nys Mnt Disa	$371,416	$416,208	$436,808	$437,733	$437,733
001	4330	4980	GSV1	HSV	Hs Community Support Svc	Fed Of Org-Single Point Entry	$348,155	$391,653	$391,653	$391,653	$391,653
001	4330	4980	GUR1	HSV	Hs Community Support Svc	Fed Org Transportation Css	$270,534	$270,534	$270,534	$270,534	$270,534
001	4330	4980	GBG1	HSV	Hs Community Support Svc	Federation Advocacy	$166,463	$166,463	$166,463	$166,463	$166,463
001	4330	4980	AHN1	HSV	Hs Community Support Svc	Federation Multi-Cultural Conf	-$25,336	$7,929	$7,929	$7,929	$7,929
001	4330	4980	GZH1	HSV	Hs Community Support Svc	Federation Of Org Act Team	$92,081	$122,209	$122,209	$122,209	$122,209
001	4330	4980	HSO1	HSV	Hs Community Support Svc	Federation of Org OISE	$0	$0	$79,200	$9,200	$9,200
001	6772	4980	GES1	EXE	Older Americans Act Programs	Federation Of Organizations	$9,742	$9,937	$9,937	$9,937	$9,957
001	6780	4980	GFC1	EXE	Respite Care Demonstratn Pgm	Federation Of Organizations	$62,000	$82,244	$100,875	$95,550	$95,550
001	4330	4980	GJP1	HSV	Hs Community Support Svc	Federation Of Organzatn Sesro	$391,381	$592,538	$592,538	$593,328	$593,328
001	4330	4980	GPA1	HSV	Hs Community Support Svc	Federation Peer Bridger Pgm	$173,908	$162,254	$162,254	$162,254	$162,254
001	4330	4980	GPE1	HSV	Hs Community Support Svc	Federation Pre-Arrest Frnsc Pr	$110,179	$106,604	$106,604	$106,604	$106,604
001	4330	4980	GBG3	HSV	Hs Community Support Svc	Federation Psychosoc/Drop In	$106,480	$106,480	$106,480	$106,480	$106,480
001	4330	4980	GBD1	HSV	Hs Community Support Svc	Federation Represent Payee	$118,255	$118,255	$118,255	$118,255	$118,255
001	4330	4980	GBG2	HSV	Hs Community Support Svc	Federation Respite Care	$31,025	$31,022	$31,022	$31,022	$31,022
001	4330	4980	GCY1	HSV	Hs Community Support Svc	Federation Respite Housing	$36,665	$36,665	$36,665	$36,665	$36,665
001	4330	4980	AHO1	HSV	Hs Community Support Svc	Federatn Homeless Mentally Ill	$347,770	$347,770	$347,770	$347,770	$347,770
001	4330	4980	AHP2	HSV	Hs Community Support Svc	Federatn Orgs Nys Ment Disabld	$1,586,068	$1,605,820	$1,608,720	$1,608,720	$1,608,720
001	4330	4980	GZB1	HSV	Hs Community Support Svc	Fegs Family Support	$104,140	$138,763	$109,024	$109,024	$109,024
001	4330	4980	GPL1	HSV	Hs Community Support Svc	Fegs Of Li Act Team	-$13,604	$122,209	$122,209	$122,209	$122,209
001	4330	4980	GPD1	HSV	Hs Community Support Svc	Fegs Of Li Pre-Arrest Forensic	$71,362	$106,604	$43,270	$43,270	$43,270
001	4330	4980	GZC1	HSV	Hs Community Support Svc	Fegs Support Case Management	$376,545	$409,468	$381,520	$381,520	$381,520
001	6410	4980	HMC1	ECD	Economic Development Admin	FISHER ISLAND CIVIC ASSOCIATION	$0	$1,000	$1,000	$0	$0
001	6410	4980	HMD1	ECD	Economic Development Admin	FISHER ISLAND LIBRARY ASSOCIATION	$0	$1,500	$1,500	$0	$0
001	6773	4980	AHT1	EXE	Senior Support Programs	Fisher Island Senior Hotline	$6,000	$6,242	$6,242	$6,242	$6,367
001	3400	4980	HDI1	FRE	Fire, Rescue & Emergency Svc	Flanders Northampton Vol. Amb.	$7,500	$20,000	$20,000	$0	$0
001	6410	4980	GWF1	ECD	Economic Development Admin	Flanders Riverside Nrthmptn Cm	$1,833	$3,500	$3,500	$0	$0
001	6410	4980	HME1	ECD	Economic Development Admin	FLOYD MEMORIAL LIBRARY	$0	$1,500	$1,500	$0	$0
001	4330	4980	GPJ1	HSV	Hs Community Support Svc	Fls Supportive Case Mgmt	$243,594	$256,860	$256,860	$256,860	$256,860
001	6073	4980	GDP1	DSS	Dss: Child Support Enforcement	Focus	$44,781	$44,984	$44,984	$44,984	$45,164
001	7320	4980	HMF1	EXE	Youth Bureau/Office For Child	FOR THE KIDS FOUNDATION OF EAST ISLIP	$0	$2,000	$2,000	$0	$0
001	6773	4980	AHV1	EXE	Senior Support Programs	Foster Grandparent Program	$159,751	$171,792	$171,792	$171,792	$175,228
001	7320	4980	HFI1	EXE	Youth Bureau/Office For Child	Four Our Children And Us	$1,000	$2,500	$2,500	$2,500	$0
001	6410	4980	HAK1	ECD	Economic Development Admin	Friends Of E.Northport Library	$0	$5,000	$5,000	$0	$0
001	3400	4980	HMG1	FRE	Fire, Rescue & Emergency Svc	FRIENDS OF ISLIP TOWN FIREFIGHTERS INC. (MUSEUM)	$0	$1,000	$1,000	$0	$0
001	6010	4980	GZP1	DSS	Dss: Community Svcs Admin	Friends Of Karen	$78,886	$106,750	$111,750	$5,000	$0

CONTRACT AGENCY FUNDING

FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	6410	4980	HHF1	ECD	Economic Development Admin	Friends Of Smithtown Library	$20,000	$25,000	$25,000	$0	$0
001	6773	4980	GVE1	EXE	Senior Support Programs	Friends Ret & Sr Vol Adm Rsv	$31,203	$31,827	$31,827	$31,827	$32,464
001	6795	4980	GVC1	EXE	Hiicap	Friends Ret & Sr Vol Hiicap	$6,992	$7,000	$0	$0	$0
001	6772	4980	GVB1	EXE	Older Americans Act Programs	Friends Ret & Sr Vol Iiib Tele	$62,854	$64,163	$64,163	$64,163	$64,291
001	6792	4980	GVD1	EXE	Title Iii-F	Friends Ret & Sr Vol Iiid Dise	$21,825	$22,345	$22,345	$22,345	$22,345
001	6798	4980	GVF1	EXE	Ort Volunteer Train Grant	Friends Ret & Sr Vol Ort	$7,060	$12,460	$0	$0	$0
001	8050	4980	HTN1	EXE	Handicapped Services	Friendship Circle	$0	$0	$5,000	$0	$0
001	4330	4980	AHH2	HSV	Hs Community Support Svc	Fsl Coord Child Serv Init	$33,194	$33,194	$33,194	$33,194	$33,194
001	6410	4980	HMH1	ECD	Economic Development Admin	GALLERY NORTH - ART OUTREACH	$0	$10,000	$10,000	$0	$0
001	7320	4980	HFJ1	EXE	Youth Bureau/Office For Child	Gerald Ryan Outreach	$28,293	$50,000	$50,000	$2,500	$0
001	7320	4980	HMI1	EXE	Youth Bureau/Office For Child	GIRL SCOUTS OF SUFFOLK COUNTY CONEXIONES CONNECTION	$0	$10,000	$10,000	$0	$0
001	7320	4980	HMJ1	EXE	Youth Bureau/Office For Child	GIRL SCOUTS SUMMER CAMP PROGRAM	$0	$3,000	$3,000	$0	$0
001	4010	4980	HJY1	HSV	Hs: Public Health	GOOD SHEPARD HOSPICE	$0	$65,000	$65,000	$0	$0
001	7320	4980	AIF1	EXE	Youth Bureau/Office For Child	Gordon Heights Youth Program	$35,831	$36,666	$36,666	$36,666	$37,183
001	7320	4980	HMK1	EXE	Youth Bureau/Office For Child	GRACE COMMUNITY CHURCH	$0	$5,000	$5,000	$0	$0
001	7320	4980	AIG1	EXE	Youth Bureau/Office For Child	Great South Bay Ymca,Bay Shore	$24,340	$21,224	$21,224	$21,224	$21,648
001	6410	4980	HHA1	ECD	Economic Development Admin	Greater Calverton Civic Assoc	$0	$1,000	$1,000	$0	$0
001	6017	4980	GNM1	DSS	Domestic Violence Programs	Greater Hamptons Interfaith Co	$1,050	$1,053	$1,053	$1,053	$1,057
001	6410	4980	HML1	ECD	Economic Development Admin	GREATER JAMESPORT CIVIC ASSOC	$0	$1,000	$1,000	$0	$0
001	6410	4980	HAM1	ECD	Economic Development Admin	Greater Patchogue Foundation	$10,000	$20,000	$20,000	$0	$0
001	6410	4980	GSZ1	ECD	Economic Development Admin	Greater Port Jeff Art Council	$22,000	$22,000	$22,000	$0	$0
191	6420	4980	HJV1	ECD	Municipal Distress Communities	GREATER SAYVILLE CHAMBER OF COMMERCE	$0	$50,000	$50,000	$0	$0
001	3400	4980	HMM1	FRE	Fire, Rescue & Emergency Svc	GREATER SAYVILLE COMMUNITY AMBULANCE	$0	$5,000	$5,000	$0	$0
191	6420	4980	HJR1	ECD	Municipal Distress Communities	Greenpoint-Southold Chamber of Commerce	$0	$51,000	$51,000	$0	$0
001	3400	4980	HMN1	FRE	Fire, Rescue & Emergency Svc	GREENPORT FIRE DEPARTMENT	$0	$1,000	$1,000	$0	$0
001	7320	4980	HMO1	EXE	Youth Bureau/Office For Child	GREENPORT LITTLE LEAGUE	$0	$1,000	$1,000	$0	$0
001	8050	4980	HMP1	EXE	Handicapped Services	GUIDE DOG FOUNDATION FOR THE BLIND	$0	$5,000	$5,000	$0	$0
001	6410	4980	HAN1	ECD	Economic Development Admin	Guild Hall Of East Hampton	$3,500	$17,000	$17,000	$15,000	$15,000
001	6410	4980	HMQ1	ECD	Economic Development Admin	HABITAT FOR HUMANITY	$0	$10,000	$10,000	$0	$0
001	6410	4980	HMR1	ECD	Economic Development Admin	HABITAT FOR HUMANITY OF PECONIC, INC.	$0	$6,000	$6,000	$0	$0
001	7320	4980	HFK1	EXE	Youth Bureau/Office For Child	Hafali	$0	$5,000	$5,000	$0	$0
001	7320	4980	AII1	EXE	Youth Bureau/Office For Child	Half Hollow Hill Youth Dev Ctr	$8,674	$8,847	$8,847	$8,847	$9,024
001	7320	4980	HTQ1	EXE	Youth Bureau/Office For Child	Half Hollow Hills Little League	$0	$0	$10,000	$0	$0
001	4330	4980	GZG1	HSV	Hs Community Support Svc	Hali Css	$16,859	$16,859	$16,859	$16,859	$16,859
001	4330	4980	GPC1	HSV	Hs Community Support Svc	Hali Peer Advocacy	$51,189	$51,189	$163,723	$163,724	$163,723
001	4330	4980	GPF1	HSV	Hs Community Support Svc	Hali Pre-Arrest Forensic Pgm	$106,604	$106,604	$106,604	$106,604	$106,604
001	4330	4980	HAL2	HSV	Hs Community Support Svc	Hali Psychosoc/Drop In Ctr	$63,887	$63,887	$63,887	$63,887	$63,887
001	4330	4980	HAL3	HSV	Hs Community Support Svc	Hali Psychosoc/Self Dir Rehab	$44,352	$44,352	$44,352	$44,352	$44,352
001	4330	4980	HAL1	HSV	Hs Community Support Svc	Hali Trng/Conf/Resource Ctr	$25,350	$25,352	$25,352	$25,352	$25,352
001	6410	4980	HAO1	ECD	Economic Development Admin	Hampton Bays Beautification As	$10,000	$10,000	$10,000	$0	$0
191	6420	4980	HJX1	ECD	Municipal Distress Communities	HAMPTON BAYS CHAMBER OF COMMERCE	$0	$50,000	$50,000	$0	$0
001	6410	4980	HAP1	ECD	Economic Development Admin	Hampton Bays Civic Association	$0	$3,500	$3,500	$0	$0
001	7510	4980	HEO1	PKS	Parks: Historic Services	Hampton Bays Hist/Preserv. Soc	$1,750	$5,000	$5,000	$0	$0
001	6410	4980	HMS1	ECD	Economic Development Admin	HAMPTON BAYS LIBRARY	$0	$2,000	$2,000	$0	$0
001	7320	4980	AIJ3	EXE	Youth Bureau/Office For Child	Hampton Council Of Churches In	$67,868	$69,225	$69,225	$69,225	$70,610
001	4310	4980	AIJ1	HSV	Div Of Comm Mental Hygiene	Hampton Council Of Churches In	$369,600	$379,307	$379,307	$379,307	$382,655
001	6410	4980	HIP1	ECD	Economic Development Admin	HAMPTON FILM FESTIVAL	$0	$15,000	$15,000	$20,000	$20,000
001	4330	4980	AIN1	HSV	Hs Community Support Svc	Hands Across Li Advocacy Pgrm	$183,459	$183,459	$183,459	$183,459	$183,459
001	4330	4980	AIM1	HSV	Hs Community Support Svc	Hands Across Li Psychosocial	$377,548	$377,568	$377,568	$377,568	$377,568
001	6004	4980	HMT1	DSS	Soc Svc: Commodities Dist	HARRY CHAPIN FOOD PANTRY	$0	$10,000	$0	$0	$0
001	7320	4980	GQB1	EXE	Youth Bureau/Office For Child	Hauppauge Educational Foundatn	$23,506	$31,224	$31,224	$31,224	$31,848
001	3400	4980	HMU1	FRE	Fire, Rescue & Emergency Svc	HAUPPAUGE FIRE DEPARTMENT	$0	$10,000	$10,000	$0	$0
001	6410	4980	GWH1	ECD	Economic Development Admin	Hauppauge Industrial Assn	$25,000	$25,000	$25,000	$0	$0
001	7320	4980	GNZ1	EXE	Youth Bureau/Office For Child	Hauppauge Youth Organization	$32,130	$32,773	$32,773	$32,773	$33,428
001	3400	4980	HMV1	FRE	Fire, Rescue & Emergency Svc	HAUPPAUGE-C.I. VOLUNTEER AMBULANCE CORPS	$0	$28,000	$28,000	$0	$0

CONTRACT AGENCY FUNDING

FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	7110	4980	HEK1	PKS	Parks, Rec & Conservation	Have-A-Heart Foundation	$0	$3,000	$3,000	$0	$0
001	3120	4980	GYK1	POL	Police: General Administration	Head Of The Harbor Village Pd	$0	$15,000	$15,000	$0	$0
001	3296	4980	GYK1	POL	Hseep 03 Supplemental	Head Of The Harbor Village Pd	$954	$0	$0	$0	$0
001	7320	4980	GWI1	EXE	Youth Bureau/Office For Child	Healthy Tommorrows Prtshp For	$10,000	$0	$0	$0	$0
001	6008	4980	GZN1	DSS	Ss: Housing Services	Heart Of The Hamptons, Ltd	$0	$6,000	$6,000	$0	$0
001	7110	4980	GLN1	PKS	Parks, Rec & Conservation	Hecksher Museum	$7,250	$0	$0	$0	$0
001	7320	4980	GDK1	EXE	Youth Bureau/Office For Child	Hecksher State Park Youth	$32,321	$39,467	$39,467	$32,967	$33,626
001	7510	4980	HMW1	PKS	Parks: Historic Services	HISTORICAL SOCIETY OF ISLIP HAMLET	$0	$1,000	$1,000	$0	$0
001	6410	4980	GTY1	ECD	Economic Development Admin	Holbrook Chamber Of Commerce	$0	$15,000	$15,000	$0	$0
191	6420	4980	HJW1	ECD	Municipal Distress Communities	HOLBROOK CHAMBER OF COMMERCE	$0	$50,000	$50,000	$0	$0
001	3400	4980	HDL1	FRE	Fire, Rescue & Emergency Svc	Holbrook Fire Department	$10,000	$20,000	$20,000	$0	$0
001	7320	4980	HFN1	EXE	Youth Bureau/Office For Child	Holy Trinity Baptist Youth Fun	$517	$5,000	$5,000	$2,500	$0
001	6010	4980	GVI1	DSS	Dss: Community Svcs Admin	Hope For Youth, Inc	$409,864	$449,694	$449,694	$449,694	$451,673
001	6123	4980	HUA1	PRO	Mandated Juvenile Detention Sv	Hope for Youth, Inc.	$0	$0	$0	$0	$1,352,544
001	6010	4980	GZQ1	DSS	Dss: Community Svcs Admin	Hope House	$5,000	$10,000	$10,000	$0	$0
001	4010	4980	GWJ1	HSV	Hs: Public Health	Hospice Care Netwk-Childrens B	$13,122	$5,000	$25,000	$0	$0
001	4310	4980	AIS2	HSV	Div Of Comm Mental Hygiene	Hugs Inc	$59,028	$59,911	$59,911	$59,911	$60,812
001	6510	4980	HMX1	EXE	Veterans Service	HUNTER SQUARE JACKSON AMERICAN LEGION HALL	$0	$2,500	$5,000	$0	$0
001	6510	4980	HCB1	EXE	Veterans Service	Hunter Squire Jackson Vfw Post	$0	$2,500	$0	$2,500	$2,500
001	3296	4980	GYL1	POL	Hseep 03 Supplemental	Huntington Bay Village Pd	$531	$0	$0	$0	$0
001	4100	4980	HMY1	HSV	Hs: Patient Care Svcs Adm	HUNTINGTON BREAST CANCER COALITION	$0	$10,000	$10,000	$0	$0
001	4100	4980	GLP1	HSV	Hs: Patient Care Svcs Adm	Huntington Breast Cancer Coaln	$0	$0	$10,000	$0	$0
001	3400	4980	HDM1	FRE	Fire, Rescue & Emergency Svc	Huntington Com.First Aid Squad	$2,000	$0	$0	$0	$0
001	6510	4980	HCC1	EXE	Veterans Service	Huntington Detach.Marine Corps	$3,000	$0	$0	$0	$0
001	7320	4980	HMZ1	EXE	Youth Bureau/Office For Child	HUNTINGTON FREEDOM CENTER	$0	$5,000	$5,000	$0	$0
001	7323	4980	AIV1	EXE	Comprehensive Plning-Runaway	Huntington Homeless	$29,210	$29,210	$29,210	$15,824	$16,140
001	4100	4980	AIU1	HSV	Hs: Patient Care Svcs Adm	Huntington Hospital	$2,952,498	$3,089,498	$3,089,498	$2,576,576	$2,576,576
001	7320	4980	HGV1	EXE	Youth Bureau/Office For Child	Huntington Station Enrichment	$19,795	$25,000	$25,000	$0	$0
001	6510	4980	HTL1	EXE	Veterans Service	Huntington Veterans ADV. Board	$0	$0	$5,000	$0	$0
001	7320	4980	HFO1	EXE	Youth Bureau/Office For Child	Huntington Village Lacrosse Cl	$1,000	$0	$0	$0	$0
001	7320	4980	AIZ1	EXE	Youth Bureau/Office For Child	Huntington Village Youth	$49,480	$24,970	$24,970	$24,970	$25,469
001	7320	4980	AJA1	EXE	Youth Bureau/Office For Child	Huntington Ymca	$20,000	$5,306	$5,306	$5,306	$5,412
001	7110	4980	HHX1	PKS	Parks, Rec & Conservation	Ighl Foundation	$70,000	$72,000	$72,000	$0	$0
001	6410	4980	HNA1	ECD	Economic Development Admin	INTERGENERATIONAL STRATEGIES	$0	$15,000	$15,000	$0	$0
001	6410	4980	HNB1	ECD	Economic Development Admin	IRISH AMERICAN SOCIETY OF THE HAMPTONS	$0	$1,000	$1,000	$0	$0
001	6511	4980	HIX1	EXE	Administration	ISLAMIC ASSOC OF LONG ISLAND	$0	$15,000	$15,000	$15,000	$15,000
001	6004	4980	HNC1	DSS	Soc Svc: Commodities Dist	ISLAND HARVEST	$0	$7,000	$12,000	$0	$5,100
001	6410	4980	HIR1	ECD	Economic Development Admin	ISLAND HARVEST	$0	$5,000	$0	$0	$0
001	4310	4980	AJF1	HSV	Div Of Comm Mental Hygiene	Islip Accesso Clinic	$410,250	$413,309	$413,309	$413,309	$415,727
001	6410	4980	BBU1	ECD	Economic Development Admin	Islip Arts Council	$11,500	$21,500	$21,500	$15,000	$15,000
001	7320	4980	HND1	EXE	Youth Bureau/Office For Child	ISLIP BUCCANEER YOUTH FOOTBALL	$0	$2,500	$2,500	$0	$0
001	7320	4980	HTB1	EXE	Youth Bureau/Office For Child	Islip Children's Endowment Fund	$0	$0	$5,000	$0	$0
001	4100	4980	AJK1	HSV	Hs: Patient Care Svcs Adm	Islip Health Center	$12,592,527	$12,592,577	$12,397,557	$12,499,074	$12,151,382
001	7323	4980	AJL1	EXE	Comprehensive Plning-Runaway	Islip Homeless-Ymca	$8,759	$8,934	$8,934	$8,934	$9,113
001	7320	4980	HFP1	EXE	Youth Bureau/Office For Child	Islip Town Naacp Branch#2131	$0	$5,000	$5,000	$0	$0
001	4310	4980	AJN2	HSV	Div Of Comm Mental Hygiene	Islip Union Free School Dist	$15,745	$20,747	$20,747	$0	$0
001	7325	4980	AJO1	EXE	Spec Dlnqncy Prevention Pgm	Islip Ymca-Outreach	$81,737	$86,074	$86,074	$86,074	$87,004
001	4310	4980	AJR1	HSV	Div Of Comm Mental Hygiene	J Mather Memorial Hospital	$220,958	$215,958	$215,958	$166,793	$168,498
001	3400	4980	HNE1	FRE	Fire, Rescue & Emergency Svc	JAMESPORT FIRE DEPARTMENT	$0	$1,000	$1,000	$0	$0
001	4330	4980	CAB1	HSV	Hs Community Support Svc	Jcsli/Fegs - Css	$31,278	$36,881	$28,732	$28,732	$28,732
001	6410	4980	HAQ1	ECD	Economic Development Admin	Jericho Playground Committee	$25,000	$0	$0	$0	$0
001	4330	4980	GBE1	HSV	Hs Community Support Svc	Jew Comm Svc/Fegs Life Advoc	$22,817	$30,423	$0	$0	$0
001	4330	4980	GBE2	HSV	Hs Community Support Svc	Jew Comm Svc/Fegs Psychosoc/D	$103,022	$85,185	$85,185	$85,185	$85,185
001	4330	4980	GGP1	HSV	Hs Community Support Svc	Jewish Com Svc Fegs Sp Emp	$36,999	$50,000	$34,378	$34,378	$34,378
001	4330	4980	AJS1	HSV	Hs Community Support Svc	Jewish Comm Svc Life/Prtnr/Psy	$431,470	$558,407	$139,091	$129,091	$129,091

CONTRACT AGENCY FUNDING

FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	4320	4980	AJS7	HSV	Hs: Mental Health Pgms	Jewish Community Svc Li (90%)	$458,424	$467,592	$467,592	$467,592	$476,944
001	6004	4980	HNF1	DSS	Soc Svc: Commodities Dist	JEWISH NUTRITIONAL NETWORK	$0	$5,000	$5,000	$0	$0
001	7320	4980	HTH1	EXE	Youth Bureau/Office For Child	John Mcmahon Sr. Roller Hockey Club	$0	$0	$2,000	$0	$0
001	6004	4980	HNG1	DSS	Soc Svc: Commodities Dist	JOSEPH'S STOREHOUSE FOOD PANTRY	$0	$2,500	$2,500	$0	$0
001	6410	4980	HNH1	ECD	Economic Development Admin	KEVIN WILLIAMS MEMORIAL FOUNDATION	$0	$6,000	$6,000	$0	$0
001	7320	4980	HJH1	EXE	Youth Bureau/Office For Child	KIDS FOR KIDS INC.-BOHEMIA	$0	$5,500	$5,500	$500	$0
001	6410	4980	GWO1	ECD	Economic Development Admin	Kings Park Chamber Of Commerce	$20,000	$15,000	$15,000	$0	$0
001	3400	4980	GWP1	FRE	Fire, Rescue & Emergency Svc	Kings Park Fire Dept	$9,789	$10,000	$10,000	$0	$0
001	7110	4980	GRK1	PKS	Parks, Rec & Conservation	Kings Park Heritage Museum	$13,000	$13,000	$13,000	$0	$0
001	7510	4980	HNQ1	PKS	Parks: Historic Services	L I MARITIME MUSEUM	$0	$7,500	$7,500	$0	$0
001	6410	4980	HIE1	ECD	Economic Development Admin	L. I. Traditional Music Assoc.	$2,000	$0	$0	$0	$0
001	7110	4980	HII1	PKS	Parks, Rec & Conservation	L.I. 2 Day Walk Breast Cancer	$0	$4,500	$4,500	$0	$0
001	4100	4980	AKU2	HSV	Hs: Patient Care Svcs Adm	L.I. Assoc Of Aids Care	$185,921	$191,375	$191,375	$191,375	$193,825
001	7320	4980	GTZ1	EXE	Youth Bureau/Office For Child	Lake Grove Triangle Soccer	$7,500	$10,306	$10,306	$5,306	$5,412
001	3400	4980	HNI1	FRE	Fire, Rescue & Emergency Svc	LAKELAND FIRE DEPARTMENT	$0	$9,000	$9,000	$0	$0
001	1450	4980	HNJ1	BOE	Board Of Elections	LEAGUE OF WOMEN VOTERS	$0	$2,000	$2,000	$0	$0
001	6772	4980	GER1	EXE	Older Americans Act Programs	Legal Aid Society	$204,686	$467,696	$467,696	$217,696	$218,131
001	6410	4980	HAU1	ECD	Economic Development Admin	Li Citizens For Common Values	$0	$2,000	$0	$0	$0
001	7320	4980	GQJ1	EXE	Youth Bureau/Office For Child	Li Cncl Churches Bldg Bridges	$5,100	$5,202	$5,202	$5,202	$5,306
001	6004	4980	HNK1	DSS	Soc Svc: Commodities Dist	LI COUNCIL OF CHURCHES FOOD PANTRY	$0	$2,500	$2,500	$0	$0
001	7320	4980	HFT1	EXE	Youth Bureau/Office For Child	Li Educational Resouces, Inc	$100,000	$100,000	$0	$0	$0
001	4330	4980	GKR1	HSV	Hs Community Support Svc	Li Families Together	$30,658	$35,051	$35,051	$35,051	$35,051
001	7320	4980	GFF1	EXE	Youth Bureau/Office For Child	Li Gay & Lesbian Youth	$98,422	$122,290	$122,290	$102,196	$102,196
001	7110	4980	GRC1	PKS	Parks, Rec & Conservation	Li Museum Of Art And History	$10,000	$23,000	$23,000	$0	$0
001	6410	4980	GWS1	ECD	Economic Development Admin	Li Play Project @ Suny Sb	$1,000	$0	$0	$0	$0
001	6773	4980	GJX1	EXE	Senior Support Programs	Li Senior Games Inc.	$25,000	$26,000	$26,000	$0	$0
001	6410	4980	HAS1	ECD	Economic Development Admin	Li Shakespeare	$10,000	$10,000	$10,000	$0	$0
001	7320	4980	GWT1	EXE	Youth Bureau/Office For Child	Li Teen Parent Program	$15,500	$15,500	$15,500	$0	$0
001	3178	4980	GDE1	PRO	Stop Violence Against Women	Li Women'S Coalition	$38,867	$39,113	$39,113	$39,113	$39,563
001	7320	4980	GKJ1	EXE	Youth Bureau/Office For Child	Lifeline Mediation Center	$93,235	$145,600	$145,600	$61,212	$31,836
001	6004	4980	HNL1	DSS	Soc Svc: Commodities Dist	LIGHTHOUSE MISSION	$0	$2,000	$2,000	$0	$0
001	6410	4980	GUA1	ECD	Economic Development Admin	Lindenhurst Beautification	$15,000	$10,000	$10,000	$0	$0
001	7325	4980	GUB1	EXE	Spec Dlnqncy Prevention Pgm	Lindenhurst Sd World Of Differ	$0	$10,404	$10,404	$10,404	$10,612
191	6410	4980	HNM1	ECD	Economic Development Admin	LINDENHURST VILLAGE CHAMBER OF COMMERCE	$0	$50,000	$50,000	$0	$0
001	6410	4980	HAT1	ECD	Economic Development Admin	Lindenhurst Village-9/11 Memor	$25,000	$25,000	$25,000	$0	$0
001	6772	4980	HCK1	EXE	Older Americans Act Programs	Lindenhurst Village-Senior Van	$40,000	$40,000	$40,000	$0	$0
001	6773	4980	HCK1	EXE	Senior Support Programs	Lindenhurst Village-Senior Van	$0	$0	$40,000	$0	$0
001	7320	4980	AKD1	EXE	Youth Bureau/Office For Child	Lindenhurst Yth Svcs Board In	$96,895	$98,833	$98,833	$98,833	$100,810
001	7320	4980	HFS1	EXE	Youth Bureau/Office For Child	Literacy Suffolk	$5,000	$65,000	$64,500	$0	$0
001	7320	4980	HNN1	EXE	Youth Bureau/Office For Child	LITTLE LEAGUE OF THE ISLIP	$0	$1,000	$1,000	$0	$0
001	3296	4980	GYM1	POL	Hseep 03 Supplemental	Lloyd Harbor Village	$0	$0	$583	$0	$0
001	3193	4980	HTZ1	PRO	Alternatives For Youth	Long Island Advocacy Center (AFY)	$0	$0	$0	$0	$145,231
001	3145	4980	HTY1	PRO	Pins Diversion Plan	Long Island Advocacy Center (PINS Diversion)	$0	$0	$0	$0	$212,798
001	7320	4980	GJY1	EXE	Youth Bureau/Office For Child	Long Island Advocacy Ctr	$4,080	$4,162	$4,162	$4,162	$4,245
001	6004	4980	AKL3	DSS	Soc Svc: Commodities Dist	Long Island Cares	$107,410	$107,729	$117,729	$107,729	$130,284
001	7320	4980	HAU1	EXE	Youth Bureau/Office For Child	Long Island Citizens For Community Values	$0	$0	$2,000	$0	$0
001	7110	4980	HNO1	PKS	Parks, Rec & Conservation	LONG ISLAND GREENBELT TRAIL CONFERENCE	$0	$5,000	$5,000	$0	$0
001	7320	4980	HNP1	EXE	Youth Bureau/Office For Child	LONG ISLAND HAITIAN AMERICAN ALLIANCE, INC.	$0	$5,000	$5,000	$0	$0
001	6410	4980	HAV1	ECD	Economic Development Admin	Long Island Housing Services	$10,000	$10,000	$10,000	$0	$0
001	6410	4980	HRP1	ECD	Economic Development Admin	LONG ISLAND MARITIME MUSEUM	$1,000	$0	$0	$0	$0
001	7320	4980	AKP1	EXE	Youth Bureau/Office For Child	Longwood Youth Sports Assn	$0	$10,000	$10,000	$0	$0
001	4100	4980	GQN1	HSV	Hs: Patient Care Svcs Adm	Louis Acompora Foundation	-$20,000	$0	$0	$0	$0
001	7320	4980	HST1	EXE	Youth Bureau/Office For Child	Lumber Jack Lous Community Boxing	$0	$0	$2,000	$0	$0
001	7320	4980	HFU1	EXE	Youth Bureau/Office For Child	Madd	$4,434	$5,000	$5,000	$0	$0
001	7323	4980	AKT2	EXE	Comprehensive Plning-Runaway	Madonna Heights	$190,422	$196,671	$196,671	$196,671	$200,604
001	4310	4980	AKT1	HSV	Div Of Comm Mental Hygiene	Madonna Heights	$497,972	$555,942	$580,950	$555,942	$580,742

CONTRACT AGENCY FUNDING

FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	3400	4980	HNR1	FRE	Fire, Rescue & Emergency Svc	MANORVILLE COMMUNITY AMBULANCE	$0	$1,000	$1,000	$0	$0
001	3400	4980	HNS1	FRE	Fire, Rescue & Emergency Svc	MANORVILLE FIRE DEPARTMENT	$0	$1,000	$1,000	$0	$0
001	4100	4980	HNT1	HSV	Hs: Patient Care Svcs Adm	MARCH OF DIMES - PERINATAL PROGRAM @ SUNY SB	$0	$35,000	$35,000	$0	$0
001	4100	4980	GRH1	HSV	Hs: Patient Care Svcs Adm	March Of Dimes Li Division	$32,755	$33,000	$33,000	$0	$0
001	6510	4980	HNU1	EXE	Veterans Service	MARINE HELICOPTER SQUADON	$0	$10,000	$10,000	$0	$0
001	7320	4980	HFV1	EXE	Youth Bureau/Office For Child	Marv Avery Palmore Ctr.Of Hope	$42,155	$60,000	$60,000	$60,000	$0
001	4330	4980	ALC1	HSV	Hs Community Support Svc	Maryhaven	$640,809	$658,280	$672,837	$658,280	$658,280
001	4320	4980	HNV1	HSV	Hs: Mental Health Pgms	MARYHAVEN CENTER OF HOPE	$0	$25,000	$25,000	$0	$0
001	4330	4980	GSJ1	HSV	Hs Community Support Svc	Maryhaven Ctr Hope Transprtn	$808,622	$808,622	$808,622	$808,622	$808,622
001	4330	4980	ALC5	HSV	Hs Community Support Svc	Maryhaven:Special Employment	$215,661	$215,661	$228,325	$213,325	$213,325
001	6410	4980	HAW1	ECD	Economic Development Admin	Masitc Beach Prop.Owners Assoc	$0	$10,000	$10,000	$0	$0
001	6511	4980	HIW1	EXE	Administration	MASJID DARI-QUARAN	$0	$15,000	$15,000	$0	$0
001	4618	4980	GWU1	HSV	Emergency Medical Care	Mastic Beach Comm Ambulance	$0	$5,000	$5,000	$0	$0
001	3400	4980	GLU1	FRE	Fire, Rescue & Emergency Svc	Mastic Beach Fire Dept	$7,056	$5,000	$5,000	$0	$0
001	4618	4980	GWV1	HSV	Emergency Medical Care	Mastic Community Ambulance	$0	$5,000	$5,000	$0	$0
001	3400	4980	GRR1	FRE	Fire, Rescue & Emergency Svc	Mastic Fire Dept	$7,000	$5,000	$5,000	$0	$0
001	7320	4980	GUD1	EXE	Youth Bureau/Office For Child	Mastic Sports	$0	$7,803	$7,803	$7,803	$7,959
001	4100	4980	GLH1	HSV	Hs: Patient Care Svcs Adm	Mather Memorial Hosp Fortunato	$53,348	$80,000	$80,000	$0	$0
001	6410	4980	HNW1	ECD	Economic Development Admin	MATTITUCK CHAMBER OF COMMERCE	$0	$1,000	$1,000	$0	$0
001	3400	4980	HNX1	FRE	Fire, Rescue & Emergency Svc	MATTITUCK FIRE DEPARTMENT	$0	$1,000	$1,000	$0	$0
001	6410	4980	HNY1	ECD	Economic Development Admin	MATTITUCK LAUREL LIBRARY	$0	$1,500	$1,500	$0	$0
001	4330	4980	DDD1	HSV	Hs Community Support Svc	Mental Health Assn - Css	$74,670	$76,183	$77,697	$76,183	$76,183
001	4320	4980	HNZ1	HSV	Hs: Mental Health Pgms	MENTAL HEALTH ASSOCIATION	$0	$10,000	$10,000	$0	$0
001	4330	4980	ALG3	HSV	Hs Community Support Svc	Mental Hlth Assc Child & Youth	$35,444	$35,493	$35,543	$35,493	$35,493
001	4330	4980	ALG4	HSV	Hs Community Support Svc	Mental Hlth Assoc Anti-Stigma	$5,065	$5,070	$5,076	$5,070	$5,070
001	4330	4980	GBF1	HSV	Hs Community Support Svc	Mental Hlth Assoc S C Advoc	$56,785	$81,127	$81,127	$81,127	$81,127
001	4330	4980	GBF2	HSV	Hs Community Support Svc	Mental Hlth Assoc S C Elec Emp	$30,423	$30,423	$30,423	$30,423	$30,423
001	4330	4980	ALG5	HSV	Hs Community Support Svc	Mental Hlth Assoc Suffolk Cnty	$23,021	$23,053	$23,086	$23,053	$23,053
001	7323	4980	ALM1	EXE	Comprehensive Plning-Runaway	Mercy Center	$196,868	$201,148	$201,148	$201,148	$205,171
001	7320	4980	HFW1	EXE	Youth Bureau/Office For Child	Middle Cntry Atheltic Booster	$0	$10,000	$0	$0	$0
001	7320	4980	HSZ1	EXE	Youth Bureau/Office For Child	Middle Country Lacrosse	$0	$0	$5,000	$0	$0
001	7320	4980	GJQ1	EXE	Youth Bureau/Office For Child	Middle Country Public Library	$16,888	$17,226	$17,226	$17,226	$17,571
001	7320	4980	GWW1	EXE	Youth Bureau/Office For Child	Middle Country Soccer	$20,000	$20,000	$20,000	$0	$0
001	7320	4980	HFX1	EXE	Youth Bureau/Office For Child	Middle Country Sports Assoc.	$5,000	$5,000	$5,000	$0	$0
001	7320	4980	GHQ1	EXE	Youth Bureau/Office For Child	Middle County Youth Assn	$15,200	$25,404	$22,904	$10,404	$10,612
001	7320	4980	HIL1	EXE	Youth Bureau/Office For Child	Middle Island Caring For Kids	$12,331	$0	$0	$0	$0
001	7320	4980	HOA1	EXE	Youth Bureau/Office For Child	MIDDLE ISLAND CARING FOR KIDS	$0	$12,500	$12,500	$0	$0
001	3400	4980	HOB1	FRE	Fire, Rescue & Emergency Svc	MILLER PLACE FIRE DEPARTMENT	$0	$10,000	$10,000	$0	$0
001	7510	4980	HOC1	PKS	Parks: Historic Services	MILLER PLACE-MT. SINAI HISTORICAL SOCIETY	$0	$5,000	$5,000	$0	$0
001	6410	4980	HAX1	ECD	Economic Development Admin	Montauk Chamber Of Commerce	$5,250	$5,250	$5,250	$0	$0
001	6410	4980	HAY1	ECD	Economic Development Admin	Montauk Friends Of Erin	$0	$3,500	$3,500	$0	$0
001	7110	4980	HOD1	PKS	Parks, Rec & Conservation	MONTAUK OBSERVATORY	$0	$25,000	$25,000	$0	$0
001	6410	4980	HAZ1	ECD	Economic Development Admin	Montauk Village Association	$5,250	$5,500	$5,500	$0	$0
001	6410	4980	HOE1	ECD	Economic Development Admin	MORICHES COMMUNITY CENTER, INC.	$0	$1,000	$1,000	$0	$0
001	8050	4980	HOF1	EXE	Handicapped Services	MORICHES ROTARY HEALTH CARE	$0	$1,000	$1,000	$0	$0
001	3400	4980	HOG1	FRE	Fire, Rescue & Emergency Svc	MOUNT SINAI FIRE DEPARTMENT	$0	$10,000	$10,000	$0	$0
001	6410	4980	HOH1	ECD	Economic Development Admin	MUSIC FESTIVAL OF THE HAMPTONS	$0	$5,000	$5,000	$0	$0
001	7320	4980	HFY1	EXE	Youth Bureau/Office For Child	Music For Montauk	$1,750	$1,750	$1,750	$0	$0
001	6410	4980	GWX1	ECD	Economic Development Admin	N Amityville Taxpayers Assn	$4,030	$0	$0	$0	$0
001	6410	4980	GWY1	ECD	Economic Development Admin	Naacp Central Li Branch	$1,799	$5,000	$5,000	$0	$0
001	6511	4980	HIU1	EXE	Administration	NAACP-BABYLON	$0	$0	$0	$15,000	$15,000
001	6410	4980	HBA1	ECD	Economic Development Admin	Nass/Suff Neighborhood Network	$11,747	$15,000	$15,000	$0	$0
001	6008	4980	GKP1	DSS	Ss: Housing Services	Nassau/Suffolk Coaltn Homeless	$29,253	$36,417	$36,417	$36,417	$37,145
001	6017	4980	AMF1	DSS	Domestic Violence Programs	Nassau/Suffolk Law Services	$265,768	$270,225	$183,000	$183,000	$0
001	8051	4980	AMF2	EXE	Sc Office For Women	Nassau/Suffolk Law Services	$0	$0	$87,225	$0	$0

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FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	8050	4980	HTD1	EXE	Handicapped Services	Nassau/Suffolk Serv For Autistic	$0	$0	$8,500	$0	$0
001	8051	4980	HCQ1	EXE	Sc Office For Women	Nat.Assoc.Of Puerto Rican His.	$0	$10,000	$10,000	$0	$0
001	4320	4980	HOI1	HSV	Hs: Mental Health Pgms	NATIONAL FOUNDATION FOR HUMAN POTENTIAL	$0	$20,000	$20,000	$0	$0
001	6410	4980	HBB1	ECD	Economic Development Admin	Negunatogue Beautification	$7,500	$2,500	$2,500	$0	$0
001	7320	4980	GUF1	EXE	Youth Bureau/Office For Child	Nesconset Athletic Assn	$5,100	$5,202	$5,202	$5,202	$5,306
001	6410	4980	HHJ1	ECD	Economic Development Admin	Nesconset Chamber Ofcommerence	$10,000	$10,000	$10,000	$0	$0
001	3400	4980	HOJ1	FRE	Fire, Rescue & Emergency Svc	NESCONSET FIRE DEPARTMENT	$0	$13,500	$13,500	$0	$0
001	3400	4980	HHL1	FRE	Fire, Rescue & Emergency Svc	Nesconset Fire Dept	$5,000	$0	$0	$0	$0
001	7320	4980	GLZ1	EXE	Youth Bureau/Office For Child	Newfield Soccer	$15,200	$15,404	$15,404	$10,404	$10,612
001	7320	4980	HSX1	EXE	Youth Bureau/Office For Child	Newfield Wolverine Den	$0	$0	$2,500	$0	$0
001	3400	4980	HDQ1	FRE	Fire, Rescue & Emergency Svc	Nissequogue Fire Dept.	$9,937	$10,000	$10,000	$0	$0
001	1167	4980	0000	DIS	Enhance Narcotic Prosecution	Non-Contract Agency	$0	$0	$25,000	$0	$0
001	5631	4980	0000	DPW	Planning: Omnibus	Non-Contract Agency	$25,761,877	$28,606,000	$28,601,000	$32,840,400	$32,840,400
001	5643	4980	0000	DPW	Trans: Mass Tran Oper Assist	Non-Contract Agency	$2,083,550	$2,078,550	$2,083,550	$908,750	$908,750
001	6010	4980	0000	DSS	Dss: Community Svcs Admin	Non-Contract Agency	$0	$0	$0	$925,000	$925,000
001	6115	4980	0000	DSS	Dss: Alternatives For Youth	Non-Contract Agency	$0	$800,100	$0	$0	$0
001	6410	4980	0000	ECD	Economic Development Admin	Non-Contract Agency	$0	$0	$0	$50,000	$50,000
001	1239	4980	0000	EXE	Stop Dwi Vehicle Seizure Prgm	Non-Contract Agency	$5,000	$0	$0	$0	$0
001	6510	4980	0000	EXE	Veterans Service	Non-Contract Agency	$3,384	$0	$0	$10,000	$10,000
001	6511	4980	0000	EXE	Administration	Non-Contract Agency	$0	$25,000	$25,000	$25,000	$25,000
001	6772	4980	0000	EXE	Older Americans Act Programs	Non-Contract Agency	$0	$51,000	$51,000	$51,000	$51,000
001	6774	4980	0000	EXE	Sup Nut Program	Non-Contract Agency	$585,647	$704,592	$823,537	$741,828	$741,828
001	6777	4980	0000	EXE	Comm Svcs For The Elderly	Non-Contract Agency	$832,711	$570,241	$953,278	$570,241	$570,241
001	6778	4980	0000	EXE	Expanded In Home Services	Non-Contract Agency	$1,064,999	$1,013,564	$3,176,218	$1,837,096	$1,837,096
001	6790	4980	0000	EXE	Title Iii C-1	Non-Contract Agency	$1,289,619	$1,402,115	$1,402,115	$1,486,537	$1,486,537
001	6797	4980	0000	EXE	Title Iii C-2	Non-Contract Agency	$1,704,581	$1,788,164	$1,788,164	$1,881,406	$1,881,406
001	6798	4980	0000	EXE	Ort Volunteer Train Grant	Non-Contract Agency	$0	$0	$19,556	$12,460	$12,460
001	6800	4980	0000	EXE	State Ltcop	Non-Contract Agency	$48,166	$67,943	$82,064	$60,000	$60,000
001	6801	4980	0000	EXE	Title Iii E	Non-Contract Agency	$262,540	$395,352	$395,352	$395,352	$395,352
001	6804	4980	0000	EXE	State Pharm Assistance Prgm	Non-Contract Agency	$34,161	$50,000	$178,459	$178,799	$178,799
001	6805	4980	0000	EXE	Long Term Care Ed & Outreach	Non-Contract Agency	$0	$50,000	$100,000	$50,000	$50,000
001	7320	4980	0000	EXE	Youth Bureau/Office For Child	Non-Contract Agency	$34,538	$109,600	$114,600	$92,000	$92,000
001	7326	4980	0000	EXE	Alternative For Youth	Non-Contract Agency	$57,789	$215,730	$315,730	$315,730	$315,730
001	7329	4980	0000	EXE	Pins - Adj Service Plan	Non-Contract Agency	$13,417	$150,000	$150,000	$150,000	$150,000
001	8050	4980	0000	EXE	Handicapped Services	Non-Contract Agency	$0	$45,000	$45,000	$0	$25,000
001	8051	4980	0000	EXE	Sc Office For Women	Non-Contract Agency	$24,974	$50,000	$50,000	$50,000	$50,000
001	1999	4980	0000	HSV	Contingent: Article 28	Non-Contract Agency	$0	$2,500,000	$0	$0	$0
001	4100	4980	0000	HSV	Hs: Patient Care Svcs Adm	Non-Contract Agency	$0	$6,750	$1,500,000	$2,608,813	$1,500,000
001	4102	4980	0000	HSV	Hs: Riverhead Health Center	Non-Contract Agency	$57,271	$5,690	$0	$0	$0
001	4310	4980	0000	HSV	Div Of Comm Mental Hygiene	Non-Contract Agency	$0	$0	$668,308	$484,685	$763,988
001	4317	4980	0000	HSV	Alternatives For Youth	Non-Contract Agency	$0	$252,000	$252,000	$252,000	$252,000
001	4618	4980	0000	HSV	Emergency Medical Care	Non-Contract Agency	$0	$0	$38,000	$0	$0
001	6334	4980	0000	MSC	Contract Agencies	Non-Contract Agency	$49,369	$50,376	$50,376	$50,376	$51,384
001	7110	4980	0000	PKS	Parks, Rec & Conservation	Non-Contract Agency	$0	$179,000	$56,551	$0	$0
001	1239	4980	0000	PRO	PROBATION: DAY REPORTING	Non-Contract Agency	$0	$5,000	$5,000	$5,000	$5,000
001	3140	4980	0000	PRO	Prob: General Administration	Non-Contract Agency	$0	$0	$30,000	$107,500	$120,000
001	3142	4980	0000	PRO	Dfy-Placement Reduction	Non-Contract Agency	$125,327	$213,381	$213,381	$263,381	$0
001	3145	4980	0000	PRO	Pins Diversion Plan	Non-Contract Agency	$518,842	$762,090	$762,090	$896,319	$606,695
001	3168	4980	0000	PRO	Prob: Enhancement Services	Non-Contract Agency	$0	$65,000	$65,000	$65,000	$65,000
001	3173	4980	0000	PRO	Juvenile Intensive Supervision	Non-Contract Agency	$17,686	$19,958	$19,958	$19,958	$20,053
001	3175	4980	0000	PRO	Mental Health Juv Del Project	Non-Contract Agency	$128,767	$200,140	$200,140	$250,140	$0
001	3180	4980	0000	PRO	Options For Female Adolescents	Non-Contract Agency	$48,008	$103,428	$103,428	$143,428	$146,297
001	3183	4980	0000	PRO	Enhanced Services To Pins	Non-Contract Agency	$17,909	$0	$0	$0	$0
001	3184	4980	0000	PRO	Com Svc Alternative Sentencing	Non-Contract Agency	$365,889	$458,275	$458,275	$432,575	$441,227
001	3187	4980	0000	PRO	Com Svc Juv Alter Sentencing	Non-Contract Agency	$160,802	$222,299	$222,299	$202,999	$207,059
001	3190	4980	0000	PRO	Juvenile Day Reporting Center	Non-Contract Agency	$486,115	$557,643	$557,643	$531,643	$542,276

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FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	3193	4980	0000	PRO	Alternatives For Youth	Non-Contract Agency	$35,514	$144,221	$144,221	$144,221	$80,000
001	6123	4980	0000	PRO	Mandated Juvenile Detention Sv	Non-Contract Agency	$1,741,141	$1,263,318	$1,263,318	$1,339,152	$0
192	6410	4980	0000	ECD	Economic Development Admin	Non-Contract Agency	$1,357,468	$1,480,351	$1,754,441	$1,351,415	$1,827,788
320	6300	4980	0000	LAB	Workforce Investment Act	Non-Contract Agency	$391,117	$904,200	$904,200	$899,454	$899,454
320	6377	4980	0000	LAB	Labor: Displaced Homemakers	Non-Contract Agency	$0	$0	$55,430	$37,587	$37,587
320	6565	4980	0000	LAB	Disability Program Navigator	Non-Contract Agency	$27,722	$0	$28,079	$56,609	$56,609
324	6560	4980	0000	LAB	Project Power	Non-Contract Agency	$76,477	$0	$0	$0	$0
001	7320	4980	AMJ1	EXE	Youth Bureau/Office For Child	North Amityville Comm Econ Cnl	$25,300	$43,106	$43,106	$23,418	$23,418
001	3400	4980	HDR1	FRE	Fire, Rescue & Emergency Svc	North Amityville Fire Dept.	$1,500	$1,000	$1,000	$0	$0
001	6410	4980	HBC1	ECD	Economic Development Admin	North Amityville Kiwanis	$0	$500	$500	$0	$0
001	6410	4980	HOK1	ECD	Economic Development Admin	NORTH AMITYVILLE TAXPAYERS ASSOC.	$0	$10,000	$10,000	$0	$0
001	7320	4980	AMK1	EXE	Youth Bureau/Office For Child	North Babylon Teen Center Inc	$40,800	$41,616	$41,616	$41,616	$42,448
001	4100	4980	AML1	HSV	Hs: Patient Care Svcs Adm	North Brookhaven Clinic	$4,503,224	$4,535,153	$4,535,153	$4,535,153	$4,565,398
001	6410	4980	HOL1	ECD	Economic Development Admin	NORTH GREAT RIVER CIVIC ASSOCIATION	$0	$1,000	$1,000	$0	$0
001	6410	4980	HOM1	ECD	Economic Development Admin	NORTH LINDENHURST CIVIC ASSOCIATION	$0	$5,000	$5,000	$0	$0
001	3400	4980	HDS1	FRE	Fire, Rescue & Emergency Svc	North Lindenhurst Fire Dept	$1,000	$500	$500	$0	$0
001	7320	4980	HFZ1	EXE	Youth Bureau/Office For Child	North Shore Little League	$15,000	$10,000	$10,000	$0	$0
001	6410	4980	HON1	ECD	Economic Development Admin	NORTH SHORE PUBLIC LIBRARY	$0	$1,500	$1,500	$0	$0
001	7320	4980	AMN1	EXE	Youth Bureau/Office For Child	North Shore Youth Council	$186,023	$175,266	$175,266	$160,266	$163,471
001	7320	4980	HGA1	EXE	Youth Bureau/Office For Child	Northeast Youth Sports Assoc.	$50,000	$50,000	$50,000	$0	$0
001	3400	4980	HDT1	FRE	Fire, Rescue & Emergency Svc	Northport Fire Department	$2,000	$0	$0	$0	$0
001	7320	4980	AMQ1	EXE	Youth Bureau/Office For Child	Northport Youth Soccer	$5,100	$5,202	$5,202	$5,202	$5,306
001	6410	4980	HOO1	ECD	Economic Development Admin	NORTHVILLE BEACH CIVIC ASSOC	$0	$1,000	$1,000	$0	$0
001	7110	4980	GKA1	PKS	Parks, Rec & Conservation	Ny Fishing Tackle Trade Assoc	$18,722	$0	$0	$0	$0
001	6410	4980	HIS1	ECD	Economic Development Admin	OAKDALE IMPROVEMENT SOCIETY	$0	$15,000	$15,000	$0	$0
001	3296	4980	GYP1	POL	Hseep 03 Supplemental	Ocean Beach Village Pd	$0	$0	$1,326	$0	$0
001	6015	4980	GZR1	DSS	Dss: Public Assist Admin	Ola (Hispanic Comm. Outreach)	$0	$1,500	$1,500	$0	$0
001	6004	4980	HOP1	DSS	Soc Svc: Commodities Dist	OPEN ARMS FOOD PANTRY	$0	$2,500	$2,500	$0	$0
001	7320	4980	HGB1	EXE	Youth Bureau/Office For Child	Opportunities Industrializ Ctr	$10,000	$10,000	$10,000	$2,500	$0
001	7320	4980	HOQ1	EXE	Youth Bureau/Office For Child	ORIENT EAST MARION LITTLE LEAGUE	$0	$1,000	$1,000	$0	$0
001	6015	4980	HOR1	DSS	Dss: Public Assist Admin	OUR LADY OF LOURDES PARISH OUTREACH	$0	$2,000	$2,000	$0	$0
001	6015	4980	HOS1	DSS	Dss: Public Assist Admin	OUTREACH PROJECT	$0	$20,000	$20,000	$0	$0
001	7320	4980	HGC1	EXE	Youth Bureau/Office For Child	P.A. Lopez Mem. Scholarship Fd	$0	$3,000	$3,000	$0	$0
001	7320	4980	GHD1	EXE	Youth Bureau/Office For Child	Parents For Megans Law	$249,428	$339,700	$372,505	$119,854	$372,505
001	7110	4980	HJN1	PKS	Parks, Rec & Conservation	PARISH ART MUSEUM	$0	$10,000	$10,000	$15,000	$15,000
001	6004	4980	HHO1	DSS	Soc Svc: Commodities Dist	Parish Of The Holy Cross	$1,997	$0	$0	$0	$0
191	6420	4980	HJO1	ECD	Municipal Distress Communities	PATCHOGUE CHAMBER OF COMMERCE	$0	$50,000	$50,000	$0	$0
001	7320	4980	GAC1	EXE	Youth Bureau/Office For Child	Patchogue Medford Youth	$126,770	$126,770	$126,770	$121,487	$123,917
001	6410	4980	GWZ1	ECD	Economic Development Admin	Patchogue Theater For Perf Art	$0	$30,000	$30,000	$5,000	$5,000
001	4310	4980	ANH1	HSV	Div Of Comm Mental Hygiene	Patchogue-Medford Ufsd #24	$131,447	$138,467	$138,467	$0	$0
001	7320	4980	HIZ1	EXE	Youth Bureau/Office For Child	PATHCHOGUE YOUTH ATHLETIC ASSOC	$0	$25,000	$25,000	$25,000	$0
001	6410	4980	HUR1	ECD	Economic Development Admin	Pearlman Music Program Shelter Island	$0	$0	$0	$15,000	$15,000
001	8050	4980	HCO1	EXE	Handicapped Services	Peconic Connections, Inc.	$0	$7,140	$7,140	$0	$0
001	7320	4980	GUH1	EXE	Youth Bureau/Office For Child	Peconic Rvr Sportsman Jr Consv	$2,190	$0	$0	$0	$0
001	4330	4980	GEC1	HSV	Hs Community Support Svc	Pedersen Krag Act Team	-$28,303	$122,209	$122,209	$122,209	$122,209
001	4330	4980	GKU1	HSV	Hs Community Support Svc	Pedersen Krag Clinic (Aot)	$48,135	$37,589	$13,338	$13,338	$13,338
001	6010	4980	GNV1	DSS	Dss: Community Svcs Admin	Pederson Krag	$50,203	$94,995	$131,597	$69,995	$70,303
001	4330	4980	GPN1	HSV	Hs Community Support Svc	Pederson Krag Act Team	$60,910	$122,209	$122,209	$122,209	$122,209
001	4330	4980	GGH1	HSV	Hs Community Support Svc	Pederson Krag C & Y Training	$25,081	$25,540	$10,788	$10,788	$10,788
001	4330	4980	GUU1	HSV	Hs Community Support Svc	Pederson Krag C&F Emergcy Care	$270,441	$278,861	$243,949	$243,949	$243,949
001	4330	4980	GUS1	HSV	Hs Community Support Svc	Pederson Krag Case Mgmt Train	$5,092	$10,452	$10,452	$10,452	$10,452
001	4330	4980	GGG1	HSV	Hs Community Support Svc	Pederson Krag Fam Supp/Respt	$319,620	$313,218	$225,310	$225,310	$225,310
001	4330	4980	GGJ1	HSV	Hs Community Support Svc	Pederson Krag Mica Training	$16,727	$22,006	$22,006	$22,006	$22,006
001	4330	4980	GGF1	HSV	Hs Community Support Svc	Pederson Krag Mica-Tfip	$520,251	$541,512	$427,251	$427,251	$427,251
001	4330	4980	HSP1	HSV	Hs Community Support Svc	Pederson Krag OISE	$0	$0	$79,200	$9,200	$9,200
001	4330	4980	PKP1	HSV	Hs Community Support Svc	Pederson Krag Psychosoc/Drop	$60,000	$63,887	$63,887	$63,887	$63,887

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FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	4330	4980	GPM1	HSV	Hs Community Support Svc	Pederson Krag Spoa	$155,398	$145,171	$125,055	$125,055	$125,055
001	4330	4980	ANL2	HSV	Hs Community Support Svc	Pederson Krag Supprtv Case Mgt	$211,506	$314,532	$305,216	$305,216	$305,216
001	4310	4980	ANL7	HSV	Div Of Comm Mental Hygiene	Pederson-Krag Clinic Inc (96%)	$783,650	$793,577	$793,577	$793,577	$803,702
001	4320	4980	ANL5	HSV	Hs: Mental Health Pgms	Pederson-Krag Clinic Inc (96%)	$1,108,251	$1,108,251	$1,108,251	$1,033,877	$1,033,877
001	4310	4980	ANL9	HSV	Div Of Comm Mental Hygiene	Pederson-Krag Compul Gambling	$109,946	$229,442	$229,442	$229,442	$229,535
001	4330	4980	GST1	HSV	Hs Community Support Svc	Pederson-Krag Ctr Inc School S	$81,898	$107,944	$107,944	$107,944	$107,944
001	7320	4980	HOT1	EXE	Youth Bureau/Office For Child	PEDIATRIC DENTAL FUND OF THE HAMPTONS	$0	$5,000	$5,000	$0	$0
001	4330	4980	GPB1	HSV	Hs Community Support Svc	Phoenix House Residential Pgm	$104,545	$104,545	$104,545	$104,545	$104,545
001	8020	4980	HEQ1	PLN	Planning	Planning Federation	$4,270	$5,000	$0	$0	$0
001	7320	4980	ANO1	EXE	Youth Bureau/Office For Child	Police Athletic League-Ctywide	$100,214	$107,000	$107,000	$93,840	$95,472
001	6410	4980	HOU1	ECD	Economic Development Admin	PORT JEFFERSON CHAMBER OF COMMERCE	$0	$3,000	$3,000	$0	$0
191	6420	4980	HJQ1	ECD	Municipal Distress Communities	Port Jefferson Chamber of Commerce	$0	$50,000	$50,000	$0	$0
001	6410	4980	HOV1	ECD	Economic Development Admin	PORT JEFFERSON STATION CHAMBER OF COMMERCE	$0	$3,000	$3,000	$0	$0
001	7320	4980	HGD1	EXE	Youth Bureau/Office For Child	Project Make It	$0	$5,000	$5,000	$2,500	$0
001	4310	4980	ANQ2	HSV	Div Of Comm Mental Hygiene	Project Outreach	-$22,518	$500,000	$0	$0	$0
001	4310	4980	GNC1	HSV	Div Of Comm Mental Hygiene	Project Outreach (Cms)	$153,000	$153,060	$336,594	$153,060	$365,880
001	7320	4980	HGE1	EXE	Youth Bureau/Office For Child	Project Read	$5,000	$5,000	$5,000	$2,500	$0
001	6511	4980	HIV1	EXE	Administration	PRONTO OF LONG ISLAND	$0	$20,000	$20,000	$20,000	$20,000
001	6004	4980	ANU1	DSS	Soc Svc: Commodities Dist	Pronto Of Long Island, Inc	$64,880	$70,128	$84,128	$65,128	$0
001	6010	4980	ANU1	DSS	Dss: Community Svcs Admin	Pronto Of Long Island, Inc	$0	$0	$0	$0	$85,503
001	7320	4980	HOW1	EXE	Youth Bureau/Office For Child	PUERTO RICAN COALITION FOR BETTER COMMUNITY	$0	$2,500	$2,500	$0	$0
001	3296	4980	GYQ1	POL	Hseep 03 Supplemental	Quogue Village Pd	$1,167	$0	$0	$0	$0
001	7320	4980	GUI1	EXE	Youth Bureau/Office For Child	Read To Your Baby Lindenhurst	$5,053	$5,202	$5,202	$5,202	$5,306
001	4320	4980	AOD1	HSV	Hs: Mental Health Pgms	Response	$127,402	$143,567	$144,442	$125,422	$127,930
001	7320	4980	AOE1	EXE	Youth Bureau/Office For Child	Response Of Suffolk County In	$45,909	$46,941	$46,941	$46,941	$47,605
001	7325	4980	AOF1	EXE	Spec Dlnqncy Prevention Pgm	Response Of Suffolk County In	$37,339	$43,105	$43,105	$38,105	$38,454
001	3400	4980	HOX1	FRE	Fire, Rescue & Emergency Svc	RIDGE FIRE DEPARTMENT	$0	$10,000	$10,000	$0	$0
001	6410	4980	HOY1	ECD	Economic Development Admin	RIVERHEAD CHAMBER OF COMMERCE	$0	$1,000	$1,000	$0	$0
001	7320	4980	AOJ1	EXE	Youth Bureau/Office For Child	Riverhead Comm Awareness Prog	$104,708	$112,931	$112,931	$112,931	$114,669
001	4310	4980	AOH1	HSV	Div Of Comm Mental Hygiene	Riverhead Community Awareness	$125,604	$142,842	$142,842	$142,842	$142,899
001	3400	4980	HOZ1	FRE	Fire, Rescue & Emergency Svc	RIVERHEAD FIRE DEPARTMENT	$0	$1,000	$1,000	$0	$0
001	7110	4980	HEL1	PKS	Parks, Rec & Conservation	Riverhead Found.For Marine Res	$3,500	$3,500	$3,500	$0	$0
001	6410	4980	HPA1	ECD	Economic Development Admin	RIVERHEAD FREE LIBRARY	$0	$1,500	$1,500	$0	$0
001	7320	4980	HPB1	EXE	Youth Bureau/Office For Child	RIVERHEAD POLICE ATHLETIC LEAGUE	$0	$1,000	$1,000	$0	$0
001	4310	4980	AON1	HSV	Div Of Comm Mental Hygiene	Riverhead School District	$11,803	$12,779	$12,779	$12,779	$12,784
001	7320	4980	HPC1	EXE	Youth Bureau/Office For Child	RIVERHEAD SOCCER PROGRAM (PAL)	$0	$1,000	$1,000	$0	$0
001	7320	4980	AOO1	EXE	Youth Bureau/Office For Child	Riverhead Teen Center	$30,357	$30,964	$30,964	$30,964	$31,388
001	3296	4980	GYR1	POL	Hseep 03 Supplemental	Riverhead Town Pd	$4,295	$0	$0	$0	$0
001	3400	4980	HPD1	FRE	Fire, Rescue & Emergency Svc	RIVERHEAD VOLUNTEER AMBULANCE CORP.	$0	$1,000	$1,000	$0	$0
001	6410	4980	HPE1	ECD	Economic Development Admin	ROCKY POINT DOWNTOWN REVITALIZATION & BEAUTIFICATION	$0	$16,000	$16,000	$0	$0
001	3400	4980	HDU1	FRE	Fire, Rescue & Emergency Svc	Rocky Point Fire Department	$12,000	$0	$0	$0	$0
001	6410	4980	GXC1	ECD	Economic Development Admin	Ronkonkoma Chamber Of Comm	$10,000	$20,000	$20,000	$0	$0
001	3400	4980	HPF1	FRE	Fire, Rescue & Emergency Svc	RONKONKOMA FIRE DEPARTMENT	$0	$9,000	$9,000	$0	$0
001	3400	4980	HHM1	FRE	Fire, Rescue & Emergency Svc	Ronkonkoma Fire Dept	$5,000	$0	$0	$0	$0
001	7510	4980	HPG1	PKS	Parks: Historic Services	RONKONKOMA HISTORICAL SOCIETY	$0	$5,000	$5,000	$0	$0
001	6410	4980	GSQ1	ECD	Economic Development Admin	Rotary Club Of Sayville	$5,000	$15,000	$15,000	$0	$0
001	1490	4980	GQR1	DPW	P W: Engineering	Route 110 Redevelopment Corp	$72,500	$50,000	$50,000	$0	$0
001	6004	4980	HPH1	DSS	Soc Svc: Commodities Dist	RURAL OPPORTUNITIES FOOD PANTRY	$0	$2,500	$2,500	$0	$0
001	7320	4980	AOV1	EXE	Youth Bureau/Office For Child	S Shore Boys Club Inc Sayville	$92,828	$107,828	$107,828	$109,685	$109,685
001	4100	4980	DDB1	HSV	Hs: Patient Care Svcs Adm	S. Fork Rural Health	$32,058	$32,468	$32,468	$32,468	$32,884
001	4330	4980	ASR1	HSV	Hs Community Support Svc	S.U.N.Y. Sayville	$283,765	$283,765	$339,549	$283,765	$283,765
001	7320	4980	GUJ1	EXE	Youth Bureau/Office For Child	Sachem Little League	$15,000	$15,612	$15,612	$10,612	$10,824
001	7320	4980	HJC1	EXE	Youth Bureau/Office For Child	SACHEM SPECIAL EDUCATION	$0	$10,000	$10,000	$10,000	$10,000

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FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	7320	4980	AOZ1	EXE	Youth Bureau/Office For Child	Sachem Teen Center Inc	$114,912	$129,912	$129,912	$102,908	$104,966
001	7320	4980	GQC1	EXE	Youth Bureau/Office For Child	Sachem Youth Advisory Group	$10,200	$25,404	$25,404	$10,404	$10,612
001	7320	4980	HJK1	EXE	Youth Bureau/Office For Child	SACHEM YOUTH ATHLETIC GROUP	$0	$5,000	$5,000	$5,000	$0
001	3400	4980	HDV1	FRE	Fire, Rescue & Emergency Svc	Sag Harbor Fire Dep-Ambulance	$30,000	$0	$0	$0	$0
001	7320	4980	APC1	EXE	Youth Bureau/Office For Child	Sag Harbor School District	$1,376	$5,613	$5,613	$5,613	$5,725
001	7320	4980	GGZ1	EXE	Youth Bureau/Office For Child	Sag Harbor Sd Youth At Risk	$16,250	$16,505	$16,505	$13,005	$13,265
001	3296	4980	GYS1	POL	Hseep 03 Supplemental	Sag Harbor Village Pd	$0	$0	$901	$0	$0
001	7320	4980	APF1	EXE	Youth Bureau/Office For Child	Sag Harbor Youth Center Inc	$46,798	$51,234	$51,234	$47,734	$48,581
001	7510	4980	GUK1	PKS	Parks: Historic Services	Sagtikos Manor Historical Soc	$4,500	$2,500	$2,500	$0	$0
001	4010	4980	APH1	HSV	Hs: Public Health	Saint Charles Hospice	$30,000	$30,000	$30,000	$0	$0
001	6004	4980	HPI1	DSS	Soc Svc: Commodities Dist	SAINT JOHN THE EVANGELIST ROMAN CATHOLIC CHURCH FOOD PANTRY	$0	$2,500	$2,500	$0	$0
001	7320	4980	HGG1	EXE	Youth Bureau/Office For Child	Salvation & Deliverance Church	$0	$5,000	$5,000	$1,500	$0
001	6004	4980	HPJ1	DSS	Soc Svc: Commodities Dist	SALVATION ARMY FOOD PANTRY	$0	$2,500	$2,500	$0	$0
001	4010	4980	HPK1	HSV	Hs: Public Health	SAVE-A-PET	$0	$10,000	$10,000	$0	$0
001	3400	4980	HDW1	FRE	Fire, Rescue & Emergency Svc	Sayville Fire Department	$9,563	$0	$0	$0	$0
001	6410	4980	HBD1	ECD	Economic Development Admin	Sayville Kiwanis Club	$0	$5,000	$5,000	$0	$0
001	7320	4980	HGH1	EXE	Youth Bureau/Office For Child	Sayville Little League	$0	$5,000	$5,000	$0	$0
001	4100	4980	HHZ1	HSV	Hs: Patient Care Svcs Adm	Sayville Pilot Club	$8,320	$5,000	$5,000	$0	$0
001	4330	4980	APK2	HSV	Hs Community Support Svc	Sayville Proj Psychosoc/Drop	$38,574	$42,592	$46,611	$42,592	$42,592
001	4330	4980	APK1	HSV	Hs Community Support Svc	Sayville Proj Supprtv Case Mgt	$274,579	$266,767	$305,216	$305,216	$305,216
001	6410	4980	HBE1	ECD	Economic Development Admin	Sayville Rotary Club	$15,000	$0	$0	$0	$0
001	6015	4980	GNL1	DSS	Dss: Public Assist Admin	Sc Coalition Against Dom Viol	$44,113	$44,174	$44,174	$44,174	$44,174
001	6017	4980	GNK1	DSS	Domestic Violence Programs	Sc Coalition Against Dom Viol	$680,508	$727,697	$727,697	$594,977	$627,957
001	3252	4980	HRO1	POL	Project Scope	SC Coalition Against Domestic Violence	$0	$0	$110,855	$0	$0
001	4100	4980	APR1	HSV	Hs: Patient Care Svcs Adm	Se & Sw Brookhaven Clinics	$13,970,958	$14,905,504	$14,905,504	$14,777,676	$14,884,046
001	7110	4980	HEM1	PKS	Parks, Rec & Conservation	Second Chance Wildlife Rescue	$20,000	$20,000	$20,000	$0	$0
001	6410	4980	HBF1	ECD	Economic Development Admin	Selden Civic Association	$11,946	$15,000	$15,000	$0	$0
001	3400	4980	HPL1	FRE	Fire, Rescue & Emergency Svc	SELDEN FIRE DEPARTMENT PUBLIC DEFIBRILLATOR PROGRAM	$0	$5,000	$5,000	$0	$0
001	7320	4980	APT1	EXE	Youth Bureau/Office For Child	Selden-Centereach Yth Assn In	$149,240	$157,025	$157,025	$142,025	$144,866
001	7320	4980	GHR1	EXE	Youth Bureau/Office For Child	Seldn/Centereach Little League	$15,200	$20,404	$20,404	$10,404	$10,612
001	6773	4980	HPM1	EXE	Senior Support Programs	SENIOR NET	$0	$2,500	$2,500	$0	$0
001	6410	4980	GXE1	ECD	Economic Development Admin	Shakespeare Festival	$10,000	$5,000	$5,000	$0	$0
001	6004	4980	GZK1	DSS	Soc Svc: Commodities Dist	Shalom Interfaith Project Inc	$10,000	$5,000	$5,000	$0	$0
001	6511	4980	HIT1	EXE	Administration	SHANTI	$0	$15,000	$15,000	$15,000	$15,000
001	7320	4980	APY1	EXE	Youth Bureau/Office For Child	Shelter Island Comm Youth Assn	$7,076	$12,164	$12,164	$12,164	$12,407
001	3400	4980	HPN1	FRE	Fire, Rescue & Emergency Svc	SHELTER ISLAND FIRE DEPARTMENT	$0	$1,000	$1,000	$0	$0
001	6410	4980	HPO1	ECD	Economic Development Admin	SHELTER ISLAND PUBLIC LIBRARY	$0	$1,500	$1,500	$0	$0
001	6773	4980	HPQ1	EXE	Senior Support Programs	SHELTER ISLAND SENIOR CITIZENS	$0	$1,000	$1,000	$0	$0
001	3296	4980	GYT1	POL	Hseep 03 Supplemental	Shelter Island Town Pd	$636	$0	$0	$0	$0
001	4618	4980	GUN1	HSV	Emergency Medical Care	Shirley Community Ambulance	-$7,500	$5,000	$5,000	$0	$0
001	6410	4980	HPR1	ECD	Economic Development Admin	SHOREHAM CIVIC ORGANIZATION	$0	$1,000	$1,000	$0	$0
001	7320	4980	HPS1	EXE	Youth Bureau/Office For Child	SHOREHAM WADING RIVER LITTLE LEAGUE	$0	$1,000	$1,000	$0	$0
001	4330	4980	AQA1	HSV	Hs Community Support Svc	Skills Special Employment	$80,859	$89,989	$112,189	$42,189	$42,189
001	4330	4980	AQA2	HSV	Hs Community Support Svc	Skills Unlimited	$443,970	$573,742	$314,198	$314,198	$314,198
001	4320	4980	AQA4	HSV	Hs: Mental Health Pgms	Skills Unlimited (98%)	$282,937	$286,525	$286,525	$286,525	$291,281
001	7320	4980	HPT1	EXE	Youth Bureau/Office For Child	SKYYE IS THE LIMITED	$0	$2,000	$2,000	$0	$0
001	7325	4980	AQC4	EXE	Spec Dlnqncy Prevention Pgm	Smith Haven Ministries Mall	$113,398	$126,159	$126,159	$126,159	$127,196
001	6410	4980	GQQ1	ECD	Economic Development Admin	Smithtown Arts Council	$10,000	$10,000	$10,000	$0	$0
001	6410	4980	GXG1	ECD	Economic Development Admin	Smithtown Chmbr Of Comm	$19,376	$45,000	$45,000	$0	$0
001	3400	4980	GXH1	FRE	Fire, Rescue & Emergency Svc	Smithtown Fire Department	$15,000	$23,500	$23,500	$0	$0
001	8050	4980	GXI1	EXE	Handicapped Services	Smithtown Guide Dog Foundation	$0	$15,300	$15,300	$0	$15,300
001	7510	4980	GFW1	PKS	Parks: Historic Services	Smithtown Historical Society	$40,000	$40,000	$40,000	$0	$0
001	6410	4980	HPU1	ECD	Economic Development Admin	SMITHTOWN LIBRARY FOUNDATION	$0	$10,000	$10,000	$0	$0
001	6410	4980	HBI1	ECD	Economic Development Admin	Smithtown Theatre Perform Arts	$0	$12,000	$12,000	$0	$0

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FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	7320	4980	AQH1	EXE	Youth Bureau/Office For Child	Smithtown Youth/Kings Park	$0	$15,483	$15,483	$15,483	$15,793
001	6410	4980	GXF1	ECD	Economic Development Admin	Smithtwn Chmbr Of Com Dwntn Rv	$60,000	$0	$0	$0	$0
001	6138	4980	HSC1	DSS	Sn Drug & Alcohol Int Case Man	SN Drug & Alcohol int case management	$0	$0	$200,000	$0	$0
001	7320	4980	AQI2	EXE	Youth Bureau/Office For Child	Snap	$244,044	$253,925	$253,925	$248,925	$253,514
001	4010	4980	HEC1	HSV	Hs: Public Health	So.Fork Com.Hlth Care Iniative	$3,500	$3,500	$3,500	$0	$0
001	6410	4980	HPV1	ECD	Economic Development Admin	SOLAR COMMUNITY	$0	$15,000	$15,000	$0	$0
001	6410	4980	HBJ1	ECD	Economic Development Admin	Sons Of Italy,A.Toscanini 2107	$2,550	$5,000	$5,000	$0	$0
001	6410	4980	HBL1	ECD	Economic Development Admin	Sons Of Italy,Fr.Papallo 2884	$5,000	$5,000	$5,000	$0	$0
001	6410	4980	HBK1	ECD	Economic Development Admin	Sons Of Italy,V.Sellaro #2319	$1,355	$5,000	$5,000	$0	$0
001	7320	4980	HGJ1	EXE	Youth Bureau/Office For Child	Sophia Learning Center	$6,960	$5,000	$5,000	$5,000	$0
001	6510	4980	HPW1	EXE	Veterans Service	SOUND BEACH CIVIC ASSOCIATION VETERANS MEMORIAL	$0	$25,000	$25,000	$0	$0
001	3400	4980	HPX1	FRE	Fire, Rescue & Emergency Svc	SOUTH COUNTRY AMBULANCE	$0	$5,000	$5,000	$0	$0
001	4100	4980	HPY1	HSV	Hs: Patient Care Svcs Adm	SOUTH FORK BREAST HEALTH COALITION	$0	$4,000	$4,000	$0	$0
001	4010	4980	AQS1	HSV	Hs: Public Health	South Shore Hospice	$30,000	$30,000	$30,000	$15,000	$15,000
001	7320	4980	GXK1	EXE	Youth Bureau/Office For Child	South Shore Youth	$55,000	$20,000	$20,000	$10,000	$0
001	6410	4980	HBN1	ECD	Economic Development Admin	Southampton Chamb Of Commerce	$0	$5,250	$5,250	$0	$0
001	7320	4980	GTF1	EXE	Youth Bureau/Office For Child	Southampton Day Care Foundatn	$8,500	$3,500	$3,500	$0	$0
001	3296	4980	GYU1	POL	Hseep 03 Supplemental	Southampton Town Pd	$0	$0	$6,045	$0	$0
001	3296	4980	GYV1	POL	Hseep 03 Supplemental	Southampton Village Pd	$0	$0	$1,485	$0	$0
001	3400	4980	HDX1	FRE	Fire, Rescue & Emergency Svc	Southampton Vol. Ambulance	$6,500	$0	$0	$0	$0
001	7320	4980	HGK1	EXE	Youth Bureau/Office For Child	Southampton Youth Bureau	$5,250	$5,250	$5,250	$0	$0
001	7320	4980	HIQ1	EXE	Youth Bureau/Office For Child	Southeast Concerned Civic	$0	$0	$5,500	$5,500	$0
001	6410	4980	HIQ1	ECD	Economic Development Admin	SOUTHEAST CONCERNED CIVIL ASSOCIATION	$0	$5,500	$0	$0	$0
001	4310	4980	AQX2	HSV	Div Of Comm Mental Hygiene	Southmptn Alternative/East End	$743,357	$749,009	$749,009	$749,009	$751,895
001	3400	4980	HPZ1	FRE	Fire, Rescue & Emergency Svc	SOUTHOLD FIRE DEPARTMENT	$0	$1,000	$1,000	$0	$0
001	6410	4980	HQA1	ECD	Economic Development Admin	SOUTHOLD FREE LIBRARY	$0	$1,500	$1,500	$0	$0
001	3296	4980	GYW1	POL	Hseep 03 Supplemental	Southold Town Pd	$0	$0	$2,333	$0	$0
001	7320	4980	ARH1	EXE	Youth Bureau/Office For Child	Southold Youth Bureau	$9,985	$10,185	$10,185	$10,185	$10,316
001	7320	4980	HQB1	EXE	Youth Bureau/Office For Child	SPLASHES OF HOPE	$0	$1,500	$1,500	$0	$0
001	6004	4980	GZL1	DSS	Soc Svc: Commodities Dist	Springs Com.Church Food Pantry	$3,500	$3,500	$3,500	$0	$0
001	7320	4980	ARN1	EXE	Youth Bureau/Office For Child	Springs Youth Association	$14,395	$21,530	$21,530	$11,251	$11,402
001	7320	4980	HGM1	EXE	Youth Bureau/Office For Child	St Cryil & Methodius Outreach	$15,000	$0	$0	$0	$0
001	6410	4980	GUP1	ECD	Economic Development Admin	St James Chamber Of Commerce	$20,000	$0	$0	$0	$0
001	3400	4980	GXM1	FRE	Fire, Rescue & Emergency Svc	St James Fire Department	$9,432	$10,000	$10,000	$0	$0
001	7320	4980	GHU1	EXE	Youth Bureau/Office For Child	St John Baptist Peer Ministry	$5,100	$5,202	$5,202	$5,202	$5,306
001	7320	4980	GTK1	EXE	Youth Bureau/Office For Child	St Joseph'S Cyo	$5,000	$4,000	$4,000	$0	$0
001	7320	4980	GQG1	EXE	Youth Bureau/Office For Child	St Josephs Rc Church Youth	$5,100	$5,202	$5,202	$5,202	$5,306
001	7320	4980	GHS1	EXE	Youth Bureau/Office For Child	St Margaret'S School Scotland	$10,200	$15,404	$15,404	$10,404	$10,612
001	7320	4980	HBO1	EXE	Youth Bureau/Office For Child	ST Martin of Tours Knight of Colo	$0	$0	$1,000	$0	$0
001	7320	4980	HTJ1	EXE	Youth Bureau/Office For Child	St Matthews Athletic Department	$0	$0	$3,000	$0	$0
001	7320	4980	HSU1	EXE	Youth Bureau/Office For Child	St Peter The Apostle Youth Ministry	$0	$0	$1,000	$0	$0
001	7320	4980	GQH1	EXE	Youth Bureau/Office For Child	St Phillip & James Rc Church Y	$5,100	$5,202	$5,202	$5,202	$5,306
001	7323	4980	ARS1	EXE	Comprehensive Plning-Runaway	St Vincent Depaul (Ryan House)	$183,329	$186,996	$186,996	$186,996	$190,736
001	4618	4980	HQC1	HSV	Emergency Medical Care	ST. CATHERINE OF SIENA	$0	$21,000	$21,000	$0	$0
001	6015	4980	HQD1	DSS	Dss: Public Assist Admin	ST. CATHERINE OF SIENA HOSPITAL	$0	$30,000	$30,000	$0	$0
001	4100	4980	HQE1	HSV	Hs: Patient Care Svcs Adm	ST. CHARLES FOUNDATION	$0	$50,000	$50,000	$0	$0
001	7320	4980	HQF1	EXE	Youth Bureau/Office For Child	ST. JOHN OF GOD ROLLER HOCKEY LEAGUE (CENTRAL ISLIP)	$0	$1,000	$1,000	$0	$0
001	7320	4980	HGO1	EXE	Youth Bureau/Office For Child	St.Hugh'S Outreach	$14,401	$0	$0	$0	$0
001	6004	4980	HHU1	DSS	Soc Svc: Commodities Dist	St.Joseph'S Parish O/R Shepard	$4,500	$0	$0	$0	$0
001	6410	4980	HBO1	ECD	Economic Development Admin	St.Martin Of Tours Kngt Of Col	$1,000	$1,000	$0	$0	$0
001	6004	4980	HQG1	DSS	Soc Svc: Commodities Dist	ST.MARY'S OUTREACH (EAST ISLIP)	$0	$1,000	$1,000	$0	$0
001	6015	4980	HQH1	DSS	Dss: Public Assist Admin	ST.PATRICK HOSPITALITY CENTER	$0	$1,500	$1,500	$0	$0
001	6004	4980	HHN1	DSS	Soc Svc: Commodities Dist	St.Patrick Parish Ministry O/R	$2,000	$2,500	$2,500	$0	$0
001	6004	4980	HHQ1	DSS	Soc Svc: Commodities Dist	St.Thomas Moore Cath. Ch. O/R	$2,000	$0	$0	$0	$0

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FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	6410	4980	HKG1	ECD	Economic Development Admin	Staller Center For The Arts	$15,000	$0	$0	$0	$0
001	6410	4980	GXO1	ECD	Economic Development Admin	Staller Center@ Suny Sb Ed Out	$5,000	$0	$0	$0	$0
001	6410	4980	HBP1	ECD	Economic Development Admin	Staller Film Festival	$10,000	$25,000	$25,000	$10,000	$10,000
001	4320	4980	ARV1	HSV	Hs: Mental Health Pgms	Suff Comm Cncl-Clrng House Pg	$66,500	$67,207	$67,207	$67,207	$68,215
001	6410	4980	HIJ1	ECD	Economic Development Admin	Suff.Cty Archaeological Assoc	$2,500	$5,000	$5,000	$0	$0
001	4100	4980	HED1	HSV	Hs: Patient Care Svcs Adm	Suff.Cty.Breast Hlth.Coalition	$3,500	$3,500	$3,500	$0	$0
001	4100	4980	HEE1	HSV	Hs: Patient Care Svcs Adm	Suff.Cty.Perinatal Coalition	$11,521	$5,000	$5,000	$5,000	$5,000
001	7320	4980	GFD1	EXE	Youth Bureau/Office For Child	Suffolk Assn For Jewish Ed Svc	$34,616	$35,308	$35,308	$35,308	$36,014
001	7320	4980	HTE1	EXE	Youth Bureau/Office For Child	Suffolk Association For Jewish Ed. Services	$0	$0	$2,953	$0	$0
001	7320	4980	ARY1	EXE	Youth Bureau/Office For Child	Suffolk Cnty Special Olympics	$0	$67,390	$67,390	$67,390	$68,468
001	1490	4980	GXP1	DPW	P W: Engineering	Suffolk Comm Councl Transp Adv	$0	$20,000	$20,000	$0	$0
001	6795	4980	GEW1	EXE	Hiicap	Suffolk Community Council	$0	$45,000	$25,000	$20,000	$20,000
001	8050	4980	HSS1	EXE	Handicapped Services	Suffolk Community Council	$0	$0	$20,000	$0	$0
001	4330	4980	GZD1	HSV	Hs Community Support Svc	Suffolk Community Council-Spa	$14,857	$14,550	$15,000	$14,550	$14,550
001	7320	4980	ASA1	EXE	Youth Bureau/Office For Child	Suffolk County Boy Scouts	$15,973	$29,292	$29,292	$16,292	$16,536
001	4310	4980	ASB1	HSV	Div Of Comm Mental Hygiene	Suffolk County Coalition	$195,142	$214,098	$214,098	$197,098	$0
001	7320	4980	ASC1	EXE	Youth Bureau/Office For Child	Suffolk County Girl Scouts In	$35,670	$43,935	$43,935	$28,935	$29,426
001	4010	4980	GSP1	HSV	Hs: Public Health	Suffolk County Spca	$13,449	$15,000	$15,000	$0	$0
001	3120	4980	HIN1	POL	Police: General Administration	Suffolk County Spca	$25,843	$0	$0	$0	$0
001	6510	4980	GVJ1	EXE	Veterans Service	Suffolk County United Veterans	$0	$15,000	$18,000	$10,000	$10,000
001	6017	4980	GHC1	DSS	Domestic Violence Programs	Suffolk Cty Coalition (Vap)	$62,204	$62,670	$62,670	$62,670	$73,146
001	7110	4980	HQI1	PKS	Parks, Rec & Conservation	SUFFOLK HALF MARATHON (AHEPA)	$0	$15,000	$15,000	$0	$0
001	7320	4980	GQD1	EXE	Youth Bureau/Office For Child	Suffolk Jewish Comm Center	$529,899	$514,998	$514,998	$514,998	$525,298
001	6773	4980	HTO1	EXE	Senior Support Programs	Suffolk Mind Body and Spirit Center	$0	$0	$5,000	$0	$0
001	6410	4980	BDY1	ECD	Economic Development Admin	Suffolk Sports Hall Of Fame	$20,000	$35,000	$35,000	$0	$0
001	6410	4980	HTS1	ECD	Economic Development Admin	Sustainable Long Island	$0	$0	$25,000	$0	$0
001	6015	4980	HGL1	DSS	Dss: Public Assist Admin	T.I.Conerty O/R Ctr Brentwood	$13,395	$14,000	$0	$0	$0
001	3408	4980	HUL1	FRE	Pre-Disaster Mitigation Grant	T.O.Babylon Pre-Dis Mitigation Grant	$0	$0	$125,863	$0	$0
001	3408	4980	HUG1	FRE	Pre-Disaster Mitigation Grant	T.O.Huntington Pre-Dis Mitigation Grant	$0	$0	$22,601	$0	$0
001	3408	4980	HUH1	FRE	Pre-Disaster Mitigation Grant	T.O.Riverhead Pre-Dis Mitigation Grant	$0	$0	$16,643	$0	$0
001	3408	4980	HUI1	FRE	Pre-Disaster Mitigation Grant	T.O.Shelter Island Pre-Dis Mitigation Grant	$0	$0	$22,601	$0	$0
001	3408	4980	HUJ1	FRE	Pre-Disaster Mitigation Grant	T.O.Smithtown Pre-Dis Mitigation Grant	$0	$0	$19,675	$0	$0
001	3408	4980	HUK1	FRE	Pre-Disaster Mitigation Grant	T.O.Southold Pre-Dis Mitigation Grant	$0	$0	$22,601	$0	$0
001	6510	4980	HCF1	EXE	Veterans Service	Taylor Post 9486 Vfw Lake Ronk	$5,000	$5,000	$0	$0	$0
001	7320	4980	HJG1	EXE	Youth Bureau/Office For Child	TEEN UNDERRATED BASKTBALL ACA	$0	$500	$500	$500	$0
001	6410	4980	HQJ1	ECD	Economic Development Admin	THE COMMUNITY FOUNDATION OF CENTEREACH	$0	$25,000	$0	$0	$0
001	6004	4980	HTC1	DSS	Soc Svc: Commodities Dist	The Greater Sayville Food Pantry	$0	$0	$5,000	$0	$0
001	4100	4980	GXQ1	HSV	Hs: Patient Care Svcs Adm	The Life Center Of Li	$20,000	$20,000	$20,000	$0	$0
001	7323	4980	ASU1	EXE	Comprehensive Plning-Runaway	The Ministries Inc (Residence)	$394,965	$415,816	$415,816	$415,816	$424,132
001	3178	4980	GDF1	PRO	Stop Violence Against Women	The Retreat	$40,947	$41,367	$41,367	$41,367	$41,891
001	6015	4980	GEJ1	DSS	Dss: Public Assist Admin	The Retreat Inc	$22,088	$22,088	$22,088	$22,088	$22,088
001	6017	4980	ASX1	DSS	Domestic Violence Programs	The Retreat, Inc.	$204,609	$219,739	$219,739	$185,264	$196,279
001	4100	4980	HEF1	HSV	Hs: Patient Care Svcs Adm	The Sunrise Fund	$54,229	$25,500	$25,500	$0	$0
001	7320	4980	GDT1	EXE	Youth Bureau/Office For Child	The Sunshine Center Inc	$53,095	$58,095	$58,095	$35,121	$35,823
001	4100	4980	HEG1	HSV	Hs: Patient Care Svcs Adm	The Witness Project	$9,665	$10,000	$10,000	$0	$0
001	6773	4980	HCM1	EXE	Senior Support Programs	Thea Bowman Residence	$0	$1,000	$0	$0	$0
001	8050	4980	HCM1	EXE	Handicapped Services	Thea Bowman Residence	$0	$0	$1,000	$0	$0
001	6410	4980	HBR1	ECD	Economic Development Admin	Theatre Three	$0	$25,000	$25,000	$15,000	$15,000
001	7320	4980	GXR1	EXE	Youth Bureau/Office For Child	Three Village Boys And Girls	$15,000	$15,000	$15,000	$0	$0
001	4310	4980	GGX1	HSV	Div Of Comm Mental Hygiene	Three Village Cent School Dist	$45,507	$45,525	$45,525	$45,525	$45,543
001	6410	4980	HQK1	ECD	Economic Development Admin	THREE VILLAGE CHAMBER OF COMMERCE	$0	$3,000	$3,000	$0	$0
001	7320	4980	ASY1	EXE	Youth Bureau/Office For Child	Three Village Community Svcs	$167,585	$170,937	$170,937	$170,937	$174,356
001	7320	4980	GMM1	EXE	Youth Bureau/Office For Child	Three Village Youth	$12,240	$12,485	$12,485	$12,485	$12,735
001	4100	4980	HQL1	HSV	Hs: Patient Care Svcs Adm	THURSDAY'S CHILD	$0	$7,500	$7,500	$0	$0
001	6772	4980	GJC1	EXE	Older Americans Act Programs	Touro Eldercare	$11,000	$15,000	$15,000	$0	$0
001	6773	4980	GJC1	EXE	Senior Support Programs	Touro Eldercare	$0	$0	$15,000	$0	$0

CONTRACT AGENCY FUNDING

FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	6073	4980	TSL1	DSS	Dss: Child Support Enforcement	Touro Law School	$0	$75,000	$0	$0	$0
001	8051	4980	HTX1	EXE	Sc Office For Women	Touro Law School/N/S Law Services	$0	$0	$0	$162,225	$162,225
001	8051	4980	TSL2	EXE	Sc Office For Women	Touro Law Services	$0	$0	$75,000	$0	$0
001	6773	4980	HCN1	EXE	Senior Support Programs	Town Of Bab.Senior Citizen Van	$43,016	$45,000	$45,000	$0	$0
001	6410	4980	HBS1	ECD	Economic Development Admin	Town Of Bab-N.Linenhurst Beaut	$20,000	$0	$0	$0	$0
001	6772	4980	GEL1	EXE	Older Americans Act Programs	Town Of Babylon	$24,480	$25,329	$25,329	$25,329	$25,380
001	7320	4980	HTR1	EXE	Youth Bureau/Office For Child	Town of Babylon	$0	$0	$10,612	$0	$0
001	7323	4980	ASZ1	EXE	Comprehensive Plning-Runaway	Town Of Babylon	$18,727	$19,102	$19,102	$19,102	$19,484
001	6410	4980	HQM1	ECD	Economic Development Admin	TOWN OF BABYLON DOWNTOWN REVITALIZATION	$0	$107,500	$107,500	$0	$0
001	4310	4980	ATC1	HSV	Div Of Comm Mental Hygiene	Town Of Babylon Narc Guid Cnc	$414,723	$416,439	$416,439	$416,439	$334,234
001	6773	4980	HQN1	EXE	Senior Support Programs	TOWN OF BABYLON NORTH AMITYVILLE SENIOR CENTER	$0	$5,000	$5,000	$0	$0
001	8051	4980	HCR1	EXE	Sc Office For Women	Town Of Babylon Ujima Program	$0	$10,000	$10,000	$0	$0
001	7320	4980	GLA1	EXE	Youth Bureau/Office For Child	Town Of Babylon Youth Bureau	$96,093	$96,642	$96,642	$88,375	$90,143
001	6772	4980	GEM1	EXE	Older Americans Act Programs	Town Of Brookhaven	$21,970	$25,329	$25,329	$25,329	$25,380
001	7320	4980	ATJ1	EXE	Youth Bureau/Office For Child	Town Of Brookhaven	$23,461	$23,930	$23,930	$23,930	$24,409
001	1234	4980	AUA1	EXE	Executive: Stop-D.W.I.	Town Of East Hampton	$24,220	$0	$0	$0	$0
001	6772	4980	GEV1	EXE	Older Americans Act Programs	Town Of East Hampton	$26,530	$27,061	$27,061	$27,061	$27,061
001	1234	4980	AUA1	PRO	STOP-DWI	Town Of East Hampton	$0	$24,220	$24,220	$24,220	$0
001	3198	4980	AUA1	PRO	Stop DWI Program	Town Of East Hampton	$0	$0	$0	$0	$24,220
115	3135	4980	ATZ1	POL	Town & Village Revenue Sharing	Town Of East Hampton	$324,095	$481,507	$481,507	$481,507	$533,767
001	6772	4980	GEN1	EXE	Older Americans Act Programs	Town Of Huntington	$24,821	$25,329	$25,329	$25,329	$25,380
001	7323	4980	AUC1	EXE	Comprehensive Plning-Runaway	Town Of Huntington	$7,283	$7,429	$7,429	$7,429	$7,578
001	7320	4980	AUD1	EXE	Youth Bureau/Office For Child	Town Of Huntington Youth Board	$123,049	$125,510	$125,510	$125,510	$128,020
001	4310	4980	AUG1	HSV	Div Of Comm Mental Hygiene	Town Of Huntington/Starshine	$520,548	$543,948	$613,948	$613,948	$616,560
001	6772	4980	GEP1	EXE	Older Americans Act Programs	Town Of Islip	$24,832	$25,329	$25,329	$25,329	$25,380
001	7320	4980	AUJ1	EXE	Youth Bureau/Office For Child	Town Of Islip	$77,549	$79,100	$79,100	$79,100	$80,682
001	7323	4980	AUI1	EXE	Comprehensive Plning-Runaway	Town Of Islip	$16,941	$17,280	$17,280	$17,280	$17,626
001	7325	4980	AUK1	EXE	Spec Dlnqncy Prevention Pgm	Town Of Islip	$65,322	$66,628	$66,628	$66,628	$67,269
001	4100	4980	HQO1	HSV	Hs: Patient Care Svcs Adm	TOWN OF ISLIP BREAST CANCER COALITION	$0	$3,500	$3,500	$0	$0
001	4310	4980	AUT1	HSV	Div Of Comm Mental Hygiene	Town Of Islip/Access	$379,020	$381,390	$389,977	$381,390	$383,872
001	7320	4980	HQP1	EXE	Youth Bureau/Office For Child	TOWN OF RHD RECREATION	$0	$1,000	$1,000	$0	$0
001	1234	4980	AUV1	EXE	Executive: Stop-D.W.I.	Town Of Riverhead	$25,000	$0	$0	$0	$0
001	6772	4980	GEQ1	EXE	Older Americans Act Programs	Town Of Riverhead	$18,495	$27,591	$27,591	$27,591	$27,646
001	1234	4980	AUV1	PRO	STOP-DWI	Town Of Riverhead	$0	$25,000	$25,000	$25,000	$0
001	3198	4980	AUV1	PRO	Stop DWI Program	Town Of Riverhead	$0	$0	$0	$0	$25,000
115	3135	4980	AUW1	POL	Town & Village Revenue Sharing	Town Of Riverhead	$552,656	$821,080	$821,080	$821,080	$910,305
001	1234	4980	AUX1	EXE	Executive: Stop-D.W.I.	Town Of Shelter Island	$2,375	$0	$0	$0	$0
001	1234	4980	AUX1	PRO	STOP-DWI	Town Of Shelter Island	$0	$2,375	$2,375	$2,375	$0
001	3198	4980	AUX1	PRO	Stop DWI Program	Town Of Shelter Island	$0	$0	$0	$0	$2,375
115	3135	4980	AUY1	POL	Town & Village Revenue Sharing	Town Of Shelter Island	$52,869	$78,547	$78,547	$78,547	$87,011
001	7320	4980	AVB1	EXE	Youth Bureau/Office For Child	Town Of Smithtown	$0	$22,131	$22,131	$22,131	$22,574
001	4310	4980	AVH1	HSV	Div Of Comm Mental Hygiene	Town Of Smithtown/Horizons	$572,624	$585,855	$605,855	$585,855	$607,997
001	1234	4980	AVK1	EXE	Executive: Stop-D.W.I.	Town Of Southampton	$30,219	$0	$0	$0	$0
001	1234	4980	AVK1	PRO	STOP-DWI	Town Of Southampton	$0	$34,500	$34,500	$34,500	$0
001	3198	4980	AVK1	PRO	Stop DWI Program	Town Of Southampton	$0	$0	$0	$0	$34,500
115	3135	4980	AVJ1	POL	Town & Village Revenue Sharing	Town Of Southampton	$910,599	$1,352,874	$1,352,874	$1,352,874	$1,501,061
001	1234	4980	AVM1	EXE	Executive: Stop-D.W.I.	Town Of Southold	$18,370	$0	$0	$0	$0
001	1234	4980	AVM1	PRO	STOP-DWI	Town Of Southold	$0	$19,000	$19,000	$19,000	$0
001	3198	4980	AVM1	PRO	Stop DWI Program	Town Of Southold	$0	$0	$0	$0	$19,000
115	3135	4980	AVL1	POL	Town & Village Revenue Sharing	Town Of Southold	$415,071	$616,670	$616,670	$616,670	$683,873
001	4330	4980	AVO1	HSV	Hs Community Support Svc	Transitnl Svc:Spec Employment	$92,503	$92,503	$23,126	$0	$0
001	6410	4980	HBT1	ECD	Economic Development Admin	Traveling Hispanic Theater Inc	$0	$12,500	$12,500	$0	$0
001	1182	4980	HKA1	DIS	Proj. Safe Neighborhood-Juv.J.	Tri-Com Yth Agy Huntington Sd	$0	$0	$12,850	$17,129	$17,129
001	7320	4980	GMH1	EXE	Youth Bureau/Office For Child	Trinity Evangelical Lutheran	$20,808	$21,224	$21,224	$21,224	$21,648
001	6004	4980	HQQ1	DSS	Soc Svc: Commodities Dist	TRINITY LUTHERAN FOOD PANTRY	$0	$2,500	$2,500	$0	$0

CONTRACT AGENCY FUNDING

FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	4320	4980	AVV1	HSV	Hs: Mental Health Pgms	United Cerebral Palsy (95%)	$596,995	$602,965	$602,965	$602,965	$608,995
001	6004	4980	HHV1	DSS	Soc Svc: Commodities Dist	United Methodist Church (Tgi)	$4,456	$0	$0	$0	$0
001	7320	4980	AVY1	EXE	Youth Bureau/Office For Child	United No Amity Youth	$90,369	$102,788	$102,788	$92,788	$86,994
001	6008	4980	HHI1	DSS	Ss: Housing Services	United Veterans Beacon House	$0	$0	$710,940	$0	$146,087
001	6510	4980	HQR1	EXE	Veterans Service	UNITED WAY-MILITARY RESERVE	$0	$1,000	$1,000	$0	$0
001	4618	4980	AVW1	HSV	Emergency Medical Care	University Hospital	$418,448	$418,448	$418,448	$418,448	$430,583
001	7320	4980	HQS1	EXE	Youth Bureau/Office For Child	URBAN LEAGUE OF CENTRAL ISLIP	$0	$20,000	$20,000	$0	$0
001	3408	4980	HUM1	FRE	Pre-Disaster Mitigation Grant	V.O.Asharoken Pre-Dis Mitigation Grant	$0	$0	$113,087	$0	$0
001	3408	4980	HUN1	FRE	Pre-Disaster Mitigation Grant	V.O.Bellport Pre-Dis Mitigation Grant	$0	$0	$88,200	$0	$0
001	3408	4980	HUO1	FRE	Pre-Disaster Mitigation Grant	V.O.Huntington Bay Pre-Dis Mitigation Grant	$0	$0	$42,491	$0	$0
001	3408	4980	HUP1	FRE	Pre-Disaster Mitigation Grant	V.O.Lake Grove Pre-Dis Mitigation Grant	$0	$0	$82,192	$0	$0
001	3408	4980	HUQ1	FRE	Pre-Disaster Mitigation Grant	V.O.Northport Pre-Dis Mitigation Grant	$0	$0	$108,299	$0	$0
001	6410	4980	HBU1	ECD	Economic Development Admin	Vennttes Cultural Workshop	$10,000	$10,000	$10,000	$0	$0
001	6510	4980	GRG1	EXE	Veterans Service	Vet & Senior Medical Transport	$10,651	$45,400	$0	$0	$0
001	6510	4980	HCH1	EXE	Veterans Service	Vfw Elwood/Commack #9262	$920	$0	$0	$0	$0
001	3178	4980	GDD1	PRO	Stop Violence Against Women	Vibs	$117,744	$122,101	$122,101	$122,101	$123,901
001	6035	4980	GSG1	DSS	Tanf Non Res Dom Violence	Victims Info Bureau Of Suf Cty	$47,585	$49,562	$49,562	$0	$49,562
001	6015	4980	GEK1	DSS	Dss: Public Assist Admin	Victims Info Bureau Of Suffolk	$22,088	$22,088	$22,088	$22,088	$22,088
001	6017	4980	AWF1	DSS	Domestic Violence Programs	Victims Information Bureau	$602,332	$632,775	$632,775	$510,015	$522,255
001	4100	4980	AWB1	HSV	Hs: Patient Care Svcs Adm	Victims Information Bureau	$47,556	$48,391	$48,391	$48,391	$49,359
001	6510	4980	HCI1	EXE	Veterans Service	Vietnam Veterans Of America	$3,000	$5,000	$0	$0	$0
001	6510	4980	HQT1	EXE	Veterans Service	VIETNAM VETERANS OF AMERICA	$0	$1,000	$6,000	$0	$0
001	6410	4980	HBV1	ECD	Economic Development Admin	Vill.Of Amity.Cham.Of Commerce	$1,000	$1,000	$1,000	$0	$0
001	1234	4980	AWI1	EXE	Executive: Stop-D.W.I.	Village Of Amiityville	$22,000	$0	$0	$0	$0
001	1234	4980	AWI1	PRO	STOP-DWI	Village Of Amiityville	$0	$22,000	$22,000	$22,000	$0
001	3198	4980	AWI1	PRO	Stop DWI Program	Village Of Amiityville	$0	$0	$0	$0	$22,000
115	3135	4980	AWH1	POL	Town & Village Revenue Sharing	Village Of Amiityville	$216,950	$322,322	$322,322	$322,322	$357,202
001	3400	4980	HDZ1	FRE	Fire, Rescue & Emergency Svc	Village Of Amityville Fire Dep	$1,500	$1,500	$1,500	$0	$0
001	6410	4980	HBW1	ECD	Economic Development Admin	Village Of Amityville Kiwanis	$0	$1,000	$1,000	$0	$0
001	1234	4980	AWJ1	EXE	Executive: Stop-D.W.I.	Village Of Asharoken	$2,350	$0	$0	$0	$0
001	1234	4980	AWJ1	PRO	STOP-DWI	Village Of Asharoken	$0	$2,350	$2,350	$2,350	$0
001	3198	4980	AWJ1	PRO	Stop DWI Program	Village Of Asharoken	$0	$0	$0	$0	$2,350
115	3135	4980	AWK1	POL	Town & Village Revenue Sharing	Village Of Asharoken	$18,853	$28,010	$28,010	$28,010	$31,039
001	4400	4980	HQU1	HSV	Hs: Environmental Health	VILLAGE OF BABYLON STOWE/TAPPEN WATERSHED	$0	$20,000	$20,000	$0	$0
001	1234	4980	AWM1	EXE	Executive: Stop-D.W.I.	Village Of East Hampton	$11,000	$0	$0	$0	$0
001	1234	4980	AWM1	PRO	STOP-DWI	Village Of East Hampton	$0	$11,000	$11,000	$11,000	$0
001	3198	4980	AWM1	PRO	Stop DWI Program	Village Of East Hampton	$0	$0	$0	$0	$11,000
115	3135	4980	AWL1	POL	Town & Village Revenue Sharing	Village Of East Hampton	$32,755	$48,664	$48,664	$48,664	$53,936
404	8131	4980	AWS1	DPW	Res Assmnt Fd Payt Twn/Vlg Sd	Village Of Greenport	$26,984	$26,984	$26,984	$26,984	$26,984
001	1234	4980	AWX1	EXE	Executive: Stop-D.W.I.	Village Of Head Of Harbor	$2,350	$0	$0	$0	$0
001	1234	4980	AWX1	PRO	STOP-DWI	Village Of Head Of Harbor	$0	$2,350	$2,350	$2,350	$0
001	3198	4980	AWX1	PRO	Stop DWI Program	Village Of Head Of Harbor	$0	$0	$0	$0	$2,350
115	3135	4980	AWV1	POL	Town & Village Revenue Sharing	Village Of Head Of Harbor	$31,634	$46,999	$46,999	$46,999	$51,901
001	7510	4980	HID1	PKS	Parks: Historic Services	Village Of Head Of The Harbor	$5,000	$0	$0	$0	$0
115	3135	4980	AWY1	POL	Town & Village Revenue Sharing	Village Of Huntington Bay	$35,535	$52,794	$52,794	$52,794	$58,516
001	6410	4980	HQV1	ECD	Economic Development Admin	VILLAGE OF LINDENHURST	$0	$25,000	$25,000	$0	$0
115	3135	4980	AXB1	POL	Town & Village Revenue Sharing	Village Of Lloyd Harbor	$78,102	$116,036	$116,036	$116,036	$128,735
001	1234	4980	AXC1	EXE	Executive: Stop-D.W.I.	Village Of Nissequoque	$1,434	$0	$0	$0	$0
001	1234	4980	AXC1	PRO	STOP-DWI	Village Of Nissequoque	$0	$1,550	$1,550	$1,550	$0
001	3198	4980	AXC1	PRO	Stop DWI Program	Village Of Nissequoque	$0	$0	$0	$0	$1,550
115	3135	4980	AXD1	POL	Town & Village Revenue Sharing	Village Of Nissequoque	$37,850	$56,234	$56,234	$56,234	$62,587
001	1234	4980	AXH1	EXE	Executive: Stop-D.W.I.	Village Of Northport	$12,500	$0	$0	$0	$0
001	1234	4980	AXH1	PRO	STOP-DWI	Village Of Northport	$0	$12,500	$12,500	$12,500	$0
001	3198	4980	AXH1	PRO	Stop DWI Program	Village Of Northport	$0	$0	$0	$0	$12,500
115	3135	4980	AXG1	POL	Town & Village Revenue Sharing	Village Of Northport	$176,904	$262,826	$262,826	$262,826	$291,562
404	8131	4980	AXF1	DPW	Res Assmnt Fd Payt Twn/Vlg Sd	Village Of Northport	$126,851	$126,851	$126,851	$126,851	$126,851

CONTRACT AGENCY FUNDING

FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
115	3135	4980	AXI1	POL	Town & Village Revenue Sharing	Village Of Ocean Beach	$3,058	$4,543	$4,543	$4,543	$5,088
404	8131	4980	AXJ1	DPW	Res Assmnt Fd Payt Twn/Vlg Sd	Village Of Ocean Beach	$28,017	$28,017	$28,017	$28,017	$28,017
404	8131	4980	AXK1	DPW	Res Assmnt Fd Payt Twn/Vlg Sd	Village Of Patchogue	$18,099	$18,099	$18,099	$18,099	$18,099
001	1234	4980	AXN1	EXE	Executive: Stop-D.W.I.	Village Of Quogue	$8,517	$0	$0	$0	$0
001	1234	4980	AXN1	PRO	STOP-DWI	Village Of Quogue	$0	$10,000	$10,000	$10,000	$0
001	3198	4980	AXN1	PRO	Stop DWI Program	Village Of Quogue	$0	$0	$0	$0	$10,000
115	3135	4980	AXM1	POL	Town & Village Revenue Sharing	Village Of Quogue	$20,980	$31,170	$31,170	$31,170	$34,601
001	1234	4980	AXL1	EXE	Executive: Stop-D.W.I.	Village Of Sag Harbor	$14,500	$0	$0	$0	$0
001	1234	4980	AXL1	PRO	STOP-DWI	Village Of Sag Harbor	$0	$14,500	$14,500	$14,500	$0
001	3198	4980	AXL1	PRO	Stop DWI Program	Village Of Sag Harbor	$0	$0	$0	$0	$14,500
115	3135	4980	AXO1	POL	Town & Village Revenue Sharing	Village Of Sag Harbor	$49,859	$74,075	$74,075	$74,075	$81,922
404	8131	4980	AXP1	DPW	Res Assmnt Fd Payt Twn/Vlg Sd	Village Of Sag Harbor	$19,938	$19,938	$19,938	$19,938	$19,938
115	3135	4980	AXR1	POL	Town & Village Revenue Sharing	Village Of Saltaire	$888	$1,319	$1,319	$1,319	$1,527
001	1234	4980	AXS1	EXE	Executive: Stop-D.W.I.	Village Of Southampton	$11,753	$0	$0	$0	$0
001	1234	4980	AXS1	PRO	STOP-DWI	Village Of Southampton	$0	$14,000	$14,000	$14,000	$0
001	3198	4980	AXS1	PRO	Stop DWI Program	Village Of Southampton	$0	$0	$0	$0	$14,000
115	3135	4980	AXQ1	POL	Town & Village Revenue Sharing	Village Of Southampton	$92,982	$138,143	$138,143	$138,143	$153,159
001	1234	4980	AXT1	EXE	Executive: Stop-D.W.I.	Village Of Westhampton Beach	$5,489	$0	$0	$0	$0
001	1234	4980	AXT1	PRO	STOP-DWI	Village Of Westhampton Beach	$0	$7,500	$7,500	$7,500	$0
001	3198	4980	AXT1	PRO	Stop DWI Program	Village Of Westhampton Beach	$0	$0	$0	$0	$7,500
115	3135	4980	AXU1	POL	Town & Village Revenue Sharing	Village Of Westhampton Beach	$36,703	$54,530	$54,530	$54,530	$60,551
001	6010	4980	GGY1	DSS	Dss: Community Svcs Admin	Vines	$173,395	$198,448	$198,448	$198,448	$199,321
001	7320	4980	HQW1	EXE	Youth Bureau/Office For Child	W BABYLON SD WELLNESS PROG	$0	$22,000	$22,000	$0	$0
001	7320	4980	GXW1	EXE	Youth Bureau/Office For Child	W Babylon Youth Center	$20,177	$0	$0	$0	$0
001	6510	4980	HQZ1	EXE	Veterans Service	W ISLIP AMERICAN LEGION	$0	$15,000	$15,000	$0	$0
001	7320	4980	HRE1	EXE	Youth Bureau/Office For Child	W ISLIP HS ROBOTICS	$0	$1,000	$1,000	$0	$0
001	7320	4980	HRF1	EXE	Youth Bureau/Office For Child	W ISLIP LITTLE CONFERENCE	$0	$1,000	$1,000	$0	$0
001	7320	4980	HGQ1	EXE	Youth Bureau/Office For Child	W.Babylon Library-Yth Literacy	$5,000	$5,000	$5,000	$0	$0
001	7320	4980	HHW1	EXE	Youth Bureau/Office For Child	W.Babylon Sd Wellness Program	$19,852	$0	$0	$0	$0
001	6410	4980	HQX1	ECD	Economic Development Admin	WADING RIVER CIVIC ASSOCIATION	$0	$1,000	$1,000	$0	$0
001	3400	4980	HQY1	FRE	Fire, Rescue & Emergency Svc	WADING RIVER FIRE DEPT	$0	$1,000	$1,000	$0	$0
001	4310	4980	AYA1	HSV	Div Of Comm Mental Hygiene	West Babylon Ufsd #2	$19,523	$19,531	$19,531	$0	$0
001	7320	4980	HJJ1	EXE	Youth Bureau/Office For Child	WEST BABYLON YOUTH CENTER	$0	$40,000	$40,000	$40,000	$0
001	6410	4980	HRA1	ECD	Economic Development Admin	WEST ISLIP BEAUTIFICATION SOCIETY	$0	$5,000	$5,000	$0	$0
001	4100	4980	HRB1	HSV	Hs: Patient Care Svcs Adm	WEST ISLIP BREAST CANCER COALITION	$0	$2,500	$2,500	$0	$0
001	6410	4980	HRC1	ECD	Economic Development Admin	WEST ISLIP CHAMBER OF COMMERCE	$0	$2,000	$2,000	$0	$0
001	6410	4980	HRD1	ECD	Economic Development Admin	WEST ISLIP COMMUNITY ORCHESTRA	$0	$1,000	$1,000	$0	$0
001	7320	4980	HRG1	EXE	Youth Bureau/Office For Child	WEST ISLIP LITTLE LEAGUE	$0	$1,000	$1,000	$0	$0
001	7320	4980	GXU1	EXE	Youth Bureau/Office For Child	West Islip Soccer	$5,000	$5,000	$5,000	$0	$0
001	7320	4980	HRH1	EXE	Youth Bureau/Office For Child	WEST ISLIP SWIM CLUB	$0	$1,000	$1,000	$0	$0
001	7320	4980	AYF1	EXE	Youth Bureau/Office For Child	West Islip Yes	$96,732	$98,667	$98,667	$98,667	$100,640
001	6410	4980	GTG1	ECD	Economic Development Admin	Westhampton Bch Perform Arts	$31,500	$41,500	$41,500	$0	$0
001	3296	4980	GYX1	POL	Hseep 03 Supplemental	Westhampton Beach Village Pd	$0	$0	$1,220	$0	$0
001	6410	4980	HBX1	ECD	Economic Development Admin	Westhampton Chamber Of Commerc	$0	$3,250	$3,250	$0	$0
001	7320	4980	HGR1	EXE	Youth Bureau/Office For Child	Westhampton Youth Alliance	$3,500	$3,500	$3,500	$0	$0
001	6004	4980	HRI1	DSS	Soc Svc: Commodities Dist	WESTMINSTER PRESBYTERIAN CHURCH OUTREACH PROGRAM	$0	$1,000	$1,000	$0	$0
001	7110	4980	HEN1	PKS	Parks, Rec & Conservation	Wildlife Rehab.Ctr.Of The Hamp	$3,500	$3,500	$3,500	$0	$0
001	6510	4980	HRJ1	EXE	Veterans Service	WILLIAM F. TAYLOR VFW POST 9486	$0	$1,000	$6,000	$0	$0
001	6410	4980	GXX1	ECD	Economic Development Admin	William Floyd Community Summit	$6,657	$10,000	$10,000	$0	$0
001	6410	4980	HRK1	ECD	Economic Development Admin	WISHFUL SEEDS/ISLIP TERRACE IMPROVEMENT	$0	$43,000	$0	$0	$0
001	8051	4980	HJL1	EXE	Sc Office For Women	WOMEN AND AIDS COALITION	$0	$5,000	$5,000	$5,000	$5,000
001	6004	4980	HRL1	DSS	Soc Svc: Commodities Dist	WORD OF LIFE MINISTRIES FOOD PANTRY	$0	$2,500	$2,500	$0	$0
001	4310	4980	HKC1	HSV	Div Of Comm Mental Hygiene	Wsnchs East, Inc	$0	$0	$187,484	$187,484	$187,484
001	7320	4980	HJE1	EXE	Youth Bureau/Office For Child	WYANDANCE YOUTH FOOTBALL SVC-CHEER	$0	$1,000	$1,000	$1,000	$0
001	4100	4980	AYM1	HSV	Hs: Patient Care Svcs Adm	Wyandanch Clinic	$5,626,283	$5,775,740	$5,775,740	$5,748,740	$5,808,132

CONTRACT AGENCY FUNDING

FD	UNIT	OBJ	ACT	DEPT	UNIT	ACTIVITY NAME	2005 ACT	2006 ADP	2006 EST	2007 REQ	2007 REC
001	6410	4980	HRM1	ECD	Economic Development Admin	WYANDANCH COMMUNITY DEVELOPMENT CORP.	$0	$5,000	$5,000	$0	$0
001	7320	4980	HGS1	EXE	Youth Bureau/Office For Child	Wyandanch Mem.Hs Scholarship	$0	$1,000	$1,000	$1,000	$0
001	6410	4980	HBY1	ECD	Economic Development Admin	Wyandanch Public Library	$0	$1,000	$1,000	$0	$0
001	6510	4980	HCJ1	EXE	Veterans Service	Wyandanch Vfw Post #361	$14,900	$500	$500	$500	$500
001	7325	4980	AYP1	EXE	Spec Dlnqncy Prevention Pgm	Wyandanch Youth Services, Inc	$151,891	$153,399	$153,399	$153,399	$154,736
001	3400	4980	HEA1	FRE	Fire, Rescue & Emergency Svc	Wyandanch/Wheat.Hts. Ambulance	$2,000	$2,000	$2,000	$0	$0
001	3400	4980	HRN1	FRE	Fire, Rescue & Emergency Svc	YAPHANK FIRE DEPARTMENT	$0	$5,000	$5,000	$0	$0
001	7510	4980	AZK1	PKS	Parks: Historic Services	Yaphank Historical Society	$7,500	$0	$0	$0	$0
001	7320	4980	GXZ1	EXE	Youth Bureau/Office For Child	Yes - Cedar Beach Program	$5,000	$0	$0	$0	$0
001	7320	4980	HGT1	EXE	Youth Bureau/Office For Child	Yes Inc	$10,000	$20,000	$20,000	$10,000	$0
001	4310	4980	AYU1	HSV	Div Of Comm Mental Hygiene	Ymca Of L I Inc	$708,540	$723,695	$723,695	$723,695	$726,647
001	6021	4980	HSB1	DSS	Youth Engagement Services Prog	Youth Engagement Services (yes) program	$0	$0	$400,000	$0	$0
001	7320	4980	GTH1	EXE	Youth Bureau/Office For Child	Youth Experience Art (Yea) Pro	$100,820	$94,676	$94,676	$94,676	$96,570
001	7320	4980	AZB1	EXE	Youth Bureau/Office For Child	Yth Devlpmt Assn Of Commack In	$24,058	$24,539	$24,539	$24,539	$25,030
						TOTAL	$135,326,941	$153,675,892	$161,701,324	$153,773,796	$154,237,538